



UNIVERSITY OF KENTUCKY FISCAL YEAR 2021-22
**OPERATING AND CAPITAL
BUDGET**



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President's Budget Message

JUNE 17, 2021



University of Kentucky President Eli Capilouto, October 2019

MEMBERS OF THE BOARD OF TRUSTEES,
FACULTY, STAFF, STUDENTS, ALUMNI AND
FRIENDS OF THE UNIVERSITY OF KENTUCKY:

Emerging from a year unlike any other in our history, we remain firmly focused on the mission we were created for:

Advancing Kentucky.

This past year, we were challenged, in new and daunting ways, to continue meeting our obligations. I am deeply proud to say that your university — the University of, for and with Kentucky — met the moment and we are now poised to do even more.

It is that record of service and commitment that gives me such confidence and hope that we will find new

and exciting ways to redefine and expand upon what it means to be Kentucky's university in the months and years ahead.

The institution's budget for FY 2021-22 underscores that commitment — to our state, to the people on our campus who make our work possible and to the students who place their trust in us and in whom we are counting on to make a brighter future possible for Kentucky.

I have hope — and remain so optimistic — because I have seen firsthand what we can do.

Consider but one example among countless of what we have done this past year together.

As of this date, more than 250,000 doses of life-

saving vaccines — injections of healing and hope — have been provided to our community and to people throughout the Commonwealth. At a makeshift clinic constructed at Kroger Field, we vaccinated health care providers, teachers and school employees, first responders and those with underlying health conditions with precision, speed, care and efficiency.

The endeavor represented what we so distinctively bring to our state — the power of partnership. Across disciplines and departments, health care workers, emergency operations officials and police officers, athletics personnel, and students, faculty and employees volunteered to construct and staff a clinic.

Our vaccination efforts were, perhaps, the most visible example among so many of what this university

President's Budget Message

JUNE 17, 2021

community did over the past 15 months as we grappled with a global pandemic that forced all of us to find new ways to meet existing responsibilities and overcome obstacles — in classrooms and operating theaters, in extension offices and research labs, and in counties and communities across Kentucky that depend on what we do every day.

At the same time, we launched an essential and exciting effort that will be a primary focus for us for many years to come around creating a more diverse, equitable and inclusive community. The impact of historic and systemic racism and bias affects our community as it does every community in our state and country.

That is our reality, but it doesn't have to limit our aspirations to be a community of belonging and acceptance for everyone. Even as we launched clinical trials to test vaccines for COVID-19, we also started investing what will be millions of dollars in seeking solutions for inequities that exist in health care and education, justice and economics.

We are examining what we do, in every facet of campus life — from our physical spaces to our professional development and employment opportunities — to determine how we can make continual, substantive progress in meeting our aspirations as a community.

We have made much progress.

But there is still so much to do.

In the nearly \$5.1 billion university budget for this coming year, outlined in the pages that follow, we make purposeful investments in our people that will help us advance our missions of education, research, service and care; missions that are critical to advancing our state. Our growth as an institution continues to be fueled, in large measure, by incredible advancements we continue to make as a health care and research enterprise — one squarely focused on addressing and solving some of our state's most intractable challenges.

To sustain that growth, as well as advancing our record-setting efforts to help even more students be

successful, we must continue investing in our people: the students, faculty and staff who are called to make this institution the bright light of hope and progress that it is for Kentucky. To that end, this budget:

- Will hold tuition increases to 1 percent; the four-year average of annual tuition increases is now 1.7 percent, below the rate of inflation. We are also taking steps to increase stipends for our graduate students who contribute so much to our academic, research and health missions.
- Will challenge our colleges to even more aggressively meet our aspirations to grow and help students succeed by investing \$13.7 million in revenues based on their performance in meeting certain goals aligned with our most important priorities — educating and graduating more students, continuing to grow our research as well as creating and sustaining more diversity among our faculty ranks.
- Will increase the minimum hourly rate for regular employees at the University of Kentucky from \$12.50 to \$13.75 on July 1 and then to \$15 beginning January 1, 2022.
- Will create new paid leave for staff employees to welcome a new child or care for an ill parent.
- Will include a 2 percent merit increase, beginning January 1, 2022. And we will provide a one-time \$1,000 payment for all regular faculty and staff (excluding UKHC which operates under a separate compensation plan). These payments recognize the outstanding efforts and sacrifices our people have made over the past year. I'm pleased that this represents the 9th pay increase for our employees during the last 11 years.
- Will, as promised, restore the full employer retirement contribution rate of 10 percent on July 1.

This was not an easy budget to craft. They never are. During this time, we invested tens of millions of dollars to ensure the health, safety and well-being of our community, without knowing how much we would recoup in assistance from our partners the federal and state governments. Even with the vital assistance we

have received, balancing this budget — during a time of such uncertainty — has been particularly difficult.

We know, too, that in the coming years new challenges already await — a so-called demographic cliff in which the number of potential students is projected to decline; understandable anxiety among families about what a college education and experience looks like as we emerge from a pandemic that upended some of our most basic assumptions about life; and skepticism from many quarters about the value of what we do and how we do it.

And all of this swirl of challenges resides in a world that seems so rife with conflict and contentiousness. We move and live among places and spaces, in the midst of people and communities, where division and divisiveness are the norms and a sense of comity and consensus the exception.

We live in that world, to be sure. But we have a particular responsibility to do what we can to help shape it — through the education we offer, the research and care we provide and the service we render. To that mission, we have a particular calling — to advance a state we were created to serve more than 156 years ago. In advancing Kentucky, we do our part to advance the world.

This past year, in so many ways, challenged how we do that. We met that moment, creating solutions to problems none of us could have imagined or anticipated.

That tells me we will be ready to meet whatever lies ahead. I remain excited for our future and what we can — and will — do together.



Eli Capilouto
President
University of Kentucky

Budget at a Glance

UNIVERSITY OF KENTUCKY



Campus at sunset, August 2020

UNIVERSITY OF KENTUCKY CONSOLIDATED ORIGINAL BUDGETS

The President is responsible for the preparation of an annual budget for consideration and approval by the Board of Trustees (Board). A balanced budget is generally recommended to the Board in June, preceding the start of the fiscal year (July 1 through June 30). Budget revisions are considered by the Board throughout the fiscal year.

The annual budget only includes Current Funds (excludes Endowed Funds, Plant Funds and Loan Funds) and establishes the operating expenditure authority for each area, college and department. The university's executive leadership (President, Provost, Executive Vice President for Finance and Administration and Executive Vice President for Health Affairs) is responsible for the programmatic and fiscal management of the various areas of the university, including preparing, deploying

and managing the operating budgets.

The Fiscal Year (FY) 2021-22 budget was developed using principles in place for many years:

Enduring Budget Development Principles

- Student access and affordability
- Competitive pay for faculty and staff
- Strategically plan to prevent across-the-board cuts and maintain and enhance academic quality
- Building a community of belonging

Budget at a Glance

UNIVERSITY OF KENTUCKY

UNIVERSITY OF KENTUCKY CONSOLIDATED ORIGINAL BUDGETS

In addition to the enduring budget principles, the university also considered the five guiding principles developed last year in response to the pandemic to inform fiscal decisions:

Guiding Principles During Crisis

- We will preserve the missions held for more than 150 years: education, research and service.
- We will ensure the health, safety and well-being of our campus community.
- We will continue to focus on a return to safe and normal operations as soon as possible.
- We will position UK to thrive when we emerge from the crisis.
- We will communicate with the campus clearly and transparently.



Background:

The consolidated operating budgets are balanced and:

- establish expenditure authority for each area, college and department
- include all components of the university (e.g., academic enterprise, hospital system, clinical patient care, research, philanthropy, athletics)
- include Current Funds only

FIGURE 1

EXPANSIVE GROWTH OVER A DECADE'S TIME

The university's recommended Fiscal Year (FY) 2021-22 consolidated operating budget totals \$5,078,502,700, an increase of \$649,113,200 (14.6 percent) over the prior fiscal year original budget. Over the last ten years, the university's original operating budget will have increased 89.9 percent from \$2.7 billion to \$5.1 billion.

Budget at a Glance

UNIVERSITY OF KENTUCKY

OPERATING BUDGET BY FUND GROUP

The University of Kentucky's budget is comprised of three fund groups, general, auxiliary and restricted. Each fund group is budgeted so that it has a zero balance: Revenues + Transfers In – Transfers Out = Expenses.

GENERAL FUNDS

General Funds are unrestricted resources that comprise the majority of the university's operating budget. The activities supported with General Funds constitute the core instructional, service, student support and administrative functions of the university. General Funds are further classified, for management purposes, as Undesignated General Funds or Designated General Funds.

**Undesignated
General Funds
16.6%**

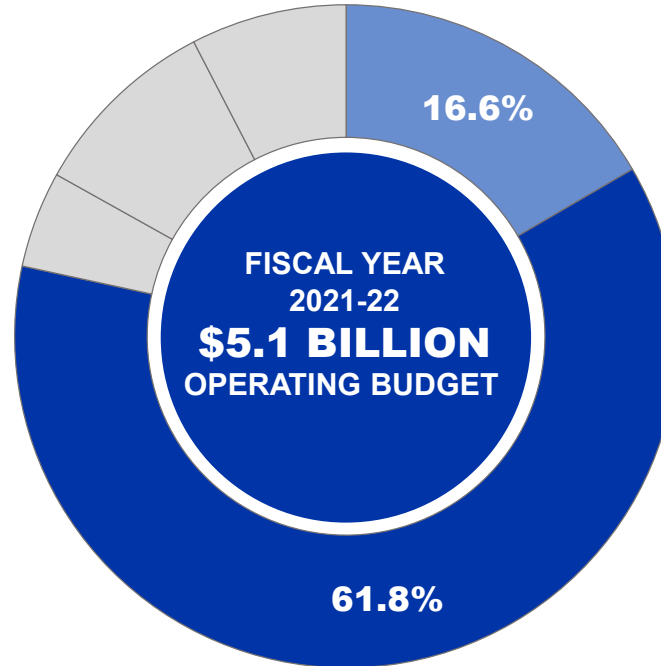
\$841.6 million

WHERE THE MONEY
COMES FROM

\$502.7 Tuition
\$271.3 State Appropriations
\$63.1 Other

HOW IT IS USED

- Instruction
- Public Service
- Utilities
- Administrative Support
- Institutional Student Aid



**Designated
General Funds
61.8%**

\$3,138.9 million

WHERE THE MONEY
COMES FROM

\$2,494.5 UK HealthCare
\$463.9 Clinical Services
\$44.6 Fees
\$135.9 Other

HOW IT IS USED

- Patient Care
- Instruction
- Public Service
- Student Services
- Academic Support

FIGURE 2

UNDESIGNATED GENERAL FUNDS

Undesignated General Funds (UGF) include state appropriations, student tuition and other income. These revenues are received and managed centrally and the associated expenditure authority is allocated to the colleges and departments as base support for education, research and creative work, and service. The budget decisions related to the university's educational and general activities are based on the availability of UGF. For FY 2021-22, UGF comprise 16.6 percent of the university's total budget – a decrease of 1.6 percentage points from the FY 2020-21 original budget.

DESIGNATED GENERAL FUNDS

Designated General Funds (DGF) are received directly by the colleges and departments that generate or earn the income. The colleges and departments use the funds in accordance with their missions and to maintain self-sustaining activities. For FY 2021-22, DGF comprise 61.8 percent of the university's total budget – an increase of 3.1 percentage points from the FY 2020-21 original budget.

Budget at a Glance

UNIVERSITY OF KENTUCKY

OPERATING BUDGET BY FUND GROUP

The University of Kentucky's budget is comprised of three fund groups, general, auxiliary and restricted. Each fund group is budgeted so that it has a zero balance: Revenues + Transfers In – Transfers Out = Expenses.

AUXILIARY FUNDS

Auxiliary Funds are generated from the sale of goods and services to faculty, staff, students and the community. Revenues are expected to cover the operating expenses of each auxiliary enterprise. For FY 2021-22, Auxiliary Funds comprise 4.7 percent of the university's total budget – about the same percentage as the FY 2020-21 original budget.

RESTRICTED FUNDS

Restricted Funds are accepted by the university with explicit restrictions imposed by an external entity or donor. The primary sources of Restricted Funds are sponsored projects, such as grants and contracts; gifts that must be spent in support of a specific program; and federal and state student financial aid.¹ The university has a legal obligation to abide by the fund restrictions. For FY 2021-22, Restricted Funds constitute 9.3 percent of the university's total budget – a decrease of 1.0 percentage point from the FY 2020-21 original budget.

Auxiliary Funds
4.7%

\$238.2 million

WHERE THE MONEY COMES FROM

\$114.6 UK Athletics
\$27.5 Housing
\$11.7 Dining
\$15.6 Transportation Services
\$68.8 Service Centers and Recharge Units

HOW IT IS USED

Auxiliary units pay all of their expenses and receive no taxpayer or tuition support.

Restricted Funds
9.3%

\$470.6 million

WHERE THE MONEY COMES FROM

\$409.2 Research Grants and Contracts
\$25.9 Endowments and Investments
\$35.5 Gifts and Other

HOW IT IS USED

- Research
- Student Financial Aid
- Public Service

Fund Balances

7.6%

\$389.2 million

WHERE THE MONEY COMES FROM
Savings from prior years

HOW IT IS USED

- Capital Projects
- Faculty Start-Up Packages
- Pilot Programs

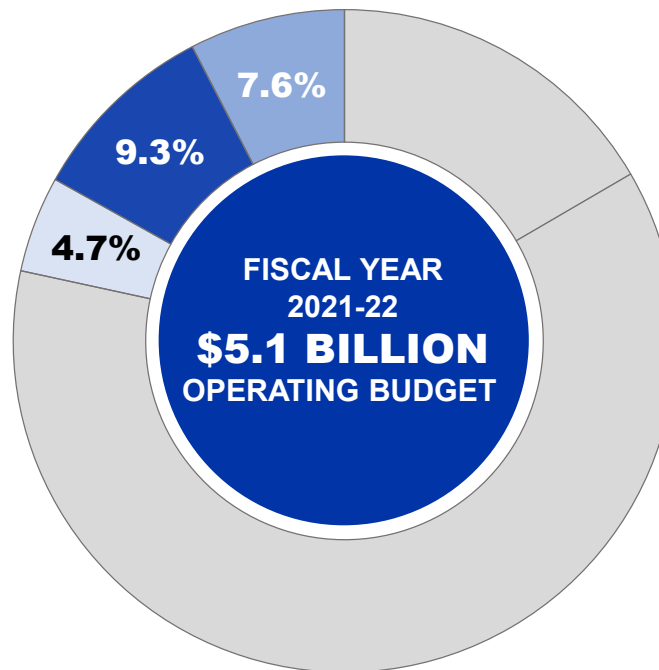


FIGURE 3

FUND BALANCES

The university's operating budget includes expenditure authority for prior-year unspent funds (i.e., Fund Balances) accumulated from the fund groups (General Funds, Auxiliary Funds and Restricted Funds). Fund balances are considered non-recurring in that they may or may not be replenished. For FY 2021-22, Fund Balances account for 7.6 percent of the university's total budget – a decrease of 0.4 percentage point from the FY 2020-21 original budget.

¹ Dean O. Smith, University Finances Accounting and Budgeting Principles for Higher Education, (John Hopkins University Press, Baltimore, 2019), 36.

Budget at a Glance

UNIVERSITY OF KENTUCKY

UNDESIGNATED GENERAL FUNDS

- REVIEW OF THE FY 2020-21 BUDGET
- FY 2021-22 UNDESIGNATED GENERAL FUNDS: REVENUES
 - INVESTMENT INCOME
 - STATE APPROPRIATIONS: PERFORMANCE FUNDING MODEL
 - UNDESIGNATED GENERAL FUNDS: TUITION REVENUE
 - FY 2021-22 UNDESIGNATED GENERAL FUNDS: INVESTMENTS



College of Engineering class, April 2021

Most fiscal decisions with university-wide impact are based on availability of Undesignated General Funds. These decisions include tuition and mandatory fee rate increases, annual salary increases, allocation of benefit costs between employees and the university and investments in strategic priorities. Most decisions are applied university-wide with a notable exception for UK HealthCare (UKHC).

UKHC consists of the medical, nursing, health sciences, public health, dental and pharmacy patient care activities. These activities are provided by more than 9,000 physicians, nurses, pharmacists and healthcare professionals. Given the competitive marketplace for these employees, UKHC operates under a separate personnel compensation system using different salary scales, official staff holiday schedule, and salary increase plans.

Budget at a Glance

UNIVERSITY OF KENTUCKY

UK'S BUDGET PROCESS FOR FY 2020-21

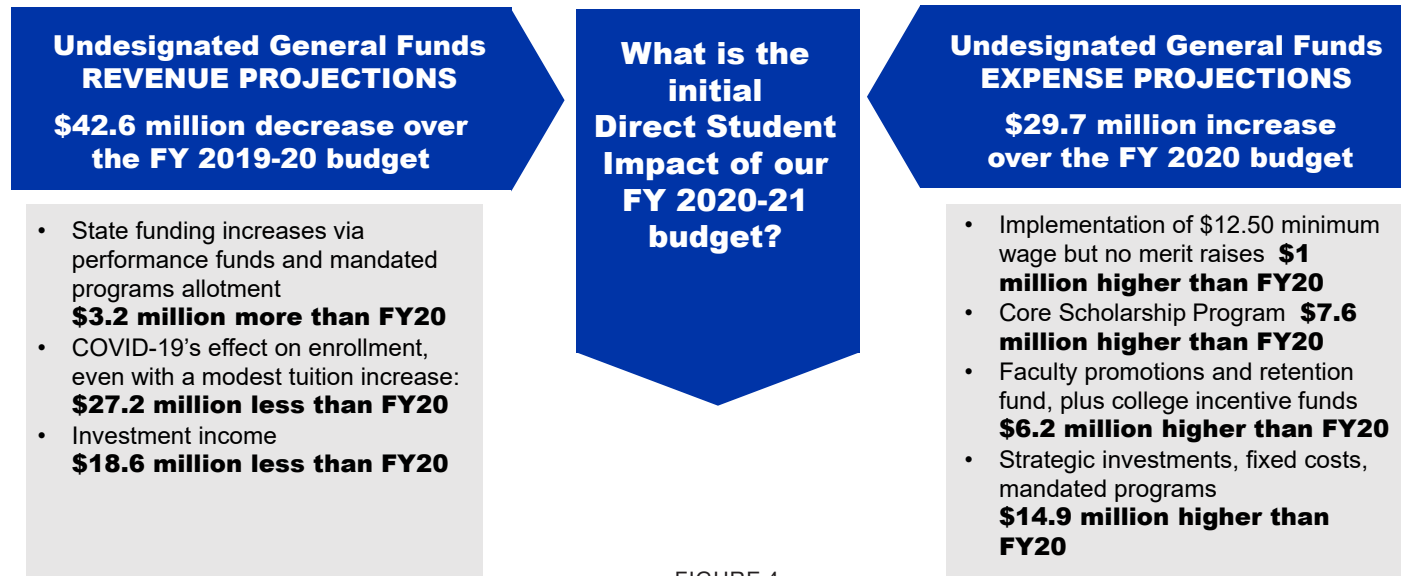


FIGURE 4

REVIEW OF THE FY 2020-21 BUDGET

The development of the FY 2020-21 budget was severely impacted by the COVID-19 pandemic. The revenue projections changed dramatically after the pandemic halted in-person instruction and other activities in March 2020. By April 2020, the Undesignated General Funds budget depiction reflected a \$72.3 million shortfall, or -8.6 percent. From April through May, university leadership designed a multi-step process to address the budget shortfall.

Given the unknowns related to the pandemic, UK leaders decided to establish a contingency fund of 15 percent of the shortfall, or \$10.8 million. As a result, the shortfall increased to \$83.1 million. As budget strategies materialized, subsequent adjustments to the estimated shortfall occurred such as reducing the projected increase in the institutional scholarship budget to reflect an anticipated smaller first-time freshman cohort. The subsequent budget reductions reduced the projected shortfall in Undesignated General Funds to \$72.1 million.

A ten percent reduction of the Undesignated General Fund base was assessed to the five primary areas of the university generating \$64.1 million of savings.

Unfortunately, the reduction was insufficient to fully address the shortfall. On May 5, 2020, the Board of Trustees approved a one-year reduction in the employer retirement contribution rate from ten percent to five percent for FY 2020-21. This action was estimated to save \$19.7 million of Undesignated General Funds. As \$7.9 million was needed to offset the budget shortfall, the remaining \$11.8 million was added to the contingency fund bringing it to a total of \$22.6 million.

During the review of unit plans for implementing the reductions, it became evident that a reduction in force could be avoided by allocating a portion of the contingency fund to select units. As a result, a total of \$8.1 million of the contingency fund was designated to be used in FY 2020-21 to avoid reductions-in-force, phase-in of scholarship reductions, and to fully fund select programs as mandated by the Kentucky General Assembly. As a result, at the beginning of FY 2020-21, \$14.5 million remained in the contingency fund for potential expenses such as costs related to the pandemic and a possible loss of revenues from a reduction in state appropriations or a tuition revenue shortfall.

Budget at a Glance

UNIVERSITY OF KENTUCKY

FY 2021-22 UNDESIGNATED GENERAL FUNDS: REVENUES

Undesignated General Fund revenues are expected to total \$841.6 million in FY 2021-22, an increase of \$32.4 million, or 4.0 percent, from the FY 2020-21 revised recurring budget. At \$841.6 million, the budget is slightly below the FY 2019-20 revised recurring budget, not adjusted for inflation. With \$32.4 million of additional Undesignated General Funds revenues, no recurring reallocations are necessary for FY 2021-22.

Primary revenue sources for Undesignated General Funds include state appropriations, student tuition, and investment income.

FOUR YEAR REVENUE HISTORY UNDESIGNATED GENERAL FUNDS

RECURRING BUDGET	FY 2018-19	FY 2019-20	FY 2020-21	RECOMMENDED FY 2021-22
State Appropriations*	\$258.5	\$261.1	\$265.2	\$271.3
Student Tuition	493.9	514.4	490.0	507.2
Other	57.0	68.4	54.0	63.1
Total	\$809.4	\$843.9	\$809.2	\$841.6

*State appropriations include funding for mandated programs. For example, more than \$80.6 million of UK's FY 2022 state appropriations must be allocated to mandated programs such as the Agricultural Cooperative Extension Service and the Center for Applied Energy Research.

FIGURE 5

PROJECTED FY 2022 BUDGET SOURCES UNDESIGNATED GENERAL FUNDS

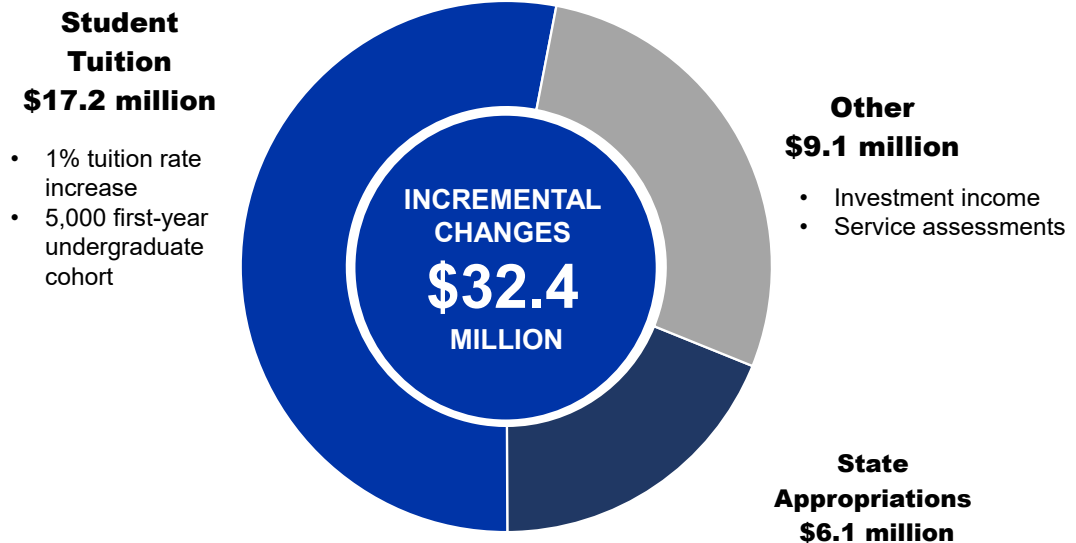


FIGURE 6

Budget at a Glance

UNIVERSITY OF KENTUCKY

INVESTMENT INCOME

The federal funds rate influences short-term interest rates thereby affecting the amount of investment income the university earns on its daily operating cash balances. From FY 2016-17 to FY 2019-20, the university's budget for investment income increased from \$4.0 million to \$24.2 million. In response to the pandemic, the federal funds rate has fallen from 2.39 percent as of July 1, 2019 to .06 percent as of June 10, 2021. This change has dramatically impacted the university's budgeted investment income for FY 2020-21 and FY 2021-22.



FIGURE 7

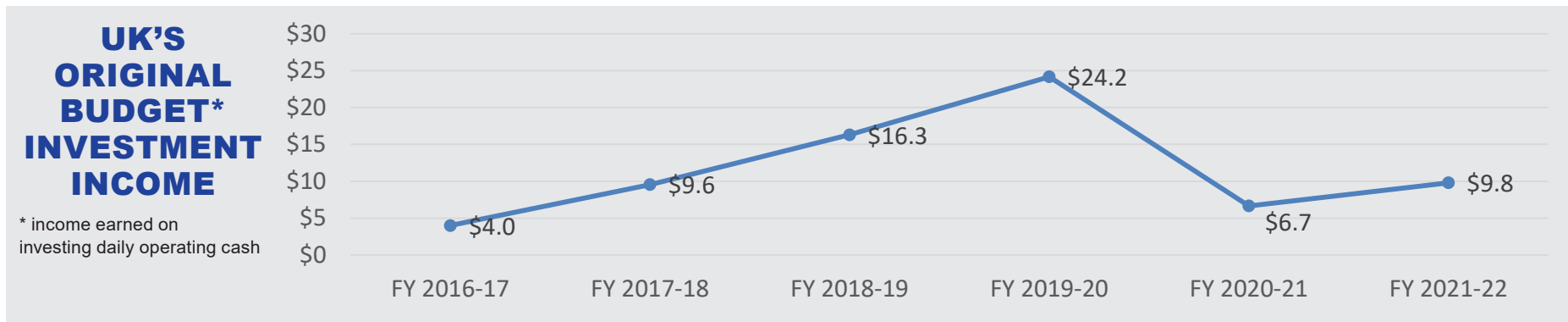


FIGURE 8

Budget at a Glance

UNIVERSITY OF KENTUCKY

STATE APPROPRIATIONS: PERFORMANCE FUNDING MODEL

FY 2021-22 is the fifth year the Kentucky General Assembly used the performance funding model to allocate state appropriations to the public universities and the Kentucky Community and Technical College System (KCTCS). However, it is the first year the Commonwealth has invested new state funds into the model.

From FY 2017-18 to FY 2020-21, the public universities put at risk (i.e., required contributions) approximately 11 percent of their base state appropriations, or \$103.4 million. For these first four years, the commonwealth did not contribute any new funds to the performance funding pool. For FY 2021-22, the commonwealth has placed \$13.5 million of new state funds in the performance funding pool without requiring any matching contributions by the universities.

The performance funding model is based on 11 metrics primarily focused on student success including bachelor's degrees produced, earned student credit hours, and undergraduate student retention and progression. The competitive-based model rewards universities with rates of growth that exceed the sector average.

UK has performed extremely well – achieving the highest number of growth rates above the sector average for every year the model has been in use. For FY 2021-22, UK achieved growth rates above the sector average on 10 out of the 11 metrics, earning \$6.1 million or 45 percent of the total new state funds.

STATE PERFORMANCE FUNDING MODEL SOURCES AND ALLOCATIONS

FUNDING FOR UNIVERSITIES*

Timeline	Fiscal Year	Required Contributions	State Funding	Total Allocated Funding
Year 0	2017-18	\$28.9	\$ --	\$28.9
Year 1	2018-19	24.2	--	24.2
Year 2	2019-20	38.6	--	38.6
Year 3	2020-21	11.7	--	11.7
Year 4	2021-22	--	\$13.5	13.5
Total		\$103.4	\$13.5	\$116.9
in millions				

UK RESULTS

UK Contribution	UK Awards
\$ 9.1	\$ 9.1
8.0	9.1
9.8	14.5
3.6	6.6
--	6.1
\$30.5	\$45.4
in millions	

* Represents state appropriations and required contributions from the universities that were added to the Performance Fund, which were then distributed among the institutions based on outcomes produced.

FIGURE 9

PERFORMANCE FUNDING

Metrics Where Rates of Growth Exceeded Sector Average For FY 2022 Awards

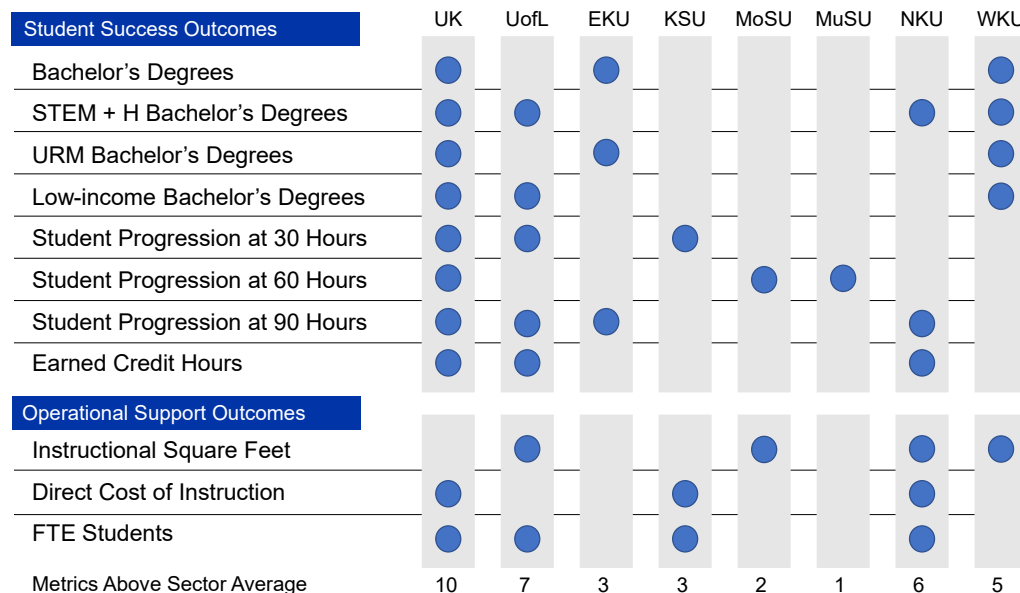


FIGURE 10

Budget at a Glance

UNIVERSITY OF KENTUCKY



Outdoor class, October 2020

UNDESIGNATED GENERAL FUNDS: TUITION REVENUE

Projected FY 2021-22 tuition revenue is expected to increase by \$17.2 million over the FY 2020-21 budget. Typically, three drivers influence tuition revenue: enrollment, residency and price. The coronavirus pandemic not only forced colleges and universities to close campuses, move classes fully online and assume numerous responsibilities to protect the safety and wellbeing of students, families and communities, it also continues to impact student enrollment trends.

Continued health and economic uncertainties will impact enrollment for the upcoming academic year. The fall 2020 first-year freshmen decreased 8.5 percent compared to fall 2019. This decline will ripple through the university for many years. As a result, total headcount enrollment is expected to decline by one percent from fall 2020 to fall 2021.

HEADCOUNT ENROLLMENT	Fall 2018 Actual	Fall 2019 Actual	Fall 2020 Actual	Fall 2021 Target
Undergraduate First-year Cohort	5,077	5,348	4,891	5,000
Other Undergraduates	17,111	16,928	17,355	16,987
Graduate/Professional	8,089	8,269	8,864	8,851
TOTAL	30,277	30,545	31,110	30,838

FIGURE 15

Budget at a Glance

UNIVERSITY OF KENTUCKY



An affinity group, designed especially for UK employees, during a gathering in September 2019

FY 2021-22 UNDESIGNATED GENERAL FUNDS: INVESTMENTS

The university's FY 2021-22 operating budget is about investing in our people. With this budget, the university is funding eight investments in our most valued resource, our people. The first six investments will be applied university-wide. UKHC's FY 2021-22 compensation plan will supplant the last two investments and will be announced at a later date.

FY 2022: OUR PEOPLE

1. RESTORE RETIREMENT MATCH: Effective July 1, 2021, restore full retirement match of 10 percent
2. CARRY OVER VACATION LEAVE FOR STAFF
3. MODEST INCREASES IN HEALTH BENEFITS: New rate increases range from \$2 per month for single up to \$9 per month for family on HMO, PPO and Saver plans
4. RAISE MINIMUM HOURLY RATE: Effective July 1, 2021, from \$12.50 to \$13.75 per hour; Effective January 1, 2022, from \$13.75 to \$15.00 per hour
5. NEW LEAVE PROGRAM (ELDER/PARENTAL)
6. GA STIPEND MATCH POOL: 5 percent increment matching pool
7. ONE-TIME PAYMENT: \$1,000 employee bonus in July 2021
8. MERIT BASED SALARY INCREASE: Effective January 1, 2022, 2 percent recurring merit increase

Budget at a Glance

UNIVERSITY OF KENTUCKY



OUR PEOPLE: SALARY INCREASES

Fiscal Year	Campus	UK HealthCare
2011-12	3%	2%
2012-13	0%	0%
2013-14	5%	3%
2014-15	2%	2%
2015-16	3.5%	3%
2016-17	2%	2%
2017-18	2.5%	2%
2018-19	1.5%	2%
2019-20	2%	2%
2020-21	0%	2%
2021-22	2%	TBD

OUR PEOPLE: MINIMUM WAGES

Effective date	Hourly rate
July 1, 2015	\$10.00
July 1, 2020	\$12.50
July 1, 2021	\$13.75
January 1, 2022	\$15.00

FIGURES 11 AND 12

Budget at a Glance

UNIVERSITY OF KENTUCKY

PROJECTED FY 2022 BUDGET USES UNDESIGNATED GENERAL FUNDS

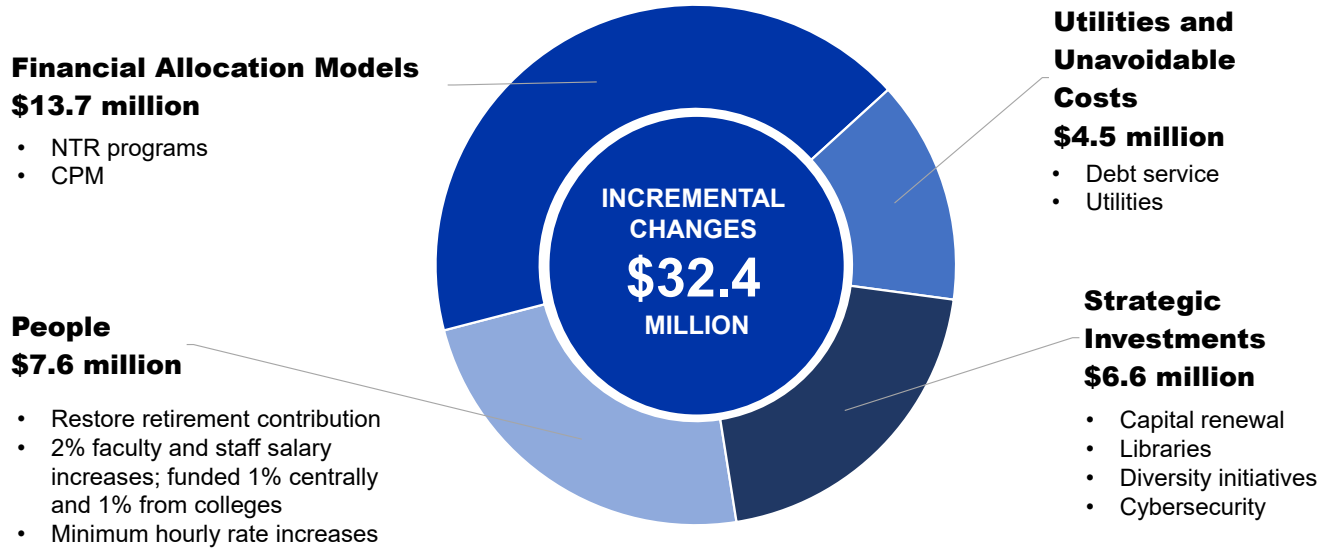


FIGURE 13

COLLEGE PRODUCTIVITY MODEL INVESTMENTS

	in millions
FY 2021-22	\$3.0
FY 2022-23	\$4.5
FY 2023-24	\$6.0
FY 2024-25	\$7.5

FIGURE 14

In addition to investments in our people, the FY 2021-22 budget also includes programmatic investments for our future. The budget includes two performance-based incentive models for the colleges, the Net Tuition Revenue model (NTR) and the College Productivity Model (CPM). One helps measure our success – the College Productivity Model (CPM). The other, a tuition revenue share model, helps to support and sustain enrollment growth. The NTR model provides a share of net tuition revenue (tuition revenue less centrally funded scholarships) to colleges that attract, teach and retain new students. Together, these models represent about \$13.7 million that the university will distribute directly to colleges based on their performance in meeting certain goals aligned with our most important priorities.

The \$10.7 million NTR allocation to the colleges is based

on Academic Year (AY) 2020-21 net tuition revenue. FY 2021-22 is the first year for a CPM allocation. CPM is based on our values and includes metrics such as degrees awarded per faculty, compensation supported with externally funded research, and diverse and full-time faculty in the classrooms. The university commits to provide a minimum investment in CPM for four years beginning with \$3.0 million in FY 2021-22.

The FY 2021-22 budget also continues to invest in capital and utility renewal. While we had to pause in FY 2020-21 due to the challenges of the pandemic, we will resume increasing our investment in our facilities and critical infrastructure. For FY 2021-22, we increased our capital and utility renewal pools budget by \$750,000 to a total of \$10.75 million.

Budget at a Glance

UNIVERSITY OF KENTUCKY



One Day for UK, April 2021

BUDGET SUMMARY

From FY 2011-12 to FY 2021-22, the university's budget will have increased by 89.9 percent, with the largest increases from patient care, including the Hospital System and Clinical Services. The other striking change over this time is the 10.6 percent decrease in state appropriations.

OPERATING REVENUE PERCENT CHANGE FY 2011-12 TO FY 2021-22

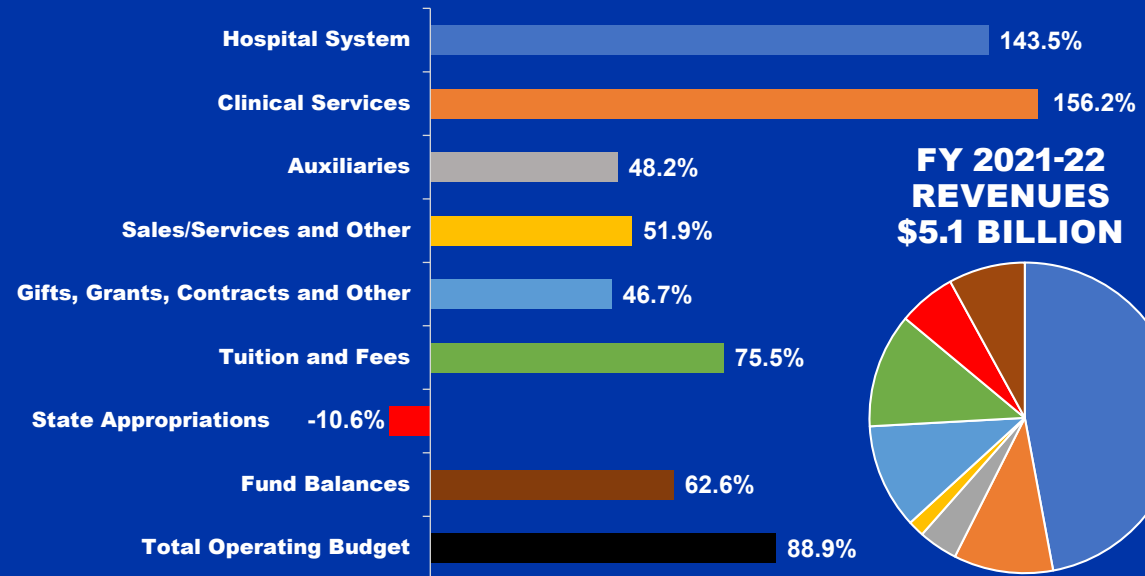


FIGURE 16

Budget at a Glance

UNIVERSITY OF KENTUCKY

REVENUE AND EXPENSE BUDGET — RECURRING

Revenues					Expenses				
in millions	2020-21	2021-22	Change	Percent Change	in millions	2020-21	2021-22	Change	Percent Change
RECURRING:					UNIVERSITY				
UNDESIGNATED GENERAL FUNDS:					Personnel Services	\$1,271.9	\$917.2	\$(354.7)	-27.9%
Tuition	\$490.0	\$507.2	\$17.2	3.5%	Operating Expenses	878.6	866.4	(12.2)	-1.4%
State Appropriations	265.2	271.3	6.1	2.3%	Student Financial Aid	243.3	244.2	0.9	0.4%
Other	54.0	63.1	9.1	16.9%	Capital Outlay	42.3	45.7	3.4	8.0%
Sub-Total	\$809.2	\$841.6	\$32.4	4.0%	Transfers:				
DESIGNATED GENERAL FUNDS:					Plant Fund	23.2	32.2	9.0	38.8%
Hospital System	\$2,438.0	2,494.6	\$56.6	2.3%	Debt Service	50.4	50.0	(0.4)	-0.8%
Other	534.2	644.3	110.1	20.6%	Sub-Total	\$2,509.7	\$2,155.7	\$(354.0)	
Sub-Total	\$2,972.2	\$3,138.9	\$166.7	5.6%	HOSPITAL SYSTEM				
AUXILIARY FUNDS	\$212.0	\$238.2	\$26.2	12.4%	Personnel Services	\$873.6	\$1,347.7	\$474.1	54.3%
RESTRICTED FUNDS	\$457.1	\$470.6	\$13.5	3.0%	Operating Expenses	1,297.9	1,422.6	124.7	9.6%
NON-RECURRING FUND BALANCES	\$364.9	\$389.2	\$24.3	6.7%	Transfers:				
					Plant Fund	92.3	110.6	18.3	19.8%
					Debt Service	41.9	41.9	-	0.0%
					Sub-Total	\$ 2,305.7	\$2,922.8	\$617.1	26.8%
Total	\$4,815.4	\$5,078.5	\$263.1	5.5%	Total	\$ 4,815.4	\$5,078.5	\$263.1	5.5%

FIGURE 17

Budget at a Glance

UNIVERSITY OF KENTUCKY

FISCAL HEALTH DEBT SERVICE AS A PERCENTAGE OF ADJUSTED OPERATING BUDGET



*Operating Budget less Restricted Funds and Fund Balances

FIGURE 18

BUDGET SUMMARY

A good measure of an institution's fiscal health is its annual debt service as a percent of adjusted revenues. The Commonwealth of Kentucky uses this metric to determine its available debt capacity. For the commonwealth, the upper limit is generally set at six percent of revenues.

For the university, its annual debt service is a function of the amount of debt, such as agency bonds, the university has issued. While the university's annual debt service will have increased from \$75.8 million in FY 2011-12 to \$90.0 million in FY 2021-22, the university's adjusted operating budget has increased at a much faster pace. As a result, the university's debt service as a percent of its adjusted operating budget has fallen from 3.8 percent to 2.2 percent, reflecting a strong fiscal position.

CONSOLIDATED FY 2021-22 OPERATING BUDGET EXPENDITURE SUMMARIES

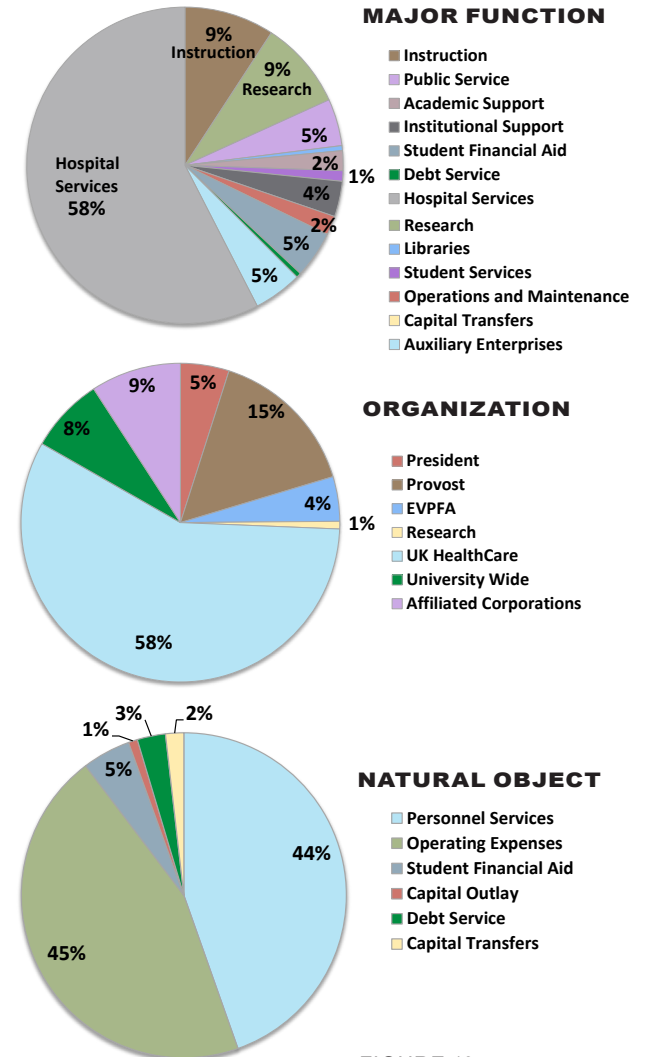


FIGURE 19

Budget at a Glance

UNIVERSITY OF KENTUCKY



Students hold a celebration on the Main Building lawn in April 2021

TUITION AND MANDATORY FEES

Further evidence suggests the pandemic is impacting tuition price. A recent report by The College Board, Trends in College Pricing and Student Aid 2020, reveals that between the 2019-20 and 2020-21 school years, the average tuition and fees paid by in-state students at public four-year institutions increased by 1.1 percent. Historically, tuition rate increases have risen roughly 3 percent among this population.

Figure 20 on the following page shows the five-year percentage change in in-state tuition and fees at the flagship universities, adjusted for inflation. The Consumer Price Index for all urban dwellers (CPI-U) in July of the academic year is used to adjust for inflation. U.S. inflation increased by 8.6 percent between 2015-16 and 2020-21.

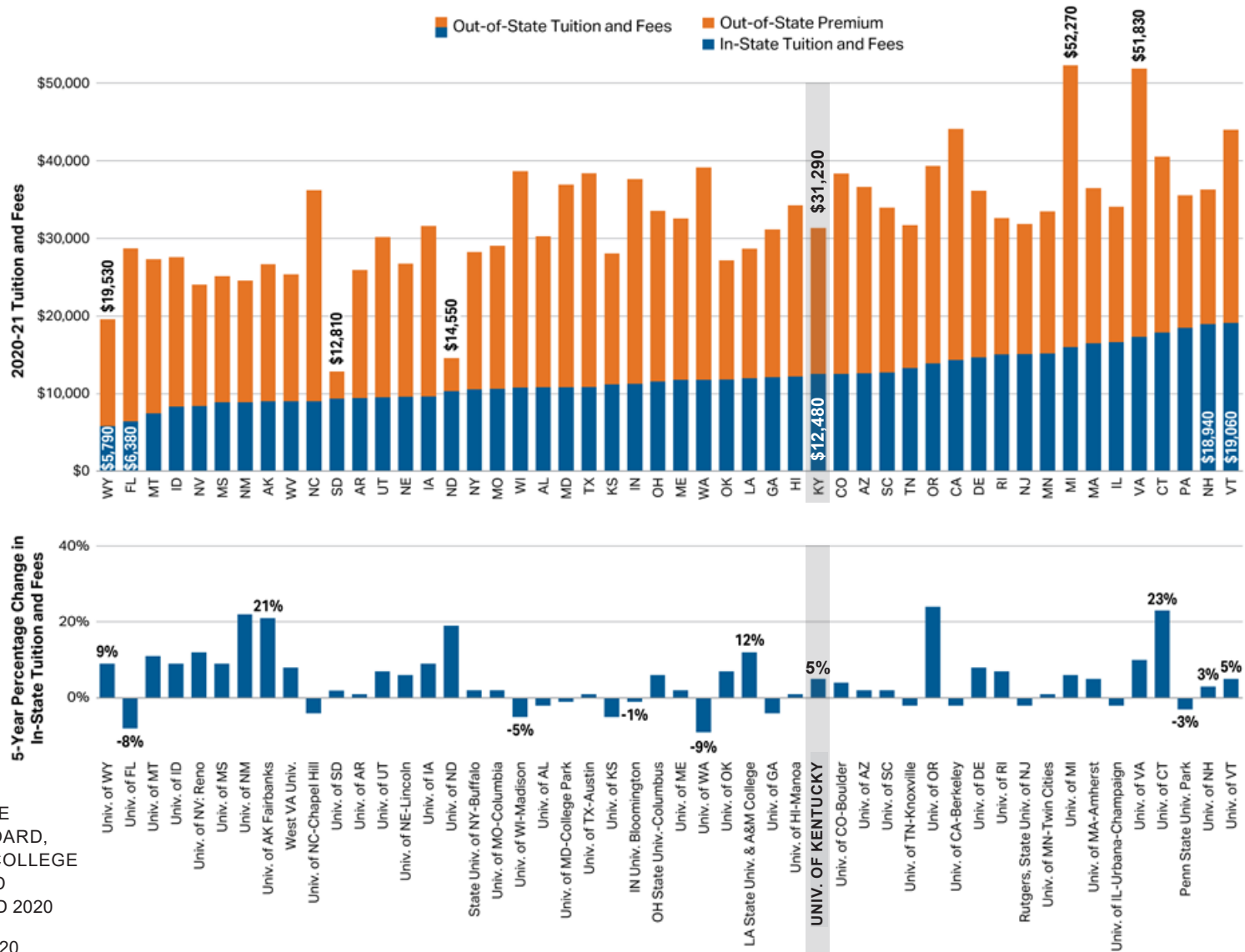
- **TUITION AND FEES AT FLAGSHIP UNIVERSITIES**
- **TUITION PARAMETERS**
- **RECOMMENDED TUITION AND MANDATORY FEES**
- **10-YEAR COMPARISON**

Budget at a Glance

UNIVERSITY OF KENTUCKY

2020-21 TUITION AND FEES AT FLAGSHIP UNIVERSITIES

AND FIVE-YEAR PERCENTAGE CHANGES IN INFLATION-ADJUSTED IN-STATE TUITION AND FEES



SOURCE: THE COLLEGE BOARD, TRENDS IN COLLEGE PRICING AND STUDENT AID 2020

FIGURE 20

Budget at a Glance

UNIVERSITY OF KENTUCKY

HIGHER EDUCATION TUITION PARAMETERS FOR FY 2021-22, FY 2022-23

Pursuant to KRS 164.020(8), the Council on Postsecondary Education has the statutory authority to determine tuition for Kentucky's public colleges and universities. The Council considers any required fees charged to most students as subject to the statute.

In May 2021, the Council on Postsecondary Education adopted resident undergraduate tuition and mandatory fee ceilings.

- Maximum rate increase of 3.0 percent over AY 2021-22 and AY 2022-23.
- Maximum increase of no more than 2.0 percent in any one year.

Over the past six months, Council staff and campus officials identified several key issues that were relevant to the setting of tuition and mandatory fee parameters, including:

1. the level of institutional operating funds provided in the recently enacted state budget (HB 192)
2. anticipated increases in fixed and unavoidable costs for the upcoming year
3. rising pension retirement benefit costs
4. COVID-19 related costs and forgone revenue, and the extent to which federal relief funds are available to help offset those costs
5. declining enrollment at nearly every university and college and the impact of that trend on the ability of the postsecondary system to achieve the state's 60 percent

college attainment goal by the year 2030 and,

6. the magnitude of prior-year tuition and fee increases.

On May 13, 2021, the Council adopted resident undergraduate tuition and mandatory fee ceilings for academic years 2021-22 and 2022-23. The ceilings provide for a maximum base rate increase of no more than 3.0 percent over the two years and a maximum increase of no more than 2.0 percent in any one year.

The Council also adopted a recommendation that the public institutions be allowed to submit for Council review and approval market competitive tuition and fee rates for graduate and online courses, as well as tuition and fee rates for nonresident students that comply with Council policy. The Council's current policy states that every institution shall manage its tuition and fee rate structures, price discounting, and scholarship aid for out-of-state students so that in any given year, the average net tuition and fee revenue generated per nonresident undergraduate student equals or exceeds 130 percent of the annual full-time tuition and fees assessed to resident undergraduate students.

Reflective of senior leadership's desires to address student affordability concerns while recognizing the university's fiscal challenges, the recommended tuition and mandatory fee rate increases of one percent comply with the Council's tuition and mandatory fees ceilings and policy.



Campus life, November 2020

Budget at a Glance

UNIVERSITY OF KENTUCKY

RECOMMENDED TUITION AND MANDATORY FEES PER SEMESTER

Undergraduate	Fall 2020	Fall 2021	% Change
Resident	\$6,242	\$6,305	1.0%
Non-resident	\$15,647	\$15,804	1.0%
Undergraduate Online Learning (Per Credit Hour)	\$576	--	
UKOnline (Per Credit Hour)	--	\$582	
Graduate	Fall 2020	Fall 2021	% Change
Resident	\$6,769	\$6,837	1.0%
Non-resident	\$16,608	\$16,774	1.0%
Graduate Students Enrolled Exclusively in Distance Education Courses	\$6,223	\$6,291	1.0%

FIGURE 21

TUITION AND MANDATORY FEES

Senior leadership recommends a modest 1 percent increase in tuition and mandatory fees for AY 2021-22.

The recommended increase in tuition and mandatory fees represents the second consecutive year of the lowest tuition and mandatory fee increase in at least 30 years. Over the last 10 years, the four-year average annual increase for resident undergraduate students dropped from 6.5% to 1.7%.

10-YEAR COMPARISON TUITION AND MANDATORY FEES PER SEMESTER

Fall Semester	UG Resident Rate*	Annual % Change	4-Year Average % Change
2011	\$4,564	6.0%	6.5%
2012	\$4,838	6.0%	5.8%
2013	\$4,983	3.0%	5.3%
2014	\$5,232	5.0%	5.0%
2015	\$5,390	3.0%	4.3%
2016	\$5,660	5.0%	4.0%
2017	\$5,886	4.0%	4.3%
2018*	\$6,035	2.5%	3.6%
2019	\$6,180	2.4%	3.5%
2020	\$6,242	1.0%	2.5%
2021**	\$6,305	1.0%	1.7%

*Freshmen and sophomores only through 2018

**Recommended

FIGURE 22

Budget at a Glance

UNIVERSITY OF KENTUCKY

FY 2022: OUR STUDENTS

UNDERGRADUATE PRICING STRUCTURE:

- Effective fall 2021, undergraduate certificates and degree programs are offered on two platforms – UKCampus and UKOnline
- For most programs (i.e., UKCampus), tuition rates are based on residency and capped once a student enrolls in 12 credit hours
- For UKCampus, format of the class (in-person, hybrid or online) will not impact the tuition rates
- For UKOnline, tuition rates will be residency-blind and assessed per credit hour with no cap

GRADUATE PRICING STRUCTURE:

No changes



Winter Session, October 2020

NEW WAYS OF LEARNING, NEW EXPECTATIONS

SMART CAMPUS INITIATIVE

By spring 2021, more than 12,000 iPads provided by this UK initiative were in use by the university's students, faculty and staff.

Beginning fall 2019, undergraduate courses offered fully online were assessed using the applicable Undergraduate Online Learning Rate. These Internet, web-based courses were assessed tuition and mandatory fees per credit hour, separate and in addition to tuition and mandatory fees for any other courses. This pricing strategy was consistent with the structures used by many benchmark institutions and other Kentucky public universities. The Undergraduate Online Learning Rate was the same for resident and non-resident undergraduate students.

Within six months of implementing this online pricing structure change, however, coronavirus would upend daily life. In response to the pandemic, most of the university's classes moved to an online modality during the spring 2020 semester.

From summer 2020 through summer 2021, the university continued to offer many classes in a fully online format. As students often did not have options for course modalities, the president approved a revision to the pricing structure. Beginning with the fall 2020 semester, undergraduate tuition was assessed per the approved rate schedule but capped at the applicable full-time rates.

The Covid-19 pandemic has resulted in some lasting changes, including more widespread use of technology. In response to undergraduate students' expectations and current learning practices, senior leadership recommends modifying the pricing structure for undergraduate students. No comprehensive pricing structure changes are recommended for graduate or professional programs at this time.

Budget at a Glance

UNIVERSITY OF KENTUCKY



Spring semester, March 2021

NEW TUITION PLATFORMS: UKCAMPUS AND UKONLINE

PRICING PARITY

The UKOnline rate proposed for fall 2021 is the same for resident and non-resident undergraduate students.

Effective fall 2021, undergraduate certificates and degree programs will be offered on two platforms, UKCampus and UKOnline. Most undergraduate programs will be offered through UKCampus. Fully online certificates and degree programs (i.e., Internet, web-based) will only be offered through UKOnline.

For students enrolled in UKCampus programs, tuition will be assessed per credit hour up to 12 hours. Full-time per semester rates (capped rates) will be charged to undergraduate students enrolled for 12 or more credit hours. Class delivery mode (e.g., in-person, fully online, hybrid, etc.) will not impact the tuition assessment.

Undergraduate students enrolled only in a UKOnline certificate or degree program will be assessed the UKOnline rate for all credit hours.

There is no full-time tuition cap for UKOnline undergraduate certificate and degree programs. The UKOnline rate is the same for resident and non-resident undergraduate students.

Undergraduate students with a declared primary academic program within the UKCampus may add a UKOnline minor and/or certificate at no additional charge. Undergraduate students with a declared primary academic program within the UKCampus who add a second major offered through UKOnline will be assessed the UKOnline rate for all online courses in addition to the regular tuition assessment for all other courses. Students whose only academic program is offered through UKOnline will be limited to enrolling in UKOnline courses.

Budget at a Glance

UNIVERSITY OF KENTUCKY



Physical therapy class, September 2020

STUDENT AFFORDABILITY

In addition to tuition price, student aid is another mechanism colleges and universities use to combat affordability challenges for students and families. For the second consecutive year, the University of Kentucky will invest \$148 million in institutional student financial aid. In the last 10 years, UK has nearly tripled institutional financial aid.

In fall 2017, the University of Kentucky began a deliberate financial aid strategy to make college more affordable by reducing students' unmet financial need. The UK LEADS (Leveraging Economic Affordability for Developing Success) Program, which

has drawn national attention, targets grants and scholarships to students who have unmet financial need of \$5,000 or more. Rigorous analysis over the last several years demonstrates that unmet financial need – when it exceeds more than \$5,000 – is one of the leading causes of students not completing their degree programs. From Academic Year (AY) 2020 to AY 2021, overall unmet financial need has declined by 16 percent. UK's goal is to continue to redeploy institutional aid based on data-informed strategies and predictive modeling that identifies the students whose only barrier to success is financial.

'UK LEADS' PROGRAM: ACCOMPLISHMENTS TO DATE

- To date, more than 6,000 annual financial aid awards have been received by some of our most financially vulnerable students.
- One-time grant recipients improved their second fall retention by an average of approximately 15 points over the last three years, based on their predicted retention if they did not receive the LEADS award.

Budget at a Glance

UNIVERSITY OF KENTUCKY

UK INSTITUTIONAL STUDENT FINANCIAL AID AND STUDENT ENROLLMENT

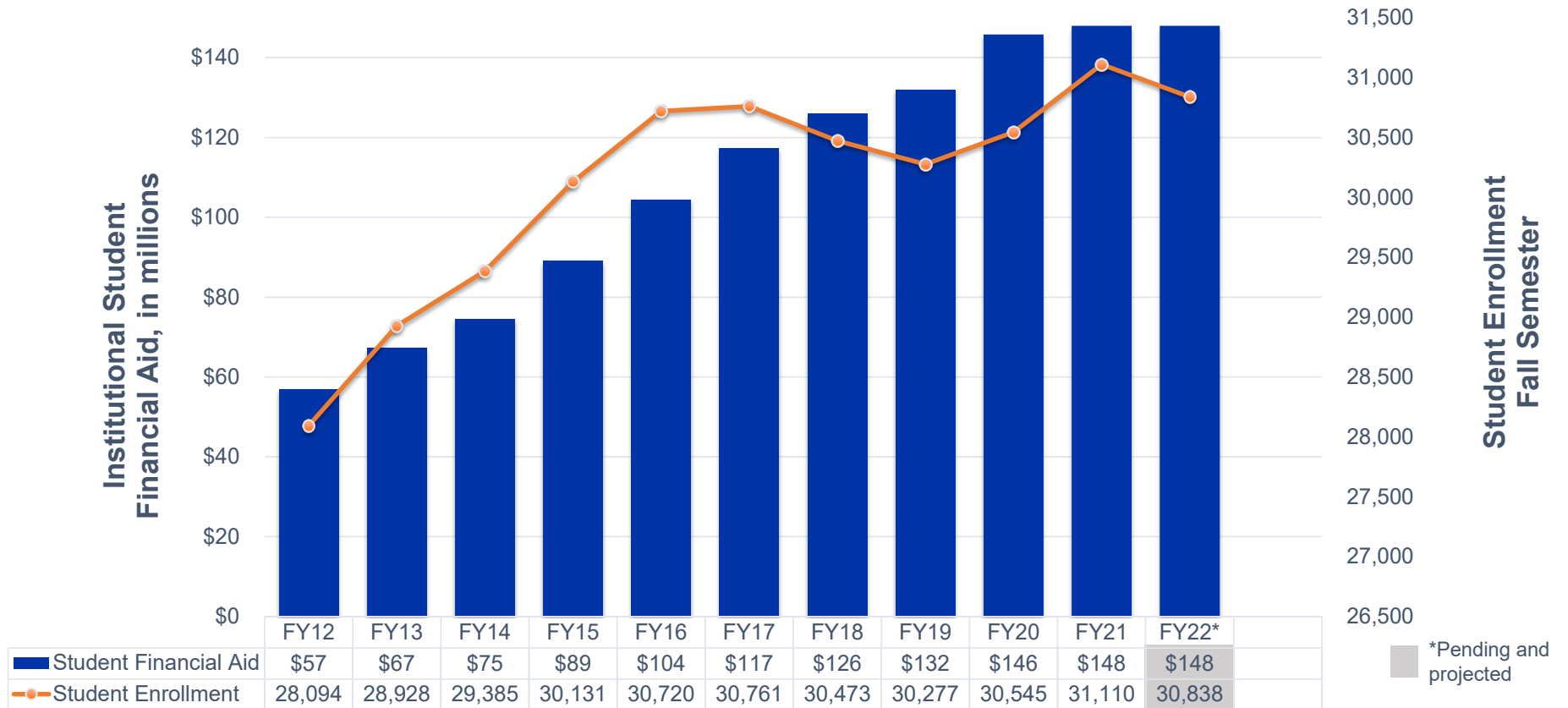


FIGURE 23

Budget at a Glance

UNIVERSITY OF KENTUCKY

UNMET FINANCIAL NEED

- Shown by academic year
- Chart based upon undergraduate students who filed the FAFSA

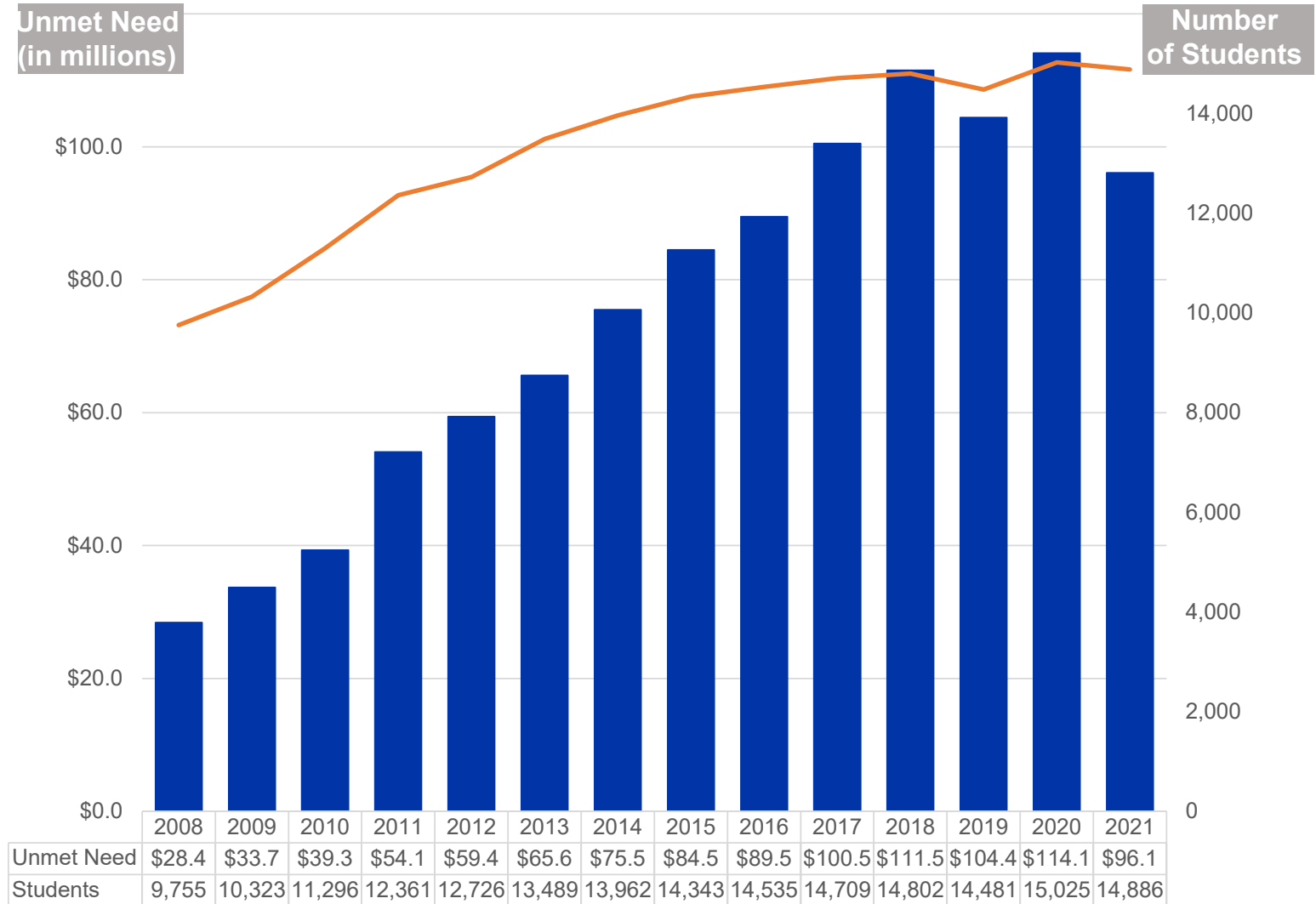


FIGURE 24

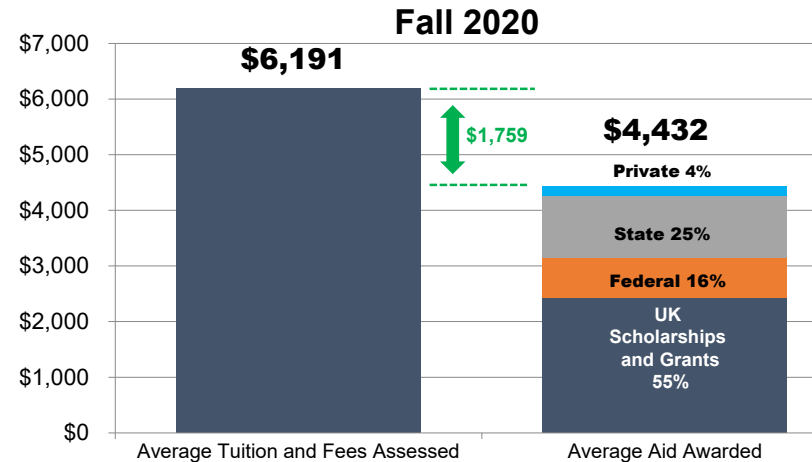
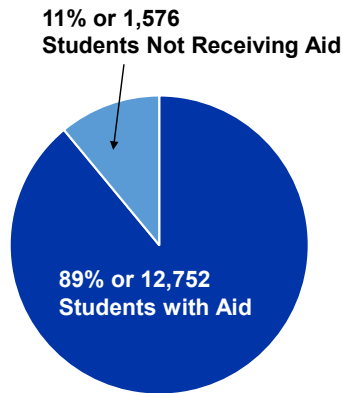
Budget at a Glance

UNIVERSITY OF KENTUCKY

UK UNDERGRADUATE FULL-TIME RESIDENT STUDENTS RECEIVING GRANTS OR SCHOLARSHIPS

THE BROAD AND SIGNIFICANT IMPACT OF FINANCIAL AID

For fall 2020, nearly 90 percent of undergraduate, resident full-time students received financial aid — grants or scholarships that did not have to be repaid. For these students, their average net price for tuition and fees was \$1,759 — \$4,432 less than the published price or a 72 percent discount. The predominant source of aid, 55 percent, came from institutional grants and scholarships. Other aid sources include federal grants, such as Pell Grants, which are awarded to students from lower income households, and state aid, including Kentucky Educational Excellence Scholarships (KEES) awarded to Kentucky high school graduates.



▶ 89% of full-time resident undergraduates received student financial aid. These students paid, on average, \$1,759 out-of-pocket for tuition and fees in fall 2020.

FIGURE 25

ADDRESSING A FINANCIAL DISADVANTAGE

Twenty-five percent of UK's undergraduate full-time resident students who completed a Free Application for Federal Student Aid (FAFSA) are from families with a median income of \$23,346. On average, these students received enough grants or scholarships to cover the full cost of tuition and mandatory fees and receive more than \$700 that can be applied to other costs or given to the student.

25% of our undergraduate full-time Kentucky students are from families with a median income of \$23,346. For these students, grants and scholarships on average covered 100% of tuition and mandatory fees.

Chart based upon 9,277 full-time undergraduate, resident students who filed the FAFSA as dependents. Median family income based on adjusted gross income as reported.

NET PRICE BY INCOME QUARTILE, FALL 2020

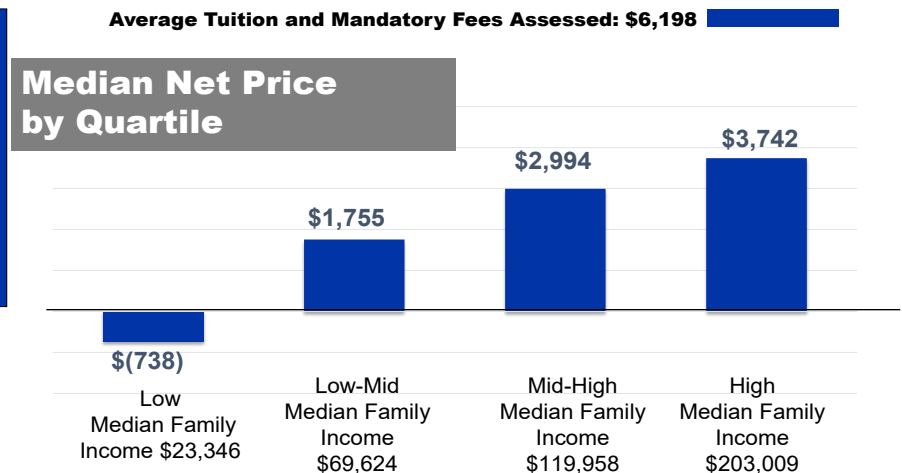


FIGURE 26

Budget at a Glance

UNIVERSITY OF KENTUCKY

KEEPING STUDENTS IN SCHOOL, AND GRADUATING THEM

Almost 66 percent of in-state students who enrolled as first-time freshmen in 2014 graduated within six years. Half graduated with no student loan debt. The average debt of the graduates with loans was \$34,364.

As a result of many university initiatives, the institution's first-to-second fall retention rate has progressed to record levels, reaching nearly 86 percent for the fall 2019 cohort (i.e., fall 2019 first-time undergraduate students that returned in fall 2020). Even more impressive is the significant increase in the university's four-year graduation rate, which has increased from 33.7 percent for the undergraduate students that entered in fall 2007 to 51.8 percent for the undergraduate students that entered in fall 2016.

STRIKING A BALANCE THAT PUTS STUDENTS FIRST

The FY 2021-22 recommended tuition and mandatory fee rates coupled with continued investments in student aid reflect a commitment to an enduring principle — to balance student affordability concerns with continued investments that lead to a quality education and an exceptional student experience.

AVERAGE DEBT OF RESIDENTIAL BACCALAUREATE GRADUATES FROM FALL 2014 ENTERING COHORT

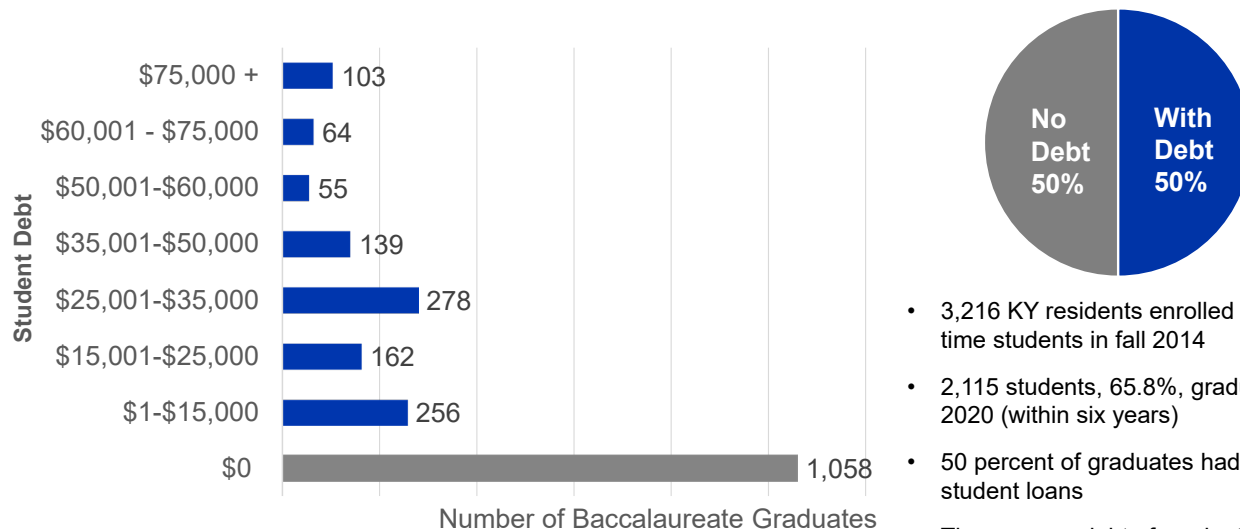


FIGURE 27

- 3,216 KY residents enrolled as first-time students in fall 2014
- 2,115 students, 65.8%, graduated by 2020 (within six years)
- 50 percent of graduates had no student loans
- The average debt of graduates with loans was \$34,364

FOUR-YEAR GRADUATION RATE BY ENTERING COHORT

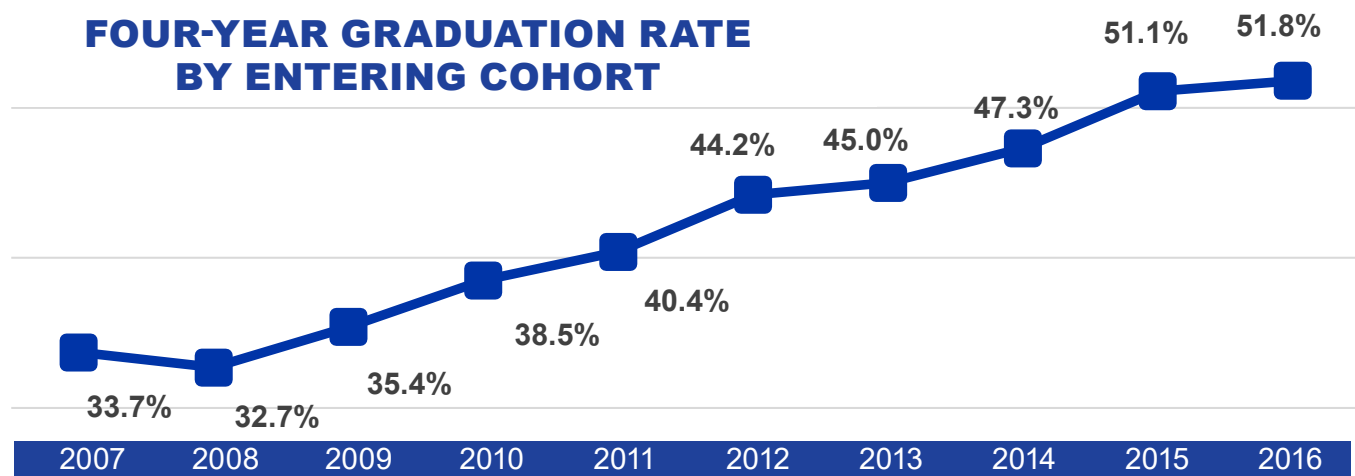


FIGURE 28

Budget at a Glance

UNIVERSITY OF KENTUCKY



Campus view, May 2021

FY 2021-22 CAPITAL BUDGET SUMMARY

Through the expanse of 156 years, the University of Kentucky has grown along with the commonwealth it serves. Our buildings provide the space for the innovation, research, healing and hope that help fuel Kentucky's progress.

We often refer to the campus as a community, one filled with an infrastructure of labs and classrooms, housing, streets and offices. These are the spaces for innovation and inspiration – the spaces where students prepare for bold, optimistic futures and faculty and staff find solutions that propel Kentucky's growth and prosperity.

Our commitment to serving the commonwealth has been especially evident during the past decade. In July 2011, the university, in partnership with the Commonwealth of Kentucky, initiated the modernization and renewal of the facilities of the state's flagship institution. Through this partnership, more than \$2.8 billion has been invested to protect historically significant buildings, increase building accessibility and provide the infrastructure necessary to ensure student success and healthcare advancements that benefit all Kentuckians.

This partnership took another strong step forward this year. The 2021 session of the Kentucky General Assembly renewed the authorization of the capital projects detailed in the university's 2020-22 Capital Budget Request.

The steps being taken by the General Assembly and the university in 2021 are significant. A total of \$14 million in state funded bonds has been approved for the university's Improve Sanders-Brown Center on Aging/Neurosciences Facilities capital project; up to \$188 million in university funded bonds have been allotted for the next phase of the university's modernization and renewal initiative; and up to \$75 million in university funded bonds have been sanctioned for necessary UK HealthCare projects. These milestones are in addition to the approval of many other capital projects that are being financed with university funded bonds and university cash.

Federally, an effort by U.S. Sen. Mitch McConnell secured a USDA Forage Animal Product Lab at UK's College of Agriculture, Food and Environment. This \$65.9 million investment will focus on the state's cattle and horse industries. The university will see a federal Agricultural Research Facility built on the main campus in which both university and federal researchers will work side by side. Also, a barn will be built on the university's farm in Woodford County. The federal government will construct and finance the facilities and the U.S. Army Corp of Engineers will manage the construction of both facilities.

Our full 2021-22 Capital Budget listed herein outlines the university's capital projects that meet the following criteria: 1) have an approved scope of \$1 million or more; and 2) are underway as of May 2021.

Current Funds Revenues, Appropriated Fund Balances and Net Transfers

UNIVERSITY OF KENTUCKY

2019-20	2020-21	2021-22 Original Proposed Budget				
Total Actual	Total Revised Budget		General Funds	Auxiliary Funds	Restricted Funds	Total
REVENUES						
State Appropriations						
\$246,563,900	\$258,609,200	Operating	\$265,230,800	\$0	\$0	\$265,230,800
14,492,500	6,621,600	Performance Funding	6,086,400	0	0	6,086,400
\$261,056,400	\$265,230,800	Total State Appropriations	\$271,317,200	\$0	\$0	\$271,317,200
Student Tuition and Fees						
Tuition						
\$486,320,600	\$470,304,800	Fall, Spring, and Winter	\$487,498,000	\$0	\$0	\$487,498,000
22,066,300	19,664,000	Summer	19,664,000	0	0	19,664,000
Fees						
6,835,500	7,448,800	Noncredit	6,614,700	237,500	0	6,852,200
Mandatory Registration Fees						
297,200	285,000	Campus Modernization - Enhancing the Core	285,000	0	0	285,000
199,900	208,000	Community Outreach	208,000	0	0	208,000
328,600	225,000	Diversity	300,000	0	0	300,000
219,300	191,000	Environmental Stewardship	220,000	0	0	220,000
6,552,900	6,286,600	Gatton Student Center	0	7,218,800	0	7,218,800
(700)	0	Intercollegiate Athletics	0	0	0	0
317,600	260,000	International Study Abroad	300,000	0	0	300,000
3,992,900	4,080,000	Johnson Center	3,920,000	0	0	3,920,000
109,300	104,000	Kernel	0	110,000	0	110,000
805,000	845,000	Student Activities Board	0	845,000	0	845,000
4,036,100	3,840,500	Student Center Renovation	0	4,455,000	0	4,455,000
656,900	624,000	Student Government Association	0	624,000	0	624,000
8,732,400	8,629,100	Student Health	7,143,300	1,855,000	0	8,998,300
1,358,500	1,375,000	Student Involvement	0	1,375,000	0	1,375,000

Current Funds Revenues, Appropriated Fund Balances and Net Transfers

UNIVERSITY OF KENTUCKY

2019-20	2020-21	2021-22 Original Proposed Budget				
Total Actual	Total Revised Budget		General Funds	Auxiliary Funds	Restricted Funds	Total
		REVENUES (cont.)				
		Student Tuition and Fees (cont.)				
		Fees (cont.)				
		Mandatory Registration Fees (cont.)				
\$673,100	\$702,000	Student Services	\$670,000	\$0	\$0	\$670,000
5,469,100	5,041,400	Technology	5,500,000	0	0	5,500,000
250,400	250,000	Transportation Services	0	250,000	0	250,000
303,000	286,000	WRFL Student Radio	0	286,000	0	286,000
20,834,100	20,647,100	Other Student Fees	19,423,400	1,100,000	0	20,523,400
\$570,358,000	\$551,297,300	Total Student Tuition and Fees	\$551,746,400	\$18,356,300	\$0	\$570,102,700
\$27,915,000	\$37,696,200	County Appropriations	\$35,879,800	\$0	\$0	\$35,879,800
		Endowment and Investment Income				
(\$796,500)	\$21,015,000	Endowment Spending Distribution	\$6,558,600	\$0	\$23,048,200	\$29,606,800
479,500	521,200	Intercollegiate Athletics	0	0	698,900	698,900
97,400	318,700	UK Gluck Equine Research Foundation, Inc.	0	0	314,900	314,900
16,300	39,400	UK Humanities Foundation, Inc.	0	0	50,800	50,800
22,200	55,000	UK Mining Engineering Foundation, Inc.	0	0	73,100	73,100
770,900	255,100	UK Research Foundation	0	0	306,100	306,100
14,338,100	4,728,800	Operating Investment Income	3,652,200	0	600	3,652,800
6,800,500	1,449,200	Other	630,000	0	1,421,700	2,051,700
\$21,728,400	\$28,382,400	Total Endowment and Investment Income	\$10,840,800	\$0	\$25,914,300	\$36,755,100

Current Funds Revenues, Appropriated Fund Balances and Net Transfers

UNIVERSITY OF KENTUCKY

2019-20	2020-21		2021-22 Original Proposed Budget			
Total Actual	Total Revised Budget		General Funds	Auxiliary Funds	Restricted Funds	Total
		REVENUES (cont.)				
		Federal Appropriations				
\$9,948,000	\$11,565,700	Agricultural Cooperative Extension Service	\$0	\$0	\$11,542,800	\$11,542,800
7,693,400	7,613,300	Agricultural Experiment Station	0	0	7,490,200	7,490,200
\$17,641,400	\$19,179,000	Total Federal Appropriations	\$0	\$0	\$19,033,000	\$19,033,000
		Gifts, Grants and Contracts				
		Federal Grants and Contracts				
\$220,236,600	\$264,204,000	UK Research Foundation	\$0	\$0	\$277,652,000	\$277,652,000
44,945,800	26,510,000	Other	135,000	0	26,440,000	26,575,000
		Gifts and Other Grants and Contracts				
3,600,000	0	Gatton Student Center	0	0	0	0
150,000	0	Housing Operations	0	0	0	0
29,670,700	33,191,000	Intercollegiate Athletics	0	0	35,926,000	35,926,000
500	0	UK Gluck Equine Research Foundation, Inc.	0	0	0	0
500	0	UK Humanities Foundation, Inc.	0	0	0	0
304,400	3,581,300	UK Research Foundation	0	0	3,604,000	3,604,000
40,578,400	21,581,500	Other	1,215,700	0	17,146,900	18,362,600
		Non-Governmental Grants and Contracts				
28,461,000	32,220,000	UK Research Foundation	0	0	33,860,000	33,860,000
18,575,300	19,867,100	Other	936,800	0	15,915,400	16,852,200
		State and Local Grants and Contracts				
22,967,000	24,489,000	UK Research Foundation	1,935,000	0	23,702,000	25,637,000
90,407,600	33,135,900	Other	448,500	0	31,646,600	32,095,100
\$499,897,800	\$458,779,800	Total Gifts, Grants and Contracts	\$4,671,000	\$0	\$465,892,900	\$470,563,900

Current Funds Revenues, Appropriated Fund Balances and Net Transfers

UNIVERSITY OF KENTUCKY

2019-20	2020-21	2021-22 Original Proposed Budget				
Total Actual	Total Revised Budget		General Funds	Auxiliary Funds	Restricted Funds	Total
		REVENUES (cont.)				
\$68,392,500	\$59,000,000	Recoveries of Facilities and Administrative Costs	\$62,000,000	\$0	\$0	\$62,000,000
		Sales and Services				
\$2,095,500	\$1,645,100	Agricultural Farm Sales	\$1,631,900	\$0	\$0	\$1,631,900
6,773,000	6,372,800	Agricultural Public and Regulatory Services	7,025,000	0	0	7,025,000
		Departmental Sales and Services				
6,677,900	6,438,900	Central Kentucky Management Services, Inc.	6,674,000	0	0	6,674,000
10,648,300	8,305,100	Dining Operations	0	11,675,300	0	11,675,300
454,700	269,000	Gatton Student Center	0	515,700	0	515,700
22,892,300	14,244,900	Housing Operations	0	27,514,700	0	27,514,700
118,778,700	111,123,600	Intercollegiate Athletics	0	114,644,100	0	114,644,100
15,308,400	13,918,000	Transportation Services	0	15,570,000	0	15,570,000
3,455,500	1,850,000	UK Research Foundation	1,850,000	0	0	1,850,000
2,313,300	2,590,500	University Health Services	0	0	0	0
46,644,700	37,215,900	Other	38,391,500	6,219,000	85,500	44,696,000
\$236,042,300	\$203,973,800	Total Sales and Services	\$55,572,400	\$176,138,800	\$85,500	\$231,796,700
\$331,169,600	\$364,935,400	Clinical Services	\$463,858,200	\$0	\$0	\$463,858,200
\$2,152,409,000	\$2,442,035,900	Hospital Services	\$2,494,552,400	\$0	\$4,120,000	\$2,498,672,400
\$4,186,610,400	\$4,430,510,600	TOTAL CURRENT FUNDS REVENUES	\$3,950,438,200	\$194,495,100	\$515,045,700	\$4,659,979,000

Current Funds Revenues, Appropriated Fund Balances and Net Transfers

UNIVERSITY OF KENTUCKY

2019-20	2020-21		2021-22 Original Proposed Budget			
Total Actual	Total Revised Budget		General Funds	Auxiliary Funds	Restricted Funds	Total
		REVENUES (cont.)				
\$0	\$364,855,700	APPROPRIATED FUND BALANCES	\$272,448,400	\$9,721,200	\$107,071,100	\$389,240,700
\$4,186,610,400	\$4,795,366,300	TOTAL CURRENT FUNDS REVENUES AND APPROPRIATED FUND BALANCES	\$4,222,886,600	\$204,216,300	\$622,116,800	\$5,049,219,700
\$59,912,400	\$20,037,700	NET TRANSFERS ¹	\$30,006,800	\$43,693,300	(\$44,417,100)	\$29,283,000
\$4,246,522,800	\$4,815,404,000	TOTAL CURRENT FUNDS REVENUES, APPROPRIATED FUND BALANCES AND NET TRANSFERS	\$4,252,893,400	\$247,909,600	\$577,699,700	\$5,078,502,700

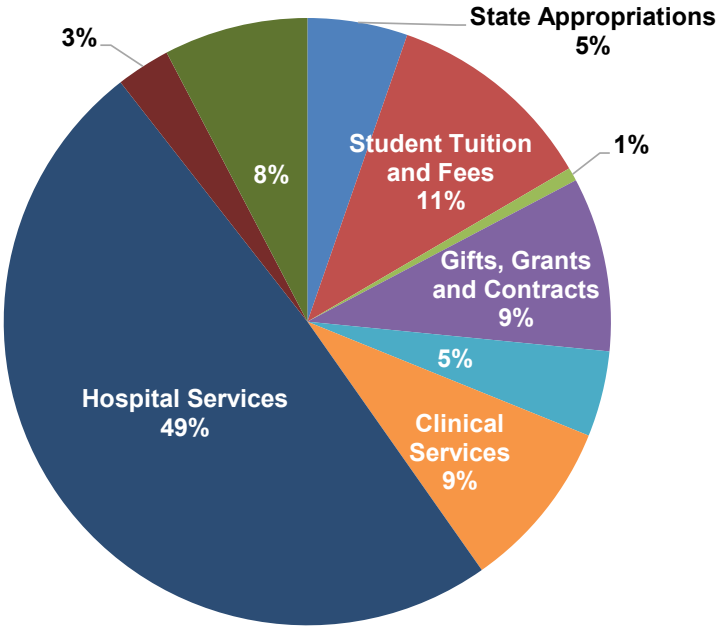
Notes:

1. Transfers reflect the movement of funds within the Current Funds (General, Auxiliary and Restricted) and movement of funds between fund groups (Current, Plant, Endowment, etc.)

Current Funds Revenues, Appropriated Fund Balances and Net Transfers

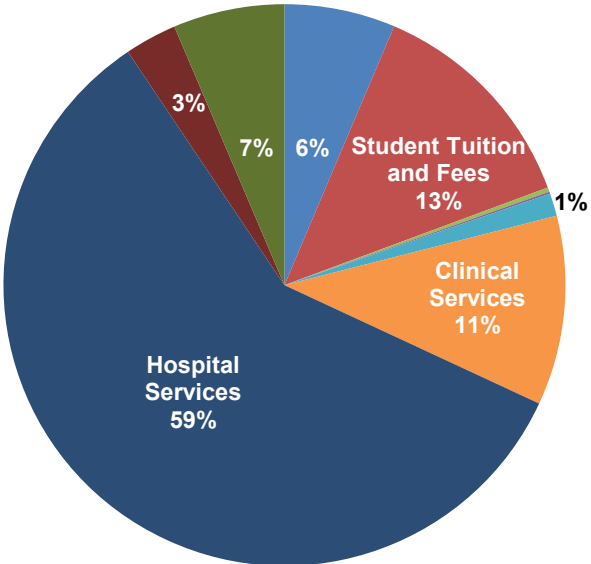
UNIVERSITY OF KENTUCKY

- State Appropriations
- Student Tuition and Fees
- Endowment and Investment Income
- Gifts, Grants and Contracts
- Sales and Services
- Clinical Services
- Hospital Services
- Other Revenues
- Appropriated Fund Balances

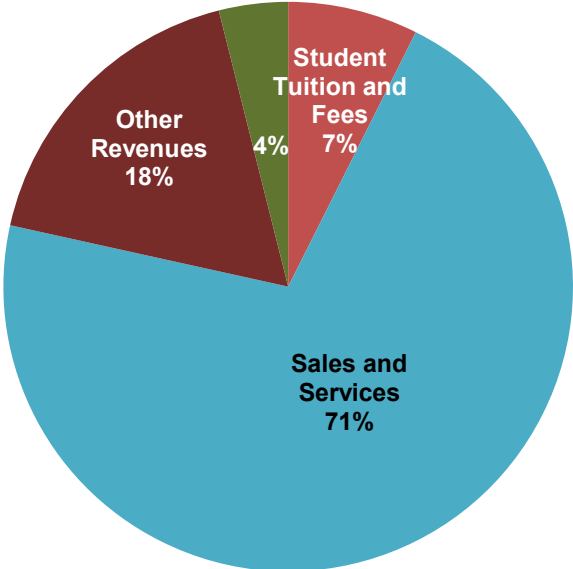


**Total Budget
\$5.1 Billion**

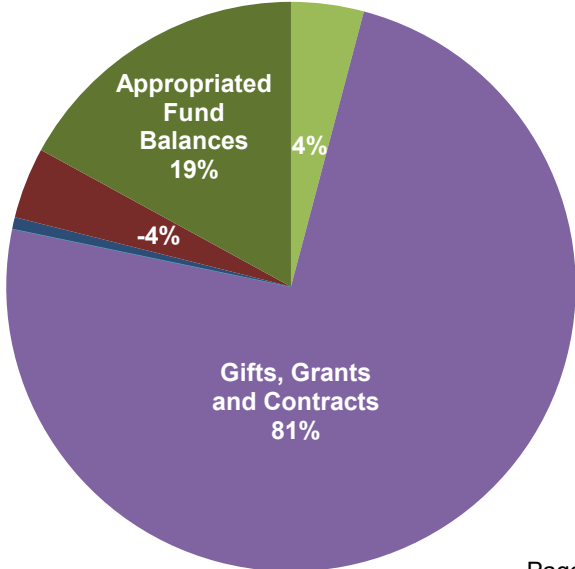
General Funds



Auxiliary Funds



Restricted Funds



Current Funds Expenditures by Major Object

UNIVERSITY OF KENTUCKY

2019-20	2020-21	2021-22 Original Proposed Budget				
Total Actual	Total Revised Expense Budget	MAJOR OBJECT	General Funds	Auxiliary Funds	Restricted Funds	Total
		University Including Hospital System				
\$2,046,345,700	\$2,145,502,700	Personnel Services	\$1,947,135,700	\$84,049,200	\$233,672,200	\$2,264,857,100
1,331,356,100	2,176,485,100	Operating Expenses	1,957,518,600	107,368,500	224,048,800	2,288,935,900
249,399,000	243,315,300	Student Financial Aid	153,548,900	0	90,626,900	244,175,800
8,814,900	42,252,400	Capital Outlay	20,732,600	3,200,400	21,814,000	45,747,000
		Transfers				
117,413,500	115,469,200	Capital Transfers	107,084,900	28,192,900	7,537,800	142,815,600
86,617,300	92,379,300	Debt Service	66,872,700	25,098,600	0	91,971,300
		TOTAL CURRENT FUNDS EXPENDITURES				
\$3,839,946,500	\$4,815,404,000	BY MAJOR OBJECT	\$4,252,893,400	\$247,909,600	\$577,699,700	\$5,078,502,700
		University Excluding Hospital System				
\$1,315,405,800	\$1,271,922,500	Personnel Services	\$599,454,700	\$84,049,200	\$233,672,200	\$917,176,100
439,964,400	878,600,600	Operating Expenses	535,548,900	107,368,500	223,466,600	866,384,000
249,399,000	243,315,300	Student Financial Aid	153,548,900	0	90,626,900	244,175,800
8,632,000	42,252,400	Capital Outlay	20,732,600	3,200,400	21,814,000	45,747,000
		Transfers				
90,067,000	23,137,800	Capital Transfers	0	28,192,900	4,000,000	32,192,900
47,826,500	50,436,700	Debt Service	24,923,300	25,098,600	0	50,021,900
\$2,151,294,700	\$2,509,665,300	Total University Excluding Hospital System	\$1,334,208,400	\$247,909,600	\$573,579,700	\$2,155,697,700

Current Funds Expenditures by Major Object

UNIVERSITY OF KENTUCKY

2019-20	2020-21	2021-22 Original Proposed Budget				
Total Actual	Total Revised Expense Budget	MAJOR OBJECT	General Funds	Auxiliary Funds	Restricted Funds	Total
		Hospital System				
\$730,939,900	\$873,580,200	Personnel Services	\$1,347,681,000	\$0	\$0	\$1,347,681,000
891,391,700	1,297,884,500	Operating Expenses	1,421,969,700	0	582,200	1,422,551,900
0	0	Student Financial Aid	0	0	0	0
182,900	0	Capital Outlay	0	0	0	0
		Transfers				
27,346,500	92,331,400	Capital Transfers	107,084,900	0	3,537,800	110,622,700
38,790,800	41,942,600	Debt Service	41,949,400	0	0	41,949,400
\$1,688,651,800	\$2,305,738,700	Total Hospital System	\$2,918,685,000	\$0	\$4,120,000	\$2,922,805,000

Current Funds Expenditures by Function

UNIVERSITY OF KENTUCKY

2019-20	2020-21	2021-22 Original Proposed Budget				
Total Actual	Total Revised Expense Budget	FUNCTION	General Funds	Auxiliary Funds	Restricted Funds	Total
\$327,293,000	\$470,144,600	Instruction	\$433,081,100	\$0	\$34,002,700	\$467,083,800
310,211,800	441,126,300	Research	171,046,000	0	286,559,900	457,605,900
680,063,700	669,630,800	Public Service	123,661,800	0	120,196,200	243,858,000
26,326,300	24,609,200	Libraries	20,495,000	0	5,453,900	25,948,900
89,644,200	101,358,400	Academic Support	88,088,400	0	14,682,400	102,770,800
45,475,700	50,391,600	Student Services	50,276,100	0	4,393,500	54,669,600
36,819,700	147,140,000	Institutional Support	177,065,700	0	7,234,900	184,300,600
72,137,800	105,423,400	Operation and Maintenance	92,018,600	0	6,414,300	98,432,900
249,399,000	243,315,300	Student Financial Aid	153,548,900	0	90,626,900	244,175,800
		Transfers				
47,275,900	3,304,300	Capital Transfers	0	0	0	0
23,329,600	25,372,000	Debt Service	24,923,300	0	0	24,923,300
\$1,907,976,700	\$2,281,815,900	Total	\$1,334,204,900	\$0	\$569,564,700	\$1,903,769,600
		Auxiliary Enterprises				
\$3,915,700	\$2,990,500	Dining	\$0	\$3,928,100	\$0	\$3,928,100
4,562,700	3,540,800	Gatton Student Center	0	3,654,800	0	3,654,800
14,892,400	7,468,200	Housing	0	19,473,000	0	19,473,000
124,940,000	130,810,500	Intercollegiate Athletics	0	140,454,000	15,000	140,469,000
9,542,600	398,900	Transportation Services	0	103,200	0	103,200
8,347,300	14,668,300	University Health Service	0	977,400	0	977,400
9,829,300	23,074,000	Other	3,500	26,027,600	0	26,031,100
		Transfers				
42,791,200	19,833,500	Capital Transfers	0	28,192,900	4,000,000	32,192,900
24,496,900	25,064,700	Debt Service	0	25,098,600	0	25,098,600
\$243,318,100	\$227,849,400	Total Auxiliary Enterprises	\$3,500	\$247,909,600	\$4,015,000	\$251,928,100

Current Funds Expenditures by Function

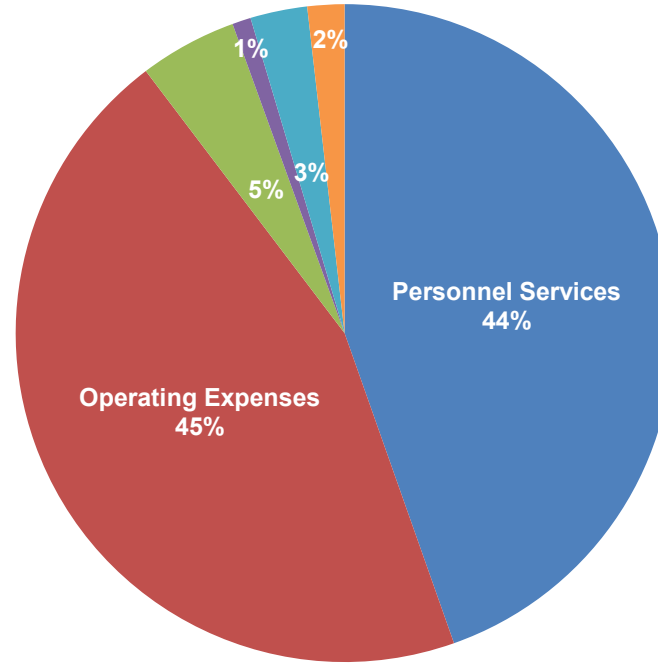
UNIVERSITY OF KENTUCKY

2019-20 Total Actual	2020-21 Total Revised Expense Budget	FUNCTION	2021-22 Original Proposed Budget			Total
			General Funds	Auxiliary Funds	Restricted Funds	
\$1,622,514,400	\$2,171,464,700	Hospital Services	\$2,769,650,700	\$0	\$582,200	\$2,770,232,900
		Transfers				
27,346,500	92,331,400	Capital Transfers	107,084,900	0	3,537,800	110,622,700
38,790,800	41,942,600	Debt Service	41,949,400	0	0	41,949,400
\$1,688,651,700	\$2,305,738,700	Total Hospital Services	\$2,918,685,000	\$0	\$4,120,000	\$2,922,805,000
		TOTAL CURRENT FUNDS EXPENDITURES				
\$3,839,946,500	\$4,815,404,000	BY FUNCTION	\$4,252,893,400	\$247,909,600	\$577,699,700	\$5,078,502,700

Current Funds Expenditures by Major Object

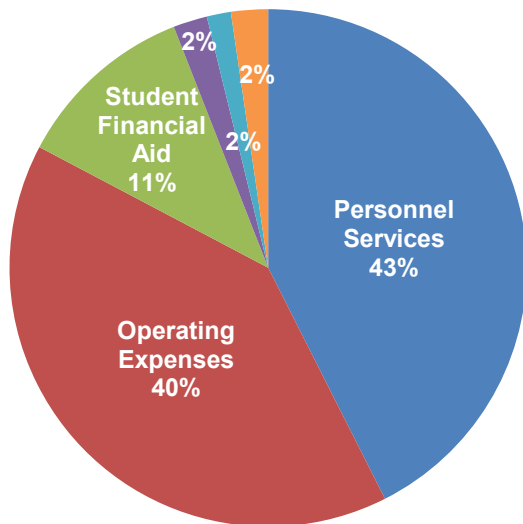
UNIVERSITY OF KENTUCKY

- Personnel Services
- Operating Expenses
- Student Financial Aid
- Capital Outlay
- Capital Transfers
- Debt Service

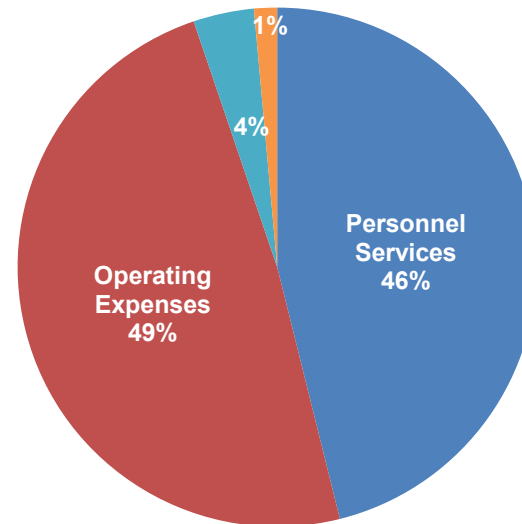


**Total Budget
\$5.1 Billion**

University Excluding Hospital System



Hospital System



President Area

UNIT BUDGET SUMMARY

2020-21		2021-22 Original Proposed Expense Budget				
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
Office of the President						
\$4,377,500	Administration	\$5,040,000	\$0	\$1,631,400	\$6,671,400	52.40%
135,000	Board of Trustees	135,000	0	0	135,000	0.00%
76,100	Staff Senate	78,700	0	0	78,700	3.42%
200	Student Financial Aid	0	0	1,200	1,200	500.00%
231,700	University Senate	240,400	0	0	240,400	3.75%
\$4,820,500	Total	\$5,494,100	\$0	\$1,632,600	\$7,126,700	47.84%
\$349,400	Center for Rural Development	\$349,400	\$0	\$0	\$349,400	0.00%
Institutional Diversity						
\$1,584,000	Administration	\$1,605,100	\$0	\$163,100	\$1,768,200	11.63%
670,200	Community Engagement	360,900	0	327,300	688,200	2.69%
2,250,000	Diversity Programs	2,750,000	0	0	2,750,000	22.22%
164,600	Minority Student Affairs	166,500	0	0	166,500	1.15%
283,100	MLK Cultural Center	298,400	0	0	298,400	5.40%
17,511,300	Student Financial Aid - Diversity	17,440,000	0	0	17,440,000	-0.41%
61,500	Student Financial Aid - Other	0	0	61,500	61,500	0.00%
\$22,524,700	Total	\$22,620,900	\$0	\$551,900	\$23,172,800	2.88%
Intercollegiate Athletics						
\$134,447,100	Operations	\$0	\$142,993,400	\$1,118,000	\$144,111,400	7.19%
3,000,000	Non-Operating Expenses	0	0	3,000,000	3,000,000	0.00%
6,813,400	Debt Service	0	6,809,100	0	6,809,100	-0.06%
\$144,260,500	Total	\$0	\$149,802,500	\$4,118,000	\$153,920,500	6.70%
\$1,769,900	Internal Audit	\$1,853,000	\$0	\$0	\$1,853,000	4.70%

President Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
\$2,512,400	Legal Counsel	\$2,867,700	\$0	\$0	\$2,867,700	14.14%
	Philanthropy					
\$15,325,300	Administration	\$12,242,700	\$0	\$3,254,700	\$15,497,400	1.12%
133,400	Student Financial Aid	0	0	143,400	143,400	7.50%
\$15,458,700	Total	\$12,242,700	\$0	\$3,398,100	\$15,640,800	1.18%
	Student Success					
\$2,922,400	Administration	\$2,876,400	\$4,900	\$189,700	\$3,071,000	5.08%
1,960,000	Academic Enrichment	1,916,100	0	4,000	1,920,100	-2.04%
13,094,800	Dean of Students	8,862,400	3,959,300	1,013,000	13,834,700	5.65%
8,301,500	Enrollment Management	8,296,100	0	0	8,296,100	-0.07%
8,669,000	Health and Wellness	7,668,600	1,855,000	201,500	9,725,100	12.18%
2,928,200	Student and Academic Support	2,613,200	0	430,600	3,043,800	3.95%
6,443,300	Student Financial Aid	228,600	0	5,520,900	5,749,500	-10.77%
\$44,319,200	Total	\$32,461,400	\$5,819,200	\$7,359,700	\$45,640,300	2.98%
\$236,015,300	TOTAL PRESIDENT AREA	\$77,889,200	\$155,621,700	\$17,060,300	\$250,571,200	6.17%

Provost Area

UNIT BUDGET SUMMARY

2020-21		2021-22 Original Proposed Expense Budget				
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
College of Agriculture, Food and Environment						
\$3,453,300	Administration	\$2,010,700	\$0	\$2,311,500	\$4,322,200	25.16%
1,697,000	Advancement	221,800	0	1,038,600	1,260,400	-25.73%
1,620,900	Agricultural Economics	1,439,100	0	85,400	1,524,500	-5.95%
206,800	Agriculture Motor Pool Security	169,900	0	0	169,900	-17.84%
2,095,100	Animal and Food Sciences	1,781,100	0	391,400	2,172,500	3.69%
1,542,900	Arboretum	278,300	0	1,513,800	1,792,100	16.15%
1,240,800	Biosystems and Agricultural Engineering	1,133,700	0	148,900	1,282,600	3.37%
222,900	Business Center	232,000	0	0	232,000	4.08%
1,491,900	Center for Student Success	1,618,300	0	46,100	1,664,400	11.56%
977,900	Community and Leadership Development	1,014,000	0	10,500	1,024,500	4.77%
967,200	Dietetics and Human Nutrition	1,028,700	0	6,500	1,035,200	7.03%
568,000	Entomology	506,600	0	79,300	585,900	3.15%
118,600	Equine Programs	0	0	51,100	51,100	-56.91%
700	Facility Management	0	0	1,300	1,300	85.71%
2,500	Family and Consumer Science	0	0	2,500	2,500	0.00%
991,600	Family Science	1,043,700	0	6,900	1,050,600	5.95%
9,500	Food Connection	0	0	13,700	13,700	44.21%
946,500	Forestry and Natural Resources	961,800	0	24,600	986,400	4.22%
942,900	Horticulture	838,900	0	136,600	975,500	3.46%
36,600	International Programs	26,600	0	0	26,600	-27.32%
962,800	Landscape Architecture	918,000	0	64,900	982,900	2.09%
6,200	Library	0	0	6,600	6,600	6.45%
1,073,700	Plant and Soil Sciences	977,700	0	91,400	1,069,100	-0.43%
400,900	Plant Pathology	411,000	0	5,900	416,900	3.99%
2,500	Regulatory Service	0	0	1,000	1,000	-60.00%

Provost Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	College of Agriculture, Food and Environment (cont.)					
\$1,273,100	Retailing and Tourism Management	\$1,292,000	\$0	\$0	\$1,292,000	1.48%
40,300	Robinson Station (RCARS)	0	32,900	12,600	45,500	12.90%
635,600	School of Human Environmental Sciences	224,000	0	467,100	691,100	8.73%
2,462,800	Student Financial Aid	0	0	2,842,400	2,842,400	15.41%
765,000	Veterinary Diagnostic Lab	521,000	0	0	521,000	-31.90%
819,300	Veterinary Science	598,800	0	217,700	816,500	-0.34%
41,200	4-H Youth Development Programs	0	0	43,000	43,000	4.37%
\$27,617,000	Total	\$19,247,700	\$32,900	\$9,621,300	\$28,901,900	4.65%
	Agricultural Experiment Station					
\$3,684,600	Administration	\$1,960,700	\$0	\$2,212,200	\$4,172,900	13.25%
228,600	Advancement	190,100	0	42,100	232,200	1.57%
1,267,300	Agricultural Communications and Data Center	1,309,100	0	0	1,309,100	3.30%
1,904,000	Agricultural Economics	1,133,600	0	915,900	2,049,500	7.64%
6,700	Agricultural Motor Pool Security	168,300	0	0	168,300	2411.94%
6,897,400	Animal and Food Sciences	4,757,200	0	1,930,900	6,688,100	-3.03%
1,898,300	Associate Dean - Research	926,700	0	998,700	1,925,400	1.43%
2,387,400	Biosystems and Agricultural Engineering	1,692,200	0	560,800	2,253,000	-5.63%
672,800	Business Center	642,000	0	57,000	699,000	3.89%
95,900	Center for the Environment	100,100	0	0	100,100	4.38%
15,000	Community and Economic Development in Kentucky (CEDIK)	0	0	15,000	15,000	0.00%
868,400	Community and Leadership Development	751,900	0	136,600	888,500	2.31%
376,800	Dietetics and Human Nutrition	379,300	0	0	379,300	0.66%
193,700	Engineering Services	199,500	0	0	199,500	2.99%

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UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Agricultural Experiment Station (cont.)					
\$2,946,000	Entomology	\$1,857,800	\$0	\$1,288,200	\$3,146,000	6.79%
194,800	Equine Programs	0	0	133,500	133,500	-31.47%
2,333,200	Facility Management	2,396,600	0	0	2,396,600	2.72%
534,400	Family Science	562,500	0	16,400	578,900	8.33%
363,000	Food Connection	356,000	0	0	356,000	-1.93%
2,530,600	Forestry and Natural Resources	1,060,900	0	1,552,100	2,613,000	3.26%
218,000	Groundwater Program	172,900	0	0	172,900	-20.69%
1,773,800	Horticulture	1,216,900	0	715,500	1,932,400	8.94%
11,000	International Programs	0	0	6,200	6,200	-43.64%
24,400	Landscape Architecture	1,500	0	26,800	28,300	15.98%
8,664,800	Plant and Soil Sciences	4,894,400	0	3,797,400	8,691,800	0.31%
2,931,900	Plant Pathology	1,620,700	0	1,365,600	2,986,300	1.86%
324,800	Retailing and Tourism Management	338,300	0	0	338,300	4.16%
511,900	Robinson Station (RCARS)	529,700	0	8,000	537,700	5.04%
138,400	School of Human Environmental Sciences	5,500	0	138,200	143,700	3.83%
92,500	Veterinary Diagnostic Laboratory	50,000	0	56,600	106,600	15.24%
10,669,600	Veterinary Science	2,611,800	0	9,445,500	12,057,300	13.01%
1,016,000	Western Kentucky Research and Education Center	1,009,400	0	3,400	1,012,800	-0.31%
\$55,776,000	Total	\$32,895,600	\$0	\$25,422,600	\$58,318,200	4.56%
	Agricultural Public Service					
\$390,100	Administration	\$568,000	\$0	\$0	\$568,000	45.60%
8,000	Advancement	0	0	1,000	1,000	-87.50%
1,000	Agricultural Economics	1,000	0	0	1,000	0.00%
4,500	Agricultural Programs	4,500	0	0	4,500	0.00%

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UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Agricultural Public Service (cont.)					
\$275,600	Animal and Food Sciences	\$254,200	\$0	\$17,300	\$271,500	-1.49%
109,300	Arboretum	27,000	0	70,100	97,100	-11.16%
20,800	Biosystems and Agricultural Engineering	1,000	0	22,000	23,000	10.58%
500	Center for Student Success	0	0	500	500	0.00%
2,700	Center for the Environment	0	0	2,700	2,700	0.00%
397,500	Community and Economic Development in Kentucky (CEDIK)	225,000	0	213,600	438,600	10.34%
176,500	Community and Leadership Development	137,500	0	10,900	148,400	-15.92%
21,300	Dietetics and Human Nutrition	4,000	0	16,100	20,100	-5.63%
364,600	Entomology	379,100	0	400	379,500	4.09%
2,646,800	Equine Programs	3,306,000	0	4,500	3,310,500	25.08%
20,100	Food Connection	1,100	0	1,700	2,800	-86.07%
166,000	Forestry and Natural Resources	56,000	0	135,500	191,500	15.36%
23,900	Horticulture	28,900	0	24,100	53,000	121.76%
1,000	Landscape Architecture	2,000	0	0	2,000	100.00%
417,300	Plant and Soil Sciences	262,000	0	6,000	268,000	-35.78%
15,400	Plant Pathology	13,000	0	12,900	25,900	68.18%
4,697,500	Regulatory Services	4,733,900	0	59,700	4,793,600	2.05%
1,300	Robinson Station (RCARS)	0	0	100	100	-92.31%
643,800	Small Business Development Center	603,100	0	52,000	655,100	1.76%
6,087,900	Veterinary Diagnostic Laboratory	6,284,100	0	1,300	6,285,400	3.24%
314,200	Veterinary Science	316,000	0	28,200	344,200	9.55%
\$16,807,600	Total	\$17,207,400	\$0	\$680,600	\$17,888,000	6.43%
\$3,657,900	Kentucky Tobacco Research and Development Center	\$562,700	\$0	\$2,998,800	\$3,561,500	-2.64%

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UNIT BUDGET SUMMARY

2020-21		2021-22 Original Proposed Expense Budget				
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Agricultural Cooperative Extension Service					
\$2,909,900	Administration	\$1,939,000	\$0	\$956,000	\$2,895,000	-0.51%
158,900	Advancement	146,000	0	0	146,000	-8.12%
1,707,400	Agricultural Communications and Data Center	1,750,300	0	0	1,750,300	2.51%
2,591,300	Agricultural Economics	2,462,400	0	233,600	2,696,000	4.04%
510,200	Agricultural Programs	127,800	0	263,900	391,700	-23.23%
2,187,400	Animal and Food Sciences	1,816,600	0	439,000	2,255,600	3.12%
387,100	Associate Dean - Extension	366,900	0	59,500	426,400	10.15%
996,300	Biosystems and Agricultural Engineering	926,300	0	107,500	1,033,800	3.76%
735,800	Business Center	867,300	0	0	867,300	17.87%
11,400	Center for the Environment	0	0	11,400	11,400	0.00%
307,400	Community and Economic Development in Kentucky (CEDIK)	219,900	0	78,400	298,300	-2.96%
784,500	Community and Leadership Development	617,700	0	190,400	808,100	3.01%
467,900	Dietetics and Human Nutrition	494,700	0	0	494,700	5.73%
116,300	E-Extension Program	141,600	0	0	141,600	21.75%
595,800	Entomology	548,000	0	100,100	648,100	8.78%
626,600	Equine Programs	631,700	0	0	631,700	0.81%
2,886,600	Family and Consumer Sciences	742,200	0	2,272,800	3,015,000	4.45%
423,000	Family Science	445,200	0	0	445,200	5.25%
54,036,500	Field Programs	47,641,600	0	5,212,400	52,854,000	-2.19%
921,800	Forestry and Natural Resources	772,700	0	217,700	990,400	7.44%
1,111,900	Horticulture	851,700	0	402,100	1,253,800	12.76%
1,330,500	Landscape Architecture	14,600	0	1,365,000	1,379,600	3.69%
2,306,600	Plant and Soil Sciences	1,889,500	0	420,700	2,310,200	0.16%
818,100	Plant Pathology	612,400	0	331,200	943,600	15.34%
1,085,900	Program and Staff Development	932,300	0	151,600	1,083,900	-0.18%

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UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Agricultural Cooperative Extension Service (cont.)					
\$65,900	Robinson Station (RCARS)	\$68,700	\$0	\$0	\$68,700	4.25%
1,700	School of Human Environmental Sciences	0	0	1,700	1,700	0.00%
170,400	Veterinary Science	122,200	0	48,800	171,000	0.35%
251,900	Western Kentucky Research and Education Center	261,900	0	0	261,900	3.97%
4,356,800	4-H Youth Development Programs	1,010,400	2,229,900	739,900	3,980,200	-8.64%
\$84,861,800	Total	\$68,421,600	\$2,229,900	\$13,603,700	\$84,255,200	-0.71%
	College of Arts and Sciences					
\$5,961,000	Administration	\$6,024,900	\$35,300	\$786,000	\$6,846,200	14.85%
35,300	Aerospace Science	37,200	0	0	37,200	5.38%
500	African American Studies and Research Programs	100	0	3,400	3,500	600.00%
3,025,100	Anthropology	3,300,500	0	161,400	3,461,900	14.44%
73,300	Appalachian Center	92,500	0	67,300	159,800	118.01%
6,436,800	Biological Sciences	6,529,600	0	96,200	6,625,800	2.94%
819,000	Center for English as a Second Language	130,000	0	0	130,000	-84.13%
7,221,400	Chemistry	6,890,000	0	221,900	7,111,900	-1.52%
2,810,000	Dr. Bing Zhang Department of Statistics	2,760,600	0	291,000	3,051,600	8.60%
2,052,000	Earth and Environmental Sciences	2,160,700	0	116,000	2,276,700	10.95%
4,738,100	English	4,440,900	0	374,900	4,815,800	1.64%
3,008,800	Geography	3,103,900	0	56,600	3,160,500	5.04%
2,312,000	Hispanic Studies	2,202,600	0	77,900	2,280,500	-1.36%
4,440,100	History	4,130,700	0	149,000	4,279,700	-3.61%
505,500	Institute on Violence Against Women	245,100	0	178,700	423,800	-16.16%
55,300	Interdisciplinary Program/Social Theory	0	0	67,000	67,000	21.16%
23,000	Library - English	0	0	22,000	22,000	-4.35%

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UNIT BUDGET SUMMARY

2020-21		2021-22 Original Proposed Expense Budget				
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
College of Arts and Sciences (cont.)						
\$1,265,900	Linguistics	\$1,368,900	\$0	\$8,000	\$1,376,900	8.77%
5,940,400	Mathematics	6,093,700	0	137,200	6,230,900	4.89%
69,900	Military Science	61,000	0	56,500	117,500	68.10%
4,679,200	Modern and Classical Languages	4,575,600	0	136,400	4,712,000	0.70%
2,031,600	Philosophy	2,118,100	0	13,900	2,132,000	4.94%
5,902,400	Physics and Astronomy	5,837,900	0	52,500	5,890,400	-0.20%
2,281,200	Political Science	2,243,700	0	120,900	2,364,600	3.66%
5,874,100	Psychology	5,493,600	0	60,500	5,554,100	-5.45%
2,036,100	Sociology	2,262,600	0	35,900	2,298,500	12.89%
1,672,000	Student Financial Aid	0	0	1,957,600	1,957,600	17.08%
1,421,300	Women's Studies	1,180,300	0	41,500	1,221,800	-14.04%
3,480,300	Writing, Rhetoric and Digital Studies	3,548,500	0	15,400	3,563,900	2.40%
\$80,171,600	Total	\$76,833,200	\$35,300	\$5,305,600	\$82,174,100	2.50%
College of Communication and Information						
\$3,309,100	Administration	\$3,572,600	\$0	\$92,600	\$3,665,200	10.76%
1,392,300	Center for Instructional Communication Excellence, Research and Development	1,509,700	0	0	1,509,700	8.43%
2,550,400	Department of Communication	2,580,000	0	98,500	2,678,500	5.02%
631,200	Graduate Program	702,400	0	23,500	725,900	15.00%
1,537,200	Integrated Strategic Communications	1,643,400	0	62,100	1,705,500	10.95%
384,000	Intercollegiate Debate	404,400	0	147,300	551,700	43.67%
1,870,300	School of Information Science	2,012,500	0	75,800	2,088,300	11.66%

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UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	College of Communication and Information (cont.)					
\$2,038,100	School of Journalism and Media	\$1,775,200	\$0	\$315,200	\$2,090,400	2.57%
412,800	Student Financial Aid	0	0	436,200	436,200	5.67%
353,700	Student Media	173,200	190,000	4,600	367,800	3.99%
\$14,479,100	Total	\$14,373,400	\$190,000	\$1,255,800	\$15,819,200	9.26%
	College of Dentistry					
\$3,576,800	Administration	\$3,722,800	\$0	\$586,200	\$4,309,000	20.47%
939,400	Academic Affairs	975,700	0	67,700	1,043,400	11.07%
5,483,400	Business and Support Services	4,154,900	1,130,000	0	5,284,900	-3.62%
4,446,100	Clinical Affairs and Patient Care	4,959,800	0	0	4,959,800	11.55%
8,440,700	Department of Oral Health Practice	8,199,500	0	198,400	8,397,900	-0.51%
10,584,000	Department of Oral Health Science	12,726,600	0	354,800	13,081,400	23.60%
1,332,000	Public and Professional Services	1,034,200	0	169,000	1,203,200	-9.67%
608,800	Research and Graduate Studies	778,300	0	82,400	860,700	41.38%
532,300	Student Financial Aid	512,200	0	249,700	761,900	43.13%
\$35,943,500	Total	\$37,064,000	\$1,130,000	\$1,708,200	\$39,902,200	11.01%
	College of Design					
\$1,289,500	Administration	\$706,000	\$0	\$309,600	\$1,015,600	-21.24%
137,500	Centralized Business Office	144,500	0	0	144,500	5.09%
236,600	Facilities, Shops and Technology	241,600	0	0	241,600	2.11%
509,300	Historic Preservation	446,000	0	115,400	561,400	10.23%
2,500	Library - Design	0	0	2,600	2,600	4.00%
595,000	Office of Academic and Student Affairs	355,600	0	0	355,600	-40.24%
176,200	Philanthropy and External Relations	184,300	0	0	184,300	4.60%

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UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	College of Design (cont.)					
\$144,500	Product Design	\$387,800	\$0	\$0	\$387,800	168.37%
2,398,500	School of Architecture	2,530,900	0	212,400	2,743,300	14.38%
753,900	School of Interiors: Planning, Strategy and Design	1,034,700	0	5,000	1,039,700	37.91%
178,700	Student Financial Aid	0	0	204,500	204,500	14.44%
\$6,422,200	Total	\$6,031,400	\$0	\$849,500	\$6,880,900	7.14%
	College of Education					
\$4,846,200	Administration	\$5,443,800	\$0	\$228,400	\$5,672,200	17.04%
882,900	Administration and Supervision	916,500	0	11,400	927,900	5.10%
306,900	Center for Professional Development	477,500	0	100	477,600	55.62%
2,678,700	Collaborative Literacy Program	3,161,400	0	0	3,161,400	18.02%
2,290,300	Curriculum and Instruction	1,887,800	0	2,300	1,890,100	-17.47%
3,207,100	Early Childhood, Special Education and Counselor Education	2,835,700	0	79,600	2,915,300	-9.10%
1,057,000	Educational Policy Studies	1,142,000	0	27,600	1,169,600	10.65%
1,446,600	Educational Psychology and Counseling	1,526,000	0	20,400	1,546,400	6.90%
376,800	Instructional Media and Technology	396,600	0	0	396,600	5.25%
2,356,600	Kinesiology and Health Promotion	2,017,700	0	49,600	2,067,300	-12.28%
978,900	Science, Technology, Engineering and Mathematics (STEM) Education	1,133,400	0	500	1,133,900	15.83%
542,300	Student Financial Aid	0	0	577,100	577,100	6.42%
1,288,500	Teacher Education and Certification	1,277,600	0	0	1,277,600	-0.85%
\$22,258,800	Total	\$22,216,000	\$0	\$997,000	\$23,213,000	4.29%
	College of Engineering					
\$7,564,000	Administration	\$7,434,400	\$0	\$1,516,700	\$8,951,100	18.34%
1,024,600	Alumni Development	1,214,300	0	0	1,214,300	18.51%

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UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	College of Engineering (cont.)					
\$1,497,900	Biomedical Engineering	\$1,412,100	\$0	\$168,300	\$1,580,400	5.51%
380,300	Center for Aluminum Technology	250,000	0	167,500	417,500	9.78%
1,940,900	Center for Robotics and Manufacturing Systems	2,648,300	0	248,800	2,897,100	49.27%
5,038,600	Chemical and Materials Engineering	4,154,400	0	1,368,800	5,523,200	9.62%
4,354,900	Civil Engineering	3,337,400	0	1,241,300	4,578,700	5.14%
5,164,700	Computer Science	4,144,700	0	843,100	4,987,800	-3.43%
4,831,600	Electrical Engineering	4,395,500	500	1,719,000	6,115,000	26.56%
44,400	Engineering Electron Microscopy	0	89,900	0	89,900	102.48%
17,200	Library - Shaver	0	0	17,200	17,200	0.00%
5,515,900	Mechanical Engineering	5,114,800	0	960,600	6,075,400	10.14%
1,650,500	Mining Engineering	1,457,300	2,800	331,000	1,791,100	8.52%
1,396,400	Paducah Engineering Program	1,279,100	0	222,000	1,501,100	7.50%
5,402,000	Student Financial Aid	0	0	6,928,500	6,928,500	28.26%
1,633,800	Transportation Center	1,185,800	0	675,700	1,861,500	13.94%
350,400	Visualization and Virtual Environments	0	0	220,400	220,400	-37.10%
\$47,808,100	Total	\$38,028,100	\$93,200	\$16,628,900	\$54,750,200	14.52%
	College of Fine Arts					
\$3,364,900	Administration	\$3,116,500	\$0	\$513,400	\$3,629,900	7.88%
3,634,200	Art	3,630,900	0	119,000	3,749,900	3.18%
683,900	Art Museum	572,800	0	186,300	759,100	11.00%
2,194,200	Band	1,712,300	0	533,000	2,245,300	2.33%

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UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
College of Fine Arts (cont.)						
\$6,391,600	Music	\$5,155,900	\$0	\$1,574,400	\$6,730,300	5.30%
923,600	Singletonary Center for the Arts	0	612,700	29,900	642,600	-30.42%
516,900	Student Financial Aid	0	0	679,300	679,300	31.42%
1,213,500	Theatre Arts	1,114,100	0	64,800	1,178,900	-2.85%
\$18,922,800	Total	\$15,302,500	\$612,700	\$3,700,100	\$19,615,300	3.66%
College of Health Sciences						
\$4,588,900	Administration	\$5,253,200	\$0	\$256,700	\$5,509,900	20.07%
1,028,200	Athletic Training and Clinical Nutrition	789,300	0	96,700	886,000	-13.83%
1,505,400	Communication Sciences and Disorders	1,546,700	0	30,800	1,577,500	4.79%
1,438,600	Health and Clinical Sciences	1,473,900	0	13,400	1,487,300	3.39%
2,284,400	Physical Therapy	2,307,000	0	46,200	2,353,200	3.01%
1,561,300	Physician Assistant Studies	1,634,200	0	8,700	1,642,900	5.23%
91,000	Rehabilitation Medicine	1,000	0	99,500	100,500	10.44%
100,000	Sports Medicine Research Institute	100,000	0	0	100,000	0.00%
554,600	Student Affairs	637,300	0	0	637,300	14.91%
368,500	Student Financial Aid	50,000	0	366,300	416,300	12.97%
\$13,520,900	Total	\$13,792,600	\$0	\$918,300	\$14,710,900	8.80%
College of Medicine¹						
\$156,530,600	Administration	\$9,605,000	\$0	\$1,572,200	\$11,177,200	-92.86%
4,368,700	Anatomy and Neurobiology	2,628,600	15,000	212,400	2,856,000	-34.63%
32,372,100	Anesthesiology	19,400	0	145,700	165,100	-99.49%
7,865,400	Barnstable Brown Diabetes Center	0	0	48,300	48,300	-99.39%
5,224,100	Behavioral Science	3,620,700	0	388,300	4,009,000	-23.26%

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UNIT BUDGET SUMMARY

2020-21		2021-22 Original Proposed Expense Budget				
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	College of Medicine¹ (cont.)					
\$850,100	Bowling Green Campus	\$3,592,500	\$0	\$0	\$3,592,500	322.60%
2,263,600	Cardiovascular Research Center	1,166,600	0	519,900	1,686,500	-25.49%
558,000	Center for Drug and Alcohol Research	256,700	0	90,000	346,700	-37.87%
3,884,500	Center for Health Services Research	127,700	0	2,067,400	2,195,100	-43.49%
1,991,700	Continuing Education	152,700	469,400	0	622,100	-68.77%
5,332,100	Department of Toxicology and Cancer Biology	2,939,000	11,200	975,100	3,925,300	-26.38%
21,763,700	Diagnostic Radiology	0	0	83,800	83,800	-99.61%
11,256,700	Emergency Medicine	0	0	6,000	6,000	-99.95%
7,840,300	Family Practice	271,800	0	1,014,800	1,286,600	-83.59%
3,669,000	Family Practice - Rural Clinics	0	0	19,000	19,000	-99.48%
3,000	Graduate Medical Education	0	0	3,000	3,000	0.00%
542,700	Integrated Business Unit (IBU) Accounting	1,463,700	0	0	1,463,700	169.71%
78,250,500	Internal Medicine	483,500	0	2,801,800	3,285,300	-95.80%
600,000	Library (Dean's Office)	0	0	75,000	75,000	-87.50%
15,600	Library (Offutt) - Ophthalmology	0	0	15,600	15,600	0.00%
3,175,100	Microbiology, Immunology and Molecular Genetics	2,979,700	0	111,400	3,091,100	-2.65%
4,271,000	Molecular and Biomedical Pharmacology	3,469,100	0	392,000	3,861,100	-9.60%
5,160,400	Molecular and Cellular Biochemistry	4,034,700	68,800	711,400	4,814,900	-6.70%
11,779,500	Neurology	559,400	0	755,200	1,314,600	-88.84%
7,004,300	Neurosurgery	4,600	0	451,900	456,500	-93.48%
785,000	Northern Kentucky Campus	3,623,100	0	0	3,623,100	361.54%
17,379,400	Obstetrics and Gynecology	49,500	0	1,041,900	1,091,400	-93.72%
4,532,700	Office of Academic Affairs	10,356,600	0	378,100	10,734,700	136.83%
2,055,800	Office of Health Research and Development	0	0	1,063,000	1,063,000	-48.29%
12,077,200	Ophthalmology	79,800	0	549,500	629,300	-94.79%

Provost Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	College of Medicine¹ (cont.)					
\$18,928,900	Orthopedic Surgery	\$879,300	\$0	\$210,500	\$1,089,800	-94.24%
9,435,300	Pathology and Laboratory Medicine	200	0	2,700	2,900	-99.97%
41,320,300	Pediatrics	143,400	0	5,092,700	5,236,100	-87.33%
3,265,600	Physical Medicine and Rehabilitation	0	0	176,500	176,500	-94.60%
3,871,800	Physiology	3,189,200	0	1,235,100	4,424,300	14.27%
6,663,900	Psychiatry	306,500	0	1,032,500	1,339,000	-79.91%
4,635,700	Radiation Medicine	26,900	0	368,700	395,600	-91.47%
388,900	Research on Environmental Disease	0	0	60,000	60,000	-84.57%
3,305,300	Spinal Cord	1,568,100	3,000	855,300	2,426,400	-26.59%
120,200	Stroke Center	0	0	0	0	-100.00%
4,492,800	Student Financial Aid	0	0	1,162,100	1,162,100	-74.13%
45,503,800	Surgery and Divisions	345,800	0	4,791,800	5,137,600	-88.71%
139,500	UK Health Plans	0	0	0	0	-100.00%
\$555,474,800	Total	\$57,943,800	\$567,400	\$30,480,600	\$88,991,800	-83.98%
\$713,000	Area Health Education Center Program	\$808,000	\$0	\$0	\$808,000	13.32%
	Center for Cancer Prevention, Education and Patient Care					
\$17,082,900	Operations	\$13,386,300	\$0	\$9,726,700	\$23,113,000	35.30%
0	Student Financial Aid	0	0	700	700	100.00%
\$17,082,900	Total	\$13,386,300	\$0	\$9,727,400	\$23,113,700	35.30%
\$3,504,500	Center for Excellence in Rural Health	\$2,462,100	\$0	\$185,200	\$2,647,300	-24.46%

Provost Area

UNIT BUDGET SUMMARY

2020-21		2021-22 Original Proposed Expense Budget				
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
Sanders-Brown Center on Aging						
\$5,141,600	Operations	\$2,449,200	\$0	\$2,300,000	\$4,749,200	-7.63%
1,400	Student Financial Aid	0	0	1,000	1,000	-28.57%
\$5,143,000	Total	\$2,449,200	\$0	\$2,301,000	\$4,750,200	-7.64%
College of Nursing						
\$2,870,800	Administration	\$2,941,500	\$0	\$179,900	\$3,121,400	8.73%
160,000	Continuing Education	140,000	0	0	140,000	-12.50%
10,432,600	Instruction	11,359,800	0	250,200	11,610,000	11.29%
209,800	Student Financial Aid	0	0	367,700	367,700	75.26%
\$13,673,200	Total	\$14,441,300	\$0	\$797,800	\$15,239,100	11.45%
College of Pharmacy						
\$2,994,900	Administration	\$3,307,000	\$0	\$883,200	\$4,190,200	39.91%
806,500	Patient Care Education Support	751,500	0	0	751,500	-6.82%
6,590,100	Pharmaceutical Science	5,656,000	4,300	722,100	6,382,400	-3.15%
6,293,700	Pharmacy Practice and Science	5,934,400	0	465,900	6,400,300	1.69%
1,590,400	Student Affairs	1,531,700	0	86,000	1,617,700	1.72%
1,650,200	Student Financial Aid	600,000	0	1,052,100	1,652,100	0.12%
\$19,925,800	Total	\$17,780,600	\$4,300	\$3,209,300	\$20,994,200	5.36%

Provost Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
College of Public Health						
\$2,594,500	Administration	\$2,857,600	\$0	\$236,800	\$3,094,400	19.27%
988,600	Biostatistics	1,131,800	0	3,600	1,135,400	14.85%
1,331,400	Epidemiology	1,379,600	0	0	1,379,600	3.62%
28,600	Gerontology	0	0	54,300	54,300	89.86%
1,185,900	Health, Behavior and Society	1,583,000	0	110,600	1,693,600	42.81%
2,517,300	Health Services Management	1,612,500	0	485,800	2,098,300	-16.64%
81,900	Preventive Medicine and Clinics	5,000	0	87,000	92,000	12.33%
826,100	Student and Academic Life	646,200	0	0	646,200	-21.78%
178,100	Student Financial Aid	0	0	220,700	220,700	23.92%
\$9,732,400	Total	\$9,215,700	\$0	\$1,198,800	\$10,414,500	7.01%
College of Social Work						
\$4,831,600	Administration and Instruction	\$4,547,500	\$0	\$421,100	\$4,968,600	2.84%
206,300	Continuing Education	95,000	0	0	95,000	-53.95%
31,300	Student Financial Aid	0	0	62,400	62,400	99.36%
\$5,069,200	Total	\$4,642,500	\$0	\$483,500	\$5,126,000	1.12%
Gatton College of Business and Economics						
\$12,083,900	Administration	\$4,106,200	\$0	\$7,131,100	\$11,237,300	-7.01%
247,500	Center for Business and Economic Research	284,000	0	0	284,000	14.75%
306,700	Center for Poverty Research	259,100	0	8,400	267,500	-12.78%
307,300	Development	373,500	0	0	373,500	21.54%
3,329,000	Economics	4,124,000	0	181,300	4,305,300	29.33%
202,000	Executive MBA Center	0	0	1,900	1,900	-99.06%
3,479,300	Finance and Quantitative Methods	4,360,800	0	482,900	4,843,700	39.21%

Provost Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Gatton College of Business and Economics (cont.)					
\$1,000,400	Graduate Center	\$1,006,700	\$0	\$0	\$1,006,700	0.63%
392,800	International Business and Management Center	244,000	0	66,500	310,500	-20.95%
3,436,100	Management	4,114,000	0	149,000	4,263,000	24.07%
3,430,100	Marketing and Supply Chain	4,071,100	0	131,200	4,202,300	22.51%
883,300	MBA Center	1,210,600	0	27,400	1,238,000	40.16%
4,418,900	School of Accountancy	5,142,100	0	218,800	5,360,900	21.32%
988,100	Student Financial Aid	40,300	0	1,921,400	1,961,700	98.53%
1,975,800	Undergraduate Center	2,022,900	0	0	2,022,900	2.38%
\$36,481,200	Total	\$31,359,300	\$0	\$10,319,900	\$41,679,200	14.25%
	J. David Rosenberg College of Law					
\$6,731,600	Administration	\$2,177,400	\$0	\$3,959,200	\$6,136,600	-8.84%
459,900	Continuing Legal Education	469,700	0	0	469,700	2.13%
5,641,400	Law Instruction	5,798,000	0	6,000	5,804,000	2.88%
1,725,900	Library - Law	1,707,900	0	20,000	1,727,900	0.12%
4,100	Mineral Law Center	4,000	0	100	4,100	0.00%
901,400	Student Financial Aid	0	0	891,500	891,500	-1.10%
\$15,464,300	Total	\$10,157,000	\$0	\$4,876,800	\$15,033,800	-2.78%
	Lewis Honors College					
\$3,482,200	Administration and Instruction	\$2,134,800	\$0	\$1,270,000	\$3,404,800	-2.22%
162,400	Student Financial Aid	0	0	187,100	187,100	15.21%
\$3,644,600	Total	\$2,134,800	\$0	\$1,457,100	\$3,591,900	-1.45%

Provost Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Libraries					
\$59,200	Administration	\$0	\$0	\$29,300	\$29,300	-50.51%
20,616,600	Collections and Operations - Library	17,273,300	0	5,235,900	22,509,200	9.18%
1,579,300	Medical Center Library	1,511,800	0	62,800	1,574,600	-0.30%
55,000	Student Financial Aid	0	0	47,200	47,200	-14.18%
\$22,310,100	Total	\$18,785,100	\$0	\$5,375,200	\$24,160,300	8.29%
	Multidisciplinary Graduate Programs					
\$1,110,500	Center on Public Administration	\$1,138,700	\$0	\$0	\$1,138,700	2.54%
253,700	Center on Public Policy	254,400	0	0	254,400	0.28%
2,795,800	General Academic Support	2,795,500	0	0	2,795,500	-0.01%
1,885,000	Graduate School	2,339,600	0	42,500	2,382,100	26.37%
1,545,100	James W. Martin School of Public Policy and Administration	1,461,600	0	222,500	1,684,100	9.00%
1,097,400	Patterson School of Diplomacy and International Commerce	793,500	0	353,000	1,146,500	4.47%
214,500	Student Financial Aid - Graduate Centers	0	0	280,500	280,500	30.77%
3,794,300	Student Financial Aid - Graduate School	2,943,600	0	898,700	3,842,300	1.27%
\$12,696,300	Total	\$11,726,900	\$0	\$1,797,200	\$13,524,100	6.52%
	Office of the Provost					
\$851,400	Administration	\$1,402,300	\$0	\$637,000	\$2,039,300	139.52%
161,800	Academic Ombud	165,300	0	0	165,300	2.16%
870,300	Classroom Facility Improvement	870,300	0	0	870,300	0.00%
993,500	Faculty Retention Pool	1,356,400	0	0	1,356,400	36.53%
191,400	Interprofessional Health Education	173,000	0	0	173,000	-9.61%
1,677,700	Program Improvement Reserves	1,836,200	0	0	1,836,200	9.45%

Provost Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Office of the Provost (cont.)					
(\$8,629,900)	Provost Area Deferred Budget Reduction	(\$224,500)	\$0	\$0	(\$224,500)	97.40%
1,264,000	Provost Budget Office	1,312,900	0	0	1,312,900	3.87%
1,800,000	Residuals	1,800,000	0	0	1,800,000	0.00%
(\$819,800)	Total	\$8,691,900	\$0	\$637,000	\$9,328,900	-1237.95%
\$1,021,100	Chellgren Center	\$268,200	\$0	\$762,800	\$1,031,000	0.97%
\$774,900	Faculty Advancement	\$809,900	\$0	\$0	\$809,900	4.52%
	Gaines Center					
\$648,600	Gaines Center	\$326,100	\$0	\$348,200	\$674,300	3.96%
52,600	Student Financial Aid	0	0	69,700	69,700	32.51%
\$701,200	Total	\$326,100	\$0	\$417,900	\$744,000	6.10%
\$895,400	Institutional Research, Advanced Analytics and Decision Support	\$936,000	\$0	\$0	\$936,000	4.53%
\$1,464,200	Registrar	\$1,369,900	\$0	\$0	\$1,369,900	-6.44%
\$634,800	Strategic Planning and Institutional Effectiveness	\$663,800	\$0	\$0	\$663,800	4.57%
	Student Financial Aid - Other					
\$651,800	Diversity Scholarships	\$651,800	\$0	\$0	\$651,800	0.00%
31,166,100	Graduate School Scholarships	31,166,100	0	0	31,166,100	0.00%

Provost Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Student Financial Aid - Other (cont.)					
\$140,100	Other Student Financial Aid	\$122,600	\$0	\$17,500	\$140,100	0.00%
4,714,000	University Scholarships	4,714,000	0	0	4,714,000	0.00%
\$36,672,000	Total	\$36,654,500	\$0	\$17,500	\$36,672,000	0.00%
	Teaching, Learning and Academic Innovations					
\$1,415,000	Administration and Center for the Enhancement for Learning and Teaching	\$1,401,400	\$0	\$0	\$1,401,400	-0.96%
243,000	Presentation U	257,500	0	0	257,500	5.97%
1,588,600	UK Online	1,624,000	0	0	1,624,000	2.23%
\$3,246,600	Total	\$3,282,900	\$0	\$0	\$3,282,900	1.12%
	University of Kentucky International Center					
\$2,153,000	Administration	\$1,938,000	\$0	\$222,300	\$2,160,300	0.34%
2,000	Confucius Institute	0	0	0	0	-100.00%
476,800	International Student Services	574,200	0	0	574,200	20.43%
1,880,300	International Study Abroad and Exchange Programs	1,852,200	0	0	1,852,200	-1.49%
362,700	Student Financial Aid	344,000	0	57,700	401,700	10.75%
\$4,874,800	Total	\$4,708,400	\$0	\$280,000	\$4,988,400	2.33%

Provost Area

UNIT BUDGET SUMMARY

2020-21		2021-22 Original Proposed Expense Budget				
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	University Press					
\$2,297,300	Administration	\$2,099,200	\$0	\$587,900	\$2,687,100	16.97%
100	Student Financial Aid	0	0	100	100	0.00%
\$2,297,400	Total	\$2,099,200	\$0	\$588,000	\$2,687,200	16.97%
\$1,200,925,200	TOTAL PROVOST AREA	\$619,079,600	\$4,895,700	\$158,603,400	\$782,578,700	-34.84%

Note: 1. Effective FY 2021-22 the clinical practice for the College of Medicine moved to a new organization called Medical Group which will report to UK HealthCare. The College of Medicine reflects the academic and research activities.

Executive Vice President for Finance and Administration Area

UNIT BUDGET SUMMARY

2020-21		2021-22 Original Proposed Expense Budget				
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	Office of Executive Vice President					
\$2,142,300	Administration	\$4,451,600	\$0	\$152,100	\$4,603,700	114.90%
786,400	Investment Office	815,700	0	0	815,700	3.73%
70,400	Student Financial Aid	0	0	99,700	99,700	41.62%
\$2,999,100	Total	\$5,267,300	\$0	\$251,800	\$5,519,100	84.03%
	Auxiliary and Administrative Services					
\$1,097,500	Auxiliary Services Administration	\$0	\$1,234,900	\$0	\$1,234,900	12.52%
6,531,500	Dining Operations	0	10,035,100	0	10,035,100	53.64%
7,291,100	Gatton Student Center Operations	465,400	9,334,100	0	9,799,500	34.40%
8,810,900	Gatton Student Center - Debt Service	0	8,808,500	0	8,808,500	-0.03%
11,612,900	Housing Operations	0	26,463,900	0	26,463,900	127.88%
4,966,300	Housing - Debt Service	0	4,962,600	0	4,962,600	-0.07%
2,675,200	Purchasing	2,837,200	0	0	2,837,200	6.06%
316,700	Risk Management	328,900	1,000	0	329,900	4.17%
185,100	University Bookstore Operations	0	418,400	0	418,400	126.04%
\$43,487,200	Total	\$3,631,500	\$61,258,500	\$0	\$64,890,000	49.22%
	Campus Services					
\$123,200	Administration	\$77,000	\$0	\$0	\$77,000	-37.50%
987,700	Environmental Health and Safety	1,021,700	0	0	1,021,700	3.44%
336,700	Office of Emergency Management	388,000	0	0	388,000	15.24%
5,673,000	University Police	5,461,200	103,200	0	5,564,400	-1.91%
\$7,120,600	Total	\$6,947,900	\$103,200	\$0	\$7,051,100	-0.98%

Executive Vice President for Finance and Administration Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	Coldstream Operations					
\$134,900	Real Estate Services	\$138,800	\$0	\$0	\$138,800	2.89%
1,700,500	Research Campus	1,710,900	0	0	1,710,900	0.61%
\$1,835,400	Total	\$1,849,700	\$0	\$0	\$1,849,700	0.78%
	Facilities Management					
\$118,000	Administration	\$934,200	\$0	\$0	\$934,200	691.69%
450,000	Campus Planning	467,600	0	0	467,600	3.91%
363,100	Capital Construction	358,600	0	0	358,600	-1.24%
2,135,100	Debt Service - Facilities	1,866,600	0	0	1,866,600	-12.58%
36,613,900	Physical Plant	36,382,300	1,809,600	0	38,191,900	4.31%
319,900	Shared Services	344,900	5,000	0	349,900	9.38%
34,153,500	Utilities and Energy Management	33,954,300	855,200	0	34,809,500	1.92%
\$74,153,500	Total	\$74,308,500	\$2,669,800	\$0	\$76,978,300	3.81%
	Human Resource Services					
\$4,763,100	Administration	\$4,788,900	\$0	\$4,500	\$4,793,400	0.64%
503,400	Business Systems	526,500	0	0	526,500	4.59%
907,300	Compensation	1,023,900	0	0	1,023,900	12.85%
453,800	Employee Benefits	466,600	0	0	466,600	2.82%
458,000	Employee Relations	470,500	0	0	470,500	2.73%
1,046,500	Employment	1,102,300	60,000	0	1,162,300	11.07%
600,000	Temporary Employment	0	500,000	0	500,000	-16.67%
1,271,400	Training and Development	1,317,000	0	0	1,317,000	3.59%

Executive Vice President for Finance and Administration Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	Human Resource Services (cont.)					
\$200,000	Wellness Program	\$175,000	\$0	\$0	\$175,000	-12.50%
476,600	Worklife Program	495,000	0	0	495,000	3.86%
\$10,680,100	Total	\$10,365,700	\$560,000	\$4,500	\$10,930,200	2.34%
	Information Technology Services					
\$267,900	Administration	\$535,100	\$0	\$0	\$535,100	99.74%
579,200	Communications and Network Systems	745,000	0	0	745,000	28.63%
15,709,800	Enterprise Computing Services	16,549,900	967,100	0	17,517,000	11.50%
729,800	Salesforce Operations	752,500	0	0	752,500	3.11%
7,600,900	Support Services	7,487,300	172,300	0	7,659,600	0.77%
\$24,887,600	Total	\$26,069,800	\$1,139,400	\$0	\$27,209,200	9.33%
\$869,200	Institutional Equity and Equal Opportunity	\$908,800	\$0	\$0	\$908,800	4.56%
	Transportation Services					
\$12,058,400	Operations	\$0	\$13,758,000	\$0	\$13,758,000	14.09%
2,792,300	Debt Service	0	2,840,100	0	2,840,100	1.71%
\$14,850,700	Total	\$0	\$16,598,100	\$0	\$16,598,100	11.77%
\$1,559,800	University Budget Office	\$1,626,100	\$0	\$0	\$1,626,100	4.25%
	University Financial Services					
\$1,908,400	Administration	\$2,055,600	\$0	\$0	\$2,055,600	7.71%
878,000	Accounting and Financial Reporting	995,700	0	0	995,700	13.41%

Executive Vice President for Finance and Administration Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	University Financial Services (cont.)					
\$789,400	Accounts Payable	\$912,600	\$0	\$0	\$912,600	15.61%
211,600	Endowment Services	415,500	0	0	415,500	96.36%
916,500	Payroll	967,200	0	0	967,200	5.53%
1,786,800	Research Financial Services	2,184,700	0	0	2,184,700	22.27%
1,495,400	Student Account Services	1,526,900	0	0	1,526,900	2.11%
116,100	Travel	125,500	0	0	125,500	8.10%
218,900	Treasury	244,500	0	0	244,500	11.69%
\$8,321,100	Total	\$9,428,200	\$0	\$0	\$9,428,200	13.30%
	University Relations					
\$832,600	Administration	\$861,500	\$0	\$0	\$861,500	3.47%
2,709,700	Marketing and Brand Strategy	2,836,100	0	0	2,836,100	4.66%
1,933,100	Public Relations and Strategic Communications	1,959,100	0	0	1,959,100	1.34%
1,232,200	WUKY	563,600	0	757,700	1,321,300	7.23%
\$6,707,600	Total	\$6,220,300	\$0	\$757,700	\$6,978,000	4.03%
\$197,471,900	TOTAL FINANCE AND ADMINISTRATION	\$146,623,800	\$82,329,000	\$1,014,000	\$229,966,800	16.46%

Research Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	Center for Applied Energy Research					
\$6,774,100	Operations	\$6,566,700	\$0	\$124,900	\$6,691,600	-1.22%
41,000	Student Financial Aid	0	0	49,000	49,000	19.51%
\$6,815,100	Total	\$6,566,700	\$0	\$173,900	\$6,740,600	-1.09%
\$3,810,800	Center for Clinical and Translational Science					
	Center for Computational Sciences					
\$623,100	Operations	\$626,000	\$0	\$30,700	\$656,700	5.39%
55,500	Computational Sciences Professorship	55,500	0	0	55,500	0.00%
\$678,600	Total	\$681,500	\$0	\$30,700	\$712,200	4.95%
\$529,500	Center for Research on Violence Against Women					
	Center of Membrane Sciences					
\$106,000	Operations	\$77,200	\$0	\$28,800	\$106,000	0.00%
10,800	Student Financial Aid	0	0	10,800	10,800	0.00%
\$116,800	Total	\$77,200	\$0	\$39,600	\$116,800	0.00%
\$455,100	Division of Laboratory Animal Resources					
	Human Development Institute					
\$2,091,000	Operations	\$1,851,100	\$30,800	\$221,500	\$2,103,400	0.59%
218,800	Student Financial Aid	0	0	230,000	230,000	5.12%
\$2,309,800	Total	\$1,851,100	\$30,800	\$451,500	\$2,333,400	1.02%

Research Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
\$3,954,500	Kentucky Geological Survey	\$4,105,700	\$0	\$5,000	\$4,110,700	3.95%
\$280,100	Kentucky Water Resources Research Institute	\$265,100	\$0	\$18,500	\$283,600	1.25%
\$49,100	Outreach Center for Science and Health Career Opportunities	\$49,100	\$0	\$0	\$49,100	0.00%
	Research Administration and Program Support					
\$969,100	Administration	\$968,100	\$0	\$28,200	\$996,300	2.81%
156,500	Advanced Science and Technology Commercialization Center (ASTeCC)	151,800	0	0	151,800	-3.00%
4,935,900	General Research Support	4,853,400	500,500	1,200	5,355,100	8.49%
1,367,500	Office of Technology Commercialization	1,635,200	0	5,000	1,640,200	19.94%
1,216,000	Research Equipment Maintenance	1,206,000	0	0	1,206,000	-0.82%
9,116,000	Sponsored Projects Administration	9,580,200	0	0	9,580,200	5.09%
313,900	Student Financial Aid	303,900	0	10,100	314,000	0.03%
\$18,074,900	Total	\$18,698,600	\$500,500	\$44,500	\$19,243,600	6.47%
\$241,700	Tracy Farmer Institute for Sustainability and the Environment	\$4,100	\$0	\$372,600	\$376,700	55.85%
\$37,316,000	TOTAL RESEARCH AREA	\$35,267,000	\$2,407,500	\$1,447,000	\$39,121,500	4.84%

UK HealthCare Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	UK HealthCare					
\$2,223,135,100	Hospital System (Chandler, Good Samaritan, Ambulatory and Retail)	\$2,289,652,900	\$0	\$4,120,000	\$2,293,772,900	3.18%
40,661,000	Eastern State Hospital	41,484,300	0	0	41,484,300	2.02%
0	Medical Group ¹	545,598,400	0	0	545,598,400	100.00%
41,942,600	Debt Service	41,949,400	0	0	41,949,400	0.02%
\$2,305,738,700	Total	\$2,918,685,000	\$0	\$4,120,000	\$2,922,805,000	26.76%
	University Health Service					
\$14,668,300	Operations	\$0	\$977,400	\$0	\$977,400	-93.34%
1,681,800	Debt Service	0	1,678,300	0	1,678,300	-0.21%
\$16,350,100	Total	\$0	\$2,655,700	\$0	\$2,655,700	-83.76%
\$2,322,088,800	TOTAL UK HEALTHCARE	\$2,918,685,000	\$2,655,700	\$4,120,000	\$2,925,460,700	25.98%

Note: 1. Effective FY 2021-22 the clinical practice for the College of Medicine moved to a new organization called Medical Group which reports to UK HealthCare.

University Wide Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
Student Financial Aid - Central						
\$6,500,000	College Access Program Grant - State	\$0	\$0	\$6,500,000	\$6,500,000	0.00%
1,200,000	College Work Study Program - Federal	0	0	1,200,000	1,200,000	0.00%
64,298,200	Institutional - Academic	73,512,800	0	9,700	73,522,500	14.35%
583,900	Institutional - Diversity	589,700	0	0	589,700	0.99%
139,700	Institutional - Employee Benefit	0	0	0	0	-100.00%
229,500	Institutional - Fellowships	229,500	0	0	229,500	0.00%
1,676,800	Institutional - International	889,300	0	0	889,300	-46.96%
18,823,100	Institutional - Need-Based	9,470,400	0	296,800	9,767,200	-48.11%
6,705,600	Institutional - Other	3,662,900	0	395,000	4,057,900	-39.48%
271,800	Institutional - ROTC	569,300	0	0	569,300	109.46%
21,300,000	Kentucky Educational Excellence Scholarships -State	0	0	21,500,000	21,500,000	0.94%
2,337,100	Kentucky State Mandate	5,507,900	0	0	5,507,900	135.67%
24,000,000	Pell Grants - Federal	0	0	24,100,000	24,100,000	0.42%
1,100,000	Supplemental Educational Opportunity Grants - Federal	0	0	1,100,000	1,100,000	0.00%
75,000	Teach Grant Program - Federal	0	0	40,000	40,000	-46.67%
\$149,240,700	Total	\$94,431,800	\$0	\$55,141,500	\$149,573,300	0.22%
University Wide						
\$4,244,900	Common Insurance Funds	\$4,080,000	\$0	\$0	\$4,080,000	-3.88%
22,562,200	Contingency Funds	0	0	0	0	-100.00%
3,973,200	Debt Service Reserve Pool	5,908,600	0	0	5,908,600	48.71%
2,476,200	Family Education Program	2,476,200	0	0	2,476,200	0.00%
4,967,700	General Liability/Auto Liability	2,800,000	0	0	2,800,000	-43.64%
10,407,000	General University Reserve	9,529,700	0	0	9,529,700	-8.43%
190,000	Institutional Dues and Memberships	250,000	0	0	250,000	31.58%

University Wide Area

UNIT BUDGET SUMMARY

2020-21	2021-22 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	University Wide (cont.)					
\$3,249,400	Miscellaneous Fringe Benefits	\$3,249,300	\$0	\$0	\$3,249,300	0.00%
125,474,900	Operating and Capital Projects	157,892,700	0	0	157,892,700	25.84%
1,506,600	Professional Liability Insurance	1,991,900	0	0	1,991,900	32.21%
311,400	University Audit	311,400	0	0	311,400	0.00%
21,013,800	University Expenses	24,511,800	0	0	24,511,800	16.65%
23,236,900	Debt Service	23,056,700	0	0	23,056,700	-0.78%
\$223,614,200	Total	\$236,058,300	\$0	\$0	\$236,058,300	5.56%
\$372,854,900	TOTAL UNIVERSITY WIDE AREA	\$330,490,100	\$0	\$55,141,500	\$385,631,600	3.43%

Affiliated Corporations

UNIT BUDGET SUMMARY

2020-21		2021-22 Original Proposed Expense Budget				
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
\$6,438,900	Central Kentucky Management Services, Inc.	\$6,674,000	\$0	\$0	\$6,674,000	3.65%
\$12,000	UK Gluck Equine Research Foundation, Inc.	\$0	\$0	\$326,200	\$326,200	2618.33%
\$153,100	UK Humanities Foundation, Inc.	\$0	\$0	\$164,900	\$164,900	7.71%
\$55,000	UK Mining Engineering Foundation, Inc.	\$0	\$0	\$73,100	\$73,100	32.91%
\$442,072,900	UK Research Foundation	\$118,184,700	\$0	\$339,749,300	\$457,934,000	3.59%
\$448,731,900	TOTAL AFFILIATED CORPORATIONS	\$124,858,700	\$0	\$340,313,500	\$465,172,200	3.66%

Office of the President

PRESIDENT AREA

MISSION STATEMENT

The Board of Trustees and the President provide executive direction and management of all the university's operations, both academic and fiscal.

UNIT DESCRIPTION AND SERVICES

As Chief Executive Officer of the University, the President is responsible for all official communication with the Board and external agencies and provides leadership on all policy, planning and development functions of the institution.

ORGANIZATION AT A GLANCE

- Eli Capilouto, President
- Direct reports
 - Mitch Barnhart, director for athletics
 - David Blackwell, provost
 - Lisa Cassis, vice president for research
 - Eric Monday, executive vice president for finance and administration
 - Mark Newman, executive vice president for health affairs
 - Nancy Cox, vice president for land grant engagement
 - Michael Ritchey, vice president for philanthropy
 - Joseph Reed, chief audit officer
 - Bill Thro, general counsel
 - Kirsten Turner, vice president for student success
 - George Wright, interim vice president for institutional diversity and senior advisor to the president
- Regular filled FTE in Unit
 - 8 regular filled FTE

ACCOMPLISHMENTS

Throughout the past decade we have:

- Experienced record retention and graduation rates and diversity while growing overall enrollment, surpassing the 30,000 student threshold for the first time in the institution's history. For fall 2020, headcount enrollment reached 31,110 students
- Invested \$2.8 billion to rebuild and grow our academic, research, community and health care spaces to improve access and collaborative opportunities across our campus
- Opened the modern, \$265 million Healthy Kentucky Research Building that is a hub for addressing the state's most complex challenges
- Opened a new "living room" for the campus community in the Gatton Student Center - a place where students, faculty and staff can learn, convene, and create
- Decreased the rate of annual tuition rate increases to the lowest levels in more than three decades
- Increased our investment in financial aid and scholarships to help reduce the likelihood that unmet financial need is a barrier to a UK degree
- Ranked among the top public universities for National Merit, National Achievement and National Hispanic Scholars
- Expanded our research portfolio as reflected in grants and contract awards totaling more than \$429.2 million in FY 2019-20 and preliminary FY 2020-21 awards total \$433.8 million, reflecting a 7.2 percent compound annual growth rate
- Earned a historic, \$87 million grant to fight opioid use and death
- Earned national recognition for efforts to be a diverse and welcoming community
- Made significant progress towards the ambitious \$2.1 billion Kentucky Can comprehensive capital campaign raising over \$150 million in FY 2020-21
- Finished 12th in the 2020-21 Learfield IMG Directors' Cup, indicating success on and off the field for UK Athletics
- Served as an indispensable economic partner with dozens of collaborators to provide research expertise to private business owners and internship opportunities for UK students

Office of the President

PRESIDENT AREA

ACCOMPLISHMENTS (cont.)

- Even with the pandemic, made more than 4.5 million contacts with Kentuckians through Extension Services in FY 2020-21
- Treated a record number of patients in UK HealthCare and clinics across the Commonwealth
- For the sixth year in a row, UK HealthCare was named the #1 hospital in Kentucky by U.S. News & World Report, with the Markey Cancer Center ranked among the best cancer centers in the nation

GOALS FOR FY 2021-22

Students from across the world come to the University of Kentucky to see what's possible. The COVID-19 pandemic has, in many ways, redefined what that means. However, a college education – in the residential campus environment that UK provides – is still one of the best vaccinations to ensure a healthier Kentucky and world, a more engaged, humane and just society and one positioned to successfully solve the challenges of the next crisis and those that follow as they inevitably will.

The University of Kentucky, like many colleges and universities, continues to search, implement, assess and revise efficient and effective modes of operation. However, we cannot best serve our Commonwealth by simply becoming more efficient. We must:

- award more degrees and credentials to more students
- search for more discoveries
- pursue more creative arts, and
- cure and sustain more patients

GOALS FOR FY 2021-22 (cont.)

With that in mind, in FY 2021-22, we are creating a strategic plan that will clearly articulate for our campus — and all those who invest in and care about this special place — how we are working to advance the Commonwealth. The principles of this plan will include:

- Putting Students First
- Taking Care of Our People
- Inspiring Ingenuity
- Ensuring Greater Trust, Transparency and Accountability
- Bringing Together Many People; One Community

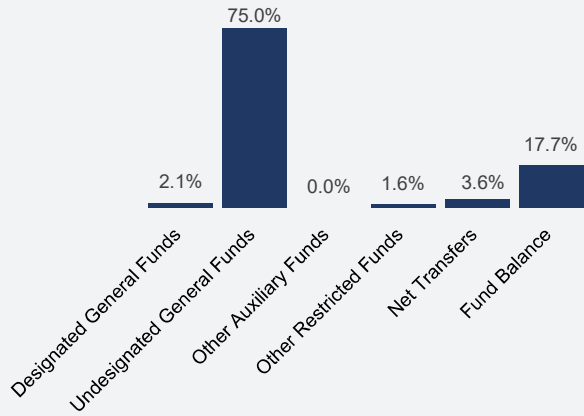
Another significant endeavor for the university is the decennial reaffirmation of accreditation process by the Southern Association of Colleges and Schools Commission on Colleges. The university's compliance certification document is due in September 2022 and the university's quality enhancement plan is due February 2023, with the onsite visit by an evaluative committee of our peers scheduled for March 2023.

Office of the President

PRESIDENT AREA

FY 2021-22 Consolidated Revenues

by Percent



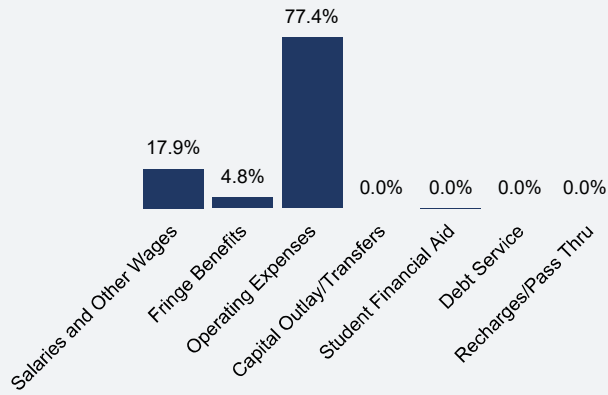
Regular Positions by FTE
Faculty
0.00
Staff
13.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$146,400	\$0	\$0	\$146,400
Undesignated General Funds	5,347,700	0	0	5,347,700
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	116,300	116,300
Net Transfers	0	0	254,900	254,900
Fund Balance	0	0	1,261,400	1,261,400
Total	\$5,494,100	\$0	\$1,632,600	\$7,126,700

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget
\$1,188,900
256,000
3,375,400
0
200
0
0
\$4,820,500

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$1,272,700	\$0	\$0	\$1,272,700
Fringe Benefits	340,000	0	0	340,000
Operating Expenses	3,881,400	0	1,631,400	5,512,800
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	1,200	1,200
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$5,494,100	\$0	\$1,632,600	\$7,126,700

Center for Rural Development

PRESIDENT AREA

MISSION STATEMENT

The Center for Rural Development is a nonprofit organization focused on improving the quality of life in a 45-county service region through efforts that include outreach to local schools, workforce training, economic and leadership development.

UNIT DESCRIPTION AND SERVICES

The Center for Rural Development was established in 1996 in Somerset, Kentucky through the vision of U.S. Rep. Harold “Hal” Rogers. The Center provides leadership to stimulate innovative and sustainable economic development solutions for citizens.

The center’s programs and services focus are:

- Public safety
- Arts and culture
- Leadership
- Technology
- Meeting facilities
- Youth development

ORGANIZATION AT A GLANCE

This organization is run by Lonnie Lawson, President and CEO. The University of Kentucky provides the state appropriations for the center; however, the center is managed outside the purview of the university. In addition to the state appropriations, funding to operate the center is generated from external sources.

ACCOMPLISHMENTS

The Center for Rural Development had several accomplishments and goals achieved in FY 2020-21:

- Began monitoring efforts for the Eastern section of the Kentucky Wired Broadband Project
- Provided workforce training through the Power Grant to Southern and Eastern Kentucky

ACCOMPLISHMENTS (cont.)

- Continued training first responders nationally
- Youth programs graduated 305 students from three programs: Rogers Scholars, Rogers Explorers and Entrepreneurial Leadership Institute

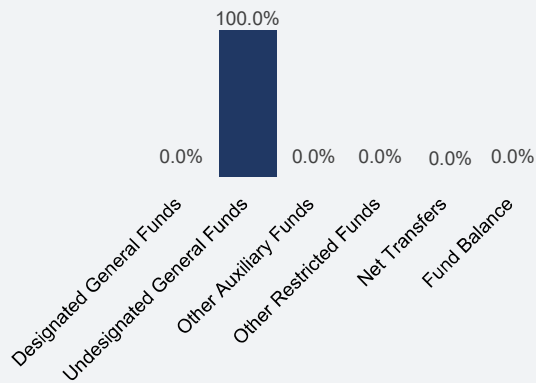
GOALS FOR FY 2021-22

- Continue to target outreach activities in local schools to expose children, students and adults to valuable cultural programming that they might not otherwise encounter
- Manage the Eastern section of the Kentucky Wired Broadband Project
- Provide workforce training primarily focused on workers impacted by the declining coal industry
- Offer technology support for higher education and businesses in Southern and Eastern Kentucky
- Sponsor the Rogers Scholars, Rogers Explorers and the Entrepreneurial Leadership Institute as well as further develop leadership efforts by expanding youth programs to new areas and opening them up to more students
- Continue to award strategic planning grants to encourage local economic development and tourism, and continue to work with partners to nurture a culture of philanthropy in the region
- Manage the Rural Domestic Preparedness Consortium, a national Homeland Security program for the training of emergency responders
- Develop additional programs aimed at improving the quality of life in Southern and Eastern Kentucky
- Develop a leadership development and civic engagement program in conjunction with the University of Kentucky

Center for Rural Development

PRESIDENT AREA

**FY 2021-22 Consolidated Revenues
by Percent**

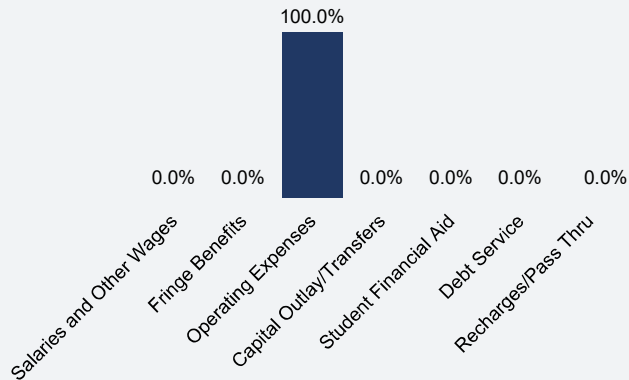


Regular Positions by FTE
Faculty
0.00
Staff
0.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	349,400	0	0	349,400
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$349,400	\$0	\$0	\$349,400

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$0
0
349,400
0
0
0
0
0
\$349,400

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$0	\$0	\$0	\$0
Fringe Benefits	0	0	0	0
Operating Expenses	349,400	0	0	349,400
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$349,400	\$0	\$0	\$349,400

Institutional Diversity

PRESIDENT AREA

MISSION STATEMENT

The mission of the Office for Institutional Diversity (OID) is to embed diversity, equity, and inclusion as a transformative force across our campus community and beyond, positively impacting belonging and engagement.

UNIT DESCRIPTION AND SERVICES

The Office for Institutional Diversity serves the entire university community working across academic and non-academic units to implement ideas, collaborate on outreach and recruitment efforts, and to enhance student retention and achievement. Through engagement, outreach, fostering diverse campus dialogues, promoting cultural competency and advocating for inclusive excellence, OID endeavors to create a sustainable climate where all can benefit from the highest quality education, care, community and work environment. The Office provides consultation and assistance in developing diversity and inclusion strategies and metrics for individual strategic plans and maintains active community involvement around diversity issues.

Services and Programs provided to the University community include:

- The Center for Graduate and Professional Diversity Initiatives
- Community Engagement
- Inclusive Excellence Diversity Education
- The Martin Luther King Jr. Center
- Office for Lifelong Learning
- KY-WV Louis Stokes Alliance for Minority Participation

ORGANIZATION AT A GLANCE

- George Wright, interim vice president, institutional diversity
- Direct Reports
 - Jason Brooks, executive director for institutional engagement
 - Nicole Martin, director for inclusive excellence and diversity education
 - Fara Williams, LSAMP program director

ORGANIZATION AT A GLANCE (cont.)

- Direct Reports (cont.)
 - Vacant, executive director for the center for graduate/professional diversity initiatives
 - Lisa Higgins-Hord, assistant vice president for community engagement
 - Lori Suthon, administrative staff officer II
 - Tammy Paul, administrative support associate II
- Regular filled FTE in unit
 - 19 regular filled FTE

ACCOMPLISHMENTS

The Office of Institutional Diversity had several accomplishments and goals achieved in FY 2020-21:

- Oversight of the Diversity, Equity and Inclusion Master Plan and the development of 17 project groups to address cultural change at the institution with specific action plans for each project area
- Reorganization of the unit to include oversight of \$19.7 million in scholarships and resources for faculty of color recruitment
- Awarded the INSIGHT Into Diversity Higher Education Excellence in Diversity Award (HEED) for the fourth consecutive year.
- Awarded funding from the National Science Foundation to implement the LSAMP Bridge-to-Doctorate program with a cohort of 12 Fellows
- Development of the Commonwealth Institute for Black Studies in collaboration with African American and Africana Studies program

Institutional Diversity

PRESIDENT AREA

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$792	\$799	\$1,712	\$1,451	\$700
Other	0	0	0	0	0
Total	\$792	\$799	\$1,712	\$1,451	\$700

In Thousands

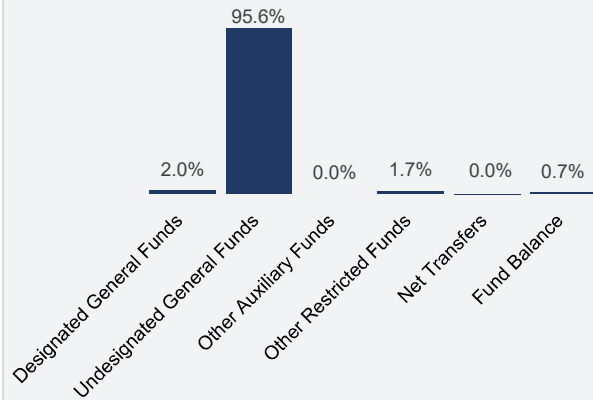
GOALS FOR FY 2021-22

- Continue implementation of the university's comprehensive Diversity, Equity and Inclusion Implementation Plan
- Collaborate with units within the Provost area to assist with monitoring and improving academic success, retention and graduate rates
- Serve as UK's diversity representative to the Kentucky Council on Postsecondary Education
- In collaboration with Diversity and Inclusion Officers, work to support and improve diversity and inclusion efforts throughout our campus community
- Collaborate with the Office of the Associate Provost for Faculty Advancement to increase diversity and leadership of women faculty and faculty of color
- Collaborate with the Office of University Relations to develop and nurture campus/community relations and promote OVPID initiatives
- Collaborate with UK HealthCare to develop and assess diversity employment enterprise goals
- Collaborate with Human Resources and academic units to increase diversity in underutilized administrative and staff employment categories
- Collaborate with UK Faith Community to improve diversity and inclusivity throughout our campus community

Institutional Diversity

PRESIDENT AREA

**FY 2021-22 Consolidated Revenues
by Percent**

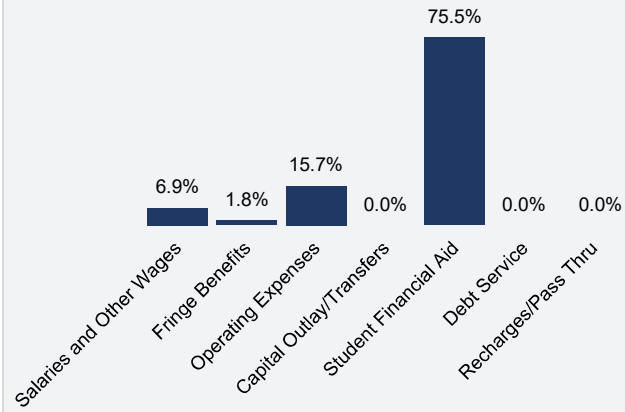


Regular Positions by FTE
Faculty
0.00
Staff
28.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$474,900	\$0	\$0	\$474,900
Undesignated General Funds	22,146,000	0	0	22,146,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	387,700	387,700
Net Transfers	0	0	(600)	(600)
Fund Balance	0	0	164,800	164,800
Total	\$22,620,900	\$0	\$551,900	\$23,172,800

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$1,600,900
339,600
3,011,400
0
17,572,800
0
0
\$22,524,700

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$1,364,400	\$0	\$244,400	\$1,608,800
Fringe Benefits	345,900	0	71,500	417,400
Operating Expenses	3,470,600	0	174,500	3,645,100
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	17,440,000	0	61,500	17,501,500
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$22,620,900	\$0	\$551,900	\$23,172,800

Intercollegiate Athletics

PRESIDENT AREA

MISSION STATEMENT

UK Athletics' mission is to educate student-athletes through graduation, prepare them for life after their time at UK and compete for championships in all sports within a framework of fiscal integrity, a commitment to diversity in all areas, and compliance with university, state, SEC and NCAA rules.

UNIT DESCRIPTION AND SERVICES

The Athletics Department sponsors 22 varsity sports that compete at the Division I level in the National Collegiate Athletic Association (NCAA). The UK Athletics Department is a self-supporting, fully funded athletics department that provides to its student-athletes in each sport the maximum amount of financial aid allowed by NCAA rules. The Wildcats also are a charter member of the highly competitive Southeastern Conference (SEC). Only men's soccer (Conference USA) and UK's lone co-ed sport, rifle, (Great American Rifle Conference) compete outside the SEC.

Services provided to the University community include:

- Oversight of 22 varsity teams and 500 student-athletes, as well as cheer and dance teams and funding of the marching band
- Creation of a unifying force and a shared point of pride for students, faculty, staff, alumni, supporters and donors
- National exposure for the university to prospective students and donors
- Management of university licensing program
- Assisted with the creation of COVID-19 field hospital, testing site and vaccination clinic in athletics facilities
- Provision of advertising inventory

ORGANIZATION AT A GLANCE

- Mitch Barnhart, director for athletics
- Direct Reports
 - Marc Hill, deputy athletics director
 - Sandy Bell, executive associate athletic director for senior woman administrator and student development
 - Jason Schlafer, executive associate athletic director and chief revenue officer
 - Rachel Baker, executive associate athletic director for compliance
 - Tim Bernal, executive associate athletic director for external operations
 - Melissa Gleason, executive associate athletic director and chief financial officer
 - Jim Madaleno, executive associate athletic director for sports medicine and performance
 - Rock Oliver, executive associate athletic director for diversity, equity and inclusion
 - Stephanie Simmons, executive associate athletic director for student-athlete experience
- Regular filled FTE in unit
 - 249 regular filled FTE

ACCOMPLISHMENTS

Intercollegiate Athletics had several accomplishments and goals achieved in FY 2020-21:

- Volleyball and rifle won NCAA championships
- Women's swimming and diving won conference championship
- Football team won bowl championship for third straight season
- Twelfth place in the final 2020-21 Learfield IMG College Directors' Cup national all-sports standings — the third highest finish in school history
- Achieved 17th and 18th consecutive semesters with cumulative department GPA above 3.0
- 115 student-athletes earned degrees or certifications — 14 of whom were master's degree graduates

Intercollegiate Athletics

PRESIDENT AREA

ACCOMPLISHMENTS (cont.)

- UK student-athletes broke both school records for NCAA Graduation Success Rate and Federal Graduation Rate. UK has broken or tied the GSR school record every year since the NCAA began measuring that statistic in 2005
- UK had three student-athletes who were named National Athlete of the Year in their sports — Mary Tucker in rifle, Liam Draxl in men's tennis and Madison Lilley in volleyball; Lilley also was named Southeastern Conference Female Athlete of the Year covering all league sports
- Swimmer Asia Seidt was named the 2020 NCAA Woman of the Year and also was one of only two student-athletes in the nation who received the NCAA Walter Byers Graduate Scholarship
- Chase Lane of men's swimming and diving received the NCAA Postgraduate Scholarship
- A school-record 20 current and former athletes and coaches are expected to compete in the Summer Olympics held in Tokyo

GOALS FOR FY 2021-22

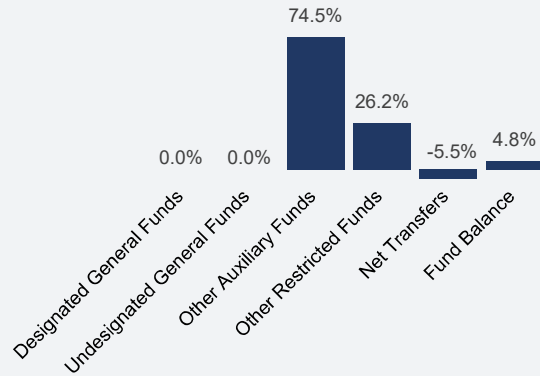
Continue pursuit of goals set for in Elite 1-3-5

- Win a championship in every sport by 2022
- Reach 3.0 GPA in every semester
- Finish in top five of national all-sports standings

Intercollegiate Athletics

PRESIDENT AREA

**FY 2021-22 Consolidated Revenues
by Percent**

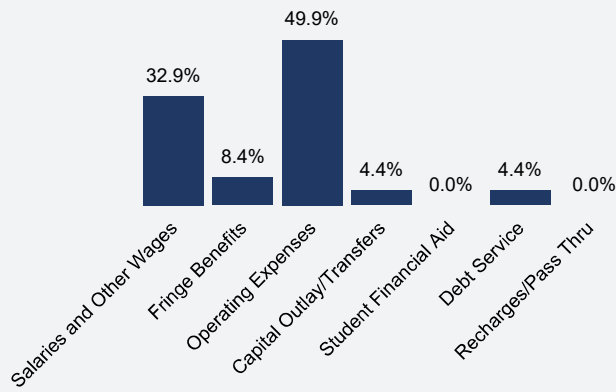


Regular Positions by FTE
Faculty
0.00
Staff
281.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	114,644,100	0	114,644,100
Other Restricted Funds	0	0	40,294,100	40,294,100
Net Transfers	0	35,158,400	(43,616,100)	(8,457,700)
Fund Balance	0	0	7,440,000	7,440,000
Total	\$0	\$149,802,500	\$4,118,000	\$153,920,500

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$47,789,300
10,385,600
72,335,000
6,937,200
0
6,813,400
0
\$144,260,500

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$0	\$50,619,200	\$0	\$50,619,200
Fringe Benefits	0	12,864,500	0	12,864,500
Operating Expenses	0	76,701,100	118,000	76,819,100
Capital Outlay/Transfers	0	2,808,600	4,000,000	6,808,600
Student Financial Aid	0	0	0	0
Debt Service	0	6,809,100	0	6,809,100
Recharges/Pass Thru	0	0	0	0
Total	\$0	\$149,802,500	\$4,118,000	\$153,920,500

Internal Audit

PRESIDENT AREA

MISSION STATEMENT

University of Kentucky Internal Audit (UKIA) supports UK in its pursuit of excellence by providing expert analyses and advice to champion the achievement of management objectives.

UNIT DESCRIPTION AND SERVICES

Internal Audit is an independent and objective assurance and consulting function that assists units of the University of Kentucky in the effective performance of their operational and fiduciary responsibilities with respect to proper internal controls. UKIA aids in the achievement of management's objectives by reviewing areas of potential vulnerability and furnishing unit management and executive leadership with expert analyses, information and recommendations concerning the activities examined. UKIA conducts comprehensive reviews, inquiries/investigations, information technology reviews, data analytics, analytics and repetitive auditing programs for high-risk areas. Additionally, UKIA offers consulting services, assessments and training for UK departments help to ensure that programs both new and old operate efficiently and effectively. Finally, through its accountability program, UKIA validates compliance, remediation progress and performance metrics to mitigate risk and ensure data integrity. This includes evaluating associated information workflows and promoting transparency in external reporting.

ORGANIZATION AT A GLANCE

- Joseph Reed, chief audit executive
- Direct reports
 - Martin Anibaba, audit internal director
 - Julie Hoover-Ernst, editorial manager
 - Vacant, administrative staff officer I
- Regular filled FTE in Unit
 - 16.8 regular filled FTE

ACCOMPLISHMENTS

Internal Audit had several accomplishments and goals achieved in FY 2020-21:

- The office completed its third Quality Assessment Review, conducted by the Institute of Internal Auditors, and achieved "Generally Confirms" in every category, the highest rating awarded
- Designated responsibility for the University's Accountability program
- Contributed to the Finance and Administration Training Transformation Program
- Participated in a variety of university-wide partnerships and consultations

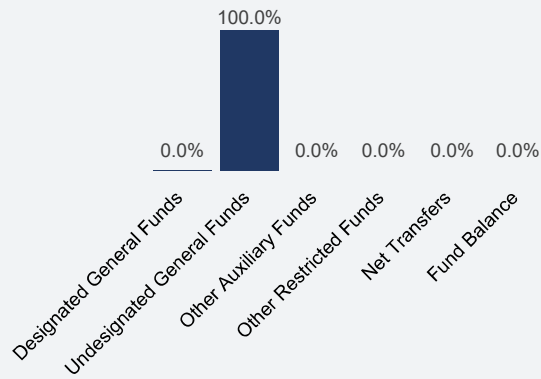
GOALS FOR FY 2021-22

- Expanding the new Conflict of Interest disclosure process to encompass the entire university to enhance governance and transparency across the enterprise
- Developing the university's first Accountability Program
- Implementing a platform that consolidates our audit management systems, audit universe and findings trends database into a single, cohesive system that can be queried to generate reports that will provide executives in each enterprise division with greater insight regarding the concerns in their areas
- Expanding the surprise audit (repetitive audit) program to include cybersecurity reviews

Internal Audit

PRESIDENT AREA

**FY 2021-22 Consolidated Revenues
by Percent**

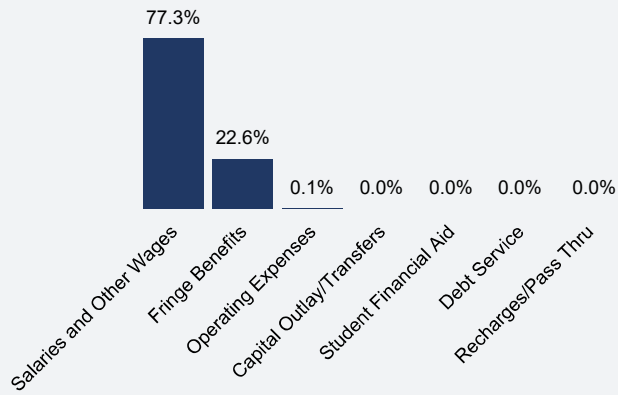


Regular Positions by FTE
Faculty
0.00
Staff
22.80

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$200	\$0	\$0	\$200
Undesignated General Funds	1,852,800	0	0	1,852,800
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$1,853,000	\$0	\$0	\$1,853,000

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$1,405,400
362,800
1,700
0
0
0
0
0
\$1,769,900

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$1,432,100	\$0	\$0	\$1,432,100
Fringe Benefits	419,600	0	0	419,600
Operating Expenses	1,300	0	0	1,300
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$1,853,000	\$0	\$0	\$1,853,000

Legal Counsel

PRESIDENT AREA

MISSION STATEMENT

The Legal Counsel's office provides proactive strategic policy legal advice on issues to administrators, faculty, staff and student leaders in a timely and proactive manner, minimizing the legal risk and potential liabilities facing the institutions.

UNIT DESCRIPTION AND SERVICES

The General Counsel and professionals under the General Counsel's direction provide legal services including risk and liability evaluation and prevention, representation in all adversarial matters and proceedings, advice on the legal implications of proposed policies and actions, counsel on compliance with state and federal laws and university regulations, drafting or reviewing of university contracts and coordination of the university's real, personal and intellectual property interests. In addition to managing the Office of Legal Counsel, the General Counsel has direct responsibility for issues involving the Board of Trustees, the President, all constitutional issues, all litigation, legislation, the NCAA and SEC along with Open Records.

The legal team is comprised of three distinct groups covering specific areas of the university:

1. Finance and Administration Group is responsible for all areas under the Executive Vice President for Finance and Administration. This includes athletics, (business aspects only) budget, complex business transactions, employee benefits, facilities, housing, institutional risk management, information technology, internal audit, public safety, purchasing, real estate and financial services
2. Faculty, Students and Research Group is responsible for all areas under the Provost and the Vice President for Research. This includes educational agreements involving students, enrollment management, equal opportunity and institutional equity, extension service, faculty affairs, intellectual property, internal regulations, internationalization, student affairs and research

UNIT DESCRIPTION AND SERVICES (cont.)

3. Health Affairs Group is responsible for all areas under the Executive Vice President for Health Affairs. This includes clinical contracting, clinical operations, health care compliance, health care regulatory and policy analysis

The legal team provides a wide range of legal services including:

- Risk and liability evaluation and prevention
- Advice on the legal implications of proposed policies and actions
- Counsel on compliance with state and federal laws and administrative regulations
- Drafting or reviewing of university contracts
- Coordinating the university's real, personal and intellectual property interests

ORGANIZATION AT A GLANCE

- William E. Thro, general counsel
- Direct reports
 - Cliff Iler, deputy general counsel
 - Shannan Stamper, deputy general counsel
 - Steven Clifton, deputy general counsel
 - Amy Spagnuolo, director of open records and senior paralegal
 - Linda Speakman, executive assistant
 - Kris Gilbert, administrative support associate II
- Regular filled FTE in unit
 - 18.5 regular filled FTE

Legal Counsel

PRESIDENT AREA

ACCOMPLISHMENTS

The Legal Counsel's office had several accomplishments and goals achieved in FY 2020-21:

- Emergency child care system
- Telehealth
- Distribution of \$8.9 million in CARES act funding to students
- Field hospital
- Furlough justifications
- Student testing
- Housing refunds
- Stopping and then restarting research activities
- Successfully ending many contracts due to COVID-19
- Cyber invasion
- Development of Electronic Health Records
- Coordination of our Modeling
- Open Records Act requests doubled
- Prevailing in all employment and Title IX litigation
- Covid Vaccination Clinic at Kroger Field
- All legal issues surrounding Covid testing, isolation, and quarantine measures
- Creation of the Joint Venture with Kings Daughters Hospital
- Creation of a system to disburse additional CARES Act funds to student financial assistance
- Development of a Remote/Hybrid Work Policy
- Deal with a wide variety of student, faculty and staff personnel issues
- Handle a record number of Open Records Act Requests
- Extensive on-going litigation on employment, Title IX in intercollegiate athletics, and constitutional challenges to bill collecting practices

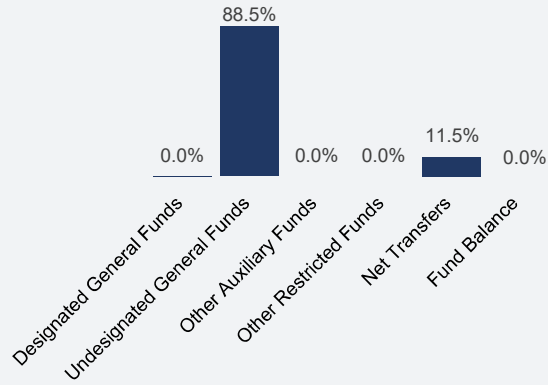
GOALS FOR FY 2021-22

- Ensure that the university does what is legally required and refrain from doing what is prohibited
- Provide the best possible policy advice
- Find a way to accomplish the university's objectives while acting within the policy space between what the law requires and what the law prohibits

Legal Counsel

PRESIDENT AREA

**FY 2021-22 Consolidated Revenues
by Percent**

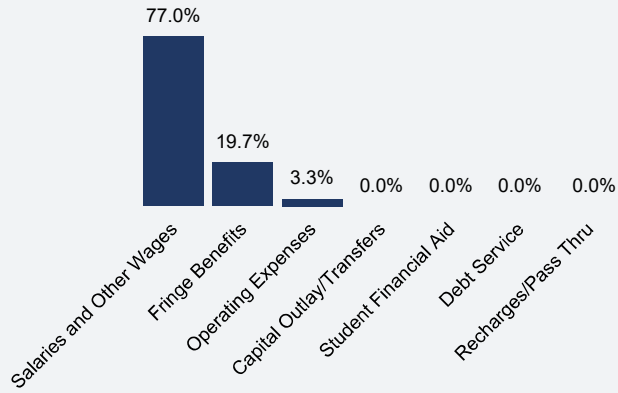


Regular Positions by FTE
Faculty
0.00
Staff
23.90

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$300	\$0	\$0	\$300
Undesignated General Funds	2,537,400	0	0	2,537,400
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	330,000	0	0	330,000
Fund Balance	0	0	0	0
Total	\$2,867,700	\$0	\$0	\$2,867,700

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$2,048,500
369,100
94,800
0
0
0
0
\$2,512,400

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$2,206,900	\$0	\$0	\$2,206,900
Fringe Benefits	566,000	0	0	566,000
Operating Expenses	94,800	0	0	94,800
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$2,867,700	\$0	\$0	\$2,867,700

Philanthropy

PRESIDENT AREA

MISSION STATEMENT

The Office of Philanthropy and Alumni Engagement office (PAE) is the fundraising and alumni engagement arm of the university. PAE works with faculty, students, programs, colleges and administration to identify the university's top priorities, then connects to the alumni, friends, corporations and foundations who make their dreams a reality.

UNIT DESCRIPTION AND SERVICES

The Office of Philanthropy and Alumni Engagement is responsible for all fundraising and alumni engagement activities across the university, providing new and increased revenue streams by building and managing the infrastructure for a comprehensive and cohesive culture of philanthropy and engagement among alumni, friends, faculty, staff, students, parents, trustees, corporations, foundations and associations. The office takes a leadership role in the creation of a culture of philanthropy across all of UK, identifying, cultivating, soliciting and stewarding contributions and engagement activities in support of institutional priorities. UK Philanthropy and Alumni Engagement:

- Identifies, cultivates, solicits and manages donors from around the world
- Includes the UK Alumni Association which fosters lifelong relationships between alumni and friends and the University of Kentucky and the University of Kentucky Alumni Association
- Enlists volunteers
- Receives gifts
- Ensures proper recording, donor acknowledgement, and stewardship of gifts to the University
- Enhances engagement with key constituents through alumni and stewardship activities

Services provided to the University community include:

- Alumni Engagement — provides benefits, communications, programs, services, records management and legislative advocacy to support our university and to keep us connected to the University of Kentucky and to each other. Through our programs (Alumni Career Services, Alumni Events, Alumni Marketing and Communications, and Alumni Membership)

UNIT DESCRIPTION AND SERVICES (cont.)

we promote a spirit of fellowship and loyalty among alumni, provide a continuous flow of information on the progress and needs of the university, and encourage united alumni support for the university's advancement

- Philanthropic Engagement and Giving — comprised of annual gifts, foundation gifts, corporate gifts, major gifts, leadership gifts and planned giving, is responsible for building philanthropic relationships that engage UK alumni, donors, students, faculty, staff and friends in supporting the University's strategic initiatives. Programs include Annual Giving, Foundation and Corporate Philanthropy, Gift and Estate Planning, Major Gifts and Principal Gifts
- Philanthropy Services and Support — provides support to the University's fundraising and engagement activities. Support includes Administrative Services, Campaign and Philanthropy Communications, Comprehensive Campaign Planning and Execution, Donor Recognition Events, Gift/Endowment/Non-Cash Gift Agreement Development, Gift Receiving, Information Services and Data Management, Prospect Research and Management and Stewardship

ORGANIZATION AT A GLANCE

- Mike Richey, vice president for philanthropy and alumni engagement
- Direct reports
 - Greg Laur, philanthropy senior executive director
 - Lisa Atkinson, philanthropy executive director
 - Susannah Denomme, philanthropy principal executive director
 - Brent Pieper, philanthropy principal executive director
 - Don Witt, philanthropy principal executive director
 - Jill Smith, alumni engagement principal executive director
 - GW Rogers, development director for communications
 - Jennifer Combs, executive assistant
- Regular filled FTE in unit
 - 93.75 regular filled FTE

Philanthropy

PRESIDENT AREA

ACCOMPLISHMENTS

Philanthropy and Alumni Engagement had several accomplishments and goals achieved in FY 2020-21:

- The University of Kentucky exceeded \$120 million in gift receipts from more than 26,000 donors nearly matching our totals from FY 2019-20 despite the global pandemic. Gifts, new pledges, and confirmed new expectancies exceeded \$150.1 million. These are remarkable accomplishments given the challenges presented by the global pandemic over the course of the fiscal year
- Major gifts received:
 - \$22 million gift from Dr. Michael Rankin for scholarships in the College of Medicine and the Medical Education building
 - \$11.3 million gift from Stanley and Karen Pigman for renovations to the Funkhouser Building and support of the Aerospace program in the College of Engineering
 - \$6 million gift from Dr. Rebecca Liebert for scholarships in the College of Engineering for students from Eastern Kentucky
 - \$2 million gift from the Tempur Sealy Foundation to support a pediatric sleep center at Kentucky Children's Hospital
- Other significant accomplishments include:
 - The Council for Advancement and Support of Education named the University of Kentucky a CASE 50 institution, an elite program representing the top 50 higher education fundraising programs in the world
 - One Day for UK, the university's giving day celebration, raised \$2.6 million from more than 3,500 donors in its rescheduled September event, and an additional \$3.3 million from more than 3,600 in its regularly scheduled event in April
 - The Job Club Program transitioned from an in-person program serving Fayette County residents to a virtual program that has now engaged alumni in over 40 states
 - The UK Alumni Association collaborated with the Office of Enrollment Management to create a letter writing opportunity for alumni to write over 5,000 letters to prospective UK students

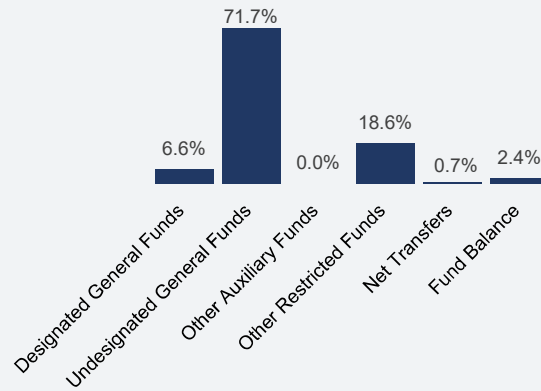
GOALS FOR FY 2021-22

- Continue working toward the \$2.1 billion capital campaign goal
- Provide 2,100 more LEADS Scholarships to reduce nearly \$60 million in unmet need in Kentucky
- Raise \$150 million for research facilities and programming focused on Kentucky diseases and health concerns such as cancer, drug overdoses, diabetes, cardiac issues and nutrition
- Provide funding for more physicians to eliminate the doctor shortage in the state
- Offer 350 scholarships for student athletes and create new history in Memorial Coliseum, home to sports from women's basketball to volleyball and gymnastics as well as vital academic support services
- Continue the campus facility transformation to graduate more students and conduct more research that fuels Kentucky
- Increase endowment support for faculty who exemplify excellence in the classroom and for research through endowed chairs, professorships and named departments and colleges
- Increase alumni giving participation by 21 percent
- Continue our organization's commitment to diversity and inclusion through outreach, programming and communication
- Continue frequent career engagement and recognizing alumni achievements through programs and communications

Philanthropy

PRESIDENT AREA

**FY 2021-22 Consolidated Revenues
by Percent**

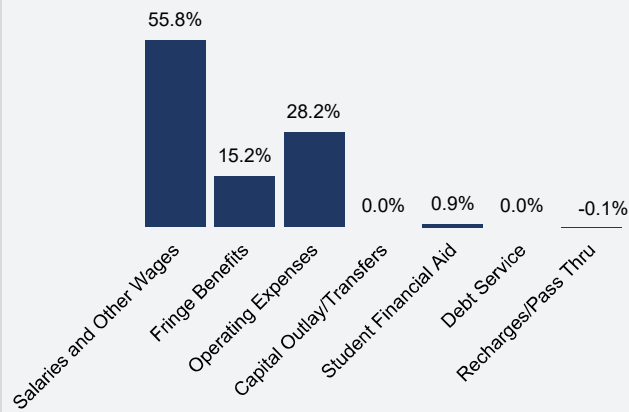


Regular Positions by FTE
Faculty
0.00
Staff
120.75

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,033,300	\$0	\$0	\$1,033,300
Undesignated General Funds	11,209,400	0	0	11,209,400
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	2,910,300	2,910,300
Net Transfers	0	0	106,900	106,900
Fund Balance	0	0	380,900	380,900
Total	\$12,242,700	\$0	\$3,398,100	\$15,640,800

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$8,765,900
1,924,500
5,178,600
0
133,400
0
(543,700)
\$15,458,700

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$8,449,500	\$0	\$272,100	\$8,721,600
Fringe Benefits	2,342,200	0	41,100	2,383,300
Operating Expenses	1,470,400	0	2,941,500	4,411,900
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	143,400	143,400
Debt Service	0	0	0	0
Recharges/Pass Thru	(19,400)	0	0	(19,400)
Total	\$12,242,700	\$0	\$3,398,100	\$15,640,800

Student Success

PRESIDENT AREA

MISSION STATEMENT

The Office of Student Success is tasked with designing and delivering unparalleled student services.

UNIT DESCRIPTION AND SERVICES

Student Success will, from the time of early college outreach to graduation and beyond, support students in living a life of meaning and purpose. From a student-centered framework, our practice will be grounded in peer-reviewed literature, national best practices, and data-informed decision making. Collaborating with the campus and community, Student Success will work through an equitable, holistic and inclusive lens, to support a diverse community of learners in achieving success. Student Success serves the entire campus community with the following administrative departments:

- Enrollment Management
- Student Excellence and Engagement
- Student Well-being
- Dean of Students
- Student Development and Support

ORGANIZATION AT A GLANCE

- Kirsten Turner, vice president for student success
- Direct reports
 - Christine Harper, associate vice president for student success and chief enrollment officer
 - Marianne Young, assistant vice president for student and academic support
 - Trisha Clement-Montgomery, dean of students
 - Tony Ralph, student services executive director
 - Dominick Williams, strategic planning director
 - Carol Taylor-Shim, diversity director
 - Abbie Loynachan, Smart Campus initiative director
 - Lance Poston, institutional staff officer I

ORGANIZATION AT A GLANCE (cont.)

- Direct reports (cont.)
 - Grace Hahn, institutional staff officer I
 - Terri Runyon, administrative support associate II
- Regular filled FTE in unit
 - 280.5 regular filled FTE
- 96 Academic advisors with a dual reporting relationship

ACCOMPLISHMENTS

Student Success had several accomplishments and goals achieved in FY 2020-21:

- Spearheaded campuswide efforts, in coordination with the Emergency Operations Center, to respond to the COVID-19 pandemic through the creation of Health Corps that facilitated the testing, attestation screening and vaccination efforts for the entire university community
- During the 2020-21 academic year, registered 997 new students and served 2,768 students in the Disability Resource Center
- The Counseling Center held 13,100 appointments with 2,330 individual students and provided 450 outreach programs that reached 7,562 people during the 2020-21 academic year
- During the 2020-21 academic year, the Center for Support and Intervention created case files for 1,845 individual students (a 66 percent increase from the previous year), 517 were specific to basic needs related to COVID-19

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$215	\$102	\$0	\$180	\$338
Other	0	0	0	0	0
Total	\$215	\$102	\$0	\$180	\$338

In Thousands

Student Success

PRESIDENT AREA

ENGAGEMENT AND PUBLIC SERVICE

- Health Corps, partnering with UK HealthCare, offered approximately 2,400 vaccines at vaccination clinics to the Lexington and Central Kentucky Community
- Student Success serves as central point of contact for connecting our campus to our community through the UK Center for Service-Learning and Civic Engagement and Volunteer Advisors within the Office of Student Organizations and Activities (SOA)
- The Center for Service-Learning and Civic Engagement supports the University's more than 200 service-learning and community-based learning courses
- Student Success coordinates FUSION, UK's largest day of community service
- Student Success advises and support the Big Blue Pantry, a student food pantry on UK's campus

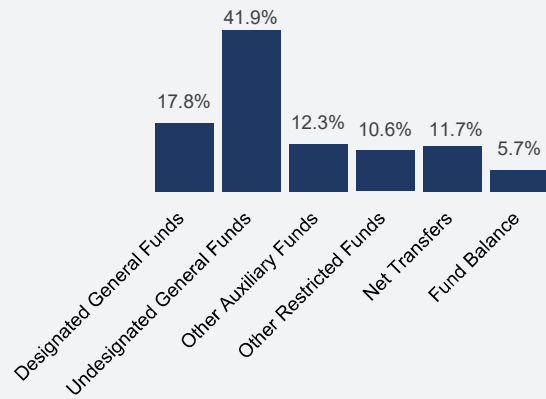
GOALS FOR FY 2021-22

- Create a holistic well-being experience for students focused on prevention and coordinated triage approach
- Close the achievement gap for first-generation students
- Systematically understand the transfer student experience through a residential cohort initiate
- Implement an integrated coaching model across all student services
- Build out a unified research agenda that marries the academic and student affairs perspective

Student Success

PRESIDENT AREA

**FY 2021-22 Consolidated Revenues
by Percent**

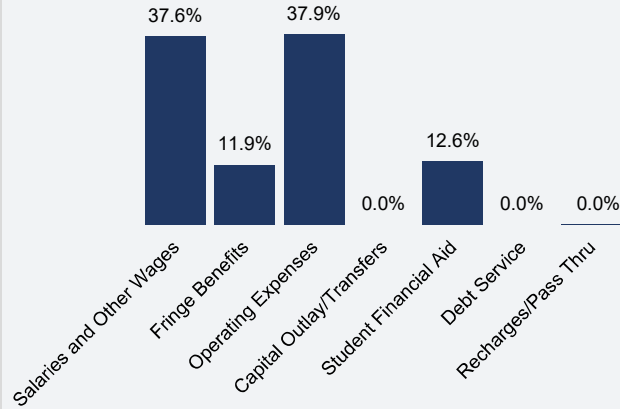


Regular Positions by FTE
Faculty
0.00
Staff
354.25

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$8,121,500	\$0	\$0	\$8,121,500
Undesignated General Funds	19,121,200	0	0	19,121,200
Other Auxiliary Funds	0	5,616,500	0	5,616,500
Other Restricted Funds	0	0	4,853,900	4,853,900
Net Transfers	5,207,700	130,000	0	5,337,700
Fund Balance	11,000	72,700	2,505,800	2,589,500
Total	\$32,461,400	\$5,819,200	\$7,359,700	\$45,640,300

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$17,281,300
4,653,800
15,950,800
0
6,443,300
0
(10,000)
\$44,319,200

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$15,119,200	\$2,008,600	\$26,000	\$17,153,800
Fringe Benefits	4,904,000	527,000	8,100	5,439,100
Operating Expenses	12,219,600	3,283,600	1,804,700	17,307,900
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	228,600	0	5,520,900	5,749,500
Debt Service	0	0	0	0
Recharges/Pass Thru	(10,000)	0	0	(10,000)
Total	\$32,461,400	\$5,819,200	\$7,359,700	\$45,640,300

College of Agriculture, Food and Environment

PROVOST AREA

MISSION STATEMENT

The College of Agriculture, Food and Environment (CAFE) serves the people of the commonwealth and across the world through education, outreach, service and research by finding solutions to improve lives today and creating a sustainable future.

We do this by:

- educating current and future leaders
- producing and disseminating knowledge through creative research and discovery
- promoting lifelong learning and strengthening Kentucky communities through applied knowledge

UNIT DESCRIPTION AND SERVICES

CAFE has three distinct and interrelated missions of teaching, research and extension in partnership with the U.S. Department of Agriculture. The college offers undergraduate, graduate and doctoral degrees; develops innovative solutions for 21st century challenges in food production, ranging from safety and security to environmental stewardship; agricultural and medical biotechnology; economic development and community health. Through its units, CAFE has statutory responsibilities to the commonwealth: state research and extension, livestock research and diagnostics and regulatory functions for certain products.

ORGANIZATION AT A GLANCE

- Nancy Cox, PhD, dean
- Direct reports
 - Carmen Agouridis, associate dean for instruction
 - Orlando Chambers, associate dean for administration
 - Robert Houtz, associate dean for research
 - Brian Lee, associate dean for faculty resources, planning and assessment
 - Laura Stephenson, associate dean, director of Extension
 - Antomia Farrell, assistant dean for diversity

ORGANIZATION AT A GLANCE (cont.)

- Direct reports (cont.)
 - Tim West, director of operations, associate general counsel, and chief of operations
- Regular filled FTE in unit
 - 1,743.98 regular filled FTE
- 14 department chairs; eight directors
- 14 Academic Departments:
 - Undergraduate programs: 21 major degree programs including four large multidisciplinary programs; 11 minor degree programs; two certificate programs
 - Graduate programs: 13 master's degree programs; nine doctoral degree programs and four certificate programs
 - 2,708 students in fall 2020 (2,321 undergraduate, 340 graduate students and 47 post-doctoral scholars)
- Agricultural Experiment Station:
 - 9,000 acres in a statewide system of research farms
 - 14,000-acre Robinson Forest
- Research:
 - James B. Beam Institute for Kentucky Spirits
 - Kentucky Tobacco Research and Development Center
 - Robinson Center for Appalachian Resource Sustainability
 - Research and Education Center, Princeton
 - Veterinary Diagnostic Laboratory and UK Division of Regulatory Services
- Agricultural Cooperative Extension Service:
 - Statewide educational programs including agriculture and natural resources, 4-H youth development, family and consumer sciences and community and economic development
- Facilities and Administration:
 - The Arboretum – state botanical garden of Kentucky

College of Agriculture, Food and Environment

PROVOST AREA

ACCOMPLISHMENTS

- In AY 2020-21, first-time freshmen enrollment was 464 with nearly one in five an underrepresented minority (URM)
- Awarded more than \$3.1 million in college scholarships from 2017-2021. For FY 2019-20, more than 40 percent of URM applicants and more than 40 percent of first-generation applicants received funding
- Focused on improving facilities with imminent renovation of the Cooper House, new research/teaching space for the Beam Institute and barrel warehouse
- Began consultations on a new \$66 million USDA/ARS building on campus
- Submitted 304 proposals for funding, more than 10 percent of the total for the university
- Maintained \$49 million in extramural funding and grants
- Generated 596 refereed research publications

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	2,547	2,349	2,341	2,321
Undergraduate Degrees Awarded	587	579	544	522*
Graduate Enrollment	365	323	334	340
Graduate Degrees Awarded	106	101	115	80*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS

	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$47,862	\$28,258	\$40,436	\$39,042	\$38,437
Other	10,439	9,347	9,630	9,972	7,015
Total	\$58,301	\$37,605	\$50,066	\$49,014	\$45,452

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- The Cooperative Extension Service had more than six million contacts with individuals across the state during FY 2020-21
- Trained more than 266,822 volunteers in FY 2020-21
- Enrolled a diverse set of youth (total of 167,114) in 4-H programs in FY 2020-21
- Performed more than 3,400 facility inspections and 8,500 regulatory tests during FY 2020-21
- Conducted more than 310,000 tests on sick animals and 3,200 autopsies of horses, food and companion animals in FY 2020-21

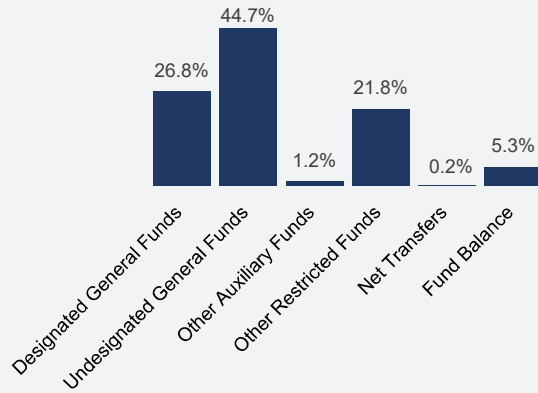
GOALS FOR FY 2021-22

- Prepare highly motivated and culturally adaptive graduates
- Recruit, develop and retain exceptional faculty and staff who are leaders in expanding knowledge to improve the quality of life and sustainability of the human and physical environment
- Demonstrate CAFE's commitment to diversity and inclusion to attract and retain students, staff and faculty and provide a culturally aware environment for successful engagement in a global society
- Produce innovative solutions through multidisciplinary collaborations
- Build state-of-the-art facilities equipped with cutting-edge technology
- Increase external grant and contracts funding by 20 percent

College of Agriculture, Food and Environment

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

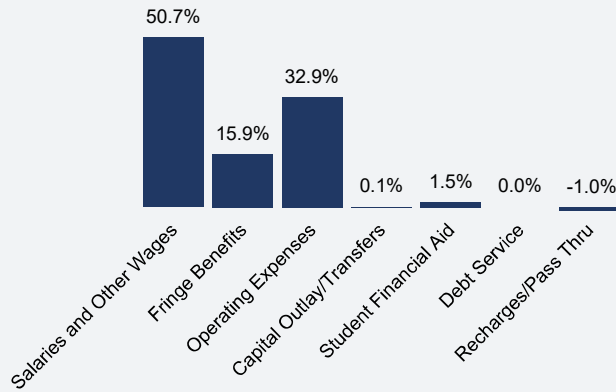


Regular Positions by FTE
Faculty
320.25
Staff
2,102.14

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$51,700,100	\$0	\$0	\$51,700,100
Undesignated General Funds	86,264,400	0	0	86,264,400
Other Auxiliary Funds	0	2,262,800	0	2,262,800
Other Restricted Funds	0	0	42,015,100	42,015,100
Net Transfers	325,000	0	56,600	381,600
Fund Balance	45,500	0	10,255,300	10,300,800
Total	\$138,335,000	\$2,262,800	\$52,327,000	\$192,924,800

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$98,666,000
25,464,600
64,749,000
900,000
2,462,800
0
(3,522,100)
\$188,720,300

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$80,762,800	\$1,145,400	\$15,969,000	\$97,877,200
Fringe Benefits	29,585,300	297,000	730,300	30,612,600
Operating Expenses	27,963,500	2,716,500	32,719,100	63,399,100
Capital Outlay/Transfers	58,900	39,500	66,200	164,600
Student Financial Aid	0	0	2,842,400	2,842,400
Debt Service	0	0	0	0
Recharges/Pass Thru	(35,500)	(1,935,600)	0	(1,971,100)
Total	\$138,335,000	\$2,262,800	\$52,327,000	\$192,924,800

College of Arts and Sciences

PROVOST AREA

MISSION STATEMENT

The College of Arts and Sciences mission is to guide UK's undergraduate students toward developing advanced literacy, mathematical and scientific skills that will best prepare them for tomorrow's society and job market. The college serves its students by encouraging the exploration of the human and natural worlds and their operations in time and space, the diversity of ways of organizing knowledge, and the diversity of modes of expression. A key aspect of the college's mission is to challenge students to think for themselves, and to think critically.

UNIT DESCRIPTION AND SERVICES

Encompassing the liberal arts disciplines of the humanities, social sciences, and the mathematical and natural sciences, the college has a comprehensive and varied mission. The college is home to 19 academic departments that offer major degrees in 29 disciplines and 38 minors. With an annual undergraduate enrollment of more than 6,000, the college awards more than 1,250 baccalaureate degrees each academic year. Through its UK CORE course offerings, the college provides fundamental education to every undergraduate student at UK. The college teaches 85 percent of general education credit hours and almost half of all undergraduate credit hours at UK.

Research is also a primary mission. The college has 464 faculty members and more than 900 graduate students. The faculty average \$18 million annually in external grant awards and the college produces the most doctoral degrees at UK, averaging 250 PhDs annually. These researchers also engage in collaborative projects with faculty in many other UK colleges.

The college offers many services to the citizens of Kentucky and there are more than 330 partnerships between Arts and Sciences departments and external stakeholders. The college is fundamentally committed to supporting diversity and building inclusivity on campus and throughout the state.

ORGANIZATION AT A GLANCE

- Christian Brady, PhD, interim dean
- Direct reports
 - Ruth Beattie, associate dean of Advising
 - Anna Bosch, associate dean for Undergraduate Programs
 - Elizabeth Lorch, associate dean for research
 - Sarah Lyon, associate dean of faculty and interim associate dean of graduate studies
 - Vacant, associate dean of Inclusion and Internationalization
 - Jennifer Bradshaw, assistant dean of Finance and Administration
 - Jesse Hedge, assistant dean for Undergraduate and International Affairs
 - Jay Young, assistant dean for Facilities Planning and Management
 - Theodore Way, program Director, Center for English as a Second Language
- Regular filled FTE in unit
 - 597.75 regular filled FTE
- 19 department chairs; three directors
- 19 Academic Departments
 - Undergraduate programs: 29 undergraduate degree programs; 38 undergraduate minors; six undergraduate certificates
 - Graduate programs: 17 doctoral degree programs; 26 master's degree programs; 12 graduate certificates

ACCOMPLISHMENTS

- In AY 2020-21 the college continued the assessment and revision of undergraduate majors to include new cutting-edge interdisciplinary programs. Specifically, the African American and Africana Studies interdisciplinary program broaden the curriculum to include a comparative focus on the global black experience; a Post-Baccalaureate Undergraduate

College of Arts and Sciences

PROVOST AREA

ACCOMPLISHMENTS (Cont.)

- Certificate in Pre-Medicine was created to serve students with bachelor's degrees and wish to change their career path to medicine; and a new University Scholars Program was created to support matriculation from the BA in Health, Society, and Populations to the MA in public health
- The college reallocated resources when possible, in AY 2020-21 to increase graduate stipends and better meet market demands
 - The college has developed new policies and procedures focused on graduate student success
 - The college advanced its focus on diversity and inclusion via new academic offerings and faculty and staff initiatives
 - The college remained committed to internationalization through study abroad

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	5,784	5,884	5,918	5,950
Undergraduate Degrees Awarded	1,145	1,245	1,327	1,166*
Graduate Enrollment	937	936	915	876
Graduate Degrees Awarded	256	209	278	240*

Note: Enrollment includes Fall semester only
* Preliminary

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$15,643	\$12,718	\$15,740	\$12,058	\$16,585
Other	3,701	3,534	3,333	3,536	3,067
Total	\$19,344	\$16,252	\$19,073	\$15,594	\$19,652

In Thousands

RESEARCH OVERVIEW (cont.)

- Achieved Top 20 program rankings in Clinical Psychology, English, Geography and Hispanic Studies
- 182 currently active funded projects, 219 research proposals in 2019-2020, of which over 31 percent were awarded
- Faculty received Guggenheim, National Endowment for the Humanities, National Humanities Center, American Council of Learned Sciences, and Fulbright fellowships and have won numerous local, regional and national book awards
- Recorded \$112.3 million in primary and collaborative grant funding in 2020

ENGAGEMENT AND PUBLIC SERVICE

The college offers many services to the citizens of the commonwealth. Faculty and students are involved in a broad range of projects and services, including:

- Service learning, internships and engagement, through such activities as *Community Map Shop*
- High school student research opportunities in STEM disciplines, such as chemistry, biology and physics
- Intellectual outreach through the newly created *Cooperative for the Humanities and the Social Sciences*
- Clinical assistance offered through the *Jesse G. Harris, Jr. Psychological Services Center*

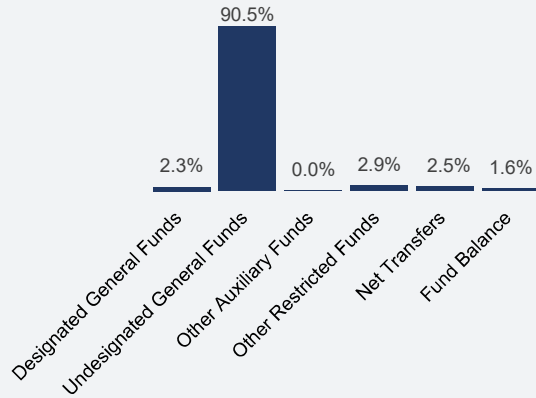
GOALS FOR FY 2021-22

- Continue to strengthen the college's research mission
- Focus effort on student success by offering world-class undergraduate and graduate programs
- Increase undergraduate retention and improve graduation rates
- Enhance the culture and practice of faculty and graduate student mentoring
- Recruit and retain outstanding faculty and staff
- Continued commitment to learning and working environments that are diverse, inclusive, and equitable for students, staff and faculty

College of Arts and Sciences

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

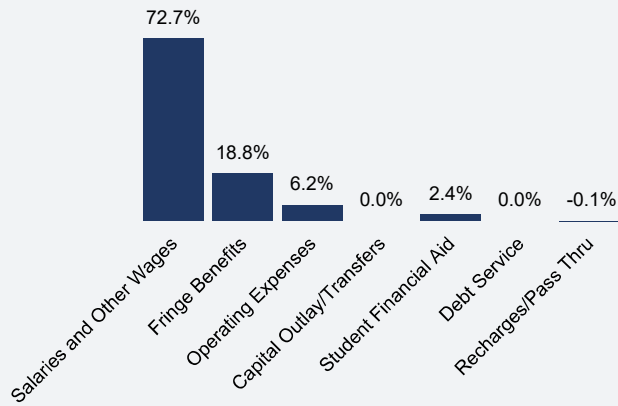


Regular Positions by FTE
Faculty
466.25
Staff
180.50

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,913,500	\$0	\$0	\$1,913,500
Undesignated General Funds	74,406,300	0	0	74,406,300
Other Auxiliary Funds	0	35,300	0	35,300
Other Restricted Funds	0	0	2,421,400	2,421,400
Net Transfers	451,000	0	1,611,900	2,062,900
Fund Balance	62,400	0	1,272,300	1,334,700
Total	\$76,833,200	\$35,300	\$5,305,600	\$82,174,100

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$61,602,600
12,718,100
4,273,700
0
1,672,000
0
(94,800)
\$80,171,600

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$59,397,500	\$67,100	\$237,400	\$59,702,000
Fringe Benefits	15,473,400	15,900	0	15,489,300
Operating Expenses	1,962,300	37,300	3,110,600	5,110,200
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	1,957,600	1,957,600
Debt Service	0	0	0	0
Recharges/Pass Thru	0	(85,000)	0	(85,000)
Total	\$76,833,200	\$35,300	\$5,305,600	\$82,174,100

College of Communication and Information

PROVOST AREA

MISSION STATEMENT

The College of Communication and Information is dedicated to improving life through excellence in research, service and education and training. Our primary mission is to teach students how to communicate effectively; to obtain and evaluate information; to create, produce and disseminate effective messages; to make strategic use of knowledge and to undertake research that contributes to the advancement of the Commonwealth and beyond. We seek to promote civic responsibility, service learning, and diversity.

UNIT DESCRIPTION AND SERVICES

The College of Communication and Information is composed of two schools (The School of Journalism and Media, School of Information Science), two departments (Department of Communication, Department of Integrated Strategic Communication) and an interdisciplinary graduate program. Nearly 1,700 undergraduate majors and 350 graduate students are led by more than 80 full-time faculty, who also teach in the university's core curriculum. The college also houses The Kentucky Kernel and the defending national championship Intercollegiate Debate Team.

ORGANIZATION AT A GLANCE

- Jennifer D. Greer, PhD, dean
- Direct reports
 - Brandi Frisby, associate dean, Student Success
 - Nancy Harrington, associate dean, Research
 - Anthony Limperos, associate dean, Graduate Programs in Communication
 - Tina Navis, college budget officer
 - Tracie Hutchison, college staff officer
 - Ryan Craig, student media advisor
 - Megan Sizemore, chief of staff
- Regular filled FTE in unit
 - 115.25 regular filled FTE
- Two department chairs; three directors

ORGANIZATION AT A GLANCE

- Academic units: Two schools (Journalism and Media, Information Science), two departments (Communication, Integrated Strategic Communication), and an interdisciplinary graduate program
 - Undergraduate programs: five major degree programs; four minor degree programs; two certificate programs
 - Graduate programs: three master's programs; one doctoral program; one certificate program
- The Office of Student Media and Intercollegiate Debate

ACCOMPLISHMENTS

- Completed a 2021-2025 Strategic Plan, involving faculty, staff, students, alumni, campus partners and area employers. The Strategic Planning Council used input from 250-plus stakeholders to shape this plan.
- Restructured college leadership and support:
 - Created CI Business Center, centralizing all financial and budgeting functions
 - Hired, appointed or renewed all seven academic leadership positions
 - Elevated the Chief Diversity Officer to be part of the leadership team and created a graduate assistantship to support this role
 - Created teams to work across units in key areas: retention/recruitment, communication, facilities, IT
- The School of Information Science improved in the 2021 *U.S. News & World Report* rankings:
 - Overall: #17 (previously #20)
 - Health Librarianship: #3 (previously #4)
 - School Library Media: #11 (first ranking in this category)
 - Services for Children and Youth: #12 (first ranking in this category)
- An Integrated Strategic Communication student won the International Logo contest for the annual Association of Education in Journalism and Mass Communication conference for sixth consecutive year

College of Communication and Information

PROVOST AREA

ACCOMPLISHMENTS (cont.)

- Kentucky Debate was ranked a Top 10 team nationally for the seventh consecutive year
- The *Kentucky Kernel* managing editor and photographer was named Kentucky's sports photographer of the year and runner-up student photographer of the year at the 2021 the Kentucky News Photographers Association conference
- In alignment with the new strategic plan, we began curricular offerings on career development college wide

Provided professional development memberships for faculty and staff to Academic Impressions for additional training in teaching, research, time management, leadership development, diversity and inclusion.

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	1,606	1,556	1,604	1,623
Undergraduate Degrees Awarded	428	486	514	483*
Graduate Enrollment	278	269	344	390
Graduate Degrees Awarded	99	96	100	119*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$100	\$409	\$88	\$475	\$8
Other	70	68	56	43	97
Total	\$170	\$477	\$144	\$518	\$105

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- Two Department of Communication faculty work on UK's HEAL (Helping End Addiction Long-term) project, which seeks to reduce opioid deaths and support treatment in communities hardest hit by the opioid crisis
- Faculty and students in Integrated Strategic Communication helped plan UK's first Opioid Awareness Day
- Intercollegiate Debate launched the Bluegrass Debate Coalition, a first-of-its-kind initiative, designed to engage middle school and high school students across Kentucky in competitive debate
- CI's Diversity and Inclusion Committee partnered with CELT to provide a three-part workshop to increase equity and inclusion in classrooms and to practice anti-racist techniques for instruction
- Published more than 100 stories on the impact of Covid-19 on the commonwealth through *Kentucky Health News*, a project of the Institute for Rural Journalism and Community Issues
- School of Journalism faculty partnered with radio stations serving primarily African American and Latino listeners train more than 100 members of the Lexington community to be radio programmers

GOALS FOR FY 2021-22

Goals Identified in the 2021-2026 Strategic Plan:

- Build community within the college and beyond
- Converge and collaborate across disciplines to leverage our breadth
- Empower and transform members of our community to foster their success
- Excel through our intellectual leadership
- Engage and partner with our constituents and peers

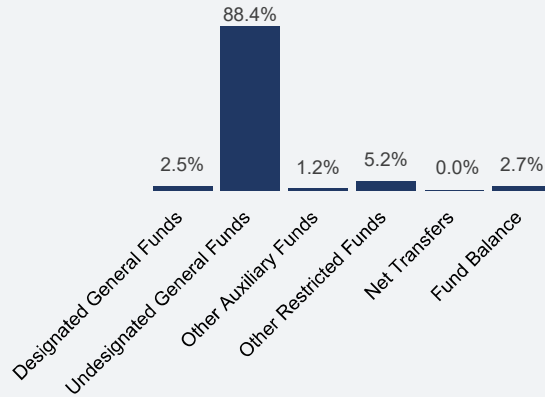
In addition, (and in support of those objectives for 2021-2022):

- Optimize and modernize our space as we seek long-term solutions for a college home
- Continue to promote diversity in all we do especially increasing philanthropic support and externally funded research
- Explore opportunities in curricular and program development to maximize areas of synergy, collaboration and support

College of Communication and Information

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

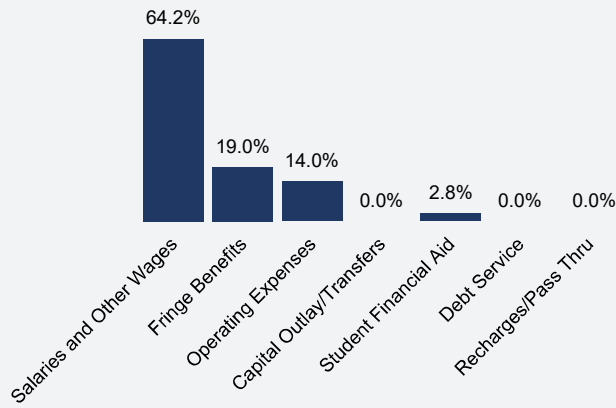


Regular Positions by FTE
Faculty
101.00
Staff
46.25

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$397,000	\$0	\$0	\$397,000
Undesignated General Funds	13,976,400	0	0	13,976,400
Other Auxiliary Funds	0	190,000	0	190,000
Other Restricted Funds	0	0	828,200	828,200
Net Transfers	0	0	(900)	(900)
Fund Balance	0	0	428,500	428,500
Total	\$14,373,400	\$190,000	\$1,255,800	\$15,819,200

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$9,796,100
2,403,300
1,866,900
0
412,800
0
0
\$14,479,100

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$10,157,800	\$0	\$0	\$10,157,800
Fringe Benefits	3,004,400	0	0	3,004,400
Operating Expenses	1,211,200	190,000	819,600	2,220,800
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	436,200	436,200
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$14,373,400	\$190,000	\$1,255,800	\$15,819,200

College of Dentistry

PROVOST AREA

MISSION STATEMENT

The primary mission of the University of Kentucky College of Dentistry is to educate students to become the highest quality dental practitioners for the citizens of the commonwealth by ensuring each student is biologically oriented, technically capable and socially sensitive.

UNIT DESCRIPTION AND SERVICES

The College of Dentistry offers a professional degree program leading to a Doctor of Medical Dentistry that prepares students to practice general dentistry. Disease prevention and diagnosis, patient care, use of auxiliaries, coordination of treatment with dental specialties and community involvement are emphasized. The college also offers post-graduate programs in: General Practice, Oral and Maxillofacial Surgery, Orofacial Pain, Orthodontics, Pediatric Dentistry and Periodontology.

Additionally, the College of Dentistry has clinical practices in Oral and Maxiofacial Surgery, Periodontics, Orthodontics, General Practice Dentistry, Student Clinic and Pediatrics. These practices are located in the College of Dentistry Building, Ky Clinic, Turfland, and eastern and western Kentucky. There is a total of 13 practices in these specialties.

ORGANIZATION AT A GLANCE

- Jeffrey Okeson, DMD, dean
- Direct Reports
 - Reny de Leeuw, DDS, PhD, associate dean for Academic Affairs
 - Gitanjali Pinto-Sinai, DDS, assistant dean for Student Affairs
 - Luciana Shaddox, DDS, MS, PhD, associate dean for Research
 - Vicki Riddell, MS, associate dean for Administration and Finance
 - David Thornton, DMD, associate dean for Clinical Affairs
 - Rodrigo Fuentealba, DDS, assistant dean for Digital Dentistry
- Regular filled FTE in unit
 - 275.7 regular filled FTE
- 12 division chiefs; two department chairs; four directors

ORGANIZATION AT A GLANCE (cont.)

- Two Academic Departments and 11 Divisions
 - Doctor of Medical Dentistry
 - Post-Graduate programs: General Practice; Oral and Maxillofacial Surgery, Orofacial Pain; Orthodontics; Pediatric Dentistry; Periodontology

ACCOMPLISHMENTS

- 2017 — Recognized and chosen by the American College of Prosthodontics (ACP) to launch an advanced curriculum in digital dentistry. UKCD was one of five select groups of pilot institutions handpicked. One of our faculty was a member the ACP taskforce leading the charge to develop the curriculum
- 2018 — Received \$1 million from United Healthcare to establish an oral health cancer screening program in underserved communities of rural Eastern Kentucky. This is an ongoing project with residents and faculty from oral surgery participating in the screening process. This grant was renewed to extend cancer screening through 2022
- 2020 — Incorporated advanced clinical opportunities for dental students to place dental implants totally guided by digital processes and three-dimensional printing
- 2020 — Opened Endodontic Digital suite and advanced education in endodontics (root canal therapy) with a scholarship program to enhance endodontic techniques for general dentists
- 2020 — Initiating a Kentucky Oral Health Innovation Initiative program to improve the oral healthcare of citizens of the commonwealth and research with interprofessional collaboration with the College of Public Health and Medicine
- 2020 — Chosen as an official beta test site by Straumann, a global industry leader in digital dentistry and dental implantology, to test, evaluate and give improvement suggestions for their newest software and digital dental scanning devices

College of Dentistry

PROVOST AREA

ACCOMPLISHMENTS (cont.)

- 2020 — Embracing the University of Kentucky’s approach for diversity, equity and inclusion by working with our college faculty, staff and students to participate in activities. Some faculty and staff are actively involved and seeking opportunities with UNited In True racial Equity (UNITE). Additionally, our faculty are partnering with a retired UK College of Medicine faculty who heads an outreach program to KSU to mentor and recruit African American students interested in becoming medical and dental doctors
- 2020 — The College of Dentistry clinical operations were streamlined to grow revenues after the COVID-19 pandemic resulted in a temporary closure of dental care clinics

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	0	0	0	0
Undergraduate Degrees Awarded	0	0	0	0*
Graduate Enrollment	279	275	282	276
Graduate Degrees Awarded	72	63	80	64*

Note: Enrollment includes Fall semester only
* Preliminary

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$1,973	\$1,585	\$1,535	\$512	\$467
Other	275	185	1,376	186	485
Total	\$2,248	\$1,770	\$2,911	\$698	\$952

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

In recognition of its role as part of a land-grant institution, the college views its public service mission in the broadest context. Services to Kentuckians include both on-campus and off-campus activities. Service rotations and other programs are provided in response to the needs of civic agencies, local governments and the dental profession. Continuing education delivers cutting-edge programming to practitioners and helps maintain the quality of dental health care in Kentucky. Some examples of the college’s statewide service are dental clinics at the following locations:

- Veteran’s Administration Hospitals
- Area Health Education Centers
- Mission Lexington
- Marshall County Health Department/UK Dentistry West
- Bluegrass Domestic Violence Center
- Fulton County Public Schools
- UK Center for Excellence in Rural Health in Hazard

Additional public services include:

- Saturday Morning Clinics for underserved Kentucky children
- “Seal Kentucky,” an innovative preventative program targeting Appalachian counties
- West Kentucky Outreach Program
- Partnership with Health First
- Ongoing affiliations with multiple community health centers and public health departments across Kentucky

College of Dentistry

PROVOST AREA

GOALS FOR FY 2021-22

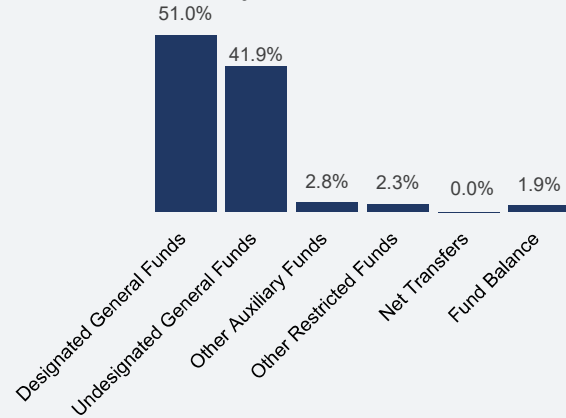
- Continue educating and mentoring future generations of Kentucky dentists through innovative practices and curriculum
- Continue offering programs to improve the access and care for oral health to the citizens of the commonwealth
- Create and foster a humanistic and inclusive environment that values diversity of thought, culture and experiences of all members of our community
- Transform dentistry through discovery, education, leadership and entrepreneurship
- Formally establish an ongoing relationship with Mission Frankfort
- Continue to investigate and discuss educational and clinical care opportunities with Big Sandy Community and Technology College
- Continue to expand the college's utilization and teaching of digital dentistry
- Continue to grow clinical income by streamlining operations and expanding clinics within Lexington and also throughout the state

College of Dentistry

PROVOST AREA

FY 2021-22 Consolidated Revenues

by Percent



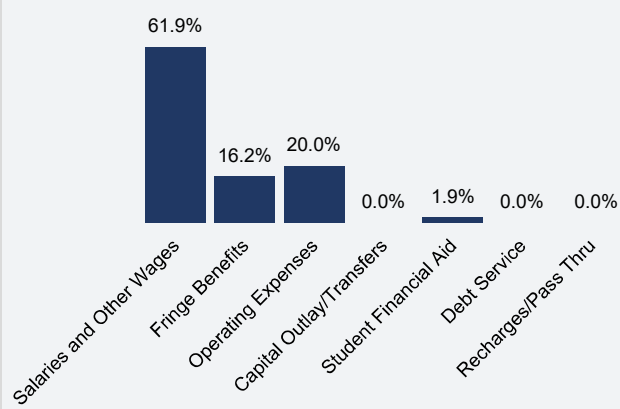
Regular Positions by FTE
Faculty
85.90
Staff
279.60

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$20,344,200	\$0	\$0	\$20,344,200
Undesignated General Funds	16,719,800	0	0	16,719,800
Other Auxiliary Funds	0	1,130,000	0	1,130,000
Other Restricted Funds	0	0	933,000	933,000
Net Transfers	0	0	(1,600)	(1,600)
Fund Balance	0	0	776,800	776,800
Total	\$37,064,000	\$1,130,000	\$1,708,200	\$39,902,200

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget
\$20,873,900
5,338,600
9,241,700
0
532,300
0
(43,000)
\$35,943,500

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$24,670,400	\$0	\$33,100	\$24,703,500
Fringe Benefits	6,440,100	0	12,600	6,452,700
Operating Expenses	5,441,300	1,130,000	1,412,800	7,984,100
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	512,200	0	249,700	761,900
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$37,064,000	\$1,130,000	\$1,708,200	\$39,902,200

College of Design

PROVOST AREA

MISSION AND SERVICES

The College of Design inspires young talent through studio and classroom instruction, disseminates applied research to the commonwealth and encourages exemplary service to the university and beyond. In addition to awarding professional degrees in Architecture and Interior Design, the college supports scholarship and study in the fields of Historic Preservation and Urban Design. The new Product Design program holds promise for student expansion for the college and extensive partnerships with industry and other disciplines across campus including immediate cross-listing of courses with the new undergraduate program in Biomedical Engineering.

UNIT DESCRIPTION AND SERVICES

The College of Design is home to the School of Architecture (NAAB accredited), the School of Interiors (CIDA accredited), the Department of Historic Preservation and the Department of Product Design.

ORGANIZATION AT A GLANCE

- Mitzi Vernon, dean
- Direct reports
 - Jeff Fugate, associate dean for Administration
 - Bruce Swetnam, associate dean of Students
- Regular filled FTE in unit
 - 45 regular filled FTE
- Two department chairs; three directors
- Three Academic Divisions
 - Two schools and two academic departments
 - Undergraduate programs: three major degree programs; one certificate program
 - Graduate programs: four master's programs, including one accredited professional degree; three certificate programs

ACCOMPLISHMENTS

- Increased FY 2020-21 enrollment and record applications in both undergraduate and graduate programs
- Launched new Product Design program in fall 2020 and hired Department Chair Jon Mills
- Produced numerous publications, exhibitions and national trade press invitations for faculty
- Over many years, multiple faculty received awards including a university research professor, UK Great Teacher Award and American Institute of Architects Oberwarth Gold Medal (the highest professional architecture honor in Kentucky)
- College of Design faculty have been involved in multiple invited exhibitions, presentations and publications

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	330	298	314	377
Undergraduate Degrees Awarded	72	78	59	79*
Graduate Enrollment	80	63	80	85
Enrollment Degrees Awarded	31	23	14	28*

Note: Enrollment includes Fall semester only
* Preliminary

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2021-22
Governmental	\$0	\$0	\$42	\$0	\$111
Other	18	0	5	35	108
Total	\$18	\$0	\$47	\$35	\$219

In Thousands

College of Design

PROVOST AREA

ENGAGEMENT AND PUBLIC SERVICE

- In April 2020, CoD partnered with UK HealthCare to design and fabricate a protective face shield for use by healthcare workers during the COVID-19 outbreak
- During AY 2019-20 the college informed and supported The Somewhere Project, which is designing an education and cultural site on a reclaimed strip mine in Eastern Kentucky
- The college is growing its College of Design Student Emergency Fund with new donations from alumni and as the focus of the 2021 One Day for UK initiative
- Continued ongoing engagement with the Portland neighborhood through Studio Louisville
- During AY 2020-21 faculty and students from the School of Interiors, along with Dietetics and Human Nutrition as well as Writing and Rhetoric, received a UK Sustainability Challenge Grant to operate The Campus Kitchen, a community enrichment program that addresses food waste and food insecurity
- Faculty in the School of Architecture working with other UK faculty earned a UK Sustainability Challenge Grant for its “Building Community Through Innovation and Sustainability of Kentucky’s Forest” project
- The college successfully launched its inaugural summer camp — Studio 38°84 — in summer 2020 and will once again conduct the camp in summer 2021, with both a virtual and in-person option
- During spring 2020, the college supported the student initiative of starting a chapter of the National Organization for Minority Architecture Students to build a stronger model of diversity

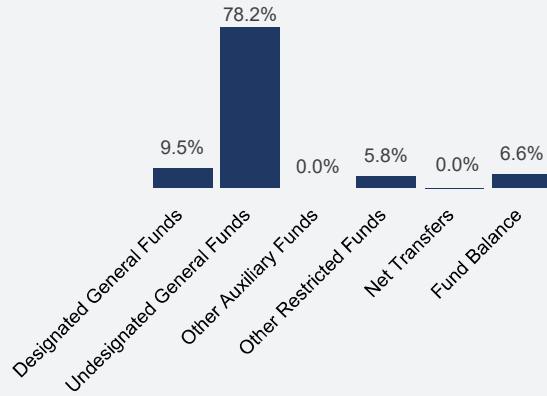
GOALS FOR FY 2021-22

- Successfully grow the next cohort of the undergraduate Product Design program
- Develop joint Master of Architecture/Master of Historic Preservation, joint Master of Architecture/Master of Urban and Environmental Design and an online Master of Heritage Resources Administration degrees
- Identify additional opportunities for service-scholarship in the commonwealth
- Successfully complete reaccreditation for Architecture and Interior Design by exceeding requirements

College of Design

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

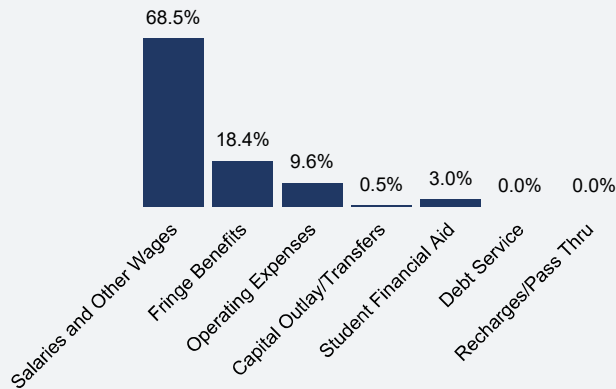


Regular Positions by FTE
Faculty
57.00
Staff
21.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$651,800	\$0	\$0	\$651,800
Undesignated General Funds	5,379,600	0	0	5,379,600
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	398,200	398,200
Net Transfers	0	0	(1,400)	(1,400)
Fund Balance	0	0	452,700	452,700
Total	\$6,031,400	\$0	\$849,500	\$6,880,900

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$4,099,600
926,500
1,217,400
0
178,700
0
0
\$6,422,200

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$4,371,800	\$0	\$341,200	\$4,713,000
Fringe Benefits	1,250,100	0	19,000	1,269,100
Operating Expenses	409,500	0	251,100	660,600
Capital Outlay/Transfers	0	0	33,700	33,700
Student Financial Aid	0	0	204,500	204,500
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$6,031,400	\$0	\$849,500	\$6,880,900

College of Education

PROVOST AREA

MISSION STATEMENT

The mission of the College of Education is to expand the knowledge of teaching and learning processes across a broad educational spectrum. The college fosters a culture of reflective practice and inquiry within a diverse community of students, faculty and staff. As part of a land-grant institution, the college prepares professionals for a variety of roles in educational settings and community agencies and provides leadership in the improvement of the education, health and well-being of citizens of the commonwealth, the United States and the world.

UNIT DESCRIPTION AND SERVICES

The University of Kentucky College of Education is committed to studying and to helping solve the most critical education and health challenges of our time. This requires us as a college to prepare the next generation of teachers, leaders and scholars to understand these issues.

We have nearly 3,000 students in more than 70 undergraduate and graduate programs in a wide range of fields, from teaching to rehabilitation counseling, from exercise science to sports leadership. Our graduates consistently receive top honors, and our students are taught by a breadth of experienced, well-respected, and highly recognized faculty, who have backgrounds in a wide range of issues facing our society.

UK College of Education graduates are highly regarded and enter fulfilling and impactful careers. Currently, graduates of the college work in all 50 states, the District of Columbia and 40 countries.

And while we reach far and wide, we are also committed to significantly impacting and improving the lives of Kentuckians as part of the commonwealth's flagship, land-grant university. We serve our communities through high-quality teaching, research, and engagement. We are very proud of our contributions to the state. Our faculty and students are involved in more than \$20 million in active research that directly impacts the education and well-being of Kentuckians in all 120 counties, as well as many people throughout the world.

ORGANIZATION AT A GLANCE

- Julian Vasquez Heilig, PhD, dean
- Direct reports
 - Margaret Bausch, senior associate dean for Research and Graduate Student Success, Early Childhood, Special Education & Counselor Education
 - Margaret Mohr-Schroeder, senior associate dean of Academic Programs & Partnerships, STEM Education
 - Margaret Rintamaa, associate dean for Undergraduate Student Success, Curriculum and Instruction
 - Kenneth Tyler, associate dean for Inclusion and internationalization, Educational, School and Counseling Psychology
 - April Lyons, assistant dean, Finance
 - Gerry Swan, assistant dean, Program Assessment
 - Gwen Winder, chief of staff
- Regular filled FTE in unit
 - 182.5 regular filled FTE
- Seven department chairs; two directors
- Seven academic departments
- Nine centers and initiatives
- Undergraduate programs: 10 teacher certification degree programs including three teacher certification degree programs offered in other colleges; four non-teacher certification degree programs; one certificate program and two minor degree programs
- Graduate programs: 18 master's degree programs (including 27 specializations); four education specialist degree programs; 12 doctoral degree programs (including 27 specializations) and 22 certificate programs

ACCOMPLISHMENTS

- The Education Specialist Program in School Psychology received full national recognition from the National Association of School Psychologists in February 2020 for a seven-year period

College of Education

PROVOST AREA

ACCOMPLISHMENTS (cont.)

- New degree programs including Bachelor's in Interdisciplinary Disability Studies; Master's in Visual Impairment and Orientation and Mobility; and Graduate Certificate in Sport, Fitness and Recreation Management were approved during AY 2019-20
- The UK Next Generation Scholars Program launched in fall 2019 to provide dual credit courses for high school students
- Graduate programs offered by the college were ranked in the top 30 among public institutions by US News and World Report
- The college catalyzed community relationships by developing and implementing a civil rights institute in collaboration with the National Association for the Advancement of Colored People
- About 20 percent of the college's students are of color — nearly representing the proportions of K-12 students of color in Kentucky
- The college continues to sustain efforts that support and encourage the promotion and infusion of faculty diversity, equity and inclusion across departments and programs nearing 22 percent faculty of color

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	1,857	1,664	1,622	1,587
Undergraduate Degrees Awarded	431	385	418	400*
Graduate/Specialist Enrollment	800	780	749	841
Graduate Degrees Awarded	238	251	235	262*

Note: Enrollment includes Fall semester only
* Preliminary

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$3,930	\$6,349	\$4,200	\$5,383	\$5,825
Other	10,706	1,367	4,145	399	402
Total	\$14,636	\$7,716	\$8,345	\$5,782	\$6,227

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

The College of Education provides service to individuals, schools, communities and social and educational agencies across public and private sectors. Two key examples of the college's 70 ongoing engagement and public service initiatives include:

- Student Camps in STEM, Robotics and Chemistry which provide authentic hands-on STEM projects for more than 500 middle and high school students each summer
- Professional development and support for approximately 100 school leaders each year through the statewide Leadership Academy offered by the Center for Next Generation Leadership

GOALS FOR FY 2021-22

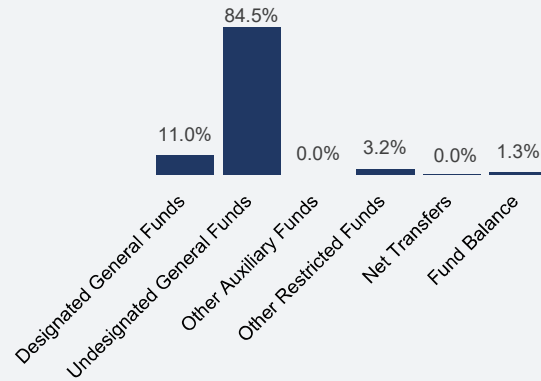
- Recommit to intellectual ambition through projects and initiatives focused on grant making and researching cross-disciplinary issues facing society today
- Further develop an international strategy that invests in internal and external relationships
- Foment a culture of inclusion that develops unique and innovative approaches for diversity, equity and inclusion among faculty, staff and students
- Innovate our educational programs to stimulate prestige, growth and revenue
Integrate activities that foster greater interactions between the college's relationship-building activities, advancement and social media marketing

College of Education

PROVOST AREA

FY 2021-22 Consolidated Revenues

by Percent



Regular Positions by FTE

Faculty
133.65

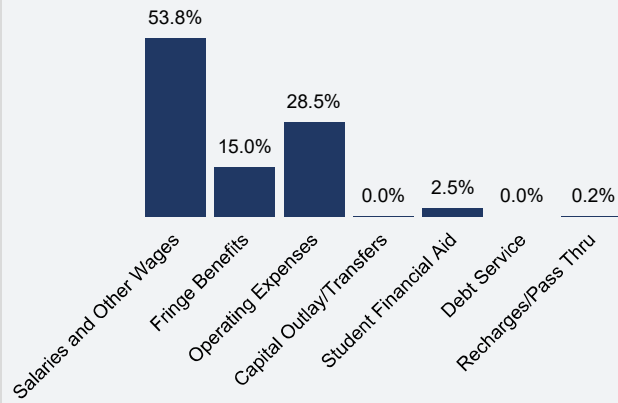
Staff
99.25

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$2,558,100	\$0	\$0	\$2,558,100
Undesignated General Funds	19,624,000	0	0	19,624,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	744,300	744,300
Net Transfers	0	0	(3,800)	(3,800)
Fund Balance	33,900	0	256,500	290,400
Total	\$22,216,000	\$0	\$997,000	\$23,213,000

FY 2021-22 Consolidated Expenses

by Percent



2020-21

Total Revised Expense Budget

\$13,109,200
2,936,600
5,662,200
8,500
542,300
0
0
\$22,258,800

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$12,482,900	\$0	\$0	\$12,482,900
Fringe Benefits	3,479,400	0	0	3,479,400
Operating Expenses	6,189,800	0	419,900	6,609,700
Capital Outlay/Transfers	8,500	0	0	8,500
Student Financial Aid	0	0	577,100	577,100
Debt Service	0	0	0	0
Recharges/Pass Thru	55,400	0	0	55,400
Total	\$22,216,000	\$0	\$997,000	\$23,213,000

College of Engineering

PROVOST AREA

MISSION AND SERVICES

The College of Engineering's mission is to generate, transfer and preserve knowledge across the engineering disciplines, and by preparing professionals ready to sustain societal well-being through the design, development and use of technology.

UNIT DESCRIPTION AND SERVICES

The College of Engineering serves the Commonwealth of Kentucky, the United States and world through education, outreach, services, and research. This is completed through a highly networked academic ecosystem that prepares professionals for their future, the College of Engineering enables discovery and purpose-driven research and creates clear pathways for innovation, understanding and collective ability to benefit society. The college offers degrees in Biomedical, Biosystems and Agricultural, Chemical and Materials, Civil, Computer Science, Electrical and Computer, Mechanical and Mining Engineering. The Engineering Extended Campus Program in Paducah provides bachelor's degrees in Chemical Engineering and Mechanical Engineering. Research priorities in the College of Engineering are aligned with Kentucky's current and emerging economic strengths.

ORGANIZATION AT A GLANCE

- Rudolph Buchheit, PhD, dean
- Direct reports
 - Kim Anderson, PhD, associate dean of Academic Affairs
 - Sue Nokes, PhD, associate dean of Faculty Affairs
 - John Balk, PhD, associate dean of Graduate Studies
 - Mary McBeath, CPA, assistant dean of Finance and Administration
- Regular filled FTE in unit
 - 320.75 regular filled FTE
- Six directors; seven department chairs
- Eight academic departments
- 10 centers and institutes

ORGANIZATION AT A GLANCE (cont.)

- Undergraduate programs: 10 degree programs with two minor degree options; seven certificate programs
- Graduate programs: 12 master's degree programs; 10 doctoral degree programs; eight certificate programs

ACCOMPLISHMENTS

- The F. Joseph Halcomb III, M.D. Department of Biomedical Engineering is now offering an undergraduate major in Biomedical Engineering
- Chemical engineering professors Dibakar Bhattacharyya and Isabel Escobar used their expertise in the area of membranes to design and produce 3D-printed masks able to deactivate the coronavirus on contact.
- Raised \$425,000 in the Now Is the Time philanthropy campaign to help students struggling due to the Covid-19 pandemic
- Raised more funds for student scholarships than any other college during the university's annual One Day for UK giving day
- Opened the renovated Grehan Building

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	3,382	3,398	3,336	3,192
Undergraduate Degrees Awarded	624	655	605	628*
Graduate Enrollment	468	449	428	439
Graduate Degrees Awarded	110	135	143	89*

Note: Enrollment includes Fall semester only
* Preliminary

College of Engineering

PROVOST AREA

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS

	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$15,267	\$20,190	\$21,210	\$20,800	\$25,611
Other	5,910	9,251	6,986	6,686	8,655
Total	\$21,177	\$29,441	\$28,196	\$27,486	\$34,266

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- Host several outreach activities to introduce engineering to K-12 students and parents in the community
- Celebrate Engineer's Day every year. Students can meet with every department and participate in department specific activities
- Faculty members mentor high school students from around central Kentucky in hands-on projects in their research laboratories giving them a valuable introduction to the field
- Faculty regularly collaborate with industry finding innovative solutions to issues and thereby increasing profitability and preserving jobs
- Developed one fully online graduate degree program and four online graduate certificate programs to assist working professionals with formal continuing education
- Departments seminar series are open to the public and feature renowned experts from around the world on topics encompassing all areas of engineering
- Faculty, staff, graduate and undergraduate students serve as judges at local, regional and state science fairs interacting with future engineers as well as educators
- Various student organizations participate in outreach activities at area schools to introduce students and parents to engineering
- Develop a Transition to Engineering Program that provides high school students with the opportunity to receive hands-on engineering experiences and receive credit toward the engineering curricula at UK

GOALS FOR FY 2021-22

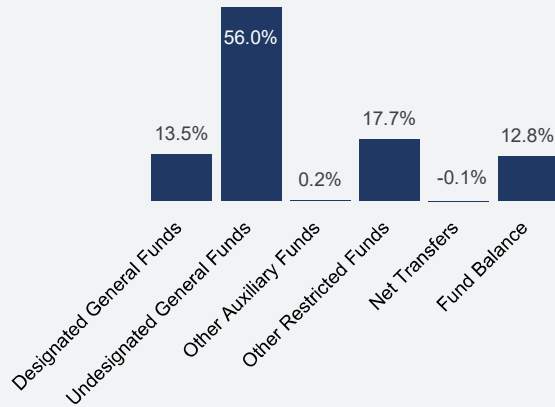
- Constitute the Department of Engineering Technology
- Launch new undergraduate degree programs in Lean Systems Engineering Technology and Computer Engineering Technology in Biomedical Engineering (BME) and Engineering Technology expanding the engineering talent pipeline
- Launch undergraduate and graduate degree programs in Aerospace Engineering
- Grow research awards and research expenditures by 10 percent compared to FY 2020-21
- Surpass the Engineering Kentucky Can Campaign goal of \$110 million
- Offer UK first-year engineering courses in selected high schools around the commonwealth

College of Engineering

PROVOST AREA

FY 2021-22 Consolidated Revenues

by Percent



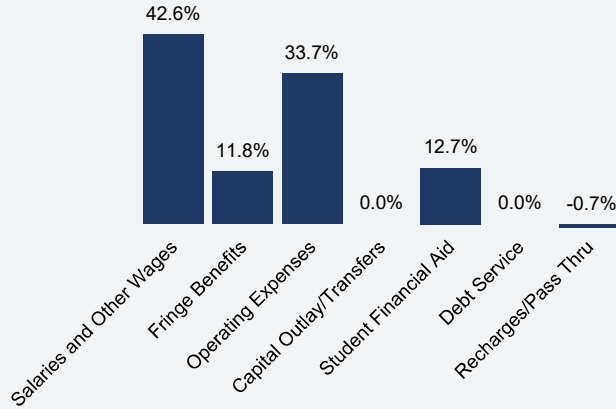
Regular Positions by FTE
Faculty
175.25
Staff
202.10

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$7,370,900	\$0	\$0	\$7,370,900
Undesignated General Funds	30,657,200	0	0	30,657,200
Other Auxiliary Funds	0	93,200	0	93,200
Other Restricted Funds	0	0	9,671,900	9,671,900
Net Transfers	0	0	(42,000)	(42,000)
Fund Balance	0	0	6,999,000	6,999,000
Total	\$38,028,100	\$93,200	\$16,628,900	\$54,750,200

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget
\$23,467,000
5,266,200
14,139,300
0
5,402,000
0
(466,400)
\$47,808,100

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$23,053,900	\$187,800	\$56,200	\$23,297,900
Fringe Benefits	6,382,800	55,900	18,000	6,456,700
Operating Expenses	8,591,400	259,700	9,626,200	18,477,300
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	6,928,500	6,928,500
Debt Service	0	0	0	0
Recharges/Pass Thru	0	(410,200)	0	(410,200)
Total	\$38,028,100	\$93,200	\$16,628,900	\$54,750,200

College of Fine Arts

PROVOST AREA

MISSION STATEMENT

The College of Fine Arts (CFA) engages in scholarly and creative research, artistic experimentation, performance, exhibition, and teaching for the artistic and cultural education and benefit of students, the university, the commonwealth, and the world. The College of Fine Arts pursues excellence as it explores creativity, creative problem solving, analysis and discovery. Through this exploration the college reaches out to individuals to effect personal, economic and social change.

UNIT DESCRIPTION AND SERVICES

The College of Fine Arts expresses its commitment to the arts through the dedication to teaching, scholarly research, artistic experimentation, performance and exhibition. In support of the University of Kentucky's flagship mission, the college offers the most comprehensive training and scholarship in the arts in the commonwealth. During a typical year, CFA produces performance events and exhibits of artwork featuring the work of hundreds of students to audiences of thousands.

ORGANIZATION AT A GLANCE

- Mark W. Shanda, dean
- Direct reports
 - Beth Arnold, associate dean
 - Paula Sandford, assistant dean for Finance
 - Belinda Rubio, assistant dean for Operations
 - David Kaiser, assistant dean for Student Services
- Regular filled FTE in unit
 - 146.75 regular filled FTE
- Two department chairs; seven directors
- Four academic units consisting of the Department of Theatre and Dance, School of Art and Visual Studies, School of Music and Department of Arts Administration
- Two auxiliary units including the Singletary Center for the Arts and the UK Art Museum

ORGANIZATION AT A GLANCE (cont.)

- Undergraduate programs: 11 degree programs; 10 minor degree options; six certificate programs
- Graduate programs: 12 master's degree programs; three doctoral degree programs; six certificate programs

ACCOMPLISHMENTS

- Pivoted all coursework from proximity to online delivery within a two-week period
- Commandeered Singletary Center to serve as primary classroom building during the pandemic enabling effective social distancing requirements
- Dr. Everett McCorvey was awarded the SEC Faculty Achievement Award
- Mounted the *This is America* exhibit at the UK Art Museum, attended by more than 4,000 patrons during the pandemic
- Yamaha corporation named the UK School of Music one of 10 Institutions of Excellence

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	761	819	878	826
Undergraduate Degrees Awarded	171	149	166	155*
Graduate Enrollment	225	229	223	271
Graduate Degrees Awarded	76	72	70	66*

Note: Enrollment includes Fall semester only

* Preliminary

College of Fine Arts

PROVOST AREA

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$0	\$0	\$0	\$0	\$0
Other	1	0	0	0	0
Total	\$1	\$0	\$0	\$0	\$0

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- Established partnerships with UK HealthCare for fabrication of masks in response to COVID-19, March 2020
- Expanded model program in Living Learning Program in Holmes Hall to support creative students
- Partnered with the community to paint a mural celebrating “Imagine Nation” near the School of Art & Visual Studies
- Worked with University Extension to provide take home project bags and arts-related programming for 4-H
- Invested in digital audio/video technology to provide a platform for capture of necessary concerts, productions and performances, releasing more than 60 events to the public, viewed by more than 5,000 individuals from all 50 states and more than 20 countries

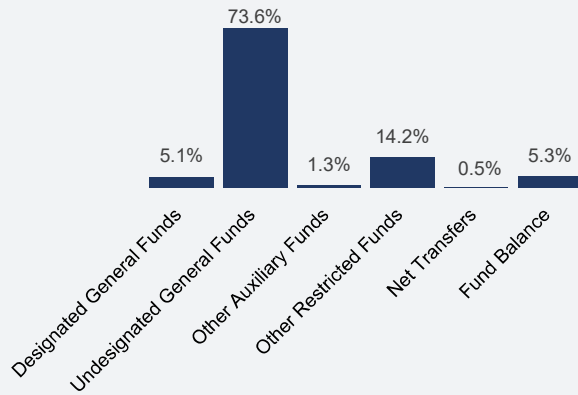
GOALS FOR FY 2021-22

- Successful restart of live concerts and theatrical productions
- Development of a new Strategic Plan for the College of Fine Arts, based on our mission statement and our values
- Adaptation to the new reality of diminished financial resources with a continued abundance of faculty and staff talent

College of Fine Arts

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

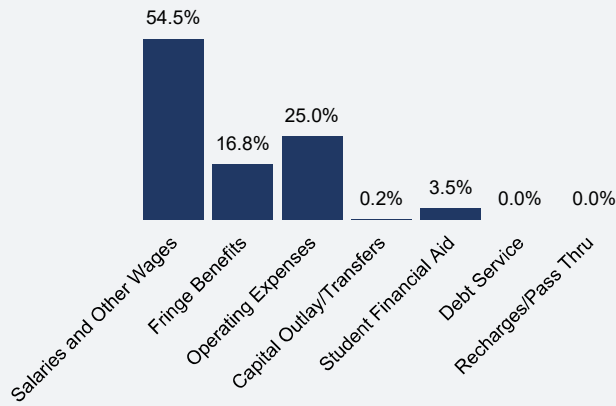


Regular Positions by FTE
Faculty
112.00
Staff
47.75

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,005,300	\$0	\$0	\$1,005,300
Undesignated General Funds	14,442,400	0	0	14,442,400
Other Auxiliary Funds	0	257,500	0	257,500
Other Restricted Funds	0	0	2,776,000	2,776,000
Net Transfers	(145,200)	255,200	(8,900)	101,100
Fund Balance	0	100,000	933,000	1,033,000
Total	\$15,302,500	\$612,700	\$3,700,100	\$19,615,300

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$10,970,400
2,743,400
4,647,100
45,000
516,900
0
0
\$18,922,800

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$10,298,200	\$325,700	\$69,300	\$10,693,200
Fringe Benefits	3,180,000	88,900	19,000	3,287,900
Operating Expenses	1,779,300	198,100	2,932,500	4,909,900
Capital Outlay/Transfers	45,000	0	0	45,000
Student Financial Aid	0	0	679,300	679,300
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$15,302,500	\$612,700	\$3,700,100	\$19,615,300

College of Health Sciences

PROVOST AREA

MISSION STATEMENT

The mission of the University of Kentucky College of Health Sciences (CHS) is to help the people of the Commonwealth of Kentucky and beyond attain the highest level of health possible. We fulfill our mission by educating the next generation of health care practitioners through education, innovative research, healing and compassionate care.

UNIT DESCRIPTION AND SERVICES

CHS has a distinguished history of preparing students for successful careers in the health sciences. We offer undergraduate and graduate degrees, as well as minor and certificate options, across nine health sciences disciplines. We are dedicated to educating frontline entry-level practitioners for the allied health disciplines in our college, as well as educating the clinical, educational and research leaders of tomorrow.

ORGANIZATION AT A GLANCE

- Scott Lephart, PhD, dean
- Personnel
 - Karen Badger, PhD, MSW, associate dean of Academic Affairs and Undergraduate Education
 - Janice Kuperstein, PhD, PT, MEd, FNAP, associate dean for Faculty Advancement and Clinical Engagement
 - Anthony Faiola, PhD, associate dean of Research
 - Denise McCarthy, assistant dean of Operations
- Regular filled FTE in unit
 - 156.38 regular filled FTE
- Four department chairs
- Nine health sciences disciplines; five academic departments
- Undergraduate programs: four degree programs; one minor degree; four certificate programs
- Graduate programs: four master's degree programs; three doctoral degree programs; one certificate program

ACCOMPLISHMENTS

- The college established a Residency Program in the Department of Physician Assistant Studies, with four clinical physician assistant residencies supported by UKHC and one at Baptist Health Lexington
- The college enrolled the first professional graduate Athletic Training class in fall 2020
- The Center for Muscle Biology organizationally relocated from the College of Medicine to CHS in 2020 due to a similar research focus to improve musculoskeletal health
- In 2020, the college created the DEI Fund, intended for the advancement of justice, equity, and inclusivity in the College of Health Sciences and will seek innovative proposals from the CHS family to facilitate the development of a culture of inclusivity within the college
- The University Comprehensive Capital Campaign established a funding goal of \$5.2 million for the college. Through 2020, CHS has exceeded its funding goal by receiving commitments of nearly \$6.4 million
- In mid-March 2020, when the campus was under remote operations, nearly 50 percent of our college faculty and staff engaged in the planning process to create the Safe and Smart Restart Playbook
- In FY 2020-21: The college launched a new graduate certificate program in telehealth - the first of its kind among health sciences colleges and the only telehealth certificate available in Kentucky
- During AY 2020-21, the college maintained high academic student success with a competitive admissions rate of 30 percent and retention rate of 94.5 percent

College of Health Sciences

PROVOST AREA

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	852	902	921	804
Undergraduate Degrees Awarded	171	194	225	202*
Graduate Enrollment	445	441	440	442
Graduate Degrees Awarded	176	168	175	166*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS

	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$1,687	\$7,688	\$3,650	\$5,864	\$3,566
Other	311	843	1,219	1,095	733
Total	\$1,998	\$8,531	\$4,869	\$6,959	\$4,299

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- College faculty and staff volunteered in administering COVID-19 vaccinations, classes provided masks for underprivileged families in Lexington, and telehealth faculty provided support for others in the college and the university to transition classes to virtual formats
- Collaborated with the Center for Excellence in Rural Health in Hazard (celebrating its 30th year) to investigate the divide between health care in urban and rural areas. Other examples of public service include:
 - Samaritan's Touch Clinic
 - Pursuing health equity for African-American women
 - Shoulder to Shoulder Global
- Kentucky Appalachian Rural Rehabilitation Network

GOALS FOR FY 2021-22

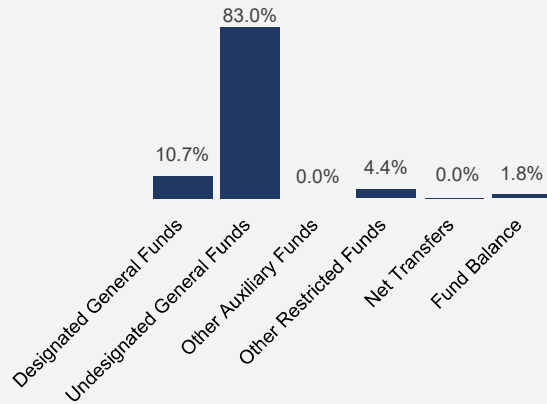
- Increase enrollment and graduation rates based on the demand of our programs
- Increase and diversify our research funding in data informatics and eHealth, telehealth and mobile health
- Increase recruitment of underrepresented minority students and targeted recruitment of underrepresented minority faculty, including pipeline opportunities for graduates of our CHS PhD program
- Continue to facilitate the development of a culture of belonging through the work of the college's Diversity and Inclusivity Committee

College of Health Sciences

PROVOST AREA

FY 2021-22 Consolidated Revenues

by Percent



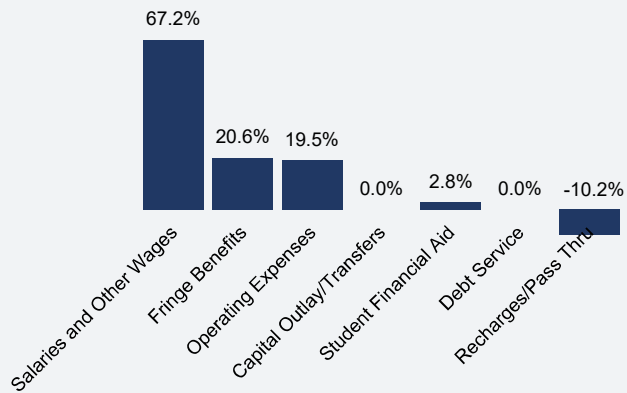
Regular Positions by FTE
Faculty
77.00
Staff
108.38

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,577,300	\$0	\$0	\$1,577,300
Undesignated General Funds	12,215,300	0	0	12,215,300
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	651,700	651,700
Net Transfers	0	0	(3,400)	(3,400)
Fund Balance	0	0	270,000	270,000
Total	\$13,792,600	\$0	\$918,300	\$14,710,900

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget
\$9,371,900
2,306,600
2,518,500
0
368,500
0
(1,044,600)
\$13,520,900

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$9,858,100	\$0	\$23,000	\$9,881,100
Fringe Benefits	3,033,900	0	0	3,033,900
Operating Expenses	2,344,900	0	529,000	2,873,900
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	50,000	0	366,300	416,300
Debt Service	0	0	0	0
Recharges/Pass Thru	(1,494,300)	0	0	(1,494,300)
Total	\$13,792,600	\$0	\$918,300	\$14,710,900

College of Medicine

PROVOST AREA

MISSION STATEMENT

The College of Medicine promotes a diverse and inclusive environment that provides excellence in education, equitable health care and transformative research to improve the health and wellness of Kentuckians.

UNIT DESCRIPTION AND SERVICES

The College of Medicine provides innovative, high-quality education through its nationally recognized curriculum, emphasizing early clinical experiences, continuity as a guiding principle, integration of the basic and clinical sciences and innovative teaching and learning methods such as small-group tutorials, standardized patients, computer-assisted instruction, clinical training models and interactive lectures and laboratory exercises.

ORGANIZATION AT A GLANCE

- Robert DiPaola, MD, dean
- Direct reports
 - Becky Dutch, vice dean for Research
 - Chipper Griffith, vice dean for Education
 - Judith Pistilli, associate dean for Administration
 - Wendy Jackson, associate dean for Admissions
 - Beth Garvy, associate dean for Biomedical Education
 - Andres Ayoob, associate dean for Curriculum and Assessment
 - Stephanie White, associate dean for Diversity and Inclusion
 - Michael Rowland, associate dean for Faculty Development
 - Michelle Lineberry, associate dean for Student Affairs
 - Todd Cheever, associate dean, Bowling Green Campus
 - Steven Haist, associate dean, Northern Kentucky Campus
 - Lisa Tannock, senior associate dean for Faculty Affairs and Development
 - Katherine McKinney, senior associate dean for Graduate Medical Education
 - Alan Daugherty, senior associate dean for Research; Chair – Physiology

ORGANIZATION AT A GLANCE (cont.)

- Direct reports (cont.)
 - Alyssa Huddleston, assistant dean for Administration
 - Melissa Ranney Newcomb, assistant dean for Assessment and Evaluation
 - Michael Kilgore, assistant dean for Biomedical Education
 - John Ragsdale, assistant dean for Clinical Education
 - Carlos Marin, assistant dean for Community and Cultural Engagement
 - Jagriti Chadha, assistant dean for Competency Assessment
 - Helen Garces, assistant dean for Curriculum and Assessment Management
 - Meredith Landorf, assistant dean for Curriculum and Assessment Management
 - Alan Hall, assistant dean for Curriculum Integration
 - Amy Dilorenzo, assistant dean for Educational Innovation and Scholarship
 - Asha Sheno, assistant dean for Learning, GME
 - Deborah Erickson, assistant dean for Pre-clinical Education
 - Daniel Moore, assistant dean for Program Evaluation, GME
 - Elizabeth Seelbach, assistant dean for Student Affairs - Career Counseling
 - Anthony Lile, assistant dean for Student Affairs - Learning Communities
 - Angela Dearing, assistant dean for Student Affairs - Well-being and Professionalism
 - Rebecca Todd, assistant dean for the Rural Physician Leadership Program
 - Donna Wilcock, assistant dean of Biomedicine
 - Mohammed Kazimuddin, assistant dean, Bowling Green Campus
- Regular filled FTE in unit
 - 2,191.53 regular filled FTE
- 25 department chairs; 13 directors

College of Medicine

PROVOST AREA

ORGANIZATION AT A GLANCE (cont.)

- Four Areas (Administrative, Basic Science, Centers and Clinical) with 40 departments and a total of 61 divisions
- Four campuses – Lexington, Bowling Green, Northern Kentucky and the Rural Physician Leadership Program in Morehead
- 25 Academic Departments
 - Four Medical Degree Programs (one MD and three combined degrees)
 - Five Master’s Degree Programs
 - Two PhD Programs

ACCOMPLISHMENTS

- **Campus Expansion:** The College successfully launched and built two new regional campuses – one in Bowling Green (2018) and one in Northern Kentucky (2019) – and expanded the Rural Physician Leadership Program in Morehead. This will increase total student trainees by 50 percent once the campuses are at full capacity
- **Alliance Research Initiative:** The Alliance Research Initiative capitalizes on collaboration and the transdisciplinary strategy built from the best practices and metrics across the nation in developing programmatic research. It is designed to invest and support multidisciplinary teams of scientists, from colleges and centers across the University’s campus, to find answers to the health challenges that disproportionately affect Kentuckians. Because of this strategy, the College of Medicine has doubled NIH funding since 2016 and has exceeded \$125 million during the past two years
- **Office of Diversity, Equity and Inclusion:** The College of Medicine has several programs aimed at the recruitment and retention of underrepresented faculty, staff and learners. These initiatives are designed to not only foster recruitment, but to engender a sense of belonging with a focus on initiatives that promote community building for faculty, senior administrative staff and learners from underrepresented groups. For example, the College of Medicine was selected to participate in the Association of American Medical Colleges’ Restorative Justice Program.

ACCOMPLISHMENTS (cont.)

- This is a pilot program to advance the community building necessary to make greater improvements in the area of faculty diversity and inclusion, including retention. Through this program, the group will develop and implement restorative justice practices and community building initiatives to build and strengthen the relationships
- **College Community Well-Being:** a strategic enabler of the strategic plan. This workgroup is focused on determining ways to increase awareness of available resources and improve overall well-being for faculty, staff and learners in the college
 - **COVID-19 Response:** The College of Medicine worked in partnership with several others across the university to lead the UK Screening, Testing, and Tracing to Accelerate Restart and Transition (START) team that developed recommendations for the university’s Emergency Operations Center involving screening, testing, tracing and isolation/quarantine protocol that would allow students to return to campus

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	0	0	0	0
Undergraduate Degrees Awarded	0	0	0	0*
Graduate Enrollment	778	839	910	1,021
Graduate Degrees Awarded	203	198	208	199*

Note: Enrollment includes Fall semester only
 * Preliminary

College of Medicine

PROVOST AREA

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS

	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$99,459	\$117,331	\$171,590	\$174,254	\$196,065
Other	17,711	21,060	30,660	26,668	36,708
Total	\$117,170	\$138,391	\$202,250	\$200,922	\$232,773

In Thousands

- Research funding doubled over the five-year period
- During FY 2020-21, there were 910 awards received from 332 principal investigators and 335 sponsors

ENGAGEMENT AND PUBLIC SERVICE

In addition to a broad range of clinical services, College of Medicine faculty, staff and students are actively involved in the community through various programs such as:

- Salvation Army Clinic — A free clinic run by UK medical students
- Women in Medicine and Science — A program focused on mentoring and career development of women faculty
- MedPRIDE — A student organization in the College of Medicine that aims to increase awareness of the needs and concerns of LGBTQ* patients
- The College of Medicine's faculty staff and learners played a significant role in the execution of the Kroger Field Vaccine Clinic

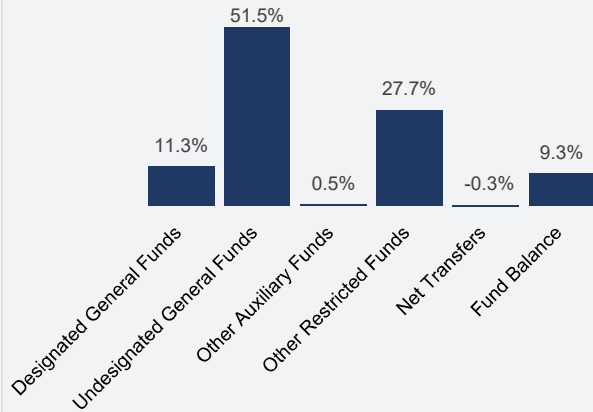
GOALS FOR FY 2021-22

- **Training for Kentucky and beyond:** Train physicians in and for Kentucky and address the national shortage of physicians in health care
- **Translation to advanced care:** Transition our large body of research to further clinical care
- **Aspirational research growth:** Increase team research and reputation further with greater national impact changing standards of health care, health and well-being

College of Medicine

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

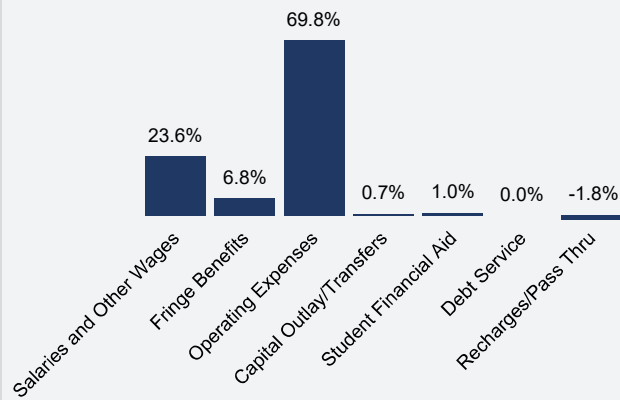


Regular Positions by FTE
Faculty
1,513.50
Staff
1,554.38

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$13,577,800	\$0	\$0	\$13,577,800
Undesignated General Funds	61,964,600	0	0	61,964,600
Other Auxiliary Funds	0	555,300	0	555,300
Other Restricted Funds	0	0	33,367,700	33,367,700
Net Transfers	(264,700)	0	(101,100)	(365,800)
Fund Balance	1,771,700	12,100	9,427,600	11,211,400
Total	\$77,049,400	\$567,400	\$42,694,200	\$120,311,000

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$356,436,500
83,578,600
138,350,000
768,200
4,494,200
0
(1,709,300)
\$581,918,200

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$26,596,000	\$1,729,600	\$79,600	\$28,405,200
Fringe Benefits	7,564,200	606,900	31,900	8,203,000
Operating Expenses	43,648,600	(688,700)	40,978,400	83,938,300
Capital Outlay/Transfers	347,000	0	440,500	787,500
Student Financial Aid	0	0	1,163,800	1,163,800
Debt Service	0	0	0	0
Recharges/Pass Thru	(1,106,400)	(1,080,400)	0	(2,186,800)
Total	\$77,049,400	\$567,400	\$42,694,200	\$120,311,000

College of Nursing

PROVOST AREA

MISSION STATEMENT

The College of Nursing's mission is to promote the health and well-being of our communities through excellence in nursing education, research, practice and service.

UNIT DESCRIPTION AND SERVICES

The University of Kentucky College of Nursing fulfills its mission to promote the health and well-being of our communities through excellence in nursing education, research, practice and service. As one of seven health profession colleges, we educate our students beyond the classroom and the clinic. Nurse scientists are empowered to create life-saving solutions in Kentucky and across the globe. We advance nursing practice to provide the highest quality evidenced-based care and serve the communities that need us the most through unrivaled resilience and leadership.

ORGANIZATION AT A GLANCE

- Janie Heath, PhD, dean
- Direct reports
 - Terry Lennie, PhD, RN, FAHA, FAAN, senior associate dean, Office of Academic Operations, Faculty Advancement, and Global Affairs
 - Kristen Ashford, PhD, APRN, WHNP-BC, FAAN, associate dean, Office of BSN faculty & Interprofessional Education Affairs
 - Sheila Melander, PhD, APRN, ACNP-BC, FCCM, FAANP, FAAN, associate dean. Office of MSN, DNP & Post-Graduate APRN Certificate Faculty and Practice Affairs
 - Thomas Kelly, PhD, associate dean, Office of Nursing Research & PhD Faculty Affairs
 - Karen Butler, DNP, MSN, RN, assistant dean, Academic Operations
 - Evelyn Parrish, PhD, PMHNP-BC, FAANP, assistant dean, Accreditation and Strategic Outcomes
 - Shaun Ketterman, assistant dean, Students

ORGANIZATION AT A GLANCE (cont.)

- Direct reports (cont.)
 - Darlene Welsh, PhD, MSN, RN, FNAP, assistant dean, BSN Program Studies
 - Debra Hampton, PhD, MSN, RN, NEA-BC, CENP, FACHE, assistant dean, MSN, DNP & APRN Certificate Program
 - Debra Moser, PhD, RN, FAHA, FAAN, assistant dean, PHD Program & Scholarly Affairs
- Regular filled FTE in unit
 - 119.05 regular filled FTE
- Three directors
- Undergraduate program: Bachelor of Science in Nursing
- Graduate programs: Master of Science in Nursing (MSN); Doctor of Nursing Practice (DNP); Doctorate of Philosophy in Nursing (PhD); two post-graduate certificates

ACCOMPLISHMENTS

- Expanded research portfolio to \$36.2 million with extramural funded projects during 2020-21 of \$6 million
- Commemorated the 60th year anniversary of the college through a College of Nursing history wall reflecting accomplishments over the past 60 years
- Recognized the first five African American graduates in each of our nursing degree programs as the "Fabulous Five," to be honored through a virtual celebration and commemorative wall art display
- Exceeded the established capital campaign goal of \$12.9 million by raising \$13.2 million
- Achieved preliminary reaccreditation with the Commission on Collegiate Nursing Education with 100% compliance on all standards
- Received numerous faculty awards and appointments in recognition of excellence in research, teaching and service including:
 - College of Nursing's DNP program ranked 8th in nation among public universities
 - Faculty member selected as UK University Research Professor Awardee for 2020-21

College of Nursing

PROVOST AREA

ACCOMPLISHMENTS (cont.)

- Faculty member received prestigious Sarah Bennett Holmes Award
- Faculty member elected as President of Kentucky Board of Nursing – Beginning July 1, 2020; additional faculty member appointed to the Board
- Two College of Nursing Faculty appointments to the Lexington, KY Mayor’s Commission for Racial Justice & Equality Commission
- College of Nursing named a 2020 Center of Excellence by the National League of Nursing
- Three College of Nursing Faculty members are to be inducted as Fellows of the American Academy of Nursing
- Five distinguished alumni inducted in the College of Nursing 2020 Nursing Hall of Fame Class
- Faculty member selected among one of six in the country to be a Robert Wood Johnson Foundation Health Policy intern
- Three faculty members appointed endowed professorships through the college endowment fund
- Two underrepresented minority faculty members appointed endowed professorships through the Center for Research on Violence Against Women and the Markey Cancer Center
- One underrepresented minority faculty member appointed executive director for Behavioral Health Nursing Services (joint clinical appointment with UKHC)

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	1,261	1,318	1,323	1,292
Undergraduate Degrees Awarded	255	272	298	293*
Graduate Enrollment	304	263	240	214
Graduate Degrees Awarded	64	68	69	33*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$3,708	\$3,295	\$5,765	\$7,486	\$7,098
Other	514	786	242	1,297	3,080
Total	\$4,222	\$4,081	\$6,007	\$8,783	\$10,178

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

The College of Nursing’s partnerships include:

- MED VET Students, Veterans Administration Hospital, Lexington, KY
- BCTC Blue Plus Program
- RN to BSN Hybrid Program at the University Center of southern Kentucky
- Post-Certificate Master’s/Advanced Practice RN Program with King’s Daughter Medical Center, Ashland, KY
- UK College of Dentistry and College of Nursing: Wellness and Diagnostic Clinic
- Finalizing negotiation with the Applied Science Private University in Amman, Jordan, for the PhD program
- As of the end of February 2021, approximately 450 faculty, staff and students from the College of Nursing volunteered more than 3,500 hours to vaccinate more than 21,000 Kentuckians against COVID

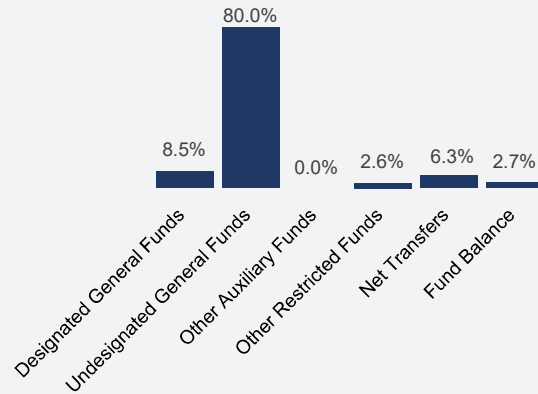
GOALS FOR FY 2021-22

- Advance mental health and wellness incentives for students, faculty and staff
- Increase extramural research funding
- Increase efforts to retain and recruit under-represented minority students, faculty and staff
- Increase philanthropic efforts to advance student success through scholarships and professorships

College of Nursing

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

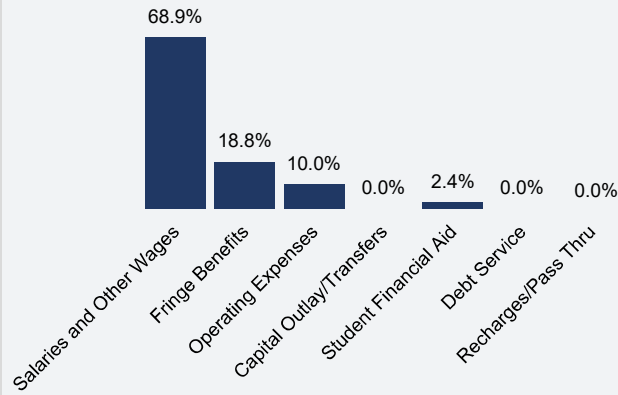


Regular Positions by FTE
Faculty
71.25
Staff
65.55

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,292,500	\$0	\$0	\$1,292,500
Undesignated General Funds	12,186,400	0	0	12,186,400
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	394,500	394,500
Net Transfers	962,400	0	(1,800)	960,600
Fund Balance	0	0	405,100	405,100
Total	\$14,441,300	\$0	\$797,800	\$15,239,100

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$9,808,500
2,237,300
1,417,600
0
209,800
0
0
\$13,673,200

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$10,492,800	\$0	\$0	\$10,492,800
Fringe Benefits	2,860,600	0	0	2,860,600
Operating Expenses	1,087,900	0	430,100	1,518,000
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	367,700	367,700
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$14,441,300	\$0	\$797,800	\$15,239,100

College of Pharmacy

PROVOST AREA

MISSION STATEMENT

The University of Kentucky's College of Pharmacy's mission is to provide innovative education, conduct pioneering research, deliver cutting-edge clinical practice, cultivate inclusivity and lead change to improve health in our communities and beyond.

UNIT DESCRIPTION AND SERVICES

The University of Kentucky's College of Pharmacy, ranked sixth in the nation by U.S. News and World Report, is an international leader in pharmacy education, pharmaceutical science research and clinical programs. Graduates of the Doctor of Pharmacy (PharmD), PhD and post-graduate programs serve as company presidents, elected officials in major national professional associations, industry executives, health-care administrators and academic leaders.

The college offers a four-year professional program leading to the PharmD degree. The college also offers a graduate (master and doctoral) program in pharmaceutical sciences and post-doctoral fellowship training that prepare students for academic and industrial careers in pharmaceutical and biomedical research in four areas of study: drug discovery, drug development, clinical and experimental therapeutics and pharmaceutical outcomes and policy. Collaborations with other academic units include numerous dual degree programs available to the PharmD students: master of business administration, master of public administration, and master of public health. A master of science in pharmaceutical sciences is also offered as a dual degree in conjunction with the Doctor of Pharmacy, with both degrees awarded by the College of Pharmacy.

ORGANIZATION AT A GLANCE

- R. Kip Guy, PhD, dean
- Direct reports
 - Craig Martin, PharmD, associate dean, Operations
 - Jon Thorson, PhD, associate dean, Research
 - Brooke Hudspeth, PharmD, associate dean, Pharmacy Practice
 - Frank Romanelli, PharmD, associate dean, Academic Programs
 - Trenika Mitchell, PharmD, assistant dean, Diversity & Inclusion

ORGANIZATION AT A GLANCE (cont.)

- Regular filled FTE in unit
 - 118.55 regular filled FTE
- Two department chairs; 10 directors
- Two Academic Departments
 - Pharmaceutical Sciences
 - Pharmacy Practice and Science
- Professional program: Doctor of Pharmacy
- Graduate program: Doctorate in Pharmaceutical Sciences; Master of Pharmaceutical Sciences

ACCOMPLISHMENTS

- In May 2020, graduated first class in reimagined Doctor of Pharmacy curriculum, which launched in 2016
- The 2020 class achieved 91 percent pass rate for national licensure examination
- Redesigned and implemented new graduate program curriculum, launched fall 2019
- Realized highest ever match rate for postgraduate residency training in March 2020
- More than 95 percent of graduates employed within three months of graduation
- 12 College of Pharmacy alumni are currently serving as deans of other colleges of pharmacy

College of Pharmacy

PROVOST AREA

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	0	0	0	0
Undergraduate Degrees Awarded	0	0	0	0*
Graduate Enrollment	623	616	608	599
Graduate Degrees Awarded	150	159	162	159*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$15,856	\$17,951	\$16,594	\$22,841	\$20,058
Other	2,043	3,915	4,522	5,819	1,388
Total	\$17,899	\$21,866	\$21,116	\$28,660	\$21,446

In Thousands

- One of several colleges responsible for the \$87 million HEALing Communities grant awarded, April 2019. The purpose of this four-year grant is to reduce opioid overdose deaths by 40 percent
- Produced 219 publications in FY 2019-20
- Ranked 3rd among colleges of pharmacy in research funding per principal investigator in 2020

ENGAGEMENT AND PUBLIC SERVICE

- In May 2020, graduated first class that completed the Community Service Learning program where student groups match with a community partner to form a 3-year longitudinal relationship. Groups, with faculty mentorship, perform needs assessments, plan service projects and reflect on their experiences
- Partnered with UK HealthCare and Johnson Controls in April 2020 to produce hand sanitizer
- 70 students, faculty and staff worked with University of Kentucky's James B. Beam Institute for Kentucky Spirits to help bottle more than 2,000 gallons of sanitizer for essential workers throughout Kentucky (FY 2020-21)
- Planned and executed virtual Town Halls discussing COVID-19, vaccinations and variants of interest (FY 2020-21)
- Distributed more than 8,000 branded masks to students, alumni and employees (FY 2020-21)
- Participated in drafting and promoting legislation to decrease predatory medication billing practices by payers in January-February 2020
- Trained pharmacists across the country to expand patient care practices through Board of Pharmacy authorized care protocols from June 2019 through February 2020

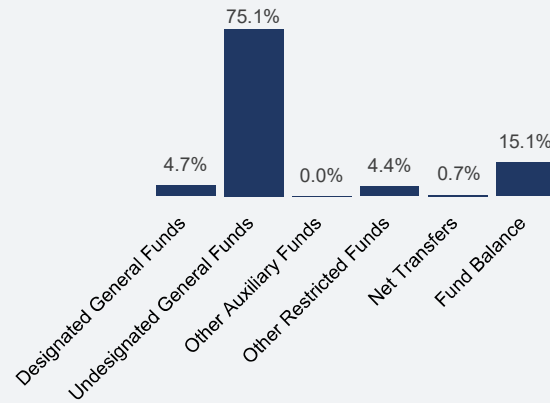
GOALS FOR FY 2021-22

- Finalize the 2020-2025 Strategic Plan and the operational plans for the revised graduate curriculum
- Evaluate outcomes from the fully implemented reimagined Doctor of Pharmacy curriculum
- Complete the design of the 6th floor of the Healthy Kentucky Research Building to expand chemistry space

College of Pharmacy

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

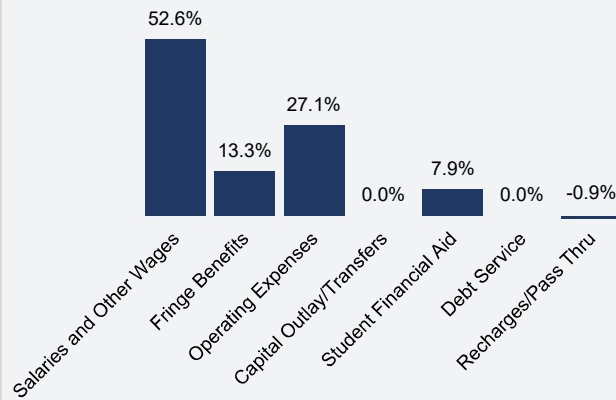


Regular Positions by FTE
Faculty
66.00
Staff
87.90

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$988,300	\$0	\$0	\$988,300
Undesignated General Funds	15,765,200	0	0	15,765,200
Other Auxiliary Funds	0	4,300	0	4,300
Other Restricted Funds	0	0	931,800	931,800
Net Transfers	138,900	0	(1,800)	137,100
Fund Balance	888,200	0	2,279,300	3,167,500
Total	\$17,780,600	\$4,300	\$3,209,300	\$20,994,200

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$11,584,800
2,329,800
4,532,100
0
1,650,200
0
(171,100)
\$19,925,800

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$10,944,000	\$83,000	\$23,500	\$11,050,500
Fringe Benefits	2,761,200	23,400	0	2,784,600
Operating Expenses	3,482,600	75,500	2,133,700	5,691,800
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	600,000	0	1,052,100	1,652,100
Debt Service	0	0	0	0
Recharges/Pass Thru	(7,200)	(177,600)	0	(184,800)
Total	\$17,780,600	\$4,300	\$3,209,300	\$20,994,200

College of Public Health

PROVOST AREA

MISSION STATEMENT

With a vision to be the catalyst of positive change for population health, the College of Public Health is driven to develop health champions, conduct multidisciplinary and applied research and collaborate with partners to improve health in Kentucky and beyond. The college is creating measurable improvements in the burden of health problems, providing service and expertise to partnering agencies solving complex health problems and creating strategic alliances for ethical and reciprocal community and academic engagements and collaborations.

UNIT DESCRIPTION AND SERVICES

The College of Public Health serves the Commonwealth of Kentucky through teaching, research and service. Offering academic programs for undergraduate and graduate students, the college offers the opportunity for students to learn from and engage in research with world-class faculty. Academic advisors and student affairs professionals provide support for student success. The college also fulfills important workforce development needs for public health in the commonwealth, as well as providing service to state agencies through numerous avenues.

ORGANIZATION AT A GLANCE

- Donna K. Arnett, PhD, MSPH, dean
- Direct reports
 - Paula K. Arnett, DrPH, MBA, associate dean for Administration
 - Jon Gent, MEd, chief of staff
- Regular filled FTE in unit
 - 175.62 regular filled FTE
- Four department chairs; two directors
- Five academic departments and one multidisciplinary graduate center
- Undergraduate program: Bachelor of Public Health
- Graduate programs: Master of Public Health, 4+1 BPH and MPH, Master of Health Administration, PhD in Epidemiology/Biostatistics, PhD in Gerontology, PhD in Health Services Research, and graduate certificates in Population Health, Improving Healthcare Value, Biostatistics, Gerontology and Global Health

ACCOMPLISHMENTS

- Fully accredited in 2019 by the Council on Education for Public Health through 2025
- Fully accredited in 2019 by the Commission on Accreditation of Healthcare Management Education through 2025

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	268	241	256	287
Undergraduate Degrees Awarded	105	90	74	67*
Graduate Enrollment	209	177	170	165
Graduate Degrees Awarded	69	83	59	66*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$23,014	\$16,103	\$16,873	\$19,966	\$17,877
Other	2,147	2,226	3,212	5,438	4,073
Total	\$25,161	\$18,329	\$20,085	\$25,404	\$21,950

In Thousands

- Four of the 14 faculty leading the HEALing Communities initiative to reduce opioid overdose deaths are from the College of Public Health
- In FY 2019-20, received a grant of \$7 million per year for three years for Kentucky Overdose Data to Action (OD2A) from the Center for Disease Control and Prevention
- 23 percent increase in number of Principle Investigators, year-over-year change from FY 2018-19 to FY 2019-20
- 51 percent increase in proposal submissions, year-over-year change from FY 2018-19 to FY 2019-20

College of Public Health

PROVOST AREA

ENGAGEMENT AND PUBLIC SERVICE

- The Kentucky Injury Prevention Research Center (KIPRC) is a unique partnership between the college and the Kentucky Department of Public Health. KIPRC developed and manages FindHelpNowKY.org and the Kentucky All-Schedule Prescription Drug Registry
- The Center for Innovation in Population Health strives to foster strong, multi-sector collaborative relationships with key partners throughout the University of Kentucky, the Commonwealth of Kentucky, the United States and beyond, to support the identification of a common set of priorities and a well- developed strategy for addressing population health improvement and to build a portfolio of research, evaluation and dissemination/implementation initiatives that support and enhance the center's multi-sector collaborative relationships in population health
- During COVID-19 pandemic, faculty launched a survey to study the impacts of COVID-19 on K-12 school staff in three states (Kentucky, Ohio and Indiana), focused on understanding staff mental health. College faculty also authored multiple statewide op-eds educating Kentuckians about COVID-19 prevention and vaccination

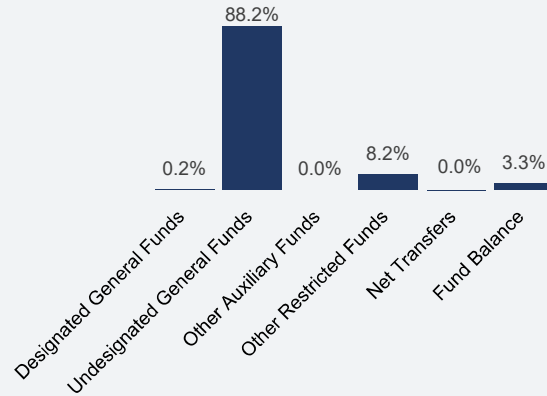
GOALS FOR FY 2021-22

- Enrich programs — grow the Bachelor of Public Health and begin a PhD program in Health Services Research
- Expand the research mission — the college generates the most extramural research dollars per faculty member among all UK colleges
- Initiate the renovation of Scovell Hall, recently designated as the future home of the college

College of Public Health

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

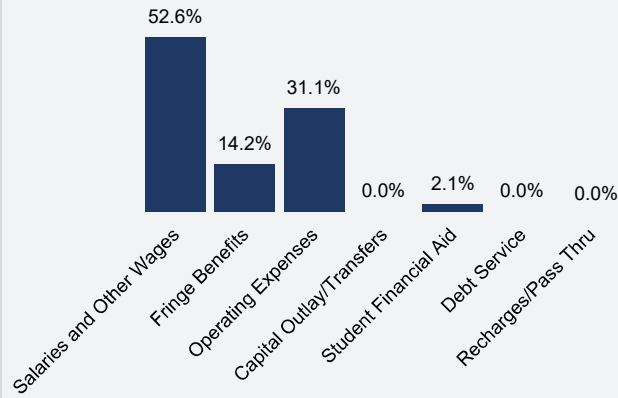


Regular Positions by FTE
Faculty
87.30
Staff
156.82

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$20,000	\$0	\$0	\$20,000
Undesignated General Funds	9,190,700	0	0	9,190,700
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	857,800	857,800
Net Transfers	0	0	(800)	(800)
Fund Balance	5,000	0	341,800	346,800
Total	\$9,215,700	\$0	\$1,198,800	\$10,414,500

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$5,112,700
1,108,900
3,575,700
0
178,100
0
(243,000)
\$9,732,400

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$5,474,100	\$0	\$0	\$5,474,100
Fringe Benefits	1,475,700	0	0	1,475,700
Operating Expenses	2,265,900	0	978,100	3,244,000
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	220,700	220,700
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$9,215,700	\$0	\$1,198,800	\$10,414,500

College of Social Work

PROVOST AREA

MISSION STATEMENT

The College of Social Work's mission is to improve the human condition through rigorous research, excellence in instruction and steadfast service.

UNIT DESCRIPTION AND SERVICES

The College of Social Work (CoSW) currently operates with 23 full-time faculty and approximately 75 full-time staff dedicating their time to academics, research and service. The CoSW offers a Bachelor of Social Work, Master of Social Work, Doctorate of Social Work, and PhD in Social Work degrees. In addition to these degree programs, the CoSW also offers six certificate programs. The CoSW currently operates six research and program centers and labs primarily funded through external sponsored programs. All sectors of the CoSW have experienced significant growth in the last two years.

ORGANIZATION AT A GLANCE

- Justin "Jay" Miller, PhD, dean
- Direct reports
 - Kalea Brenner, associate dean for Academic and Student Affairs
 - Julie Cerel, associate dean for Research
- Regular filled FTE in unit
 - 81 regular filled FTE
- Four directors
- Four academic departments and six research and program centers and labs
- Satellite campus at the Army Medical Department Center at Fort Sam in Houston, Texas
- Undergraduate programs: Bachelor of Social Work and two certificate programs
- Graduate programs: Master of Social Work, Doctorate of Social Work, PhD in Social Work and six certificate programs

ACCOMPLISHMENTS

- Increased College of Social Work student enrollment 141.4 percent, with a net gain of 704 students (spring 2019 to fall 2020)
- Increased extramural research funding by 125 percent representing the largest growth of any college with a multi-million dollar research folio. Proposal yield is 45.83 percent, which is the highest on campus of any named academic unit with five or more proposal submissions (FY 2018-19 to FY 2019-20)
- Achieved 94.56 percent retention rate across all programs for AY20
- According to the most recent report of social work licensing passage rates, the college's Bachelor of Social Work program was ranked #1 in Kentucky for schools with multiple test takers and 16 points above the national average. The Master in Social Work program was ranked #1 in Kentucky for schools with multiple test takers and 6 points above the national average

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	232	251	263	308
Undergraduate Degrees Awarded	63	83	59	85*
Graduate Enrollment	226	229	342	727
Graduate Degrees Awarded	96	113	126	179*

Note: Enrollment includes Fall semester only

* Preliminary

College of Social Work

PROVOST AREA

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS

	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$1,577	\$1,122	\$1,408	\$5,564	\$7,234
Other	2,090	1,968	2,614	3,476	1,056
Total	\$3,667	\$3,090	\$4,022	\$9,040	\$8,290

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

The college is involved in a host of research and outreach and engagement activities at local, state, regional, national and international levels including:

- Placed students for practica/internships in more than 350 social service agencies across the commonwealth through the Field Education Office in AY 2020-21
- Served individuals in all counties in Kentucky via the college's Training Resource Center annually for more than 20 years
- Trained more than 50,000 individuals via the college's Office of Professional Development and Continuing Education during FY 2020-21
- Launched the Suicide Prevention and Exposure Lab in March 2019

Entered into formal international research, education and training partnerships (July 2019) with practitioners at the University of Presov (Slovakia) and the University of Bucharest, among others

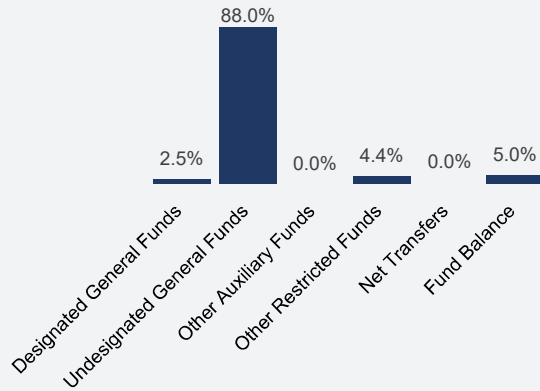
GOALS FOR FY 2021-22

- Conceptualize and obtain necessary approvals and funding for criminal justice degree offering
- Grow enrollment across all programs, with focus on online BASW program (New program for AY 2021-22)
- Build/foster research infrastructure, with focus on searching for and seating a permanent associate dean for Research
- Develop and implement philanthropic strategy

College of Social Work

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

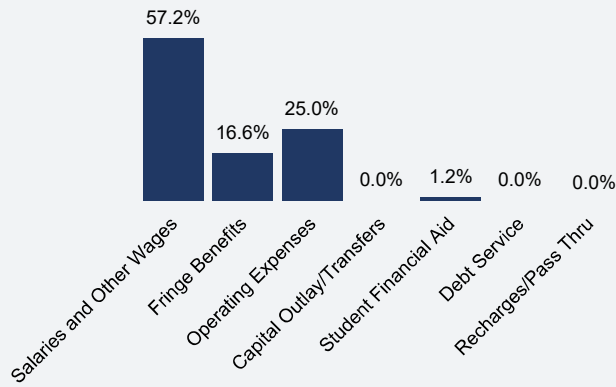


Regular Positions by FTE
Faculty
26.00
Staff
89.35

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$130,000	\$0	\$0	\$130,000
Undesignated General Funds	4,512,500	0	0	4,512,500
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	227,400	227,400
Net Transfers	0	0	0	0
Fund Balance	0	0	256,100	256,100
Total	\$4,642,500	\$0	\$483,500	\$5,126,000

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$2,830,900
669,300
1,537,700
0
31,300
0
0
\$5,069,200

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$2,932,200	\$0	\$0	\$2,932,200
Fringe Benefits	850,500	0	0	850,500
Operating Expenses	859,800	0	421,100	1,280,900
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	62,400	62,400
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$4,642,500	\$0	\$483,500	\$5,126,000

Gatton College of Business and Economics

PROVOST AREA

MISSION STATEMENT

The Gatton College of Business and Economics prepares graduates with the skills and knowledge they need to compete globally with the utmost integrity and professionalism. Through teaching, research and outreach, the Gatton College not only supports economic growth, but it has a direct, tangible influence on the lives of Kentucky's citizens and people around the world.

UNIT DESCRIPTION AND SERVICES

The Gatton College of Business and Economics has been accredited by the Association to Advance Collegiate Schools of Business (AACSB) International since 1926. Similarly, the accounting programs within the Von Allmen School of Accountancy have been accredited by AACSB International since 1988. The College is recognized among the top 30 public university business colleges in the United States according to published rankings of academic programs and faculty research productivity and impact.

ORGANIZATION AT A GLANCE

- Simon Sheather, PhD, dean
- Direct reports
 - Jennifer Slebenthaler, associate dean, Undergraduate Affairs
 - Paul Childs, associate dean, MBA and Online Programs
 - Nancy Johnson, associate dean, International and Graduate Programs
 - Scott Kelley, associate dean, Faculty Affairs
 - John Pelozo, associate dean, Research
 - Christy Anderson, assistant dean, Administration
- Regular filled FTE in unit
 - 173.8 regular filled FTE
- Three department chairs; seven directors
- Five academic departments and six research centers
- Undergraduate programs: six bachelor's degrees; four minor options; two certificates

ORGANIZATION AT A GLANCE (cont.)

- Graduate programs: three Master of Business Administration (MBA) programs; five dual degree MBA programs; five specialized master's programs; two PhD programs; one certificate program

ACCOMPLISHMENTS

- Successfully launched the Master in Supply Chain and received approval to launch the Master in Marketing, Master in Strategic Human Resources Analytics and the Graduate Certificate in Human Resources Management in FY 2021-22
- Opened the Professional Resource Center, which provides recruiting and career support for all graduate students
- Graduated 39 partner school students during the pandemic (5/20-5/21) with an average gpa at 3.7 or above
- Improved our research rankings in the last five years (2016-2020) from #83 to #79 in North America based on publications in the UT-Dallas journals
- Continue to surpass the national average with more than 90 percent of our MS in Accounting students passing the CPA exam

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	3,540	3,455	3,455	3,648
Undergraduate Degrees Awarded	904	889	913	932*
Graduate Enrollment	334	354	355	383
Graduate Degrees Awarded	228	246	244	221*

Note: Enrollment includes Fall semester only
* Preliminary

Gatton College of Business and Economics

PROVOST AREA

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$428	\$169	\$1,751	\$2,383	\$563
Other	519	615	231	327	245
Total	\$947	\$784	\$1,982	\$2,710	\$808

In Thousands

- The Center for Business and Economic Research conducts research studies for federal, state and local government agencies, not-for-profit organizations and private industry
- The LINKS Center for Social Network Analysis promotes a social network perspective in the study and management of organizations through research, training, lectures and conferences
- The Kentucky Research Data Center is a collaboration between the University of Kentucky and the U.S. Census Bureau established by a grant from the National Science Foundation in 2016

ENGAGEMENT AND PUBLIC SERVICE

- The Don and Cathy Jacobs Executive Education Center works with organizations to design and develop professional executive education programs that address specific operational, performance and strategic needs
- The Von Allmen Center for Entrepreneurship supports UK's goal of strengthening Kentucky's economy through fostering entrepreneurship and commercialization of university research

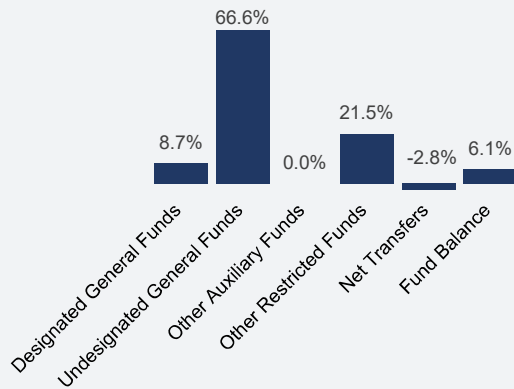
GOALS FOR FY 2021-22

- Enhance the learning experience and career outcomes for all students
- Increase the academic quality by enhancing research
- Develop and support information systems and business processes to connect stakeholders
- Create an inclusive, diverse and connected culture
- Establish mutually beneficial, lifelong relationships with alumni

Gatton College of Business and Economics

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

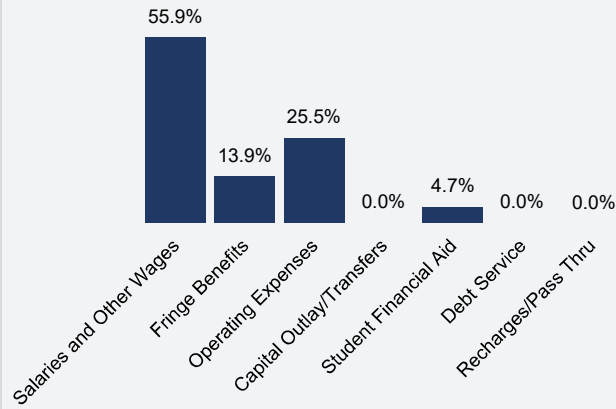


Regular Positions by FTE
Faculty
119.25
Staff
77.80

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$3,619,300	\$0	\$0	\$3,619,300
Undesignated General Funds	27,739,600	0	0	27,739,600
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	8,952,000	8,952,000
Net Transfers	0	0	(1,180,600)	(1,180,600)
Fund Balance	400	0	2,548,500	2,548,900
Total	\$31,359,300	\$0	\$10,319,900	\$41,679,200

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$22,166,000
4,316,800
9,010,300
0
988,100
0
0
\$36,481,200

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$22,428,200	\$0	\$867,000	\$23,295,200
Fringe Benefits	5,620,700	0	154,700	5,775,400
Operating Expenses	3,270,100	0	7,376,800	10,646,900
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	40,300	0	1,921,400	1,961,700
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$31,359,300	\$0	\$10,319,900	\$41,679,200

J. David Rosenberg College of Law

PROVOST AREA

MISSION STATEMENT

The J. David Rosenberg College of Law strives to be an outstanding public law school by preparing students to be lawyers and leaders to serve the country and the Commonwealth, producing widely recognized legal scholarship and contributing to the advancement of justice. The J. David Rosenberg College of Law engages in rigorous academic instruction by nationally renowned faculty and commits to the success of its students while furthering its mission of enhancing the public's understanding of legal issues and engaging in law reform.

UNIT DESCRIPTION AND SERVICES

The J. David Rosenberg College of Law, founded in 1908, is celebrating over one hundred years of service to the Commonwealth of Kentucky. We are proud to have provided legal education to many of Kentucky's leaders and outstanding lawyers and believe that our current students will join the ranks of those who have helped to better this state. As educators, we prepare our graduates to be responsible members and leaders of the legal profession, commonwealth and nation who are dedicated to the highest standards of ethics, excellence and professionalism. As scholars, we engage in robust exploration and dissemination of ideas examining the law, legal institutions and the role of law in society at the state, national and international levels. As engaged citizens of the commonwealth's premier land-grant university, we serve our community and the profession by enhancing public understanding of law, engaging in law reform, delivering continuing legal education and providing legal services to the indigent.

ORGANIZATION AT A GLANCE

- Mary J. Davis, JD, interim dean
- Direct reports
 - Jennifer Bird-Pollan, associate dean for Academic Affairs
 - Susan Steele, associate dean of Career Development
 - Danny Murphy, Sr. assistant dean of Community Engagement & Operations/Chief Diversity Officer
 - Jason Hardin, assistant dean of Finance & Administration
 - David Wright, assistant dean of Student Services

ORGANIZATION AT A GLANCE (cont.)

- Regular filled FTE in unit
 - 60.75 regular filled FTE
- 9 directors
- Graduate programs: Juris Doctor degree and five dual degree programs which are offered in partnership with UK colleges (JD/MBA, JD/MPA, JD/MA, JD/MPH, and JD/MHA)
- 16 clinics and externships
- Two student-run law journals
- Numerous nationally competitive trial and appellate advocacy programs

ACCOMPLISHMENTS

- Ranked the Top 5 Best Value Law School by National Jurist Magazine in 2019 and at a tie for the 40th best public law school in US News & World Report in 2022
- Faculty members hosted two national conferences on criminal justice and one international conference on economics of regulation. Law's faculty dominate in national election law coverage and policy. They produce nationally recognized scholarship placed in top law journals and publish law texts, popular legal books, law blogs and a wide variety of media
- Faculty members produced more than 100 faculty research publications in FY 2019-20
- Faculty members conducted policy-making research across the spectrum and particularly in election reform, opioid abuse litigation and criminal justice reform

J. David Rosenberg College of Law

PROVOST AREA

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	0	0	0	0
Undergraduate Degrees Awarded	0	0	0	0*
Graduate Enrollment	386	429	347	363
Graduate Degrees Awarded	102	162	108	96*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$0	\$0	\$0	\$0	\$0
Other	0	0	0	100	0
Total	\$0	\$0	\$0	\$100	\$0

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

The College participates in programs such as:

- Volunteer Income Tax Assistance — a clinic that provides free tax return preparation for income qualifying individuals
- Street Law Program — a program offered at two local high schools focused on areas of law such as landlord/tenant, employment, child custody/visitation and criminal (juvenile) law
- Eastern Kentucky Spring Break — a program where students provide pro bono legal services for Appalachian citizens
- Election Law Society Watch Night Event — where students blog on election issues across the nation and field questions from the general public and media

ENGAGEMENT AND PUBLIC SERVICE (cont.)

- Racial Justice, Reforms and Equity — law faculty, administrators, students and alumni are actively engaged in current initiatives addressing systemic racism, including initiatives with the Lexington-Fayette Urban County Government, Fayette County Bar Association, Kentucky Bar Association and the current administration in Frankfort

GOALS FOR FY 2021-22

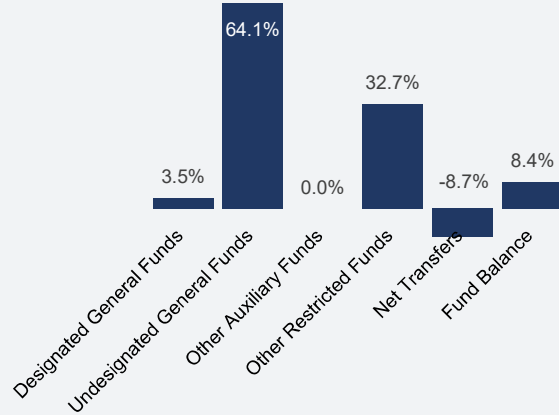
- Continue deployment of the J. David Rosenberg Endowment for faculty and student support and enrichment programming
- Create non-JD programming opportunities such as certificates in legal studies for graduate and undergraduate students or post-JD enhancement certificates
- Actively engage in legal and policy reform discussions related to racial justice and equity, and enhance racial diversity efforts and inclusion for students, faculty and staff
- Host nationally prominent speakers such as a U.S. Supreme Court justice to engage the law school, the university and the broader public
- Continue philanthropy efforts to support student scholarships
- Support student success and well-being with creative academic and other services

J. David Rosenberg College of Law

PROVOST AREA

FY 2021-22 Consolidated Revenues

by Percent



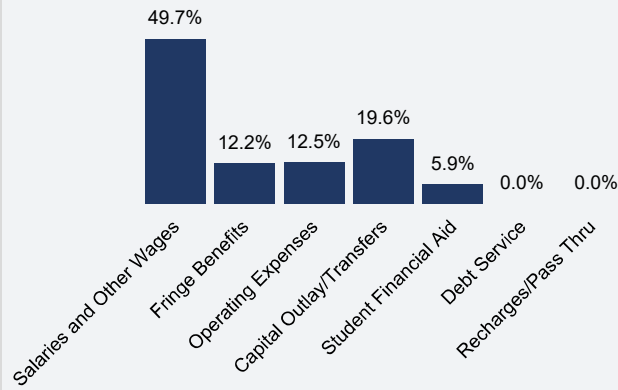
Regular Positions by FTE
Faculty
38.00
Staff
32.75

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$521,200	\$0	\$0	\$521,200
Undesignated General Funds	9,635,800	0	0	9,635,800
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	4,916,200	4,916,200
Net Transfers	0	0	(1,309,300)	(1,309,300)
Fund Balance	0	0	1,269,900	1,269,900
Total	\$10,157,000	\$0	\$4,876,800	\$15,033,800

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget
\$7,258,200
1,481,700
1,824,700
3,998,300
901,400
0
0
\$15,464,300

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$6,791,700	\$0	\$677,200	\$7,468,900
Fringe Benefits	1,839,200	0	0	1,839,200
Operating Expenses	694,300	0	1,192,100	1,886,400
Capital Outlay/Transfers	831,800	0	2,116,000	2,947,800
Student Financial Aid	0	0	891,500	891,500
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$10,157,000	\$0	\$4,876,800	\$15,033,800

Lewis Honors College

PROVOST AREA

MISSION STATEMENT

The mission of the Lewis Honors College is to better the Commonwealth of Kentucky and the world by helping students to explore their purpose, to develop intellectually and to lead with integrity. The vision is to provide a world-class honors experience that is known for the success of its students, the quality of its faculty and curriculum, the respect of its peers and the economic and social progress of our communities.

UNIT DESCRIPTION AND SERVICES

The University of Kentucky Lewis Honors College provides an alternative course of instruction for outstanding, highly motivated students from all programs of study. Honors students are diverse, innovative, intellectually engaged and interested in creative thought. UK Lewis Honors College students are expected to be citizens of their university and their world, and to possess an inquisitive attitude toward a wide range of ideas and intellectual concepts. Additional benefits to participating in the program include priority registration for all classes, smaller class sizes, one-on-one faculty attention, specialized honors advising, additional resources, programming and an honors designation on the student transcript and diploma.

ORGANIZATION AT A GLANCE

- Laura Bryan, Ph.D., interim dean
- Direct reports
 - Czarena Crofcheck, PhD, associate dean
 - Tara Tuttle, PhD, assistant dean of Diversity, Equity and Inclusion
 - Meghan Arrell, Communications Director
 - Laura Carter, Business Officer
 - Cindy Cusack, Chief of Staff
 - Sally Foster, Director of the Center for Personal Development
 - Kondwani Phwandaphwanda, Director of College Life
 - Vacant, Director of Recruitment and Admissions
 - Beth Wells, Senior Philanthropy Officer

ORGANIZATION AT A GLANCE (cont.)

- Regular filled FTE in unit
 - 25 regular filled FTE
- Dedicated faculty who teach the required Honors 101 foundation course and other honors courses in a broad range of disciplines
- 58 affiliated honors faculty from 11 colleges across the university who teach various honors courses in their academic disciplines
- A Center for Personal Development that provides individualized counseling services for honors students to cultivate self-awareness, wellbeing and career readiness

ACCOMPLISHMENTS

- Honors' students currently comprise approximately 10 percent of UK's undergraduate population with incoming students holding an average ACT score of 31, unweighted GPA of 3.9, and nearly 15 percent are first-generation students
- Celebrated 293 honors graduates in spring 2020. Within the graduating class, 39 percent participated in research, 30 percent completed an internship/practicum/field experience, 16 percent studied abroad, and 15 percent were involved in community service. Many received competitive awards
- Honors students participated in graduate and undergraduate research opportunities with the National Science Foundation, the American Physiological Society, the Department of Energy, the Astronaut Scholarship Foundation, the Amgen Scholars Program, the Benjamin A. Gilman International Scholarship, the USDA, NASA, several English-speaking Union Scholarships and Fulbright programs in the U.S., Canada and Germany
- Launched an Alumni Mentoring program for students along with a new Parent Advisory Council

Lewis Honors College

PROVOST AREA

ACCOMPLISHMENTS (cont.)

- Launched initiatives for enhancing diversity, equity and inclusion (DEI), such as a college DEI strategic action plan, DEI embedded in annual faculty evaluations, DEI Faculty and Staff Advisory group, DEI Student Coalition and more than 50 programs and workshops focusing on cultural heritages, diverse identities, multicultural awareness, biases and discrimination and inequities

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$0	\$0	\$0	\$0	\$0
Other	0	0	0	0	2
Total	\$0	\$0	\$0	\$0	\$2

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- Honors students are required to complete six credit hours of experiential learning, which includes undergraduate research, education abroad, work or field experience and/or service learning
- Special living and learning programming to enhance the intellectual and social environment to support student success included programs such as Unplugged with Dean Bryan that features live music, International Virtual Trivia Night to learn about other cultures, Happy Wednesdays to share positivity strategies, Let's Take a Break for stress management featuring meditation, Dogs and Valentines about UK's service dog program and the Work in Progress Society for creative writing projects
- Several virtual speaker events were sponsored by the Lewis Honors College Speaker Series, which covered topics from self-awareness, personal values and character development to the American values of individual liberty, free-enterprise and civic responsibility

ENGAGEMENT AND PUBLIC SERVICE (cont.)

- Students engaged in numerous activities to enhance career decision-making, time and stress management and well-being, such as lunch and learns with alumni, resume and interviewing workshops, personal statement seminars and a program on leading with emotional intelligence
- Lewis Honors College Peer Mentors participated in several initiatives:
 - Speaking to elementary school students about international or travel abroad experiences
 - Conducting programming for their student groups, for example, Group Hike, Movie on the Lawn, and Game Night
 - Leading new students during Lewis Launch orientation
 - Writing letters for a Children's Home in Amani, Tanzania

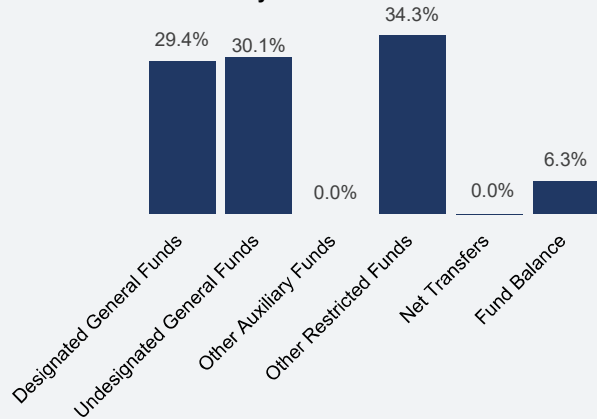
GOALS FOR FY 2021-22

- Deliver a world-class honors experience that amplifies the success of our students and graduates
- Empower students to explore career paths from a holistic perspective based on their personality, strengths and skills
- Support and promote positive health practices and a balanced holistic approach to academic and personal well-being for honors students
- Showcase honors students and alumni
- Enhance communication with campus partners
- Enhance admission and recruitment efforts and activities
- Intentionally improve diversity, equity and inclusion across the college
- Cultivate a positive workplace where faculty and staff can flourish
- Increase programs and trainings for faculty, staff and students related to diversity, equity and inclusion
- Support strong faculty whose challenging, innovative and engaging teaching is the cornerstone of the Lewis Honors College student experience
- Open doors of opportunities that benefit the university, the commonwealth and the world

Lewis Honors College

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

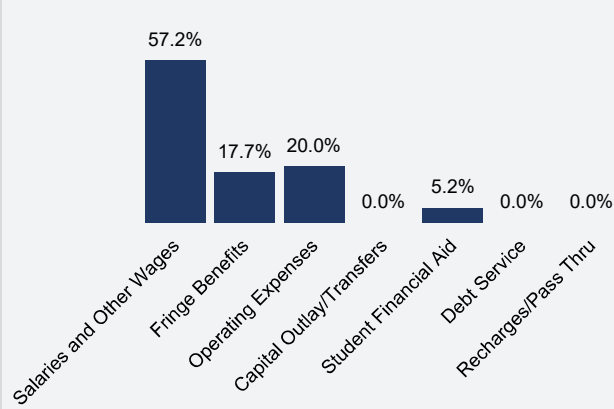


Regular Positions by FTE
Faculty
13.00
Staff
18.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,055,000	\$0	\$0	\$1,055,000
Undesignated General Funds	1,079,800	0	0	1,079,800
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	1,231,100	1,231,100
Net Transfers	0	0	(500)	(500)
Fund Balance	0	0	226,500	226,500
Total	\$2,134,800	\$0	\$1,457,100	\$3,591,900

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$2,009,400
527,100
945,700
0
162,400
0
0
\$3,644,600

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$1,263,200	\$0	\$790,200	\$2,053,400
Fringe Benefits	384,700	0	250,000	634,700
Operating Expenses	486,900	0	229,800	716,700
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	187,100	187,100
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$2,134,800	\$0	\$1,457,100	\$3,591,900

Libraries

PROVOST AREA

MISSION STATEMENT

The premier research library in the commonwealth, UK Libraries provides ever-expanding access to quality information resources, teaching and learning programs, and services and excellent learning spaces. UK Libraries plays an essential role in the university's goal to elevate the quality of life and enhance the intellectual and economic capital within Kentucky.

UNIT DESCRIPTION AND SERVICES

Home to a treasure trove of distinctive research materials, collections and information resources, UK Libraries makes available nearly five million print volumes; more than 2.1 million electronic books; more than 224,000 full-text electronic journals, over 530 bibliographic databases; approximately 50,000 cubic feet of archival records and manuscripts, 65,000 rare books and 15,000 oral history interviews as well as a broad collection of government documents, maps, microforms, film/video and newspapers.

Library faculty and staff have a wide range of expertise, including acquisitions and collection development, discovery systems and information technology, archive management and preservation, reference services and instruction, research data management and scholarly communication. These individuals provide outstanding service, collaborate with instructors to create rewarding and affordable learning opportunities for students across all disciplines and support researchers at all levels with their creative and academic scholarship.

UK Libraries' campus facilities include the William T. Young Library, Hunter M. Adams College of Design Library, Education Library, Lucille C. Little Fine Arts Library, Medical Center Library, Science and Engineering Library and the Special Collections Research Center. UK Libraries also manages the Lexmark Library.

ORGANIZATION AT A GLANCE

- Doug Way, dean of libraries
- Direct reports
 - Mary Beth Thomson, senior associate dean, Collections, Digital Scholarship and Technical Services
 - Deirdre Scaggs, associate dean, Research Services
 - Melissa Barlow, associate dean, Finance, Administration and Operations
 - Ashley Cassetty, director, Philanthropy
 - Julene Jones, assessment coordinator
- Regular filled FTE in unit
 - 125.6 regular filled FTE
- 82 student assistants working across three divisions
- The library system maintains a humanities, social sciences and life sciences collection in William T. Young Library as well as subject libraries in several colleges and departments around campus, each library holding materials relating to the discipline it serves

ACCOMPLISHMENTS

- Provided collaborative and individual study spaces for more than 700,000 in-person visitors, facilitated remote access to library resources for 1 million online visitors, answered nearly 10,135 reference questions and taught close to 700 class sessions annually reaching almost 12,135 students in FY 2020-21
- Supported student affordability efforts through the Alternative Textbook Grant Program. This program has saved students more than \$1.2 million over five years (2016-2020), by facilitating the replacement of traditional textbooks with freely available textbooks and library resources
- The UK Libraries Learning Lab internship, which engages undergraduates in experiential learning and research, had six students in FY 2020-21 accepted to participate in the 2021 National Conference on Undergraduate Research

Libraries

PROVOST AREA

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$0	\$199	\$0	\$0	\$0
Other	204	0	161	0	165
Total	\$204	\$199	\$161	\$0	\$165

In Thousands

- Digitized Kentucky newspapers to support national research projects, including the Reveal Digital American Prison Newspapers project (FY 2020-21)
- Content from ExploreUK is being harvested to support and grow the Umbra: Search African American History project (2015-present) and 19th Century Long Amendment Portal via the Schlesinger Library (FY 2020-21)

ENGAGEMENT AND PUBLIC SERVICE

- UKnowledge, which was launched in 2010, makes 37,779 UK research outputs and papers available to researchers from around the world. In 2020, 1.6 million articles were downloaded
- ExploreUK makes more than 700,000 UK Libraries rare books and first-hand accounts digitally available for research, annually reaching users in more than 160 countries
- Sponsored fifty-six lectures and workshops in FY 2020-21 that engaged faculty, students and citizens of the commonwealth
- Awarded the 2020 Medallion for Intellectual Achievement to Bell Hooks
- Developed CreateUK, a digital scholarship space for faculty and students

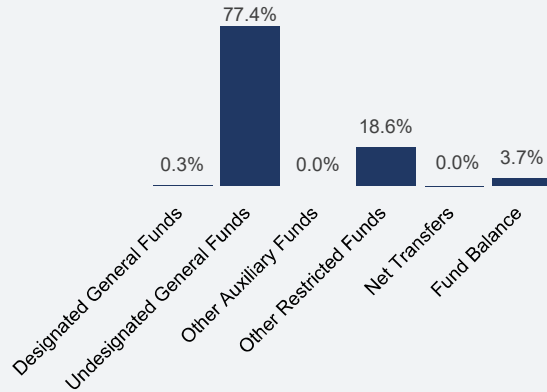
GOALS FOR FY 2021-22

- Develop and implement strategies to increase diversity in UK Libraries and continue to build upon existing efforts to promote a culture and climate of equity and inclusion that celebrates diversity
- Implementation of the new strategic plan for the UK Libraries, which will reposition the Library to grow, evolve and better meet the needs of campus over the next five years
- Completion of planning for a new digital scholarship center in the Science and Engineering Library. This physical location will serve as a hub for related library services and an interdisciplinary showcase and incubator supporting scholars and researchers from across campus

Libraries

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

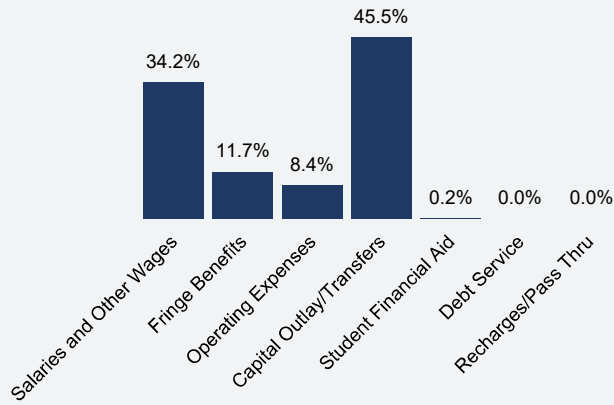


Regular Positions by FTE
Faculty
57.60
Staff
93.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$61,100	\$0	\$0	\$61,100
Undesignated General Funds	18,707,000	0	0	18,707,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	4,490,300	4,490,300
Net Transfers	0	0	(2,100)	(2,100)
Fund Balance	17,000	0	887,000	904,000
Total	\$18,785,100	\$0	\$5,375,200	\$24,160,300

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$8,475,400
2,445,300
1,745,000
9,589,400
55,000
0
0
\$22,310,100

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$8,168,000	\$0	\$96,200	\$8,264,200
Fringe Benefits	2,819,800	0	18,700	2,838,500
Operating Expenses	878,000	0	1,148,600	2,026,600
Capital Outlay/Transfers	6,919,300	0	4,064,500	10,983,800
Student Financial Aid	0	0	47,200	47,200
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$18,785,100	\$0	\$5,375,200	\$24,160,300

Multidisciplinary Graduate Programs

PROVOST AREA

MISSION STATEMENT

The Multidisciplinary Graduate Programs, including the Graduate School, strives to develop and lead a strong recruitment structure focused on quality, diversity and market analysis.

UNIT DESCRIPTION AND SERVICES

Multidisciplinary Graduate Programs, actively collaborate with the colleges to proactively bring national models of graduate education to the campus conversation including structure and function and new programs that align with market trends. The Graduate School works to provide complete and accurate data and analysis, project trends and needs that influence conversations including benchmark comparisons to local and national data and develop funding strategies to scale and manage tuition, scholarships, assistantships, fellowships, student support and professional development for graduate students.

The Graduate School consists of four primary units:

- Office of Graduate Admissions and Recruitment (which includes the Office of Postdoctoral Affairs)
- Office of Finance, Funding and Analytics
- Office of Graduate Student Professional Enhancement (which includes the Graduate Student Congress)
- Office of Graduate Academic Services (which includes the Office of Diversity and Inclusion)

ORGANIZATION AT A GLANCE

- Martha Peterson, Ph.D., acting dean
- Direct reports
 - Brian Jackson, PhD, senior associate dean, Office of Graduate Admissions & Recruitment
 - Kevin Sarge, PhD, associate dean, Office of Finance, Funding, & Analytics

ORGANIZATION AT A GLANCE (cont.)

- Direct reports (cont.)
 - Morris Grubbs, PhD, assistant dean, Office of Graduate Student Professional Enhancement
 - Cleo Price, PhD, assistant dean, Office of Graduate Academic Services
- Regular filled FTE in unit
 - 42 regular filled FTE
- Four Areas (The Graduate School; Martin School of Public Policy and Administration; Center for Excellence-Public Administration; Patterson School of Diplomacy and International Commerce)
- Four Master's Degree Programs
- Five Dual Degree Programs
- One Ph.D. Program
- Two Graduate Certificates

ACCOMPLISHMENTS

The Graduate School

- Serves approximately 5,000 students in 78 doctoral programs, 105 master's programs, four specialist programs and 64 graduate certificates
- Assesses national best practices and quality enhancement of graduate education across the UK campus and advocates as appropriate for the support of UK's master's and doctoral programs by enhancing their visibility locally, nationally and globally
- Assists in recruitment, professional development and career preparation and assessment of graduate students
- Coordinates the admissions process, maintains student records, certifies degrees and administers university fellowships and graduate tuition scholarships
- Offers a certificate in college teaching, which is part of the goal of preparing future faculty for the commonwealth and beyond

Multidisciplinary Graduate Programs

PROVOST AREA

ACCOMPLISHMENTS (cont.)

The Martin School of Public Policy and Administration

- Ranked 28th nationally among public affairs programs and ranked fourth in the specialty of public budgeting and financial management by U.S. News and World Report for AY 2020-21
- Demonstrated high success in placing Ph.D. students into strong research institutions. Beginning in AY 2020-21, Ph.D. students were placed at Harvard University, the University of Georgia, Southern Illinois University at Edwardsville, Oxford University, and Beijing Normal University
- With a core faculty of 10 tenure track faculty members, we currently have nine ongoing grants with seven different PIs
- For the AY 2020-21, we have five new faculty members including an endowed chair expanding the faculty's ability to increase teaching, research and service
- Successfully offered our first set of undergraduate classes and currently have 13 majors and have admitted 23 new students. We anticipate that these numbers will grow before the fall 2021 semester
- Developed a new online MPA degree

The Patterson School of Diplomacy and International Commerce

- Received a significant gift from an alumnus of the school for AY 2020-21
- Added USP programs in International Studies and Modern and Classic Languages
- Made history by welcoming the inaugural class of their undergraduate program

ENROLLMENT AND DEGREES AWARDED

	2017-18	2018-19	2019-20	2020-21
Undergraduate Enrollment	0	0	0	6
Undergraduate Degrees Awarded	0	0	0	0*
Graduate Enrollment	303	374	399	326
Graduate Degrees Awarded	67	65	58	76*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$1,195	\$1,179	\$716	\$1,305	\$1,488
Other	662	586	305	151	225
Total	\$1,857	\$1,765	\$1,021	\$1,456	\$1,713

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- Leads UK's conversation, across the campus and the commonwealth, regarding the prominent and essential role of graduate education in the context of local, national and global trends and of the university's research agenda and Strategic Plan
- Leads colleges in the strengthening of graduate programs that are competitive, sustainable and high-value

Multidisciplinary Graduate Programs

PROVOST AREA

GOALS FOR FY 2021-22

Graduate School

- Continue block funding to colleges to maximize opportunities for graduate students in support of the teaching, research and service missions of the university
- Enhance professional development programming for graduate students across the campus, including development of soft skills and transferable skills for a broader job market, in line with national best practices in this area
- Implement strong and effective practices in diversity recruitment in partnership with the colleges and other campus offices
- Refine Curriculog (in partnership with the University Senate), UK's new curriculum management system, for more efficient management of graduate course/program changes
- Identify a state-of-the-art application module that will optimally interface with the university's Constituent Relationship Management, in partnership with UK's Information Technology Services and Undergraduate Enrollment Management
- Develop a rational and fiscally responsible model to support teaching assistants in conjunction with the Provost Budget Office and Human Resources

GOALS FOR FY 2021-22 (cont.)

The Martin School of Public Policy and Administration

- Leverage a strong national reputation in the launch of a new undergraduate major, increasing overall enrollment in the school
- Develop a new collaborative online master's degree with the Department of Historic Preservation
- Continue providing important, policy relevant research through peer reviewed scholarship

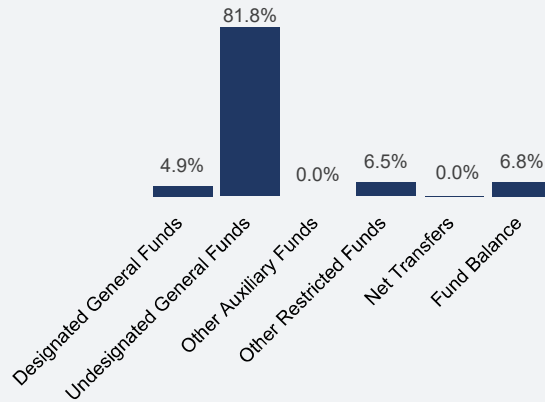
The Patterson School of Diplomacy and International Commerce

- Expand incoming class size by 10 percent

Multidisciplinary Graduate Programs

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

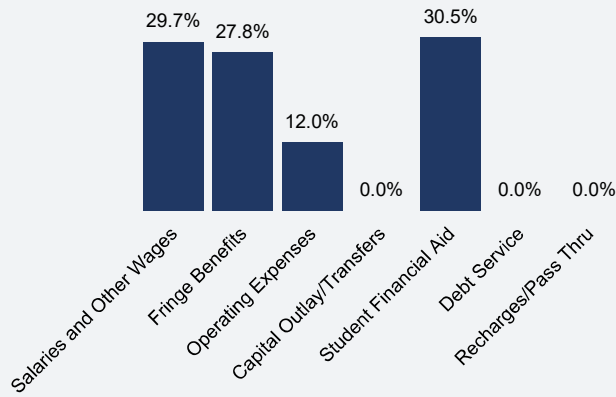


Regular Positions by FTE
Faculty
18.50
Staff
32.50

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$665,800	\$0	\$0	\$665,800
Undesignated General Funds	11,061,100	0	0	11,061,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	877,400	877,400
Net Transfers	0	0	(600)	(600)
Fund Balance	0	0	920,400	920,400
Total	\$11,726,900	\$0	\$1,797,200	\$13,524,100

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$3,952,500
3,550,000
1,185,000
0
4,008,800
0
0
\$12,696,300

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$3,856,200	\$0	\$162,500	\$4,018,700
Fringe Benefits	3,734,000	0	32,000	3,766,000
Operating Expenses	1,193,100	0	423,500	1,616,600
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	2,943,600	0	1,179,200	4,122,800
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$11,726,900	\$0	\$1,797,200	\$13,524,100

Office of the Provost

PROVOST AREA

MISSION STATEMENT

The Office of the Provost supports and enhances UK's academic excellence to impact the Commonwealth and the world. Through collaboration, connection and financial stewardship, the Office of the Provost seeks to cultivate strong and long-lasting partnerships with the campus community that foster a culture of continuous improvement, trust, collaboration, diversity and inclusion.

UNIT DESCRIPTION AND SERVICES

The Provost serves as the chief academic officer of the university, overseeing and leading the academic programs of the institution to achieve the highest possible quality. With his direct reports, the Provost is tasked with ensuring the university champions core values such as freedom of expression; decency and civility; diversity of intellectual viewpoints and backgrounds and a spirit of inclusiveness that should enliven a community while strengthening its stability. Supporting the faculty and staff members that enable the success of our students is the core purpose of the Office of the Provost.

ORGANIZATION AT A GLANCE

- David Blackwell, provost
- Direct reports
 - Nancy Cox, PhD, dean, College of Agriculture, Food and Environment
 - Christian Brady, DPhil (Oxon.), Interim dean, College of Arts and Sciences
 - Jennifer D. Greer, PhD, dean, College of Communication and Information
 - Jeffrey Okeson, DMD, dean, College of Dentistry
 - Mitzi Vernon, MS, dean, College of Design
 - Julian Vasquez Heilig, PhD, dean, College of Education
 - Rudolph Buchheit, PhD, dean, College of Engineering
 - Mark W. Shanda, MFA, dean, College of Fine Arts
 - Scott Lephart, PhD, dean, College of Health Sciences

ORGANIZATION AT A GLANCE (cont.)

- Direct reports (cont.)
 - Robert DiPaola, MD, dean, College of Medicine
 - Janie Heath, PhD, dean, College of Nursing
 - R. Kip Guy, PhD, dean, College of Pharmacy
 - Donna K. Arnett, PhD, MSPH, dean, College of Public Health
 - Justin "Jay" Miller, PhD, dean, College of Social Work
 - Simon Sheather, PhD, dean, Gatton College of Business and Economics
 - Mary J. Davis, JD, dean, J. David Rosenberg College of Law
 - Laura Bryan, PhD, interim dean, Lewis Honors College
 - Doug Way, MLIS, dean of Libraries
 - Martha Peterson, PhD, acting dean, Graduate School; Acting Associate Provost for Graduate and Professional Education
 - Alice Turkington, PhD, academic ombud
 - Vacant, senior associate Provost of Administration and Academic Affairs
 - G.T. Lineberry, PhD, associate provost for Faculty Advancement
 - Katherine McCormick, PhD, acting associate Provost for Planning and Assessment
 - Kathi Kern, PhD, associate provost for Teaching, Learning and Academic Innovation
 - Sue Roberts, PhD, associate provost for Internationalization
- Regular filled FTE in unit
 - 12 regular filled FTE
- The Office of the Provost includes colleges and academic support units including; Teaching, Learning and Academic Innovation, International Center, Academic Ombud, Faculty Advancement, Provost Budget, Registrar, and Strategic Planning and Institutional Effectiveness

Office of the Provost

PROVOST AREA

ACCOMPLISHMENTS

- Provided an outstanding educational experience during a global pandemic involving hybrid educational delivery, social distancing and re-envisioned campus life
- Provided essential programming and support to colleges and faculty to ensure the provision of high-quality instruction in a variety of course modalities
- Supported all constituencies during a time of fiscal challenge and new operational expectations
- Creation of eight new academic degree programs and 10 new certificate programs
- Expansion of Winter Intersession: from the previous year, course sections offered increased from 21 to 202 and student enrollment increased from 198 to 2,497
- Intentional diversity hiring and retention efforts
- University Press of Kentucky publications received more than 20 awards across film, military history, civil rights and regional titles

ENGAGEMENT AND PUBLIC SERVICE

- Inaugural year of the Global Wildcats Program to support 20 international students from 14 countries who were unable to physically be on campus
- Contributed to COVID-19 vaccine efforts through participation in clinical trials and vaccine clinics across the state
- Expansion of the Next Generation Scholars dual credit program for high school students to 14 high schools across Kentucky
- Creation of the Commonwealth Institute for Black Studies and the Education and Civil Rights Initiative with the NAACP

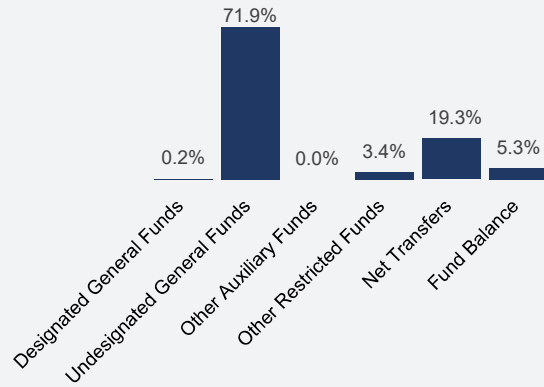
GOALS FOR FY 2021-22

- Continue to support all constituencies during a time of new operational expectations
- Contribute to development of the university's strategic plan
- Work toward a successful SACSCOC reaffirmation process in 2023
- Implementation of revamped College Productivity Model and Net Tuition Revenue systems
- Exemplify the university's commitment to shared governance

Office of the Provost

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

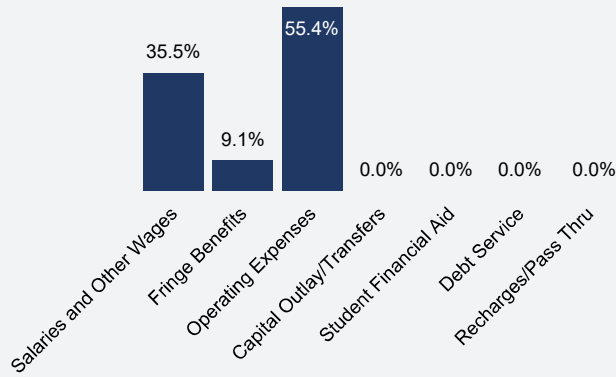


Regular Positions by FTE
Faculty
2.00
Staff
17.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$15,000	\$0	\$0	\$15,000
Undesignated General Funds	6,703,900	0	0	6,703,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	318,900	318,900
Net Transfers	1,800,000	0	0	1,800,000
Fund Balance	173,000	0	318,100	491,100
Total	\$8,691,900	\$0	\$637,000	\$9,328,900

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$2,864,900
585,100
(4,269,800)
0
0
0
0
(\$819,800)

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$3,313,300	\$0	\$0	\$3,313,300
Fringe Benefits	845,000	0	0	845,000
Operating Expenses	4,533,600	0	637,000	5,170,600
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$8,691,900	\$0	\$637,000	\$9,328,900

Chellgren Center

PROVOST AREA

MISSION STATEMENT

The mission of the Chellgren Center for Undergraduate Excellence, in collaboration with the Office of Nationally Competitive Awards, is to advance the University of Kentucky's commitment to three broad areas: Student Excellence, Teaching Excellence and Program Excellence. The ultimate goal is for the University to be nationally recognized as a beacon of undergraduate excellence.

The Office of Nationally Competitive Awards contributes to that goal by recruiting and preparing UK students with strong academic and extracurricular records to help them be successful in pursuing national competitive opportunities.

UNIT DESCRIPTION AND SERVICES

The Chellgren Center concentrates on three major areas that align with its mission: student academic enrichment programming and support; faculty led educational reform and enhancement of teaching and curricular innovation; and campus-wide partnerships with colleges, departments, and units to improve the quality of undergraduate education. Investment in academic enrichment entails three primary components:

1. Chellgren Student Fellows Program - The goal of this program is to provide experiences for second-year UK undergraduates that go beyond classroom instruction. Students meet during a one-hour class period during the fall semester, and during the spring semester they engage in a faculty-mentored undergraduate research project. The staff of the NCA office provides significant time and effort to the Chellgren Fellows program.
2. The Office of Nationally Competitive Awards focuses on recruitment and preparation of student applicants for prestigious national and international awards. One of the primary responsibilities of the NCA office is to administer the campus nomination process for major awards that require an institutional endorsement. For these particular opportunities, students must apply first to a campus review committee, which will then select the students who will represent the University of Kentucky. Nominees will receive feedback on their application and will be officially nominated by the institution. NCA also works closely with UK public relations to acknowledge student accomplishments.

UNIT DESCRIPTION AND SERVICES (cont.)

3. The third component consists of the management of funds to support extraordinary educational projects and student experiences that enrich skills and embellish academic credentials. Included among these activities are education abroad, summer research experience, volunteer participation in nonprofit agencies, and various off-campus opportunities. Support for faculty is the form of funding of up to five competitive, three-year endowed professorships that enable faculty to improve and create new teaching and learning experiences for undergraduates. Finally, investments in collaborative programming with various UK partners focus on initiatives and events that elevate UK's involvement in educational excellence, such as workshops, speaker series, faculty learning communities, and innovative educational practices.

ORGANIZATION AT A GLANCE

Chellgren Center

- Philipp Kraemer, PhD, Chellgren Endowed Chair for Undergraduate Excellence & Professor of Psychology
- Direct report
 - Lynn Hiler, program coordinator

Nationally Competitive Awards Staff

- Pat Whitlow, PhD, director of Nationally Competitive Awards
- Direct report
 - Exempt position reporting to the director: assistant director
- Regular filled FTE in unit
 - 3 regular filled FTE

Chellgren Center

PROVOST AREA

ACCOMPLISHMENTS

Chellgren Center

- Completed two semesters of academic enrichment for 29 students in the Chellgren Students Fellows program, including a fall enrichment class co-led by Drs. Kraemer and Whitlow, and a spring faculty-mentored undergraduate research experience
- Five Chellgren Endowed Professors completed the second year of their educational improvement projects
- Completed the second year of a Faculty Learning Community (n= 11) focused on readings related to issues in higher education
- The Chellgren Center provides oversight and administrative support for 4 academic honorary societies. This support includes assisting chapters with recruitment, programming, and induction ceremonies in addition to serving as the UK liaison to the national offices

Nationally Competitive Awards 2020-21:

Marshall Scholarship (1), Rhodes Scholarship Finalist (1), Fulbright U.S. Student Program (2, 1 alternate), Barry M. Goldwater Scholarship (3), NSF Graduate Research Fellowship Program (10, 5 Honorable Mentions), DAAD Research Internships in Science and Engineering Internship (2), National Security Education Program David L. Boren Fellowship (1), Astronaut Scholarship (1), Critical Language Scholarship (2), Fulbright Canada-MITACS Globalink Research Internship (1), Gilman Scholarship (3), Henry Clay Internship at NASA (1), Japan Exchange and Teaching Program (1), North American Language and Culture Assistants Program (1), NIH Kidney Undergraduate Research Experience (1 reported to NCA), NIDA Summer Research Internship Program (2 reported to NCA), NSF Research Experiences for Undergraduates (5 reported to NCA), Purdue University Summer Undergraduate Research Fellowships Program (1)

GOALS FOR FY 2021-22

Chellgren Center

- Recruit new Chellgren endowed chair
- Recruit new Chellgren endowed professors for 2022-2025
- Implement a revised Chellgren Student Fellows program
- Continue to develop the academic honor societies
- Improve website design

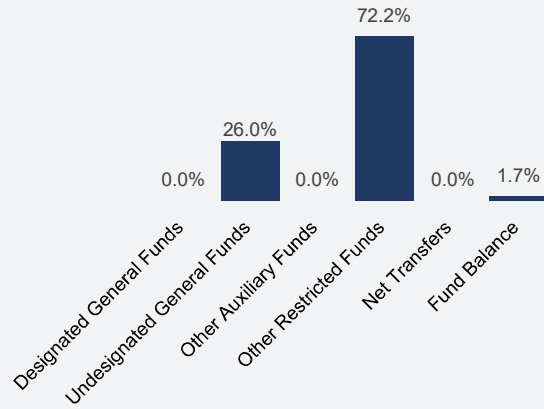
Nationally Competitive Awards

- Continuing to recruit candidates for 2021-22 slate of competitive award candidates
- Developing a spring course for Chellgren Fellows to include an embedded study abroad component in May, 2022

Chellgren Center

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

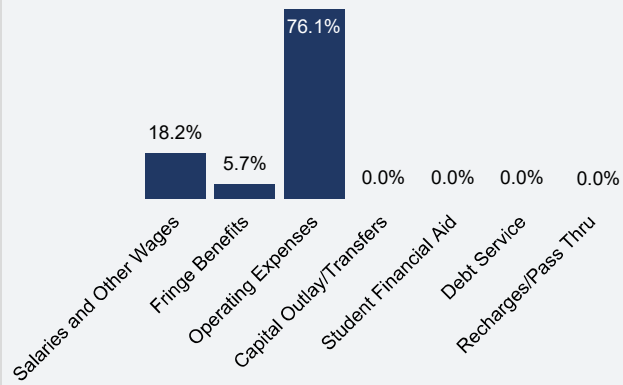


Regular Positions by FTE
Faculty
0.00
Staff
3.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	268,200	0	0	268,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	744,800	744,800
Net Transfers	0	0	0	0
Fund Balance	0	0	18,000	18,000
Total	\$268,200	\$0	\$762,800	\$1,031,000

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$187,700
47,500
785,900
0
0
0
0
\$1,021,100

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$187,700	\$0	\$0	\$187,700
Fringe Benefits	58,300	0	0	58,300
Operating Expenses	22,200	0	762,800	785,000
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$268,200	\$0	\$762,800	\$1,031,000

Faculty Advancement

PROVOST AREA

MISSION STATEMENT

The mission of the Office for Faculty Advancement (OFA) is to promote OFA's efforts to build a world-class institution in teaching, research and service through activities and processes that develop a sustained culture of collaborative, innovative and effective faculty, administration and programs.

UNIT DESCRIPTION AND SERVICES

OFA promotes academic and administrative excellence by working collaboratively with members of the university community and external stakeholders through professional development and compliance activities. This unit is actively involved in maintaining and upholding regulations and policies that are consistent with the functioning of faculty, staff and administrators. OFA offers support and professional development to faculty through workshops, training and leadership development opportunities. OFA ensures new faculty and administrators are acclimated to the university culture through new faculty orientations and onboarding and ensures faculty and administrators adhere to university guidelines specific to faculty workload, appointment and reappointment, evaluation and promotion and tenure. As SACS-COC Reaffirmation efforts accelerate, the unit will become increasingly engaged in documentation efforts related to faculty credentialing and educational program staffing.

ORGANIZATION AT A GLANCE

- G.T. Lineberry, PhD, associate provost for Faculty Advancement
- Personnel
 - Kathryn Cardarelli, PhD, senior assistant provost for Faculty Affairs
 - Chana Akins, PhD, assistant provost for Faculty Advancement Initiatives
 - Margaret Leach, Faculty Records director
- Regular filled FTE in unit
 - Five regular filled FTE

ACCOMPLISHMENTS

- Pandemic-related activities, including sabbatical application delay, probationary period extension policy implementation, vacation carryover strategy, advocacy for expansion of policies and programs that support faculty mental health and well-being, distance learning exception process, hiring exception evaluations, annual performance review memorandum changes to reflect COVID-19 impact, and many other items taken up by the Faculty Affairs Work Stream during the pandemic height
- Implemented innovative professional development opportunities to better prepare faculty for administrative positions in higher education, along with the existing Academic Leadership Development Program (ALDP) supported by the SEC, the Academic Leadership Academy of the Bluegrass Higher Education Consortium, and the UK homegrown "Chairs' Academy I and Chairs' Academy II"
- In partnership with Human Resources, the Women's Executive Leadership Development Program (suspended in 2020 due to COVID) was renewed in Spring 2021
- Continue to help on-board relatively new set of deans (average service less than 3.5 years).
- Allocated \$18,000 for an institutional membership in the National Center for Faculty Development and Diversity (access to the full NCFDD Core Curriculum, guest expert webinars, intensive multiweek courses, monthly writing challenges, and weekly motivational email (the Monday Motivator)
- Associate provost and both part-time assistant provosts are all investigators on the recently submitted NIH UKFIRST grant, aimed at increasing the diversity of faculty in the biomedical sciences and the university as a whole
- Embarking upon development of a "Faculty That Supervise" training curriculum, in cooperation with HR, Staff Senate, Graduate School, two large colleges (CAFÉ and Medicine) and the IEEO
- University's terminal reappointment process substantially improved through close cooperation with the 19 colleges
- 184 promotion and/or tenure cases managed by the OFA in 2020-21 — a university record

Faculty Advancement

PROVOST AREA

ACCOMPLISHMENTS (cont.)

- Consultation services to 106 departments and schools on such issues as appointments, reappointments, non-renewals, faculty search and hiring processes, faculty database management, promotion/tenure processes, dual career partner services, faculty appeals and grievances, faculty workload and overload, consequential review, annual performance review and progress review processes, administrative position creation, TDL/FML faculty leave policy, faculty effort planning, faculty awards, and award nominations, among other issues of interest to educational unit administrators
- Participation in all OFA leadership programs is running approximately 63 percent female and 10.5 percent under-represented minorities, both more than 50 percent above baseline

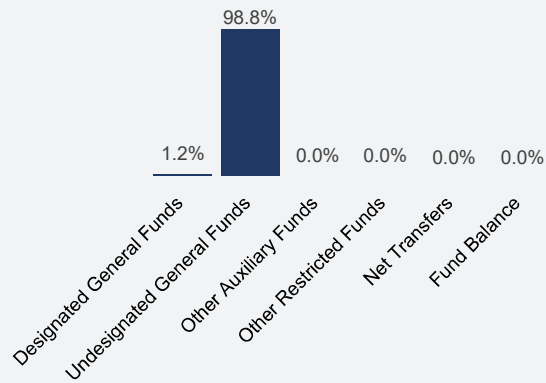
GOALS FOR FY 2021-22

- Re-envision our various leadership development programs in the aftermath of COVID-19
- Re-invent our traditional programs for New Faculty Orientation and the Annual University Awards Program in light of the disruption
- Continue the BHEC Academic Leadership Development Program and Chairs' Academies I and II
- Support the suspended WELD Program (Women's Executive Leadership Development Program), under the focus of a new director
- Progress toward an update to the "Faculty Hiring Guidelines, Best Practices and Toolkit," with cooperation from the Office of Institutional Diversity and Human Resources
- Produce the "Faculty That Supervise" training program and introduce to college leadership and others

Faculty Advancement

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

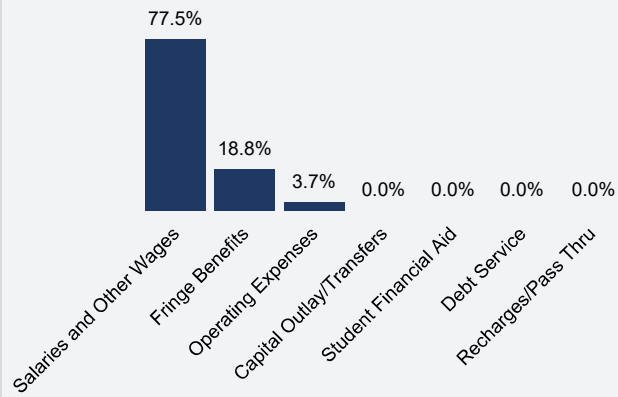


Regular Positions by FTE
Faculty
0.00
Staff
5.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$10,000	\$0	\$0	\$10,000
Undesignated General Funds	799,900	0	0	799,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$809,900	\$0	\$0	\$809,900

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$627,500
116,500
30,900
0
0
0
0
\$774,900

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$627,500	\$0	\$0	\$627,500
Fringe Benefits	152,300	0	0	152,300
Operating Expenses	30,100	0	0	30,100
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$809,900	\$0	\$0	\$809,900

Gaines Center

PROVOST AREA

MISSION STATEMENT

Founded in 1984 by a generous gift from John and Joan Gaines, the Gaines Center for the Humanities functions as a laboratory for imaginative and innovative education on the University of Kentucky's campus. Devoted to cultivating an appreciation of the humanities in its students and faculty, the center embraces varied paths of knowledge and particularly strives to integrate creative work with traditional academic learning.

UNIT DESCRIPTION AND SERVICES

Located in three historic buildings between the University of Kentucky and downtown Lexington, the Center is also designed to provide a link, intellectual as well as geographic, between the campus and town communities. The center sponsors an array of public events — seminars, workshops, and culinary events — that bring the rich and varied resources of the Lexington community and the University of Kentucky. The Gaines Center also sponsors a celebrated undergraduate fellowship program complete with an intensive team-taught seminar course focused on a topic in the humanities and a rigorous thesis project to be carried out under the direction of the center and a chosen faculty committee.

ORGANIZATION AT A GLANCE

- Melynda Price, Ph.D., John and Joan Gaines professor for humanities and director of the Gaines Center for the Humanities
- Direct reports
 - Chelsea Brislin, Ph.D., associate director
 - 1 faculty research professor
- Regular filled FTE in unit
 - 2 regular filled FTE
- 26 Gaines Humanities Foundation board members
- Eight Gaines affiliated faculty
- Seven Gaines Faculty Advisory Board
- 22 undergraduate student fellows

ACCOMPLISHMENTS

- Staff attended training for the National Humanities Advocacy Day. This is a program through the National Humanities Alliance where Humanities works from various states lobby their Congressional delegation
- Advocated for increased support for the National Endowment for the Humanities and other federally funded Humanities programs
- Gaines added one new board member to the UK Humanities Foundation Board
- Gaines received a grant from the Smart Campus Initiatives to provide iPads to all fellows which we utilized in the Junior and Senior Seminars.
- Gaines recruited a new cohort of 12 undergraduate fellows from a record 49 applicants this year from seven different colleges
 - The new cohort comes from five different colleges, has a 3.8 average GPA, is 33 percent first-generation, 42 percent URM, and 33 percent are from outside the Lewis Honors College
- Gaines successfully transitioned our public programming to a virtual format and had more than 5,000 viewers across 22 digital events
- Gaines successfully launched a mini-grant program that was able to fund programming for nine events across four colleges/programs

In 2020, the Gaines Center raised \$13,510 from 51 gifts. In 2021, the Gaines Center raised \$14,200 from 52 gifts. Gaines was awarded the Globetrotter Award (gifts from the most diverse geographic locations) and second on the Centers/Programs leaderboard.

GOALS FOR FY 2021-22

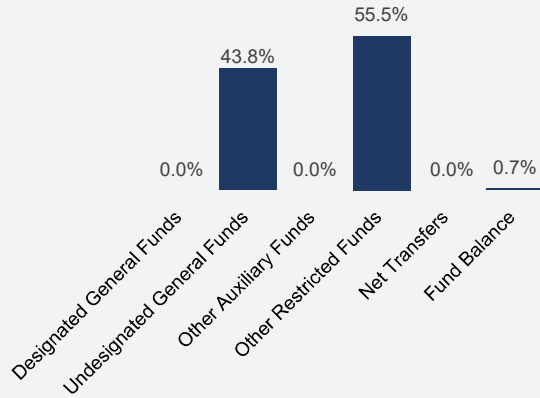
- Successfully shift programming back to in-person along with the university's return to normal operations
- Continue applying for sponsored research opportunities, particularly through NEH
- Formalize the faculty advisory committee
- Explore curricular expansion opportunities, particularly for the larger campus community

Gaines Center

PROVOST AREA

FY 2021-22 Consolidated Revenues

by Percent



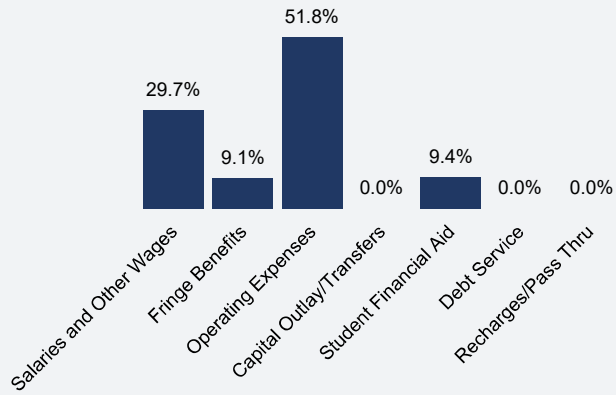
Regular Positions by FTE
Faculty
1.00
Staff
2.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	326,100	0	0	326,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	412,700	412,700
Net Transfers	0	0	0	0
Fund Balance	0	0	5,200	5,200
Total	\$326,100	\$0	\$417,900	\$744,000

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget
\$223,300
60,900
364,400
0
52,600
0
0
\$701,200

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$220,800	\$0	\$0	\$220,800
Fringe Benefits	67,800	0	0	67,800
Operating Expenses	37,500	0	348,200	385,700
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	69,700	69,700
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$326,100	\$0	\$417,900	\$744,000

Institutional Research, Advanced Analytics and Decision Support

PROVOST AREA

MISSION STATEMENT

The mission of Institutional Research, Analytics and Decision Support (IRADS) is to provide reliable, accurate and defensible information for reporting and decision making across the university.

UNIT DESCRIPTION AND SERVICES

IRADS provides information on university students, faculty, staff and administrators in order to meet regulatory reporting requirements, provide data to external organizations and supply colleges and departments the necessary information to effectively conduct institutional business. In addition, IRADS uses data and analytics to anticipate, read and react to institutional trends and position the university to achieve strategic plan goals and make decisions. Services include Enterprise Data Warehouse build, infrastructure and maintenance, Student Analytics, Finance and Administration Analytics as well as Institutional Research regulatory and reporting and predictive modeling.

ORGANIZATION AT A GLANCE

- Todd Brann, senior assistant provost and executive director
- Personnel
 - Mary Kathryn Starkey, enterprise data warehouse director
 - Vacant, student analytics director
 - ShaRona Lavender, finance and administration analytics director
 - Chris Thuringer, interim institutional research director
- Regular filled FTE in unit
 - 10 regular filled FTE

ACCOMPLISHMENTS

- Maintained data integration for ongoing testing in Salesforce Health Cloud (students and faculty/staff) from SAP HANA to Salesforce

ACCOMPLISHMENTS (cont.)

- Managed testing data on daily basis five days a week for Health Corps — coordinating data between Wild Health, University Health Services, SEC Athletics and Self-Report tool to validate reporting and dashboards
- Developed reports in collaboration with UK HealthCare to assist in the COVID-19 response to support faculty, staff and students
- Published and shared the final College Production Data and NTR tuition sharing model workbooks for campus
- Created Tableau workbooks to assist the university in decision making
- Creating data tables necessary to implement the AEFIS software in support of SACS reaccreditation efforts
- Assisted with a comprehensive study on Online Learning during COVID-19 and administered and analyzed special NSSE Pulse survey focused on fall 2020 student experience
- Provided business process and data support for Slate CRM implementation as well as integration testing
- Submitted LEADS proposal for fall 2020 in conjunction with Philanthropy and Student Financial Aid
- Created workbooks to support Concur software implementation and began data integration work for Axiom software implementation
- Implemented data model changes to support GASB reporting
- Finalized our Common Data Set (CDS)

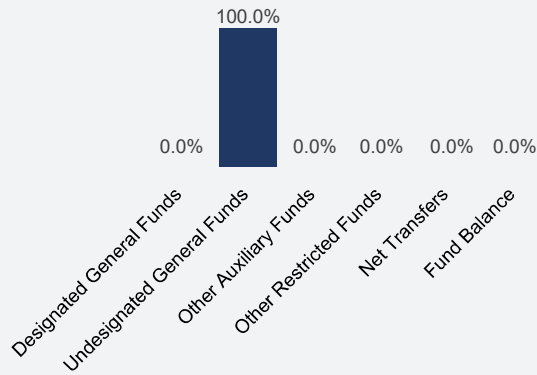
GOALS FOR FY 2021-22

- Finalize project plan for December 2021 Business Warehouse decommission (and transition to Tableau for financial reporting)
- Enhance enrollment tracking dashboard, including freshman, transfer, returning and overall enrollment comparisons, to meet institutional requirements
- Work with campus partners to improve systems and process related to data flow for recruitment and admissions

Institutional Research, Advanced Analytics and Decision Support

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

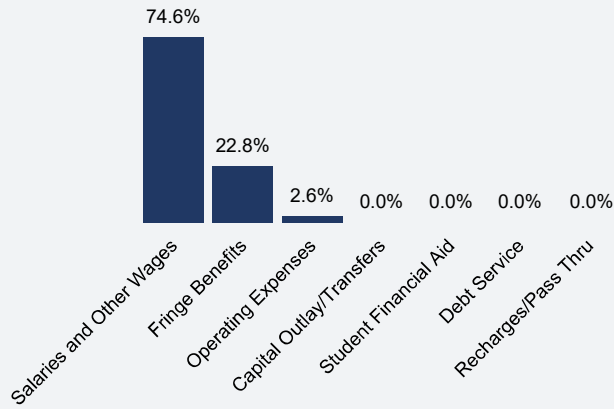


Regular Positions by FTE
Faculty
0.00
Staff
13.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	936,000	0	0	936,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$936,000	\$0	\$0	\$936,000

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$691,400
179,700
24,300
0
0
0
0
0
\$895,400

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$698,400	\$0	\$0	\$698,400
Fringe Benefits	213,000	0	0	213,000
Operating Expenses	24,600	0	0	24,600
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$936,000	\$0	\$0	\$936,000

Registrar

PROVOST AREA

MISSION STATEMENT

The mission of the Registrar's Office is to support the success of colleges and students in their commitment to academic excellence through outstanding service. The office supports the instructional mission as well as research efforts through Data Management.

UNIT DESCRIPTION AND SERVICES

The Office of the University Registrar reports to the Provost Office and provides support for the academic mission, maintains and safeguards student academic records and ensures that all students who have degrees conferred at the University of Kentucky have met all degree requirements, as prescribed and approved by the University Senate, through the university curriculum process.

Core functions that the Office of the University Registrar is responsible for include: grade submission, end of term processing, academic calendar, Title IV verification, course scheduling, university bulletin, degree audit, degree conferral, room scheduling (main campus and medical campus), exam scheduling, enrollment reporting, degree reporting, enrollment and degree verification, official transcripts, diplomas, residency, student athlete certification, tuition appeals, student record maintenance, degree list for the board and senate, commencement program, degree honors and curriculum maintenance.

ORGANIZATION AT A GLANCE

- Kim Taylor, university registrar
- Direct reports
 - Mike Shanks, associate registrar
 - Nathan Congleton, campus services administrator
 - Vacant, associate registrar
 - Lesley Cash, assistant registrar
- Regular filled FTE in unit
 - 19 regular filled FTE

ACCOMPLISHMENTS

- Pivoted many paper-based processes online (withdrawal, repeat option, special exam) while creating a central online hub for Registrar questions
- Updated the university withdrawal process to collect additional data fields to help inform decision making around withdrawal reasons and supports
- Awarded more than 250 degrees through the Project Graduate program
Awarded close to \$30,000 in student tuition aid from a grant received from CPE
- Developed and published the winter 2020, spring 2021, summer 2021, and fall 2021 schedule of classes
- Development of the 2021-2022 Academic Year Bulletin
- Supported Graduate School transition to Acalog for Bulletin Management
- Scheduled more than 4,000 events in support of Academic and Medical campus classes
- Rebuilt the majority of the fall 2020 and spring 2021 schedule of classes in support of pandemic needs
- Collaborated with ITS on the update of 2.6 million records in SAP in support of pandemic needs
- Created FERPA resources (trainings, reviews, documentation) in support of remote learning
- Manually processed over 900 curriculum changes
- Created a new final exam schedule, which removed Friday and reserved it for make-up exams as needed
- During the 2020-2021 academic year and COVID, the office of the registrar transitioned many forms to electronic format and fillable online for easier access, in an effort to continue to provide excellent customer service while working remotely
- Student academic records: Enhanced use of SFM for colleges to submit forms for processing, as a path to increased efficiency. We added repeat options this past year to this functionality. Continue to work on audit reports to ensure accuracy in the student record. Tableau workbooks have been created to provide access to numerous audit reports to monitor accuracy in all student record changes

Registrar

PROVOST AREA

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$0	\$0	\$0	\$25	\$0
Other	0	0	0	0	0
Total	\$0	\$0	\$0	\$25	\$0

In Thousands

GOALS FOR FY 2021-22

- Continue to move paper-based processes online by increasing student access to FERPA privacy flag and consent to release information forms
- Implement a new diploma service that will mail diplomas directly to the student upon printing. Additionally, launch a Certified Electronic Diploma product to provide digital credentials to graduates
- Continue to automate processes by using SLCM functionality to mass-add graduation honors, departmental honors, and academic action changes to student records
- Develop and publish winter 2021, spring 2022, summer 2022, and fall 2022 schedule of classes
- Development and publication of the 2022-2023 Academic Year Bulletin allowing for updates to be managed directly by academic unit end-users
- Collaborate with ITS on updates to SAP/ZEVPLAN which will permit more flexibility and transparency in relation to class meeting requirements than at any time in UKs history
- Oversee complete rewrite/overhaul of the University Registrar website in collaboration with Marketing/PR
- Creation of documentation and training support modules for event planning procedures via web-portal
- Deploy enhancements to the myUK Booking Rules application to allow greater flexibility in course restrictions
- Complete a full audit of course management data fields and clean up course inventory to eliminate redundant data elements

GOALS FOR FY 2021-22 (cont.)

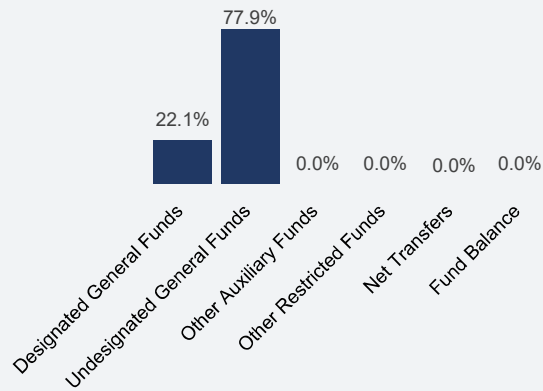
- Continue the develop of online forms to be more streamlined and automated for all areas in the Office of the Registrar
- Continue with building a procedure manual for the front desk counter and operations
- Improve student interaction with technology by adding degree completion percentage functionality to all undergraduate degree audits in myUK GPS by the end of Fall 2021 semester
- Enhance the Degree Conferral report to include a process for University Honors as well as Departmental Honors by December 2021
- Continue discussions with University Senate Office and ITS to move integration project between SAP, Curriculog and Acalog to more effectively and efficiently support curriculum action at the University of Kentucky
- Move program maintenance to the Office of the University Registrar
- Hold a retreat for management staff in the Registrar's Office to look critically at core function areas and processes, technology, staffing and overall efficiency
- Continue to improve Title IV Reporting to support part of term classes and classes with start and end dates not consistent with the semester start and end dates
- Develop a production calendar for all core functions within the Office of the University Registrar

Registrar

PROVOST AREA

FY 2021-22 Consolidated Revenues

by Percent



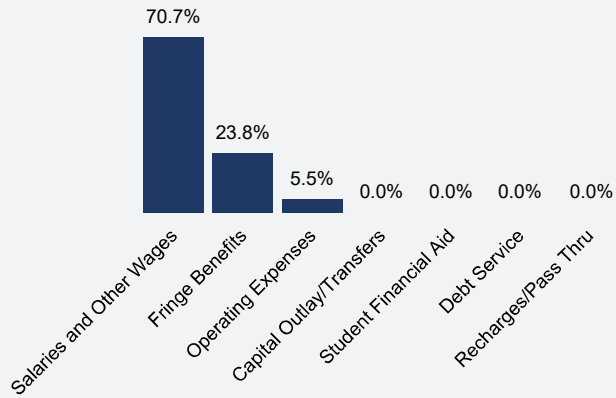
Regular Positions by FTE	
Faculty	0.00
Staff	21.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$302,500	\$0	\$0	\$302,500
Undesignated General Funds	1,067,400	0	0	1,067,400
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$1,369,900	\$0	\$0	\$1,369,900

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget	
\$1,027,600	Salaries and Other Wages
288,800	Fringe Benefits
147,800	Operating Expenses
0	Capital Outlay/Transfers
0	Student Financial Aid
0	Debt Service
0	Recharges/Pass Thru
\$1,464,200	Total

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$968,100	\$0	\$0	\$968,100
Fringe Benefits	326,500	0	0	326,500
Operating Expenses	75,300	0	0	75,300
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$1,369,900	\$0	\$0	\$1,369,900

Strategic Planning and Institutional Effectiveness

PROVOST AREA

MISSION STATEMENT

The Office of Strategic Planning and Institutional Effectiveness (OSPIE) serves the university by fostering a culture of using evidence to guide continuous improvement and effectiveness in fulfillment of the university's mission and strategic goals.

UNIT DESCRIPTION AND SERVICES

OSPIE serves the university by providing support and professional development as it relates to academic program development, program assessment, strategic planning, and accreditation. This includes oversight of the university's obligations as it relates to the Council on Postsecondary Education's (CPE) program approval process, the CPE's periodic program review and compliance with SASCOC's substantive change policy and accreditation standards. OSPIE also facilitates the university's internal department periodic review process, review of Chief Administrative Officers, and assessment of student learning outcomes for all academic programs including UK Core.

ORGANIZATION AT A GLANCE

- Katherine McCormick, PhD, acting associate provost for Planning and Assessment
- Direct reports
 - Ann Weber, PhD, assistant provost of Strategic Planning
 - Michael Rudolph, director of Institutional Effectiveness
 - Mark Cruse, business data analyst
 - RaeAnne Pearson, planning and accreditation coordinator
 - Toni Kirkner, administrative support associate
 - Vacant, assessment coordinator
- Regular filled FTE in unit
 - 6 regular filled FTE

ACCOMPLISHMENTS

- Implemented a new process for assessment of student learning outcomes for all academic degree and certificate programs

ACCOMPLISHMENTS (con't)

- Selected a new assessment management software system that will support campuswide institutional effectiveness efforts
- Partnered with the UK Core Education Committee and the academic colleges to re-initiate assessment of the UK Core student learning outcomes
- Oversaw the launch of seven degree programs through the CPE program approval process
- Conducted reviews of four administrative officers
- Reported nine substantive changes in compliance with SACSCOC's Substantive Change Policy
- Oversaw the completion of 11 department periodic reviews
- Facilitated the university's participation in the CPE's program review process
- Provided feedback on approximately 150 assessment plans for academic program student learning outcomes

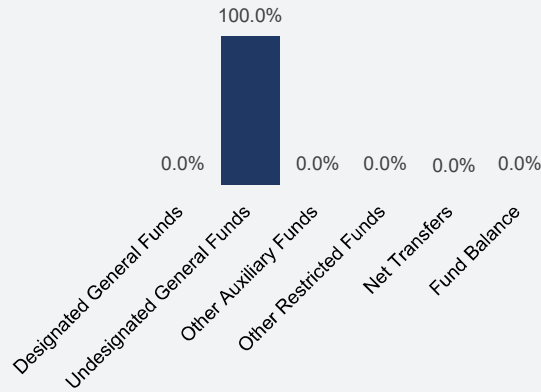
GOALS FOR FY 2021-22

- Revise the University's Administrative Regulations, policies and procedures as they relate to SACSCOC's substantive change policy and accreditation standards
- Continue to enhance branding and online presence through the redevelopment of an office website
- Continue to work with UK Core Education Committee to improve UK Core assessment and demonstrate evidence of continuous improvement
- Work with the campus to develop and implement an administrative unit review process
- Implement campus assessment software to support the university's institutional effectiveness efforts
- Support the university's SACSCOC 10-year reaffirmation process
- Review and provide feedback on 150-200 reports from academic programs on student learning outcome assessment results

Strategic Planning and Institutional Effectiveness

PROVOST AREA

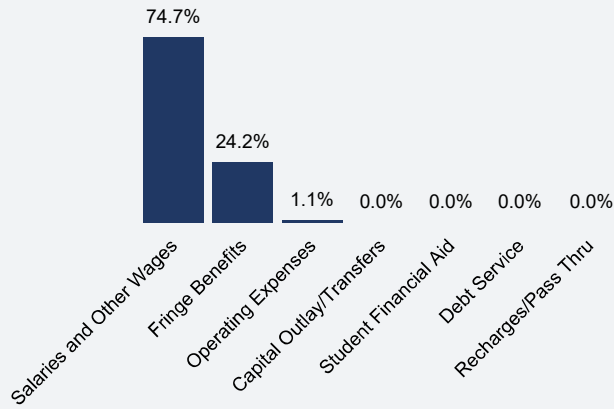
**FY 2021-22 Consolidated Revenues
by Percent**



2021-22 Original Proposed Revenue Budget

Regular Positions by FTE	Category	2021-22 Original Proposed Revenue Budget			Total
		General Funds	Auxiliary Funds	Restricted Funds	
Faculty 0.00	Designated General Funds	\$0	\$0	\$0	\$0
	Undesignated General Funds	663,800	0	0	663,800
	Other Auxiliary Funds	0	0	0	0
	Other Restricted Funds	0	0	0	0
	Net Transfers	0	0	0	0
Staff 8.00	Fund Balance	0	0	0	0
	Total	\$663,800	\$0	\$0	\$663,800

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21

2020-21 Total Revised Expense Budget	Category	2021-22 Original Proposed Expense Budget			Total
		General Funds	Auxiliary Funds	Restricted Funds	
\$495,800	Salaries and Other Wages	\$495,800	\$0	\$0	\$495,800
127,600	Fringe Benefits	160,600	0	0	160,600
11,400	Operating Expenses	7,400	0	0	7,400
0	Capital Outlay/Transfers	0	0	0	0
0	Student Financial Aid	0	0	0	0
0	Debt Service	0	0	0	0
0	Recharges/Pass Thru	0	0	0	0
\$634,800	Total	\$663,800	\$0	\$0	\$663,800

Student Financial Aid – Other

PROVOST AREA

MISSION STATEMENT

Graduate student scholarships are primarily administered by the Office of Finance, Funding and Analytics (FFA) within the Graduate School. The mission of this office is to develop funding strategies to scale and manage tuition, scholarships, assistantships, fellowships, student support and professional development for graduate students. The Graduate School strives to develop and lead by example a structure focused on quality, diversity and market analysis.

UNIT DESCRIPTION AND SERVICES

The Funding, Finance, and Analytics (FFA) Office within the Graduate School manages tuition scholarships for graduate students. The FFA Office ensures the quick and accurate distribution of funds to students who are awarded assistantships, fellowships and special commitments.

ACCOMPLISHMENTS

During the 2020-21 academic year, The Graduate School Office of Funding, Finance and Analytics:

- Offered \$29,444,900 in CORE Tuition Scholarships
- Administered \$22,981,300 in CORE Tuition Scholarships
- Awarded CORE Tuition Scholarships to 1,359 Out-of-State students
- Awarded CORE Tuition Scholarships to 363 In-State students

Due to COVID disruptions, the FFA Office:

- Created alternative operational plans to work in-person and remotely to promote safety while ensuring student services were fully in place
- Participated on the COVID committee that recommended assistance for graduate and professional students who were expected to graduate in Spring 2020 or Summer 2020, but who were unable to graduate due to disruptions caused by the COVID-19 pandemic

ACCOMPLISHMENTS (cont.)

- Provided enrollment and financial data to the Provost office as a result of the COVID disruptions
- Implemented service improvements to help students complete the process to accept their assistantships and fellowships

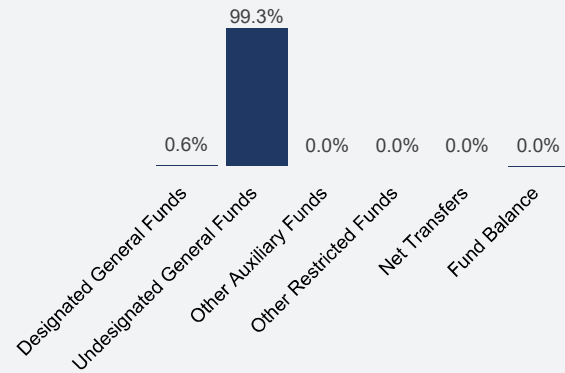
GOALS FOR FY 2021-22

- Further restructure the FFA Office organization to provide optimal productivity, compliance and services that support the mission and vision of The Graduate School
- Develop a formal FFA Office Vision, Mission and Core Values Statement
- Implement strong and effective practices in diversity recruitment in partnership with the colleges and other campus offices
- Examine all funding mechanisms within the Graduate School, with input from multiple university units, to ensure equitable and transparent distribution of funds to support graduate students and the teaching, research and service missions of the university
- Improve communications with college-level stakeholders to enhance understanding of the assistantship and fellowship processes

Student Financial Aid - Other

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

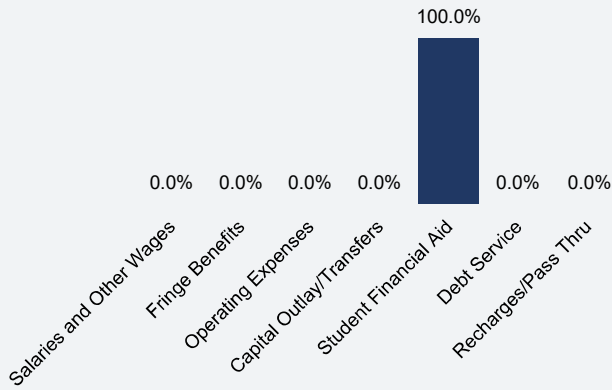


Regular Positions by FTE
Faculty
0.00
Staff
0.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$229,500	\$0	\$0	\$229,500
Undesignated General Funds	36,425,000	0	0	36,425,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	17,500	17,500
Total	\$36,654,500	\$0	\$17,500	\$36,672,000

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$0
0
0
0
0
36,672,000
0
0
\$36,672,000

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$0	\$0	\$0	\$0
Fringe Benefits	0	0	0	0
Operating Expenses	0	0	0	0
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	36,654,500	0	17,500	36,672,000
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$36,654,500	\$0	\$17,500	\$36,672,000

Teaching, Learning and Academic Innovations

PROVOST AREA

MISSION STATEMENT

In the spirit of UK's land-grant mission, Teaching, Learning and Academic Innovation (TLAI) seeks to enhance all teaching and learning environments and to expand the reach and offerings for UK's online education to new and continuing student populations. TLAI's goal is to lead the university in shaping world class teaching and learning that is innovative, inclusive and responsive to emergent needs in the workforce by providing resources and services for all instructors from faculty to graduate teaching assistants in the colleges and professional schools.

UNIT DESCRIPTION AND SERVICES

TLAI offers comprehensive support for teaching and learning in all environments through the Center for the Enhancement of Learning and Teaching, Distance Learning Administration, Faculty Media Depot, Presentation U, and UK Online. We work directly with instructors and students, host events and other programming, collaborate with departments, colleges, and other academic units, support the growth of online programs, advise and maintain up-to-date information on licensure and regulatory matters, and act as a hub for communications and resources.

ORGANIZATION AT A GLANCE

- Kathi Kern, PhD, associate provost for Teaching, Learning and Academic Innovation (TLAI)
- Direct reports
 - Patsy Carruthers, senior director
 - Shauna Morgan, director, equity and inclusion Initiatives
 - Trey Conatser, associate director, CELT
 - Miranda Hines, associate director, Distance Learning
 - Kelley Cruse, associate director, UK Online
 - Heidi Morrow, business officer
 - Evelyn Sorrell, senior faculty instructional consultant
- Regular filled FTE in unit
 - 27.75 regular filled FTE

ACCOMPLISHMENTS

- Led campuswide transition to remote instruction. TLAI played a vital role campuswide as Associate Provost Kern and her team led the Academic Course Delivery Workstream of nearly 50 members that reported to the EOC
- Facilitated remote instructional support with the "Teach Anywhere website" (26,442 pages views for 7/1-4/20), a "Week of Teaching Virtual Symposium" (696 participants), virtual office hours (1,483 visit, 7/1-4/20), virtual consultations (2,654), event attendance (4,051), academic support services Canvas page (437 downloads), and a summer course design and delivery support process
- Provided infrastructural and technology support for remote tools including Canvas, Zoom, Yuja, Ally, Respondus and ProctorU
- Paired with the P20 Learning Lab to conduct course-level study to examine the impact of COVID-19 on multiple facets of teaching and learning at UK. Although participation was voluntary, the study included 7,146 students, 111 instructors, and 261 individual course sections
- Continued expansion of UK's online presence with 11 new programs launched since July 1, 2020, bringing the total number of active online programs to 81. Enrollment for those programs has grown 53 percent over the last year. TLAI assisted Colleges with the development of 9 additional programs that will launch in the coming fiscal year. Awarded funding and provided initial coaching for 11 new UK Online programs and 3 new eSports programs
- Stimulated expanded 2020 summer enrollment by initiating a pilot digital badge program tied to summer class offerings (120 badges awarded as of April 2021)
- Collaborated in building the Smart Campus Initiative with the continuation of the 2020 Teaching Innovation Institute (20 faculty, 12 colleges); workshops on teaching with iPad; instructional resource production; peer support for learning with iPads, a student iPad ambassadors program; facilitating a CFP for programs in esports and game studies and assistance with esports event hosting and broadcasts

Teaching, Learning and Academic Innovations

PROVOST AREA

ACCOMPLISHMENTS (cont.)

- Supported students' in-person and online learning environments through: UK Online admissions and Presentation U peer tutoring (700 sessions, including 420 live, virtual appointments as part of a new service); student consultations; recruitment outreach, a virtual open house; online orientation support; Distance Learning Week; assignment-based tutoring; student iPad ambassadors and online learner peer mentors
- Provided infrastructural support with regulatory compliance for out-of-state activities; program onboarding; distance learning classroom scheduling; a UK Online web portal; marketing support for programs; compliance team received two national awards for compliance innovation and student-serving licensure database; Teacher Course Evaluation administration and an intellectual property policy for instructional materials and courses
- Enabled teaching excellence and innovation with instructional training/advising, student feedback sessions, workshops and other events, grant support, international faculty development projects and advocacy and support for accessibility. Supported other units such as the Office of Faculty Advancement, the Graduate School, and the Chellgren Center with instructional trainings, awards, and events (i.e., New Faculty Orientation, Outstanding Teacher Awards, Grad+ Pedagogy Track, Grad Teach Live!, etc.)

GOALS FOR FY 2021-22

- Enhance UK's culture of teaching and learning through faculty-centered, inclusive and collaborative services
- Expand online program offerings, retain currently enrolled online students and increase enrollment in online programs
- Contribute to student success through services, resources and collaboration with university units
- Expand our reach, recognition and impact among the UK community
- Advance UK's commitment to inclusion, diversity, accessibility and equity in higher education
- Engage in reflective practice, assess the impact of our work and make informed decisions that enhance the value of our services
- Enable UK's teaching community to continue to meet the ongoing and emerging challenges of teaching and learning in the wake of the COVID-19 pandemic

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS

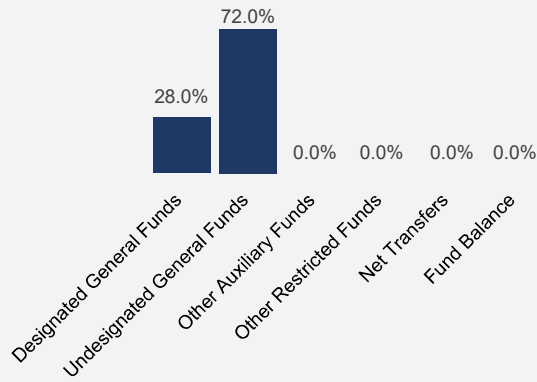
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$0	\$0	\$0	\$0	\$0
Other	0	2	0	0	0
Total	\$0	\$2	\$0	\$0	\$0

In Thousands

Teaching, Learning and Academic Innovations

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

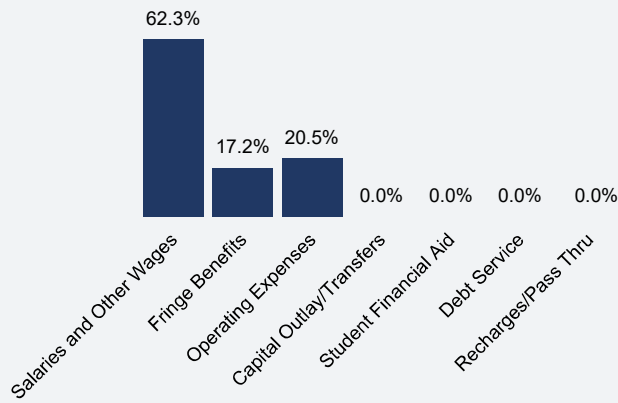


Regular Positions by FTE
Faculty
0.00
Staff
29.75

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$918,000	\$0	\$0	\$918,000
Undesignated General Funds	2,364,900	0	0	2,364,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$3,282,900	\$0	\$0	\$3,282,900

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$2,063,400
471,500
711,700
0
0
0
0
\$3,246,600

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$2,044,900	\$0	\$0	\$2,044,900
Fringe Benefits	565,000	0	0	565,000
Operating Expenses	673,000	0	0	673,000
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$3,282,900	\$0	\$0	\$3,282,900

University of Kentucky International Center

PROVOST AREA

MISSION STATEMENT

The University of Kentucky International Center (UKIC) leads internationalization efforts at the university. UKIC champions global education at the university and within the commonwealth and supports global learning, research and exchange. UKIC supports diversity and inclusion by fostering opportunities for students, staff, faculty and citizens to develop intercultural competencies that are fundamental to full participation in a global society.

UNIT DESCRIPTION AND SERVICES

- Recruits and supports international students at the graduate and undergraduate levels, in concert with Enrollment Management, Academic Excellence, the Graduate School, and the UK colleges
- Promotes campuswide planning and coordination of international education by advising campus administrators about new initiatives and opportunities, best practices, risk management, and UK's position nationally in terms of international student and faculty engagement
- Administers all immigration services at the university, including the Student and Exchange Visitor Information System electronic student tracking service of the U.S. Citizenship and Immigration Services, as well as employment visa and labor certification processing
- Stimulates the creation of more cross-cultural/international courses and the integration of a global dimension into other courses
- Advocates for education abroad and coordinates opportunities for international student education in the areas of academic credit abroad, student exchanges, international internships, international research, teaching abroad, and service-learning opportunities, through UK-sponsored programs and those offered by external providers
- Supports campus co-curricular programs for cross-cultural learning and discussion of global issues

UNIT DESCRIPTION AND SERVICES (cont.)

- Oversees health, safety, and security for students outside the U.S. engaged in academic (for credit) work. Collaborates with UK Police Department and with UK Risk Management in establishing and refining emergency response
- Acts as a bridge between the international community and Kentuckians to create a supportive environment for those interested in international opportunities
- Facilitates international initiatives on the part of individual colleges as well as those that involve multiple units on campus
- Oversees UK's Office of Global Health Initiatives

ORGANIZATION AT A GLANCE

- Sue Roberts, PhD, associate provost for Internationalization
- Direct reports
 - Melody Ryan, assistant provost for Global Health Initiatives
 - Mitchell Snider, manager of International Agreements
 - Sandee Huang, director of finance and operations
 - Andrea Gils, marketing and communication manager
- Regular filled FTE in unit
 - 35 regular filled FTE
- Six directors
- Seven Units:
 - Education Abroad and Exchanges
 - International Student and Scholar Services
 - International Partnerships and Research
 - Global Health Initiatives
 - Office of China Initiatives
 - International Health, Safety and Security
 - International Student Recruitment

University of Kentucky International Center

PROVOST AREA

ACCOMPLISHMENTS

- Served 1,377 International Students and 500 international visiting scholars in FY 2020-21
 - 718 Graduate and Professional students
 - 491 Undergraduate students
 - 168 Nondegree students
 - 338 International Visiting Scholars
- 20 first year undergraduates enrolled in Global Wildcats program for international students unable to travel to UK in person for fall 2020. Students completed the year with an average 3.5 Grade Point Average.
- 286 freshman international student applicants recruited by December 1, 2020, up 50 percent over previous year
- 700 students participated in Education Abroad (EA) Fairs in FY 2020-21
 - Launched e-sports program in Seoul, South Korea, in partnership with Gen.G
 - Five study away programs in National Park, in partnership with Aramark
 - New remote international internships and virtual exchanges
 - New virtual study abroad program in Oaxaca, Mexico
 - Developed virtual medical brigade in Santo Domingo, Ecuador
- 317 active international agreements continued through FY 2020-21
 - 11 key strategic international partner universities
 - 49 transfer agreements, 53 student exchanges
- 115 faculty and staff participated in the Global Engagement Academy in FY 2020-21
 - 9 Certificates of completion awarded
- Co-led International Village Living Learning Program (with College of Arts & Sciences) through FY 2020-21
- Completed strategic planning for Global UK

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$0	\$0	\$0	\$0	\$0
Other	555	647	722	729	595
Total	\$555	\$647	\$722	\$729	\$595

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- Shoulder to Shoulder Global's clinic study site in Santo Domingo, Ecuador continued through FY 2020-21 with virtual Brigades
- Translated governor's and mayor's messages regarding COVID-19 for local community

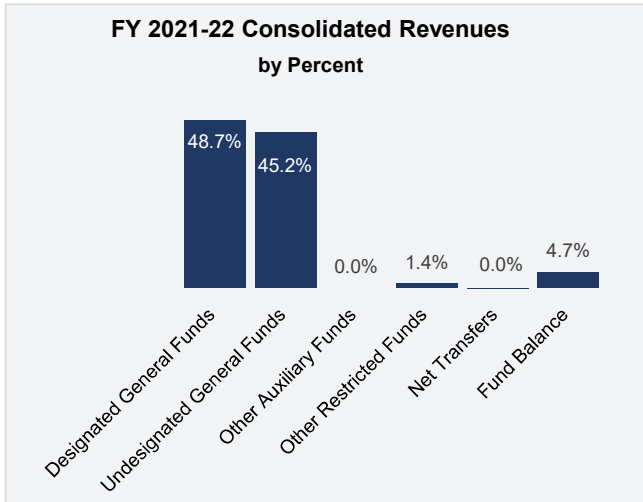
GOALS FOR FY 2021-22

- Begin execution of finalized strategic plan for a Global UK
- Continue Global Wildcats Program and other initiatives to support international students during uncertain global environment
- Prepare to resume Education Abroad and to increase participation in education aboard by underrepresented minorities when international travel is possible
- Develop and assess the successes of the FY 2020-21 international recruitment strategy; continue to partner with the Center for English as a Second Language on the "Pathway Program"
- Partner with the Office of the Vice President for Research on strategic plan for increasing and supporting international research
- Promote UK as a center for faculty development and training for partner universities
- Continue to build out the Global Engagement Academy, a professional development program for UK faculty and staff launched January 2020

University of Kentucky International Center

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

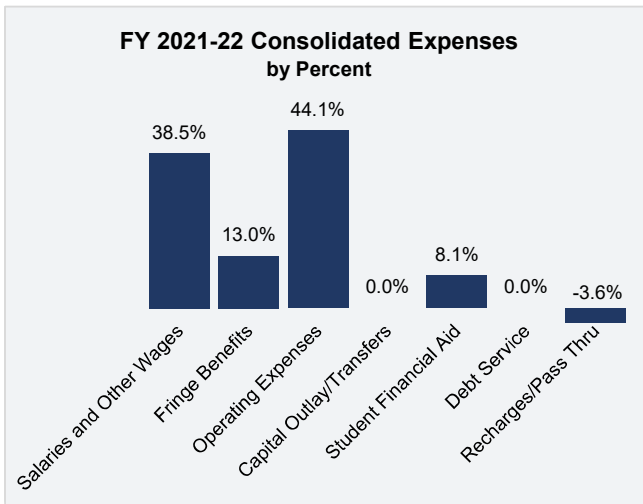


Regular Positions by FTE
Faculty
0.00
Staff
44.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$2,430,500	\$0	\$0	\$2,430,500
Undesignated General Funds	2,254,400	0	0	2,254,400
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	69,000	69,000
Net Transfers	0	0	(500)	(500)
Fund Balance	23,500	0	211,500	235,000
Total	\$4,708,400	\$0	\$280,000	\$4,988,400

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$1,834,600
528,100
2,320,200
0
362,700
0
(170,800)
\$4,874,800

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$1,798,600	\$122,800	\$0	\$1,921,400
Fringe Benefits	605,900	41,800	0	647,700
Operating Expenses	1,959,900	15,200	222,300	2,197,400
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	344,000	0	57,700	401,700
Debt Service	0	0	0	0
Recharges/Pass Thru	0	(179,800)	0	(179,800)
Total	\$4,708,400	\$0	\$280,000	\$4,988,400

University Press

PROVOST AREA

MISSION STATEMENT

The University Press of Kentucky (UPK) has a dual mission — the publication of academic books of high scholarly merit in a variety of fields and the publication of significant books about the history and culture of Kentucky, the Ohio Valley region, the Upper South and Appalachia. University Press is the statewide nonprofit scholarly publisher for the Commonwealth of Kentucky, serving all Kentucky state-sponsored institutions of higher learning as well as five private colleges and Kentucky's two major historical societies.

UNIT DESCRIPTION AND SERVICES

University Press of Kentucky publishes approximately 55 books a year. Half of UPK's publications are focused on its scholarly mission and highly focused academic works. The other half are focused toward a general interest audience and geared toward larger sales and bookstore events. While UPK is renowned for its publications on Kentucky and Appalachia, it is also highly regarded in film studies, military history, African-American studies, environmental studies and civil rights.

ORGANIZATION AT A GLANCE

- Ashley Runyon, executive director
- Direct reports
 - Teresa Collins, deputy director
 - Brooke Raby, director of sales and marketing
 - David Cobb, director of editorial, design, and production
 - Timothy Elam, information technology manager
 - Patrick O'Dowd, acquisitions editor
 - Natalie O'Neal, acquisitions editor
- Regular filled FTE in unit
 - 16 regular filled FTE

ACCOMPLISHMENTS

- *The Birds of Opulence* by Crystal Wilkinson is the 2021 selection for Kentucky Reads, presented by Kentucky Humanities
- *Edward M. Almond and the U.S. Army* by Michael E. Lynch won the 2020 Army Historical Foundation Distinguished Writing Award
- *Even As We Breathe: A Novel* by Annette Saunooke Clapsaddle was finalist for the 2020 Weatherford Award, nominated for the Appalachian Review 2020 Pushcart Prize, shortlisted for Reading Women's 2020 Fiction Award, a finalist for best cover design by Publishing Professionals Network, one of *Book Riot's* Best Books of 2020, and one of NPR's Favorite Books of 2020
- *Grieving for Guava: Stories* by Cecilia M. Fernandez was a finalist for the International Latino Book Award
- *Hitchcock and the Censors* by John M. Billheimer won the 2020 Edgar Allan Poe Award for Best Critical/Biographical Book, won the 2020 Macavity Award for Best Mystery Nonfiction/Critical and was a finalist for the Anthony Award *John Hervey Wheeler, Black Banking, and the Economic Struggle for Civil Rights* by Brandon K. Winford was a finalist for the Hagley Prize in Business History
- *Katherine Jackson French: Kentucky's Forgotten Ballad Collector* by Elizabeth DiSavino won the 2020 Kentucky History Book Award
- *The Murder of Marion Miley* by Beverly Bell was finalist for the USGA Herbert Warren Wind Book Award
- *The Redshirt: A Novel* by Corey Sobel was a finalist for Center for Fiction's First Novel Prize, winner for best cover design from Publishing Professionals Network, and one of NPR's Favorite Books of 2020
- *Sir Barton and the Making of the Triple Crown* by Jennifer S. Kelly won the 2020 Equus Literary Winnie Award for Equine Historical Horseracing
- *Spectacular Bid* by Peter Lee won the 2020 Equus Literary Winnie Award for Equine Horseracing Nonfiction
- *Wonderful Wasteland and Other Natural Disasters* by Elidio La Torre Lagares was a finalist for the International Latino Book Award

University Press

PROVOST AREA

ACCOMPLISHMENTS (cont.)

- The only scholarly publisher in the state, UPK publishes and keeps in print hundreds of titles that are critical to the history and culture of the state and Appalachia
- 1,250 titles are available open access to all consortium institutions in the state of Kentucky
- UPK is well-regarded for their editorial intern program; this program has led many students to publishing careers both at University Presses and at commercial houses

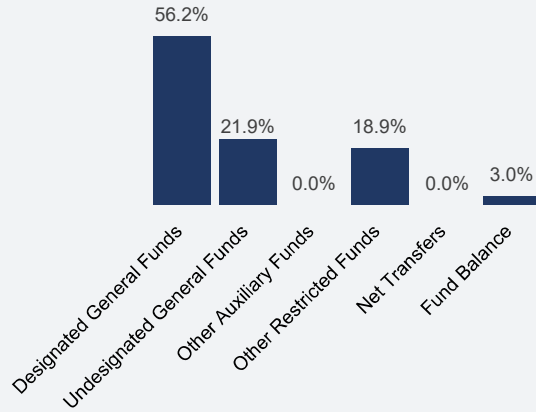
GOALS FOR FY 2021-22

- Increase number of titles entering editorial and production to 60 books a year
- Increase sales of books through bookstore engagement, rights and licensing deals and electronic distribution
- Increase number of open access titles and increase open access to all public schools in Kentucky
- Increase number of electronic publications available to increase accessibility

University Press

PROVOST AREA

**FY 2021-22 Consolidated Revenues
by Percent**

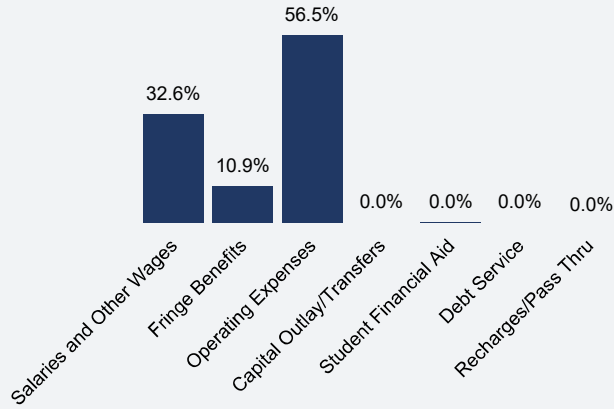


Regular Positions by FTE
Faculty
0.00
Staff
18.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,510,000	\$0	\$0	\$1,510,000
Undesignated General Funds	589,200	0	0	589,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	507,200	507,200
Net Transfers	0	0	0	0
Fund Balance	0	0	80,800	80,800
Total	\$2,099,200	\$0	\$588,000	\$2,687,200

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$838,600
238,600
1,220,100
0
100
0
0
\$2,297,400

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$876,600	\$0	\$0	\$876,600
Fringe Benefits	293,400	0	0	293,400
Operating Expenses	929,200	0	587,900	1,517,100
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	100	100
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$2,099,200	\$0	\$588,000	\$2,687,200

Office of the Executive Vice President

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

The Office of the Executive Vice President for Finance and Administration supports and serves the university and its students, faculty, staff, alumni, fans, patients and visitors. The core values for the EVPFA area include integrity, service, team, innovation and accountability.

UNIT DESCRIPTION AND SERVICES

Under the direction of the Executive Vice President for Finance and Administration, the office manages the operations of central administration and directs and provides support for compliance with university and governmental policies and regulations.

The office oversees the following divisions and units:

- Auxiliary and Administrative Services including Auxiliary Services, UK Dining, Gatton Student Center, the Club at Spindletop, Purchasing, Risk Management, Environmental Health and Safety, and Administrative Services
- Chief Investment Officer
- Information Technology Services including Enterprise Systems; Networking and Infrastructure; Customer Support and Student IT Enablement; Enterprise Applications; Research Computing Infrastructure; Institutional Research; Analytics and Decision Support; Enterprise CRM and Salesforce; and Cybersecurity
- Campus Services including Police Operations, Specialized Units, Special Victims Unit, Police Operational Support, Crisis Management and Preparedness and Healthcare Security
- Human Resource Services including Benefits; Compensation; Employee Relations; Employee Records; Employment; Health and Wellness; Training and Development; and Work-Life
- Institutional Equity and Equal Opportunity including handling complaints of discrimination, harassment and sexual misconduct; compliance obligations under Title IX; compliance with the Americans with Disabilities Act; and training and outreach
- Facilities Management including Facilities Maintenance-Campus; Facilities Maintenance-Medical Center; Utilities and Energy Management Services;

UNIT DESCRIPTION AND SERVICES (cont.)

- Planning, Design and Construction (Includes Capital Project Management and Campus Planning); and Sustainability
- Transportation Services including parking, campus transit services, bicycle programs, and other transportation-related services
- UK Coldstream Research Campus including Real Estate Services and UK Economic Development Collaborative (EDC)
- University Budget Office including Budget, Capital Planning, and Resource Planning and Analysis
- University Financial Services including Accounts Payable Services, Accounting and Financial Reporting Services, Debt Management, Endowment Management, Payroll Services, Research Financial Services, Student Account Services, Travel Services, and Treasury Services
- University Relations including Government Relations, Public Relations, Strategic Communication and Marketing/Branding, and WUKY Public Radio

ORGANIZATION AT A GLANCE

- Eric N. Monday, executive vice president for finance and administration (EVPFA)
- Direct reports
 - Angie Martin, vice president for financial planning and chief budget officer
 - Kim Wilson, vice president for human resources and chief human resources officer
 - Mary Vosevich, vice president for facilities management
 - Tom Harris, vice president for university relations
 - Terry Allen, vice president for institutional equity and equal opportunity
 - Penny Cox, treasurer
 - Todd Shupp, chief investment officer
 - James Frazier, associate vice president for administration
 - Gina Dugas, associate vice president for finance and administration

Office of the Executive Vice President

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

ORGANIZATION AT A GLANCE (cont.)

- Brian Nichols, chief information officer
- George Ward, executive director for coldstream research park and real estate
- Melody Flowers, executive director for strategic analysis and policy
- Anthony Beatty, assistant vice president for public safety
- Brenda Heeter, office operations manager
- Regular filled FTE in unit
 - Nine regular filled FTE

ACCOMPLISHMENTS

The Office of the EVPFA accomplished the following in FY 2020-21:

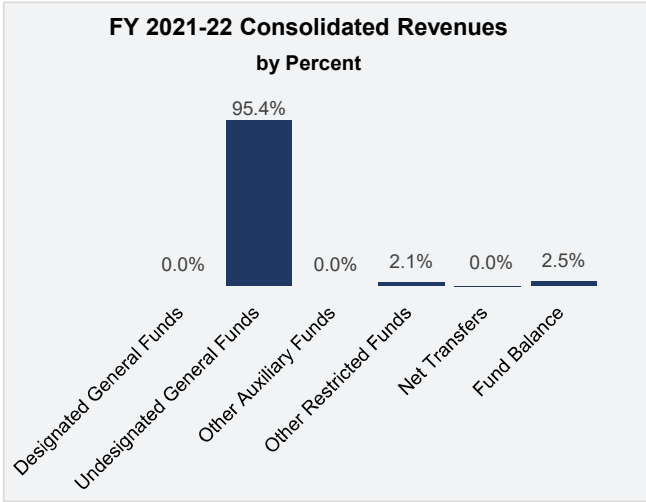
- Developed and implemented a comprehensive 'Playbook for Reinvented Operations' for the successful fall reopening after COVID-19 closure in the spring
- Continued modernization of campus buildings
- Management of Cornerstone P3 project
- Management of investment portfolio for university
- Activation and management of Emergency Operation Center related to the pandemic and campus threats
- Participation in development of the university's Strategic Plan
- Navigation of budget challenges due to the COVID-19 disruption
- Rollout of required Financial Foundations Training Series for business officers
- Established Council of Senior Business Officers

GOALS FOR FY 2021-22

- Reorganize service units to be more efficient in operations
- Effectively manage the university's investment portfolio to achieve continued growth
- Participate in the implementation of the university's Strategic Plan
- Participate in the implementation of the university's Diversity, Equity and Inclusion (DEI) plan
- Expand financial training for business officers
- Support the process of reaffirmation of accreditation by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC)

Office of Executive Vice President

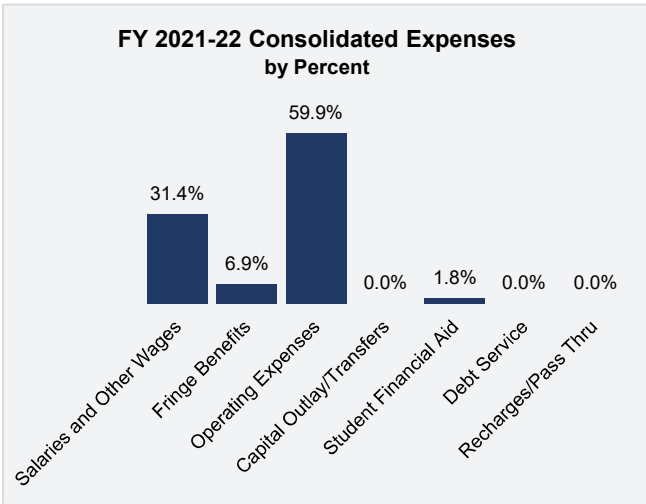
EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA



Regular Positions by FTE
Faculty
0.00
Staff
11.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	5,267,300	0	0	5,267,300
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	116,700	116,700
Net Transfers	0	0	(400)	(400)
Fund Balance	0	0	135,500	135,500
Total	\$5,267,300	\$0	\$251,800	\$5,519,100



2020-21 Total Revised Expense Budget
\$1,727,800
289,400
911,500
0
70,400
0
0
\$2,999,100

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$1,731,800	\$0	\$0	\$1,731,800
Fringe Benefits	382,800	0	0	382,800
Operating Expenses	3,152,700	0	152,100	3,304,800
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	99,700	99,700
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$5,267,300	\$0	\$251,800	\$5,519,100

Auxiliary and Administration Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

The mission of Auxiliary and Administrative Services is to provide a variety of services that support a living and learning environment fostering personal, professional and academic growth for the university community. The administrative functions of procurement and risk management provides essential risk reduction, access control, cost control and logistical services also to the University community.

UNIT DESCRIPTION AND SERVICES

Auxiliary and Administrative Services provides major services to the University of Kentucky campus community with an ethos that reflects our core values surrounding hospitality, accountability and selfless customer service. The primary functions of Auxiliary and Administrative Services consist of the overall operations for Housing (undergraduate and graduate), Dining Services, Gatton Student Center, UK Bookstore, the UK Post Office, Purchasing, Risk Management, Key Shop, Surplus and the Supply Center. Maintaining positive and productive relationships with our external partners are key components to our success — particularly with housing (Greystar), dining (Aramark), and the bookstore (Barnes & Noble).

Purchasing provides the service and support to procure quality goods and services for the university community and dispose of supplies and equipment at the end of their life cycle in a compliant manner. Risk Management oversees the university's collection of insurance policies and works with a variety of units on risk reduction efforts. The Key Shop manages access control to university-owned property and the Supply Center is a service hub assisting customers with ordering materials, sourcing special orders, receiving and delivering materials across campus.

In addition to face-to-face student and consumer-based operations, Auxiliary Services has a high level of fiscal responsibility that includes processing accounts paid/received, private donations (Greek housing) and corporate gifts. Its finance department is responsible for facilitating payroll services and end-of-year close operations for other departments throughout the EVPFA. Financially, Auxiliary Services relies on self-generated revenues from services provided to students, faculty/staff, space utilization, lease of space and student fees.

ORGANIZATION AT A GLANCE

- James Frazier, associate vice president for administration
- Personnel
 - Todd Adkins, risk management director
 - Drew Smith, interim assistant vice president for auxiliary services
 - Barry Swanson, chief procurement officer
 - Bradley Van Hook, auxiliary services manager
 - Myrin Roberts, total quality improvement director
 - Brooke Seitzinger, financial and business analyst senior
- Regular filled FTE in unit
 - 164.75 regular filled FTE

ACCOMPLISHMENTS

Auxiliary and Administrative Services had several accomplishments and goals achieved in FY 2020-21:

- Successfully oversaw 10 commencement ceremonies in May 2021, the first ceremonies since December 2019
- Successfully coordinated with enrollment management and the registrar's office to host classes in ballrooms A, B, C, Harris, and Worsham theater for the fall and spring semesters
- Coordinated with the EOC to convert the Blue Box Theater into a COVID 19 testing location
- Coordinated with UK Healthcare to offer flu shot clinics
- Successfully implemented meal delivery program for students who were COVID positive or quarantining on campus
- Coordinated with the EOC to plan for fall 2020 reopening after COVID closure. Managed dining spaces in terms of plexiglass, distancing, mask use, alternate dining locations
- Coordinated activity for Big Blue Nation Orientation events
- Worked with Campus Partners to host Governors School for the Arts
- Supported Enrollment Management in bringing in students for the Summer Enrollment Program and Summer Discovery Program

Auxiliary and Administration Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

ACCOMPLISHMENTS (cont.)

- Worked with UKPR and campus partners to secure incentive packages to attract students to live on campus fall 2021-spring 2022
- Facility improvements to support graduate and family housing students
- Increased revenue streams primarily through increased rebates while also working with vendors to reduce acquisition costs. These efforts contributed to the revenue needed to fund the Our Path Forward initiative. Lower costs were achieved in collaboration with university departments
- Hired a surplus property manager to lead the university's effort to expand expenditures with Diverse Business Enterprises as part of UK's overall DEI efforts
- Moved the UK Supply Center under the leadership of the Chief Procurement Officer to promote their integration into the overall UK supply chain
- The risk unit worked with our insurers to secure policy renewals below the expected market rates and manage the access control needs of our students, faculty and staff

GOALS FOR FY 2021-22

- Review staffing models to provide for greater efficiencies across all auxiliary units
- Identify additional income opportunities that support auxiliary operations
- Provide meaningful student employment opportunities to develop individuals for future careers grounded in principles of work ethic, professional skill set development and advancement opportunities
- Enhance the student experience and retention efforts by providing safe, clean, welcoming facilities and services that support active learning, student engagement, diversity, academic success and community
- Identify opportunities and methods to engage students, faculty and staff in all auxiliary events, services and facilities
- Enhance partnerships through collaborations with academic departments, student organizations and communities responding to the changing needs of students, other constituents and evolving institutional priorities

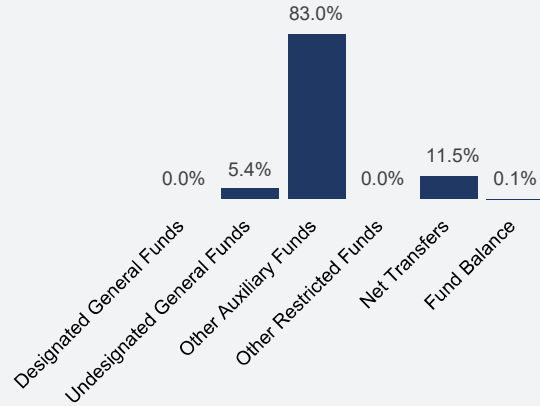
GOALS FOR FY 2021-22 (cont.)

- Address the needs of a diverse population by providing a place where student organizations can engage in activities that promote intercultural exchanges and a nurturing environment where commonalities and differences are recognized and celebrated
- Maintain high occupancy in undergraduate and graduate/family housing
- Organize and implement move-in for an exceptional experience to welcome students and their families
- Continue to ensure the purchasing supply chain remains strong between the university and our suppliers at an advantageous price
- Increase focus on supply diversity with community partners to be a top priority
- Promote increased business opportunities for diverse suppliers and provide cost savings and process efficiencies for all university departments by installing the Ariba Catalog and Commerce Automation eProcurement software technology. The software will create an Amazon-like shopping experience
- Increase our expenditures with diverse suppliers and continue to collaborate with Community Partners
- Continue to promote methodologies in risk management to internally manage risk elements or transfer these elements to other entities through contractual language or insurance

Auxiliary and Administrative Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

**FY 2021-22 Consolidated Revenues
by Percent**

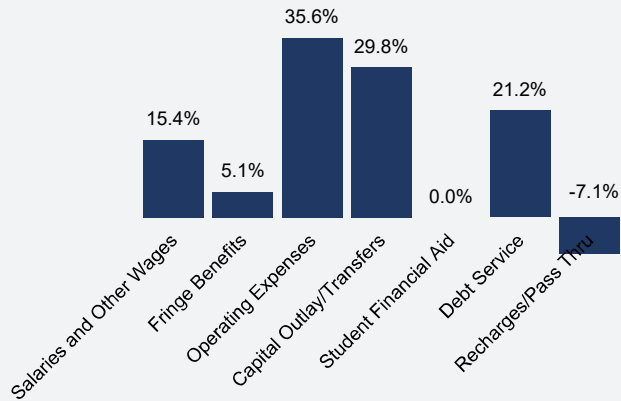


Regular Positions by FTE
Faculty
0.00
Staff
254.30

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	3,531,500	0	0	3,531,500
Other Auxiliary Funds	0	53,850,300	0	53,850,300
Other Restricted Funds	0	0	0	0
Net Transfers	100,000	7,363,200	0	7,463,200
Fund Balance	0	45,000	0	45,000
Total	\$3,631,500	\$61,258,500	\$0	\$64,890,000

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$9,968,000
2,815,200
9,120,700
11,220,000
0
13,777,200
(3,413,900)
\$43,487,200

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$2,565,100	\$7,455,000	\$0	\$10,020,100
Fringe Benefits	782,600	2,496,100	0	3,278,700
Operating Expenses	283,800	22,828,400	0	23,112,200
Capital Outlay/Transfers	0	19,338,200	0	19,338,200
Student Financial Aid	0	0	0	0
Debt Service	0	13,771,100	0	13,771,100
Recharges/Pass Thru	0	(4,630,300)	0	(4,630,300)
Total	\$3,631,500	\$61,258,500	\$0	\$64,890,000

Campus Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

Campus Services is dedicated to providing a diverse infrastructure of services and facilities that promote a safe, secure and accessible campus for all members of the University community, patients and guests.

UNIT DESCRIPTION AND SERVICES

The major operations included in Campus Services include: The UK Police Department (UKPD), Crisis Management and Preparedness and Environmental Health and Safety. The police department provides law enforcement, security and 9-1-1 services. Crisis Management and Preparedness is responsible for coordinating and facilitating effective campus disaster preparedness, mitigation, response and recovery activities to minimize the impacts of emergencies on the campus. Environmental Health and Safety include the services of the university Fire Marshal's Office, Occupational Health and Safety, Radiation Safety, Environmental Management and Biological Safety.

ORGANIZATION AT A GLANCE

- Anthony Beatty, assistant vice president for public safety
- Direct reports
 - Joseph Monroe, police chief
 - David Hibbard, environmental health and safety director
 - Jane Smith, administrative support associate II
- Regular filled FTE in unit
 - 210 regular filled FTE

ACCOMPLISHMENTS

Campus Services had several accomplishments and goals achieved in FY 2020-21:

- Completed sixth accreditation for the UKPD through the Kentucky Association of Chiefs of Police

ACCOMPLISHMENTS (cont.)

- Activated the Emergency Operations Center to manage the communications for UK's cyber intrusion
- Upgraded police body camera program
- Completed the 2020 UK Annual Crime Report
- Assisted in the development and implementation of the university's COVID-19 response plan
- BioRaft comprehensive laboratory safety program was implemented in support of research compliance
- Groundwater Protection Plan developed and implemented per 401 KAR 5:307, training provided to more than 400 employees
- Conducted risk assessments for employee and student locations in defining safe work practices, alternate workflows and room configurations
- Developed and implemented wastewater sampling strategy as part of the comprehensive COVID monitoring effort to determine locations of potential asymptomatic and pre-symptomatic student COVID cases

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$0	\$0	\$0	\$0	\$213
Other	0	0	0	0	0
Total	\$0	\$0	\$0	\$0	\$213

In Thousands

GOALS FOR FY 2021-22

- Refine and improve recruitment and retention strategies to attract and retain more diverse police officers
- Update the University of Kentucky Hazard Mitigation Plan. Assist in FEMA claims related to COVID-19
- Implement UK Central Kentucky Information Sharing and Threat Assessment Center
- Continue to expand the UK Central Security System

Campus Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

GOALS FOR FY 2021-22 (cont.)

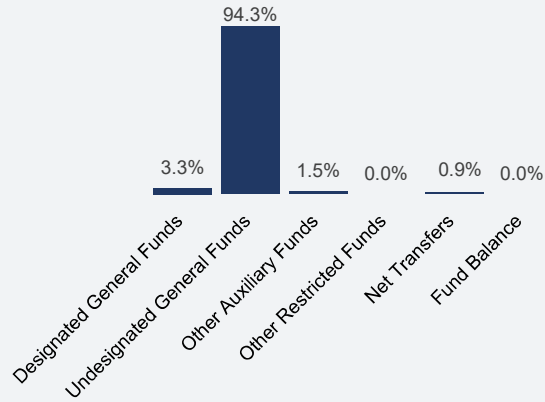
- Continue the initiative with UK Information Technology Services to develop UK mobile credential
- Continue to enhance the university's comprehensive Automatic Defibrillator program
- Complete pilot program to determine efficacy of diverting controlled substances from drain disposal
- Continue implementation of the university's Refrigerant Management Plan associated with Clean Air Act
- Continue with risk mitigation actions to address issues identified via the Enterprise Risk Management initiative
- Complete fourth year requirements of the University's Stormwater Quality Management Plan pursuant to the MS4 Permit

Campus Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

FY 2021-22 Consolidated Revenues

by Percent



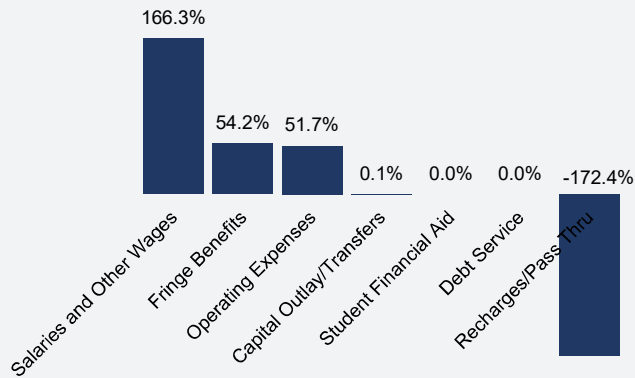
Regular Positions by FTE
Faculty
0.00
Staff
250.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$236,000	\$0	\$0	\$236,000
Undesignated General Funds	6,645,900	0	0	6,645,900
Other Auxiliary Funds	0	103,200	0	103,200
Other Restricted Funds	0	0	0	0
Net Transfers	66,000	0	0	66,000
Fund Balance	0	0	0	0
Total	\$6,947,900	\$103,200	\$0	\$7,051,100

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget
\$11,434,400
3,153,000
3,997,600
6,500
0
0
(11,470,900)
\$7,120,600

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$4,390,800	\$7,336,300	\$0	\$11,727,100
Fringe Benefits	1,433,700	2,390,900	0	3,824,600
Operating Expenses	1,123,400	2,525,200	0	3,648,600
Capital Outlay/Transfers	0	6,000	0	6,000
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	(12,155,200)	0	(12,155,200)
Total	\$6,947,900	\$103,200	\$0	\$7,051,100

Coldstream Operations

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

Coldstream Research Campus (CRC) is committed to creating the region's most dynamic research and development environment, for establishing economic opportunities for UK graduates, and creating products and jobs that improve the lives of Kentuckians and people around the world.

UNIT DESCRIPTION AND SERVICES

CRC is a premier business location in the heart of the world-famous Kentucky Bluegrass region. Once a prominent Kentucky horse farm and home to the first Kentucky Derby winner, Aristides, Coldstream's 735-acre campus has transitioned into a hub of innovation and creativity. Today, Coldstream is home to more than 50 organizations with more than 2,200 employees working in biotechnology, pharmaceuticals, equine health, and other industry sectors.

Real Estate Services (RES) assists all university departments and colleges with matters related to buying, leasing and selling of real property. RES facilitates the transaction process to ensure compliance with state statutes and maintains appropriate records. RES also coordinates discussion of acquisition prospects with university officials to assess the various properties to determine if they fit into the long-term strategy of the university.

The mission of the UK Economic Development Collaborative (EDC) is to proactively grow economic prosperity in the commonwealth in the areas of talent, innovation, place and partnership. In conjunction with the EDC, the UK Office of Business Engagement works to establish business relationships with a number of industry partners.

ORGANIZATION AT A GLANCE

- George Ward, executive director
- Personnel
 - James Conner, facilities operations director
 - Frances Stokes, accountant principal
 - Christine O'Brien, real properties manager
 - Kimberly Kluemper, business engagement director
 - Tanya Floyd, facilities planner (ASTECC)
 - Ashley Castorena, administrative support associate II
- Regular filled FTE in unit
 - Six regular filled FTE

ACCOMPLISHMENTS

Coldstream had several accomplishments and goals achieved in FY 2020-21:

- Published the UK Economic Development Collaborative (EDC) annual report
- Established the equitable economic development subcommittee of the EDC
- Participated in 50+ Lexington Economic Partnership calls with local business to establish a business engagement relationship
- Began to proactively contact UK vendors to expand the business relationship to a two-way partnership
- Held a groundbreaking for a 40,000 square foot office / laboratory building – the CORE
- Held a groundbreaking event with Cityscape Residential to build a 260-unit FIFTEEN51 Apartments
- Worked with LFUCG as a stakeholder for the master plan of 200 acres to be conveyed to LFUCG by June 30, 2022
- Negotiated an agreement which allows Kentucky Technology, Inc. to take equity ownership in UK startups as part of a new intellectual property licensing agreement started by the Office of Technology Commercialization

Coldstream Operations

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

ACCOMPLISHMENTS (cont.)

- Began the process to purchase 36 residential units across the street from UK Chandler Hospital
- UK Real Estate Foundation accepted several \$1 million+ real estate gifts and negotiate sale of the properties
- Entered into a purchase and sale agreement for the Burley Tobacco Growers building

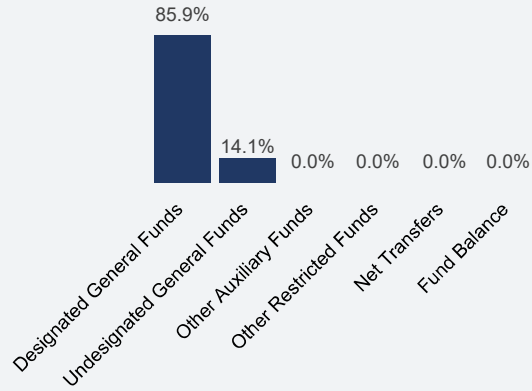
GOALS FOR FY 2021-22

- Advance the “Bold Ideas” of the UK EDC and added a bold idea of “Equity Mapping”
- Begin the self-study process for the Innovation and Economic Prosperity University Program of the APLU
- Complete construction on the FIFTEEN51 Apartments and the CORE building
- Sublease up to 60 percent of KTI’s space in the CORE and ASTeCC
- Convey 200 acres of land to LFUCG in exchange for more city streets within the UK campus
- Identify property near the main campus with the following priorities: UK HealthCare master plan, Parking, Housing, UK Innovation District, Limestone/Euclid Corridor Study Area, Low Cost Faculty Housing
- Develop real estate strategies for reduction of leased space due to efficiencies gained by working at home
- Close on the 36 residential properties across from the UK Chandler Hospital
- Continue the sale of property donated to the UK Real Estate Foundation
- Implement an electronic and physical repository for all real estate records including, leases, deeds and surveys
- Create data dashboards for all business engagement partners from a variety of silo data sources
- Establish five business engagement strategic partnerships — highest engagement level

Coldstream Operations

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

**FY 2021-22 Consolidated Revenues
by Percent**

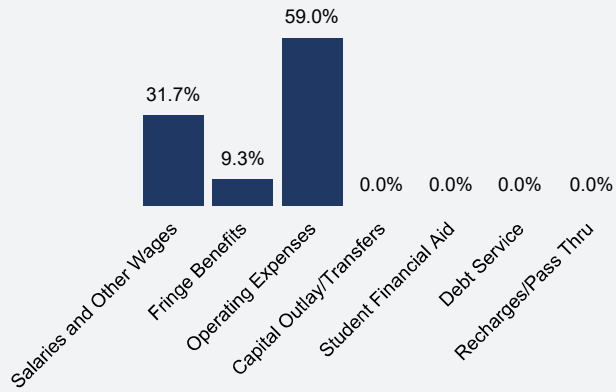


Regular Positions by FTE	
Faculty	0.00
Staff	6.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,589,000	\$0	\$0	\$1,589,000
Undesignated General Funds	260,700	0	0	260,700
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$1,849,700	\$0	\$0	\$1,849,700

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget	
\$578,900	Salaries and Other Wages
139,100	Fringe Benefits
1,117,400	Operating Expenses
0	Capital Outlay/Transfers
0	Student Financial Aid
0	Debt Service
0	Recharges/Pass Thru
\$1,835,400	Total

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$585,700	\$0	\$0	\$585,700
Fringe Benefits	171,900	0	0	171,900
Operating Expenses	1,092,100	0	0	1,092,100
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$1,849,700	\$0	\$0	\$1,849,700

Facilities Management

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

To provide an exquisite physical environment in which staff, faculty and students can achieve excellence in teaching, learning, research and public services.

UNIT DESCRIPTION AND SERVICES

Facilities Management is a service organization composed of units that plan, construct, manage, operate and maintain the physical assets (buildings, grounds and utility systems) for a facility inventory of almost 20 million gross square feet on a campus of 813 acres. The main operational service units within Facilities Management are:

- Facilities Maintenance-Campus
- Facilities Maintenance-Medical Center
- Utilities and Energy Management Services
- Planning, Design and Construction (Includes Capital Project Management and Campus Planning)
- Sustainability

ORGANIZATION AT A GLANCE

- Mary Vosevich, vice president for facilities management and chief facilities officer
- Direct reports
 - Adrienne Greene, facilities management personnel manager
 - Charlotte Blakeman, administrative staff officer II
 - Eva Fornash, facilities work management administrator
 - Kevin Locke, assistant vice president capital planning/design/construction
 - Paul Ducharme, facilities management medical center director
 - Phil Tackett, facilities management campus director
 - Shane Tedder, sustainability administrator
 - Tara Tecau, facilities financial and business services director
 - Tim Armstrong, facilities engineering & project management manager
 - Tim Clark, facilities services director associate

ORGANIZATION AT A GLANCE (cont.)

- Direct reports (cont.)
 - Xavier Rivera Marzan, utilities and energy management executive director
- Regular filled FTE in unit
 - 703.75 regular filled FTE

ACCOMPLISHMENTS

Facilities Management had several accomplishments and goals achieved in FY 2020-21:

- Initiated the Diversity, Equity & Inclusion master plan to create more inclusive, equitable and barrier-free environments
- \$10 million in Capital Renewal projects (<\$1 million) completed or in progress
- Completed the demolition of 11 buildings on 13 acres at the Kirwan/Blanding Complex
- Created six internal workstreams, including space, campus navigation, custodial services, informational signage, building systems and construction to make sure campus was ready for a restart fall semester 2020
 - Placed over 50,000 signs
 - Moved over 10,000 pieces of classroom furniture to storage in summer 2020 to allow for social distancing. Returned furniture to classrooms in summer 2021 to prepare for return to normal in fall
 - Additional cleaning provided in public spaces, common areas, primary entrances, hallways and restrooms

Facilities Management

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$88	\$65	\$0	\$24	\$84
Other	0	0	0	0	217
Total	\$88	\$65	\$0	\$24	\$301

In Thousands

GOALS FOR FY 2021-22

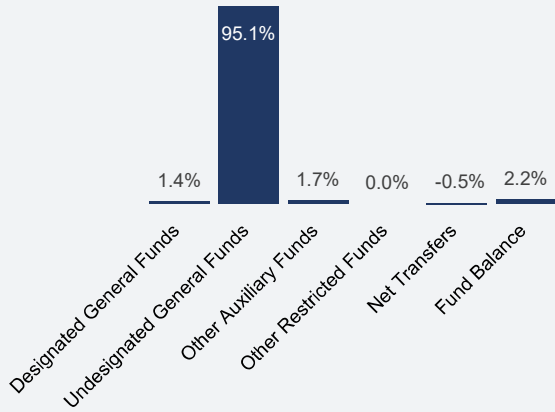
- Support the Smart Campus Initiative, particularly in campus facilities
- Continue implementation of \$350 million of the 20-year utility master plan
- Continue to further enhance data management and its use in decision making
- Proceed with a new integrated work management system
- Continue the campus modernization initiative
- Implement the new Sightlines initiative
- Implement portfolio management tool
- Restructure internal Facilities Management financial processes

Facilities Management

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

FY 2021-22 Consolidated Revenues

by Percent



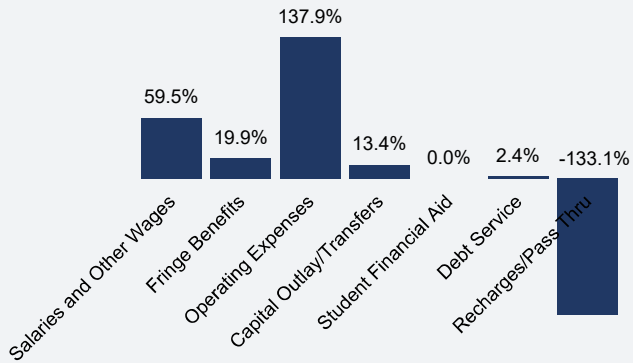
Regular Positions by FTE
Faculty
0.00
Staff
968.25

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,079,400	\$0	\$0	\$1,079,400
Undesignated General Funds	73,229,100	0	0	73,229,100
Other Auxiliary Funds	0	1,346,200	0	1,346,200
Other Restricted Funds	0	0	0	0
Net Transfers	0	(384,800)	0	(384,800)
Fund Balance	0	1,708,400	0	1,708,400
Total	\$74,308,500	\$2,669,800	\$0	\$76,978,300

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget
\$43,130,800
12,217,800
110,243,200
10,312,100
0
2,135,100
(103,885,500)
\$74,153,500

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$19,801,800	\$25,991,200	\$0	\$45,793,000
Fringe Benefits	3,541,900	11,803,400	0	15,345,300
Operating Expenses	39,091,800	67,046,000	0	106,137,800
Capital Outlay/Transfers	10,000,000	322,000	0	10,322,000
Student Financial Aid	0	0	0	0
Debt Service	1,866,600	0	0	1,866,600
Recharges/Pass Thru	6,400	(102,492,800)	0	(102,486,400)
Total	\$74,308,500	\$2,669,800	\$0	\$76,978,300

Human Resource Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

To promote equitable policies and practices and provide guidance on Human Resources (HR) decisions in support of the university's mission.

UNIT DESCRIPTION AND SERVICES

Human Resources manages university employee-related functions and services, including oversight and compliance of HR policies and procedures, employment (including the student and temporary employee placement service), employee relations, leave administration, compensation programs, employee records, employee training and development, benefits, employee engagement, work-life, elder care, unemployment and health and wellness programs. In addition, Human Resources provides dedicated strategic HR support to specified units through deployment of HR Business Partner team member to specified units (e.g. UK HealthCare, Research, Provost's office, President's Areas). Human Resources collaborates with or refers matters directly to the Office of Faculty Advancement when providing managerial or administrative support regarding faculty matters.

ORGANIZATION AT A GLANCE

- Kimberly P. Wilson, vice president and chief human resources officer
- Direct reports
 - Catie Lasley, HR executive director
 - Vacant, AVP HR for HealthCare
 - Debbie Carwile, director for compensation
 - Sarah Bowes, director for employment
 - Steve Ivey, HR communications officer
 - Erika Chambers, director for work life and employee engagement
 - Richard Amos, chief benefits officer
 - Sherri Goins, director for employee relations
- Regular filled FTE in unit
 - 144 regular filled FTE

ACCOMPLISHMENTS

Human Resource Services had several accomplishments and goals achieved in FY 2020-21:

- Support the university's designation as an honor roll recipient of the Great Colleges to Work For
- Received recognition from Springbuk's Healthiest Employers Award as one of the Healthiest Employers of Kentucky for 2020
- Provided support and guidance throughout the pandemic response period, including establishing a childcare center, expanded mental health support, health safety education and training, etc. in collaboration with members of the HR workstream
- Collaborated with financial leaders to create and launch Financial Foundations Training Program in myUK Learning
- Streamlined the employee retirement plan investment lineup, adjusted investment options to strengthen the University's fiduciary position and added new Environmental, Social and Governance investment options
- Established on-demand employee turnover dashboard
- Develop proposal on paid elder care and parental leave programs

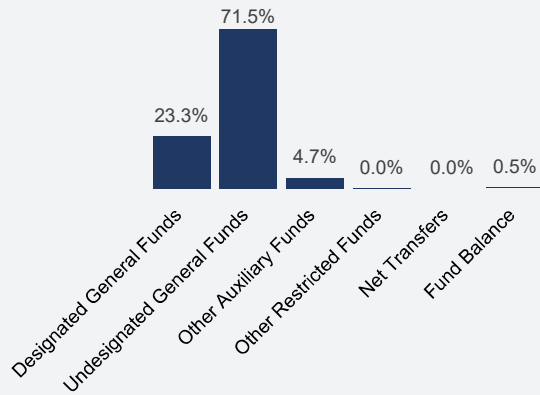
GOALS FOR FY 2021-22

- Build and market UK's employment brand, leveraging our ongoing national recognition as an employer of choice
- Implement tactics to improve diversity recruitment and support of dual-career partners
- Educate and support university managers and employees as they work towards a reinvented normal
- Continue to increase awareness of, and engagement in, holistic well-being support services for faculty and staff

Human Resource Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

**FY 2021-22 Consolidated Revenues
by Percent**

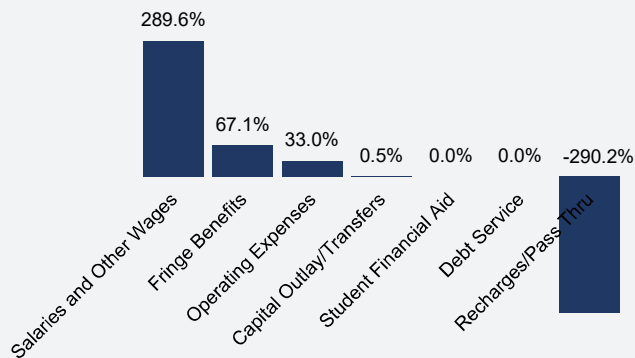


Regular Positions by FTE
Faculty
0.00
Staff
194.63

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$2,552,100	\$0	\$0	\$2,552,100
Undesignated General Funds	7,813,600	0	0	7,813,600
Other Auxiliary Funds	0	510,000	0	510,000
Other Restricted Funds	0	0	4,500	4,500
Net Transfers	0	0	0	0
Fund Balance	0	50,000	0	50,000
Total	\$10,365,700	\$560,000	\$4,500	\$10,930,200

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$25,788,400
5,587,600
3,648,800
58,000
0
0
(24,402,700)
\$10,680,100

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$10,198,700	\$21,453,100	\$0	\$31,651,800
Fringe Benefits	3,163,500	4,167,000	0	7,330,500
Operating Expenses	2,653,500	951,500	4,500	3,609,500
Capital Outlay/Transfers	58,000	0	0	58,000
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	(5,708,000)	(26,011,600)	0	(31,719,600)
Total	\$10,365,700	\$560,000	\$4,500	\$10,930,200

Information Technology Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

Information Technology Services (ITS) is committed to providing technology resources utilized by UK students, faculty, staff, visitors, the University community and citizens of the Commonwealth.

UNIT DESCRIPTION AND SERVICES

ITS creates and maintains vital systems such as cloud and system operations; the enterprise-wide network, wireless, and telephone connectivity; houses computational resources used by numerous researchers; supports and maintains student computing spaces; provides direct IT customer support; shepherds cybersecurity initiatives; manages vendor relations and finances; provides product development and integration services; analyzes data and manages constituency relationship management (CRM) with Salesforce.

ITS is committed to providing opportunities for youth in central Kentucky through its K-12 Partnership Program. Frederick Douglass High School (FDHS) Academy of Technology students were able to gain interview experience and learn more about careers in IT while applying for ITS internships. ITS hosted two high school students in internships starting in fall 2020. Additionally, four ITS employees participated in FDHS's Career Conversations series, which provided students insights to careers in IT. ITS continued to serve on the FDHS Academy of Technology Advisory Committee, providing resources and ideas to school administration and instructors.

In a collaboration with UK HealthCare and Gen.G, ITS supported the Give Health for Kentucky Kids event through the Esports initiative, hosting a seven-day fundraising stream-a-thon on Twitch. The event aimed to provide patients with a sense of community and freedom through virtual gaming and raised more \$20,000 for Kentucky Children's Hospital, Children's Miracle Network and Extra Life.

Additionally, ITS conducted fundraising for the UK Employee COVID-19 Response Fund and the C.R.I.S.I.S. Program to assist employees suffering a variety of hardships.

ORGANIZATION AT A GLANCE

- Brian Nichols, chief information officer
- Direct reports
 - Stephen Burr, executive director for enterprise systems
 - Jennifer Edwards, communications and strategic engagement director
 - Tyler Gayheart, executive director for enterprise customer relationship management and Salesforce
 - Kathy Hamperian, executive director for customer support and student enablement
 - Rick Phillips, executive director for networking and infrastructure
 - Charles Pike, director for research computing infrastructure
 - Heath Price, associate chief information officer
 - Adam Recktenwald, executive director for enterprise applications
 - Karen Willmott, executive director for administration, finance and human resources
- Regular filled FTE in unit
 - 228 regular filled FTE

ACCOMPLISHMENTS

Information Technology Services had several accomplishments and goals achieved in FY 2020-21:

- Continued enhancements on software and service offerings, physical infrastructure including phone and internet, Wi-Fi, mobile applications (e.g., myUK and UK:Go) and research computing cyberinfrastructure
- Instituted cybersecurity upgrades and threat monitoring for university systems

Information Technology Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

ACCOMPLISHMENTS (cont.)

- Provided support for the University’s response to COVID-19 through designing and installing networks in testing and vaccination locations, setting up phone operations for contact tracing and COVID-19 hotlines, providing constant communications and daily screening questions through the enterprise CRM, validating testing and vaccination data, and developed applications to further facilitate vaccination operations for UK and the Lexington community
- Launched enhanced Advising Hub 2.0 portal in collaboration with Student Success and new Concur Travel and Expense Management in partnership with University Financial Services
- Increased training and adoption of Microsoft Teams through Open Lab series and departmental migrations from Skype for Business, enabling collaboration, chat, call and video conferencing during remote learning, teaching, and working
- Designed and installed a new network at the Y Academy for School Aged Children to support childcare for UK HealthCare and campus employees. Designed and installed wireless networks for Campus Canopies, outdoor spaces for students to use while encouraging physical distancing
- Distributed approximately 13,105 iPads, keyboards, and pencils to aid in student success and consistent access
- Established a \$1 million scholarship fund for Esports with Gen.G and collaborated with UK HealthCare and Gen.G to host the “Give Health for Kentucky” event
- Began automatic account deprovisioning for former students and employees, hardening cybersecurity and freeing up software licenses from inactive accounts
- Implemented a new call transfer system, Parlance, for main UK and UK HealthCare phone lines which automated call transfers without the need for agents
- Code developed to parse through and free up more than 4TB of space in SAP storage

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$0	\$0	\$0	\$786	\$614
Other	0	0	0	0	0
Total	\$0	\$0	\$0	\$786	\$614

In Thousands

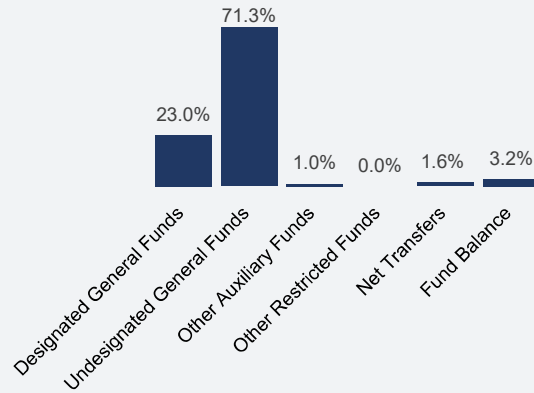
GOALS FOR FY 2021-22

- Lead initiatives to create sustained pockets of innovation, deliver high levels of customer service and create opportunities for cross-campus collaboration
- Maintain and evolve offerings for the University community through a variety of ways, including a highly digital experience for undergraduates through the Smart Campus initiative. Strengthening tools aimed at student success, employee training, identity management and existing systems integrations
- Make improvements that increase productivity, timeliness and data accuracy for faculty, students and staff and cyberinfrastructure for research capabilities
- Continue to deliver hardened cybersecurity to further mitigate risks in addition to enhancements and replacements of existing hardware and network infrastructure
- Maximize communication through a variety of methods
- Maintain agility in product and service offerings while continuing to provide and enhance customer service opportunities in response to COVID-19 and the changing higher education environment
- Develop strategies for recruiting and retaining skilled personnel, including enhanced processes, personnel development and available departmental engagement opportunities to further support diversity, equity and inclusion efforts

Information Technology Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

**FY 2021-22 Consolidated Revenues
by Percent**

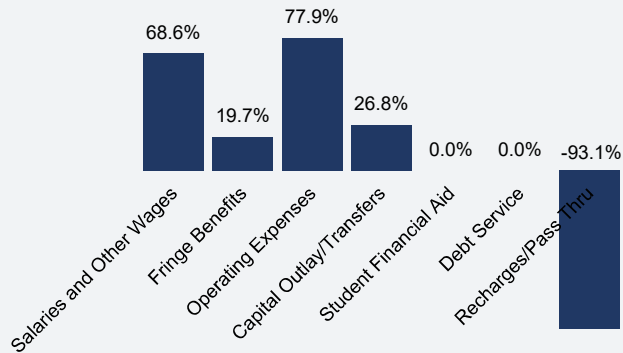


Regular Positions by FTE
Faculty
0.00
Staff
273.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$6,245,500	\$0	\$0	\$6,245,500
Undesignated General Funds	19,393,900	0	0	19,393,900
Other Auxiliary Funds	0	277,900	0	277,900
Other Restricted Funds	0	0	0	0
Net Transfers	430,400	0	0	430,400
Fund Balance	0	861,500	0	861,500
Total	\$26,069,800	\$1,139,400	\$0	\$27,209,200

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$17,860,800
4,564,400
20,718,600
5,053,100
0
0
(23,309,300)
\$24,887,600

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$11,646,300	\$7,016,500	\$0	\$18,662,800
Fringe Benefits	3,400,300	1,969,100	0	5,369,400
Operating Expenses	9,389,200	11,808,900	0	21,198,100
Capital Outlay/Transfers	1,634,000	5,665,200	0	7,299,200
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	(25,320,300)	0	(25,320,300)
Total	\$26,069,800	\$1,139,400	\$0	\$27,209,200

Institutional Equity and Equal Opportunity

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

To promote an environment free of discrimination and inequity in accordance with university, federal and state equal opportunity statutes and regulations.

UNIT DESCRIPTION AND SERVICES

The Institutional Equity and Equal Opportunity office is responsible for upholding the university's commitment to equal opportunity for all members of the university community in academic programs, research, service and employment. The office works collaboratively with internal and external units to foster a diverse, inclusive, equitable and fundamentally fair institution.

The unit provides the following services to the university community:

- Handle internal and external complaints of discrimination, harassment and sexual misconduct
- Coordinate compliance obligations under Title IX
- Coordinate compliance with Americans with Disabilities Act
- Train the university on equal opportunity and affirmative action policies and procedures
- Develop and disseminate the annual University Affirmative Action Plan
- Recommend and monitor attainment of faculty and staff employment goals

ORGANIZATION AT A GLANCE

- Terry Allen, vice president for institutional equity and equal opportunity
- Direct reports
 - Martha Alexander, executive director and Title IX coordinator
 - Laura Brasie, equal opportunity investigator
 - Julia Phillips, equal opportunity investigator
 - Meredith Reeves, equal opportunity investigator
 - Brandon Williams, equal opportunity investigator
 - Heather Roop, technical compliance officer and ADA coordinator
 - Andrew Beppler, administrative support associate II
- Regular filled FTE in unit
 - 8 regular filled FTE

ACCOMPLISHMENTS

Institutional Equity and Equal Opportunity had several accomplishments and goals achieved in FY 2020-21:

- Adapted case investigations and trainings to a changing institutional environment
- Administered record number of ADA accommodation requests
- Revised complaint intake and records management procedures
- Worked in conjunction with campus units to revise the Title IX Administrative Regulation 6:2
- Supported management of UK HealthCare Diversity and Inclusion Enterprise goal

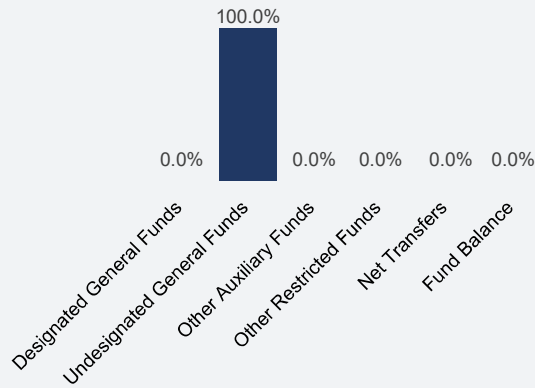
GOALS FOR FY 2021-22

- Complete revision and implementation of Administrative Regulations 6:1 and 6:2
- Perform accurate and timely investigation of discrimination, harassment, and sexual misconduct internal and external complaints. Recommend appropriate and equitable remedial actions
- Serve as the university resource for development and implementation of reasonable accommodations due to disability, particularly during the current pandemic environment
- Revise employment goals and job groups in conjunction with new university Strategic Plan and Affirmative Action Plan regulatory requirements
- Improve the provision of information through training, the web and related channels

Institutional Equity and Equal Opportunity

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

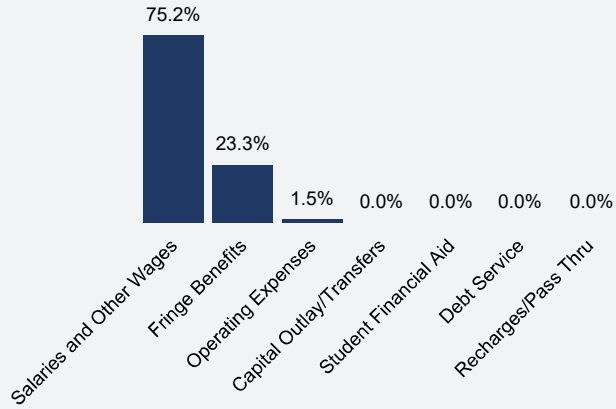
**FY 2021-22 Consolidated Revenues
by Percent**



2021-22 Original Proposed Revenue Budget

Regular Positions by FTE	Category	2021-22 Original Proposed Revenue Budget			Total
		General Funds	Auxiliary Funds	Restricted Funds	
Faculty 0.00	Designated General Funds	\$0	\$0	\$0	\$0
	Undesignated General Funds	908,800	0	0	908,800
	Other Auxiliary Funds	0	0	0	0
	Other Restricted Funds	0	0	0	0
	Net Transfers	0	0	0	0
Staff 8.00	Fund Balance	0	0	0	0
	Total	\$908,800	\$0	\$0	\$908,800

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21

2020-21 Total Revised Expense Budget	Category	2021-22 Original Proposed Expense Budget			Total
		General Funds	Auxiliary Funds	Restricted Funds	
\$683,600	Salaries and Other Wages	\$683,600	\$0	\$0	\$683,600
165,800	Fringe Benefits	211,800	0	0	211,800
19,800	Operating Expenses	13,400	0	0	13,400
0	Capital Outlay/Transfers	0	0	0	0
0	Student Financial Aid	0	0	0	0
0	Debt Service	0	0	0	0
0	Recharges/Pass Thru	0	0	0	0
\$869,200	Total	\$908,800	\$0	\$0	\$908,800

Transportation Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

Transportation Services provides diverse commuting alternatives and intra-campus mobility for University of Kentucky employees, students and guests.

UNIT DESCRIPTION AND SERVICES

Transportation Services is responsible for all parking, transit and mobility services and programs for the university and supports the broader mission of the university by providing access to, from and around campus. Services provided to the university community include:

- Parking for students, employees, visitors, patients, vendors and contractors
- Parking for Bluegrass Community College (Cooper Drive Campus) employees and students, Shriners Hospital and VA Hospital (Bowling Campus) employees and other campus partners
- Enforcement of university vehicle parking and permit regulations
- Campus transit and paratransit services
- Late-night on-demand bus and Kentucky Wildcab services
- Free city-wide transit for employees and students thru Lextran
- Student break airport and regional shuttles
- Bus charters for campus sponsored events
- Plan, develop and implement parking infrastructure projects
- Maintain and enhance campus parking infrastructure
- Bicycle rentals and repairs
- Bicycle infrastructure and programs
- Pedestrian infrastructure and programs
- E-scooter program oversight
- Motorist assistance
- Alternative transportation incentives
- Personal mobility programs
- Commute planning

ORGANIZATION AT A GLANCE

- Melody Flowers, Executive Director for Strategic Analysis and Policy
- Direct reports
 - Lance Broeking, transportation services director
- Regular filled FTE in unit
 - 73.8 regular filled FTE

ACCOMPLISHMENTS

Transportation Services had several accomplishments and goals achieved in FY 2020-21:

- Completed the Library Drive Extension – Phase I project in fall 2020
- Opened the Cornerstone Parking Garage (PS #5 expansion) in fall 2020
- Completed trench drain repairs in the Kroger Field West Blue Lot
- Implemented real-time mobile license plate recognition (LPR) to improve enforcement efficiency
- Implemented pay-by-cell technology using technology partner ParkMobile to support mobile payment for hourly parking at meters and surface visitor lots
- Developed UK construction standards for regulatory signage and parking lot and pavement markings
- Established vendor and courier permit system in collaboration with UK HealthCare
- Developed standardized food delivery policy in collaboration with UK HealthCare
- Completed refurbishing of all campus parking meters
- Partnered with Big Blue Pantry to offer fifth annual Donations for Citations program
- Launched Bird e-Scooter preferred campus partner in fall 2020
- Began work on a comprehensive five-year campus bicycle master plan (expected completion in fall 2021)
- Completed the Avenue of Champions curb cuts and painting, crosswalk scramble, and signal installation in collaboration with LFUCG; Kentucky Clinic Garage exit crosswalk improvement at the intersection with Huguelet

Transportation Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

ACCOMPLISHMENTS (cont.)

- Drive; and Pedestrian connectivity from Greg Page Apartments to Alumni Drive along east side
- COVID-19 related accomplishments
 - Instituted COVID protocols for bus service, on-demand transportation and offices
 - Introduced express pick-up window to increase customer service alternatives and establish touch-free customer service interaction
 - Operated COVID positive student transportation between on-campus residences and isolation/quarantine housing
 - Facilitated drive-thru graduation ceremonies for various colleges using the departmental low-powered information radio station
 - Implemented cost-savings measures to address pandemic related revenue impact

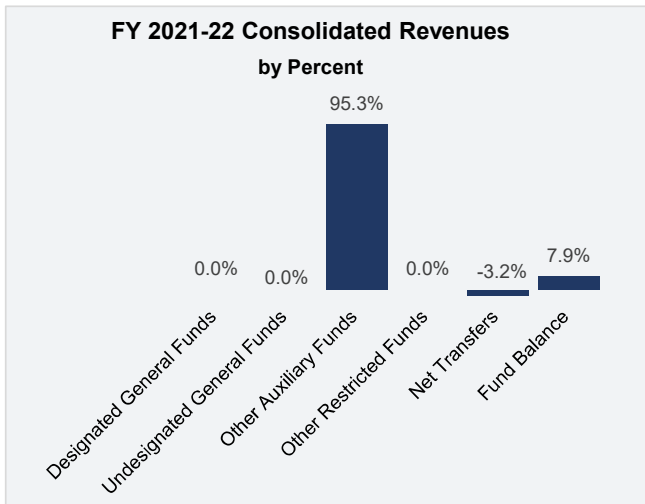
GOALS FOR FY 2021-22

- Complete a comprehensive five-year campus bicycle master plan
- Expand real-time mobile license plate recognition (LPR) to UK HealthCare areas through the addition of a second equipped vehicle
- Introduce an enhanced on-demand technology platform for Paratransit and Wildcab transportation services through a unique partnership with Uber which will leverage their industry leading technology platform as well as commingle University transportation services with the Uber network to expand student transportation options
- Revise and simplify University Vehicle Parking and Permit Regulations
- Complete major campus parking lot restriping program including the parking lots at Kroger Field in addition to other select campus parking lots and garages
- Complete the Cooper Drive mid-block crossing enhancements at Bluegrass Community and Technical College and reduce pedestrian crossing distance at the intersection of Sports Center and Complex drives
- Modernize campus visitor parking validation system
- Implement value permit solution for part-time employees and students and hybrid-work employees to facilitate access to gated facilities consistent with existing daily permit options
- Collaborate with UK HealthCare on the Chandler Hospital (PS #8) expansion design
- Complete trench drain repairs at the Kroger Field East Blue Lot
- Complete repairs to the Commonwealth Drive Lot and establish pedestrian connectivity from the lot to the Arboretum trails
- Implement dumpster service parking plan in collaboration with Facilities Management
- Continue to evaluate opportunities to adjust campus permit program to provide options to increase parking predictability, convenience and flexibility
- Continued to focus on shifting employee and student behaviors away from single occupancy vehicles

Transportation Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

**FY 2021-22 Consolidated Revenues
by Percent**

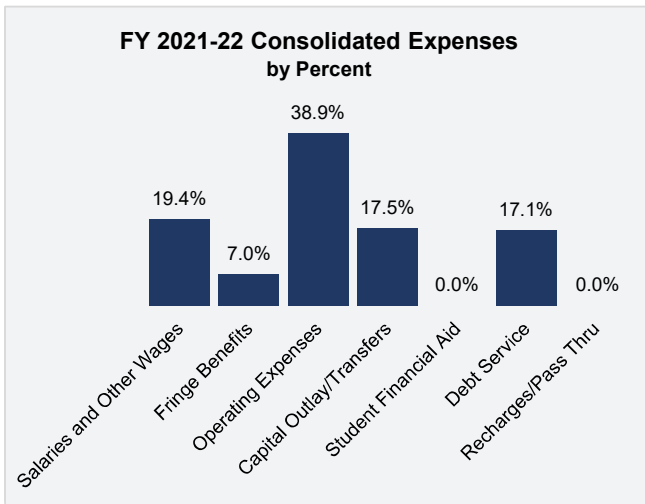


Regular Positions by FTE
Faculty
0.00
Staff
97.86

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	15,820,000	0	15,820,000
Other Restricted Funds	0	0	0	0
Net Transfers	0	(529,600)	0	(529,600)
Fund Balance	0	1,307,700	0	1,307,700
Total	\$0	\$16,598,100	\$0	\$16,598,100

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$3,084,300
976,700
7,587,400
410,000
0
2,792,300
0
\$14,850,700

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$0	\$3,226,100	\$0	\$3,226,100
Fringe Benefits	0	1,162,700	0	1,162,700
Operating Expenses	0	6,459,200	0	6,459,200
Capital Outlay/Transfers	0	2,910,000	0	2,910,000
Student Financial Aid	0	0	0	0
Debt Service	0	2,840,100	0	2,840,100
Recharges/Pass Thru	0	0	0	0
Total	\$0	\$16,598,100	\$0	\$16,598,100

University Budget Office

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

To provide quality customer service in resource planning, budgeting, analysis and reporting and to help senior leaders make informed decisions. The University Budget Office is committed to the production of timely, relevant, accurate and comprehensive information and options.

UNIT DESCRIPTION AND SERVICES

The University Budget Office serves the university community by providing the following services:

- Institution-wide financial and resource analysis and planning
- Develop, implement and monitor the annual operating and capital budgets
- Develop the biennial operating and capital budget requests as part of the state biennial budget process
- Coordinate, develop and submit the university's six-year capital plan as part of the state's capital planning process
- Analyze data and research issues, as requested

The vice president serves as the university's financial liaison to the Council on Postsecondary Education. The vice president participates in statewide conversations and projects regarding finance policy such as the state's performance funding model, accountability reporting, tuition policies, budget recommendations and issues related to operating and capital activities.

ORGANIZATION AT A GLANCE

- Angela S. Martin, CPA, vice president for financial planning and chief budget officer
- Direct reports
 - Roxanne McLetchie, Deputy Chief Budget Officer
 - Elizabeth Baker, Senior Director for Strategic Capital Planning and Legislative Analysis
 - Shannon Means, Senior Director for Financial Strategy and Decision Support
- Regular filled FTE in unit
 - 10 regular filled FTE

ACCOMPLISHMENTS

In FY 2020-21, the University Budget Office:

- Successfully coordinated the development of the FY 2021-22 Operating and Capital Budget, primarily by working remotely, as the pandemic spread throughout the Commonwealth and the country
- Coordinated the development and submission of the 2020-26 Capital Plan to the Commonwealth of Kentucky
- Began the transition to Axiom as the Entry Module for the university's operating budget entry
- Assisted in the development of the Financial Foundations courses for the Finance and Administration Training Transformation project
- Designed and implemented a new undergraduate tuition pricing structure
- Working with UFS, analyzed and prepared information related to the financial impact of the COVID-19 public health pandemic on the campus

University Budget Office

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

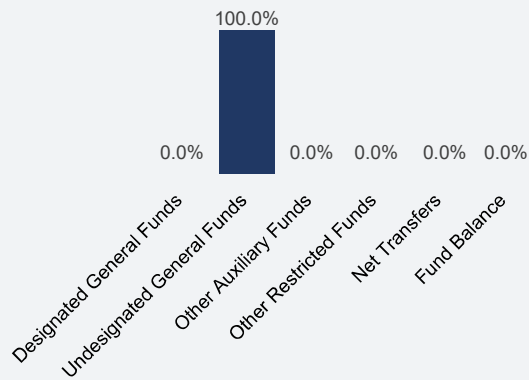
GOALS FOR FY 2021-22

- Conduct an annual service assessment study for major self-supporting and auxiliary units
- Complete the transition to Axiom as the budget module to be used in the development of the university's annual operating budget for FY 2022-23
- Coordinate internal budget, planning and reporting processes to support the external strategic agenda regarding postsecondary education in Kentucky
- Continue to refine the enrollment and tuition projection model and integrate the new pricing structure into the model
- Partner with University Financial Services and UK HealthCare on continued development of a consolidated long-range financial planning model
- Foster increased collaboration among units and seek best practices to strengthen internal controls and improve efficiencies
- Partner with several university units to enhance training and collaboration through expansion of the Finance and Administration Training Transformation
- Coordinate the submission of the 2022-24 Operating and Capital Biennial Budget Requests to the Commonwealth of Kentucky
- Work closely with leaders throughout the university to further develop and implement strategies to achieve financial goals
- Continue to monitor and respond to the impact of Covid-19, especially the financial impact

University Budget Office

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

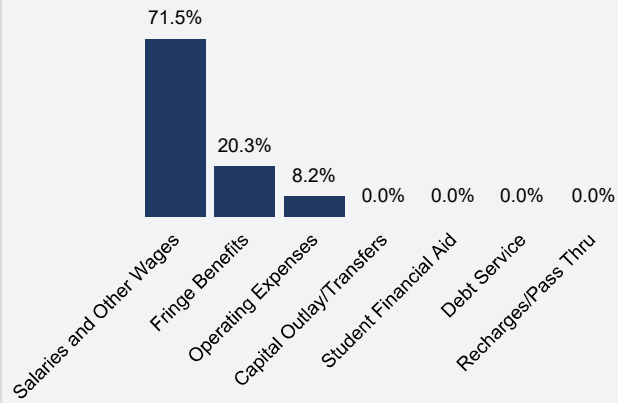
**FY 2021-22 Consolidated Revenues
by Percent**



2021-22 Original Proposed Revenue Budget

Regular Positions by FTE	Category	2021-22 Original Proposed Revenue Budget			Total
		General Funds	Auxiliary Funds	Restricted Funds	
Faculty 0.00	Designated General Funds	\$0	\$0	\$0	\$0
	Undesignated General Funds	1,626,100	0	0	1,626,100
	Other Auxiliary Funds	0	0	0	0
	Other Restricted Funds	0	0	0	0
	Net Transfers	0	0	0	0
Staff 14.00	Fund Balance	0	0	0	0
	Total	\$1,626,100	\$0	\$0	\$1,626,100

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21

2020-21 Total Revised Expense Budget	Category	2021-22 Original Proposed Expense Budget			Total
		General Funds	Auxiliary Funds	Restricted Funds	
\$1,163,400	Salaries and Other Wages	\$1,163,000	\$0	\$0	\$1,163,000
263,400	Fringe Benefits	330,100	0	0	330,100
133,000	Operating Expenses	133,000	0	0	133,000
0	Capital Outlay/Transfers	0	0	0	0
0	Student Financial Aid	0	0	0	0
0	Debt Service	0	0	0	0
0	Recharges/Pass Thru	0	0	0	0
\$1,559,800	Total	\$1,626,100	\$0	\$0	\$1,626,100

University Financial Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

University Financial Services in partnership with the university community ensures effective stewardship of resources in support of the university's mission through value-added guidance and service.

UNIT DESCRIPTION AND SERVICES

University Financial Services has institution-wide responsibilities for the treasury, banking services, payroll, accounts payable, property records, travel management student accounts billing and collection, and long-term debt functions and for accounting and preparation of internal and external financial reports including the general purpose financial statements and the coordination and oversight of the external audits.

ORGANIZATION AT A GLANCE

- Penny Cox, treasurer
- Personnel
 - Shan Wang, controller
 - Kim Lush, assistant treasurer/training and policy director
 - Sarah Simpson, debt and liquidity director
 - Kevin Sisler, treasury services director
- Regular filled FTE in unit
 - 92.85 regular filled FTE

ACCOMPLISHMENTS

University Financial Services had several accomplishments and goals achieved in FY 2020-21:

- Implemented the Concur Expense Management System
- Implemented the Cost Distribution Entry Module
- Implemented the Treasury Management System to streamline cash and debt management

ACCOMPLISHMENTS (cont.)

- Implemented an investor relations website to communicate more efficiently with market participants and increase participation in the University's bond sales
- In response to the COVID-19 shutdown, implemented Same Day ACH payments for payroll corrections and modified deposits processes to provide more locations for departments to make their deposits
- Implemented Finance and Administration Training Transformation – Financial Foundations WBTs for university business officers and departments for process and procedure improvements
- Lead COVID-19 Higher Education Emergency Relief Funds (HEERF I, II, and III awards) accounting, reimbursement and reporting efforts
- Conducted pilot of Loadable Card Program
- Partnered with UK HealthCare on the EPIC – electronic health record implementation

GOALS FOR FY 2021-22

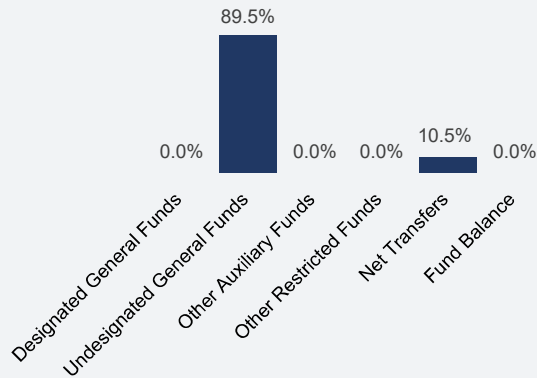
- Implement the Endowment Database
- Partner with the Office of Philanthropy to launch Salesforce as a new Customer Relationship Management system
- Partner with the University Budget Office to implement AXIOM budget, forecasting and reporting solution and the Long-Range Planning model
- Upgrade credit card processing terminals with secure, point-to-point-encryption devices to increase data security and reduce compliance requirements
- Install new SmartAHD deposit kiosk in Gatton Student Center to serve campus as an additional location to make deposits as well as replace deposit kiosks at both Funkhouser and Agriculture North buildings
- Develop and implement additional training as part of the Finance and Administration Training Transformation initiative
- Transition financial reporting from Business Warehouse to Tableau
- Partner with UK Healthcare for the joint venture with King's Daughter and Royal Blue Health

University Financial Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

FY 2021-22 Consolidated Revenues

by Percent



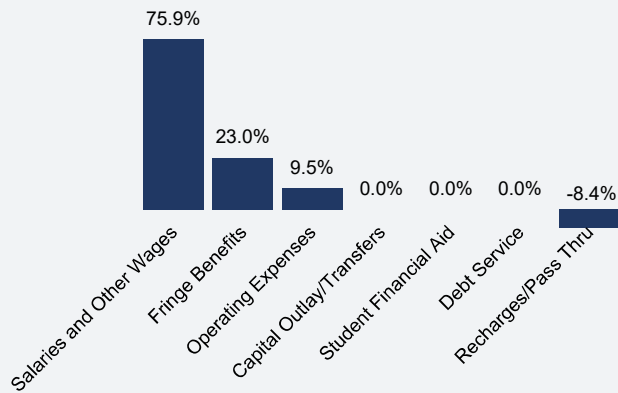
Regular Positions by FTE
Faculty
0.00
Staff
118.85

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	8,439,900	0	0	8,439,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	988,300	0	0	988,300
Fund Balance	0	0	0	0
Total	\$9,428,200	\$0	\$0	\$9,428,200

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget
\$6,402,900
1,738,000
922,500
0
0
0
(742,300)
\$8,321,100

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$7,159,900	\$0	\$0	\$7,159,900
Fringe Benefits	2,165,300	0	0	2,165,300
Operating Expenses	895,000	0	0	895,000
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	(792,000)	0	0	(792,000)
Total	\$9,428,200	\$0	\$0	\$9,428,200

University Relations

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

University Relations builds partnerships and relationships between the University and the communities it serves, including local, state, and federal governments, media and corporations

UNIT DESCRIPTION AND SERVICES

University Relations includes the Government Relations, WUKY Public Radio, Public Relations and Strategic Communication and Marketing and Branding. The office has the primary responsibility for both internal and external communications and management of issues relating to the university.

ORGANIZATION AT A GLANCE

- Thomas W. Harris, vice president for university relations
- Direct reports
 - Julie Balog, assistant vice president and chief marketing officer
 - Patricia Blair, strategic and operations consultant
 - Jay Blanton, assistant vice president and chief communications officer
 - Tom Godell, radio station general manager
 - Lucian Hardin, government relations director
 - Natasha Noland, administrative services assistant
- Regular filled FTE in unit
 - 58 regular filled FTE

ACCOMPLISHMENTS

University Relations had several accomplishments and goals achieved in FY 2020-21:

- Helped lead COVID-19 response team and helped manage Kroger Field Vaccine Clinic and mobile clinic, including targeted outreach to K-12 employees and first responders, as well as clinic customer service
- Developed a comprehensive, more than 200-page Playbook for Reinvented Operations for fall and managed official COVID website
- Disseminated more than 215 messages to campus and parents/families on COVID and DEI
- Created and implemented DEI communication plan
- Significantly increased local, regional and national media, including major placements with New York Times, MSNBC, NBC, CNBC, Fox News, Chronicle and InsideHigherEd
- Conducted 40 media briefings/media availabilities and disseminated regular video updates, emails, generated more than 550 UKnow stories and news releases and social media content educating and updating the campus and broader community about COVID-19 information
- Supported the launch of a successful health behaviors campaign and launch of health corps support
- Expanded our marketing services and support to the major entities such as EM and Student Success, as well as the colleges, including web content strategies, Drupal sites and more
- Strategic plan completed and implemented
- Comprehensive DEI effort launched including new mission statement & new initiatives (e.g. Small Business Marketing Award program)
- Provided podcast training to area high and middle schools via Zoom; Sayre won national award
- WUKY News nominated for 12 KBA awards and won our first regional Murrow Award
- WUKY, won top honors in seven categories during the Kentucky Broadcasters Association's new 2020 "Impact Broadcasters Awards," bringing home the prize for Best Short Newscast in radio

University Relations

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

GOALS FOR FY 2021-22

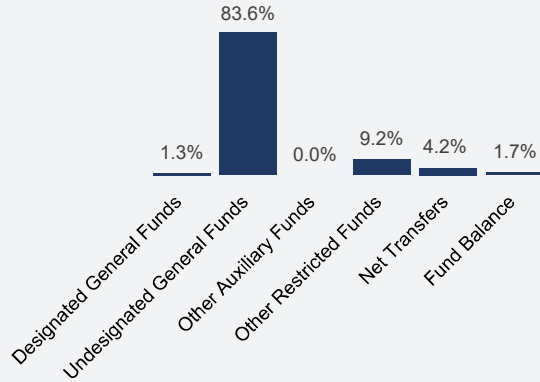
- Successfully restructure PR/Strategy Committee and build a coalition of learning and support among the PR/marketing professionals around campus so that we all are supporting the university priorities
- Roll out presidential vision for fall and develop more robust ongoing live content opportunities for internal community and expand executive communications with communication plans for president, provost, EVPFA, Student Success and VPOID that include speaking opportunities, media opportunities, statewide travel and new executive websites
- Redeploy expanded strategy around local, regional and national media outreach
- Create new crisis communication plan that strengthens collaboration with UKPD and Emergency Management and improves current processes
- Better analyze impact and metrics on all communication efforts
- Continue work on integrated content hub for UK
- Rethink podcast and radio/audio strategy and launch a paid podcasting internship program for UK students
- Launch a post-COVID, return to campus campaign and playbook for students, faculty and staff
- New WUKY transmitter funded, purchased and installed
- Complete recording studio for joint use by WUKY and UK School of Music

University Relations

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

FY 2021-22 Consolidated Revenues

by Percent



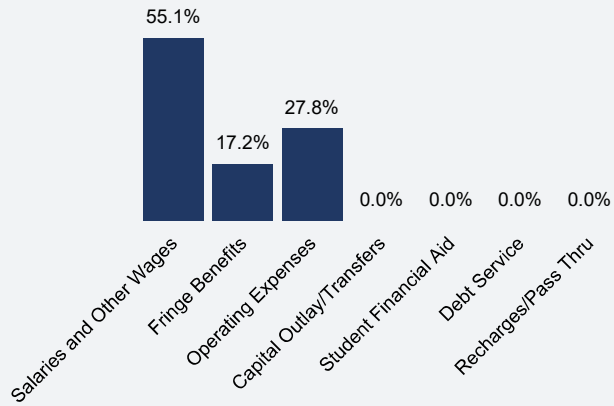
Regular Positions by FTE
Faculty
0.00
Staff
75.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$87,500	\$0	\$0	\$87,500
Undesignated General Funds	5,833,600	0	0	5,833,600
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	644,700	644,700
Net Transfers	299,200	0	(8,700)	290,500
Fund Balance	0	0	121,700	121,700
Total	\$6,220,300	\$0	\$757,700	\$6,978,000

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget
\$3,749,300
960,500
1,997,800
0
0
0
0
\$6,707,600

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$3,574,900	\$0	\$266,500	\$3,841,400
Fringe Benefits	1,103,300	0	93,900	1,197,200
Operating Expenses	1,542,100	0	397,300	1,939,400
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$6,220,300	\$0	\$757,700	\$6,978,000

Center for Applied Energy Research

RESEARCH AREA

MISSION STATEMENT

The University of Kentucky Center for Applied Energy Research (CAER) is committed in excelling as a research and development center with an international reputation, focusing on the optimal use of Kentucky's and the nation's energy resources for the benefit of its people.

UNIT DESCRIPTION AND SERVICES

CAER investigates energy technologies to improve the environment. Researchers contribute to technically-sound policies related to fossil and renewable energy. The center has numerous functional areas, including the following research programs: Power Generation, Biofuels and Environmental Catalysis, Materials Technologies, Clean Fuels and Chemicals, Solar, the Kentucky Research Consortium for Energy and the Environment, and the Kentucky NSF EPSCoR program. The center also has administrative units for maintenance and operations; information technology; safety; analytical services; public relations, marketing, and event management; and financial and human resources.

ORGANIZATION AT A GLANCE

- Rodney Andrews, PhD, director
- Direct reports
 - Bob Jewell, associate director
 - Thomas Robl, associate director
 - Matthew Weisenberger, associate director
 - Don Challman, senior assistant director
 - Mark Crocker, professor
 - David Eaton, research program manager
 - Sheila Medina, research program manager
 - Eduardo Santillan-Jimenez, research program manager
 - Courtney McCarthy, assistant director
 - David Melanson, assistant director

ORGANIZATION AT A GLANCE (cont.)

- Direct reports (cont.)
 - Jeffrey Mossey, assistant director
 - Wenping Ma, research engineer senior
 - Michela Martinelli, research engineer associate
 - Dennis Sparks, research engineer associate
 - Muthu Gnanamani, research scientist senior
 - Robert Pace, research scientist associate
 - Vera Brown, executive assistant
 - Leslie Hughes, administrative research assistant principle
- Regular filled FTE in unit
 - 80.75 regular filled FTE

*Numbers include collaborating departments/faculty associates.

The center has numerous functional areas, including the following research programs: Power Generation, Biofuels and Environmental Catalysis, Materials Technologies, Clean Fuels and Chemicals, Solar, the Kentucky Research Consortium for Energy and the Environment, and the Kentucky NSF EPSCoR program. The center also has administrative units for maintenance and operations; information technology; safety; analytical services; public relations, marketing, and event management; and financial and human resources.

ACCOMPLISHMENTS

Like the rest of the world, the Center for Applied Energy Research was forced to quickly to remote work during the pandemic. We were successful, putting in place a number of programs to keep working toward our research and development goals.

- The center quickly developed a CAER Seminar Series – held via Zoom – and invited guest speakers to present on several energy research and development projects. These talks remain available for viewing by CAER students, faculty and staff

Center for Applied Energy Research

RESEARCH AREA

ACCOMPLISHMENTS (cont.)

- Hosted the inaugural International Conference on Low Carbon Cement and Concrete. This fully online conference featured 158 attendees
- Partnered with the American Carbon Society to co-host the “Carbon Science & Technology in the Fight Against COVID-19” 1-day virtual conference
- Hosted the first-ever virtual Careers in Science and Engineering Symposium (CaSES)

In addition to these meetings, events, and online seminars/workshops, CAER saw progress across its education, research, and service missions, including:

- Announced a partnership with GreenpowerUSA and the Kentucky Energy and Environment Cabinet to create the Kentucky STEM Education through Electric Vehicles program. The program will offer Kentucky 4th, 5th and 6th grade students a creative opportunity to design, construct, and competitively race a one-person electric vehicle. The program will be known in Kentucky as GEN-EV
- Received a two-year, \$1.3 million grant from the U.S. Department of Energy Advanced Research Projects Agency–Energy to develop extremely durable belite-based cement – an alternative to ordinary portland cement – that is low-energy consuming and low-carbon dioxide releasing
- CAER and the U.S. Department of Energy’s Oak Ridge National Laboratory announced a partnership up to transform coal into high-value carbon fibers and composites. The \$10 million project was funded by the DOE’s Office of Fossil Energy
- Created a new electronic recycling research and development program, in partnership with Lexmark, to turn electronics waste in high-value materials

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$3,784	\$11,896	\$10,877	\$16,718	\$14,488
Other	2,862	3,214	1,682	1,519	6,213
Total	\$6,646	\$15,110	\$12,559	\$18,237	\$20,701

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- CAER partners with local and county government agencies to implement energy performance contracts and energy conservation measures at public facilities across the commonwealth. CAER has worked with more than 70 local governments during the past several years, saving millions for local communities
- The Center’s Kentucky Research Consortium for Energy and the Environment continues to monitor and work with community leaders in Paducah, Kentucky, at the Paducah Gaseous Diffusion Plant

GOALS FOR FY 2021-22

- Pursue intellectual property development and transfer of technologies to industry
- Publish in peer reviewed journals
- Strengthen CAER’s role in UK graduate education by increasing the number of graduate students conducting research and advised by CAER faculty associates
- Launch CAER’s new undergraduate research scholarship program, the Lee T. Todd, Jr. Student Innovation Scholarship. Enroll the first scholar and continue to raise funds to support an endowment to fund future scholars.
- Successfully host World of Coal Ash 2022 in Northern Kentucky
- Develop and demonstrate stable processes resulting in high-performance carbon fiber from coal

Center for Applied Energy Research

RESEARCH AREA

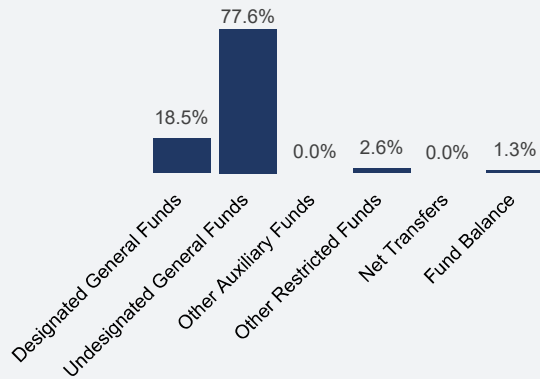
GOALS FOR FY 2021-22 (cont.)

- Secure funding for carbon fiber, mineral processing and carbon capture facilities
- Develop new approaches to lower the costs of microalgae-based carbon dioxide capture and utilization
- Develop partnerships to commercialize CO₂ capture, hydrogen production, and water treatment technologies
- Develop new processes for recycling waste from electronics and batteries

Center for Applied Energy Research

RESEARCH AREA

**FY 2021-22 Consolidated Revenues
by Percent**

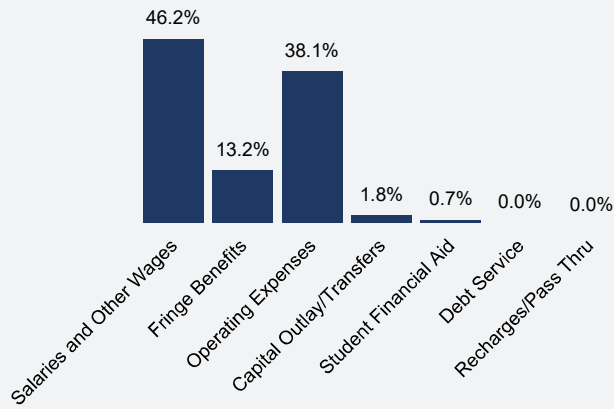


Regular Positions by FTE
Faculty
4.00
Staff
105.75

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,248,800	\$0	\$0	\$1,248,800
Undesignated General Funds	5,232,900	0	0	5,232,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	173,900	173,900
Net Transfers	0	0	0	0
Fund Balance	85,000	0	0	85,000
Total	\$6,566,700	\$0	\$173,900	\$6,740,600

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$2,951,700
667,600
3,034,800
120,000
41,000
0
0
\$6,815,100

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$3,114,000	\$0	\$0	\$3,114,000
Fringe Benefits	891,200	0	0	891,200
Operating Expenses	2,441,500	0	124,900	2,566,400
Capital Outlay/Transfers	120,000	0	0	120,000
Student Financial Aid	0	0	49,000	49,000
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$6,566,700	\$0	\$173,900	\$6,740,600

Center for Clinical and Translational Science

RESEARCH AREA

MISSION STATEMENT

The University of Kentucky Center for Clinical and Translational Science (CCTS) unites clinicians, researchers and communities to accelerate the translation of basic science discoveries to tangible improvements in health. With support of a Clinical and Translational Science Award from the National Institutes of Health, the CCTS fosters innovative team science across multiple campuses and states.

UNIT DESCRIPTION AND SERVICES

The center provides infrastructure, funding, and research support services to advance discoveries, and trains the upcoming generation of clinical and translational researchers. The CCTS focuses on addressing chronic health disparities in rural and underserved populations throughout the Commonwealth and the Central Appalachian region. We work closely with institutional and community partners to collaboratively identify local challenges and opportunities to improve wellbeing. As the founding member of the Appalachian Translational Research Network (ATRN), the center also leads a regional research platform that leverages the expertise, resources and experiences of multiple academic and medical centers. More information can be found here: www.ccts.uky.edu/media/773

ORGANIZATION AT A GLANCE

- Philip Kern, Director
- Personnel
 - Gabe Harris, executive director
- Regular filled FTE in unit
 - 51.75 regular filled FTE

ACCOMPLISHMENTS

In FY 2020-21, the center accomplished the following:

- 41 participants in the Community Leadership Institute of Kentucky
- 17.7 to 1 return on investment on Appalachian Translational Research Network grants
- 28 Appalachian communities impacted by the Community Leadership Institute of Kentucky
- 97% of KL2 graduates with a PI grant submission
- 120 pilot funding awards totaling \$3.3 million

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$9,505	\$5,310	\$4,816	\$2,264	\$0
Other	0	210	287	102	85
Total	\$9,505	\$5,520	\$5,103	\$2,366	\$85

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

The UK CCTS collaborates with 60 CTSA institutions, academic medical centers, regional hospitals and community partnership across the country and throughout Appalachia. The center is a founding member of the ATRN and partner with 18 academic medical centers in the ATRN, hospital systems, the UK Markey Cancer Research Network and numerous community organizations to address health disparities and promote wellbeing. The UK CCTS is committed to addressing the health disparities of Central Appalachia and affecting equitable, inclusive improvements in health.

Center for Clinical and Translational Science

RESEARCH AREA

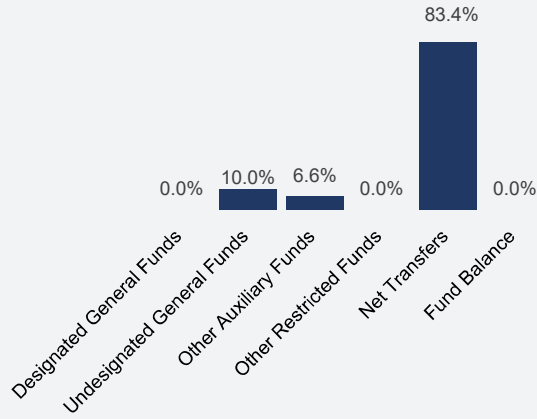
GOALS FOR FY 2021-22

- Initiate all programs proposed under the 2021 CTSA proposal to facilitate clinical and translational research, including expanded community engagement through the Community Leadership Institute of Kentucky and the Community Champions Cabinet, enhanced recruitment capabilities through biomedical informatics tools and focused recruitment specialists, and an ongoing pilot awards program that supports the best innovative science at UK and at partner institutions
- Expansion of clinical research support including the new Central Clinical Trial Unit which supports large scale clinical trials. UK was the number 1 site for enrollment in the world for Johnson & Johnson. Acutely aware of the disparate COVID-19 incidence and mortality on communities of color, we quickly engaged Black and Latinx community members to revise recruitment materials. Because of this success and expected future vaccine trials, we will develop a vaccine trial center within the CCTS and utilize the skilled workforce that we have established.

Center for Clinical and Translational Science

RESEARCH AREA

**FY 2021-22 Consolidated Revenues
by Percent**

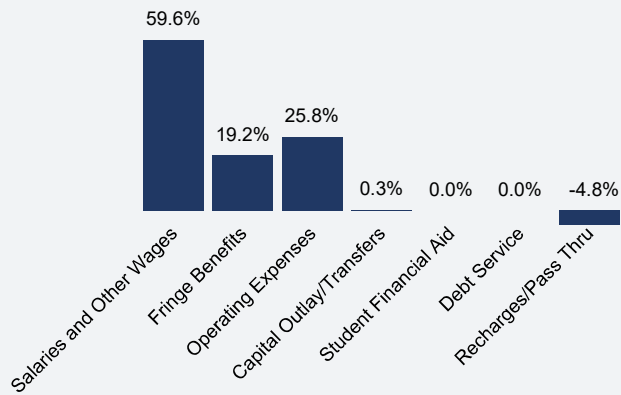


Regular Positions by FTE
Faculty
0.00
Staff
70.75

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	399,600	0	0	399,600
Other Auxiliary Funds	0	261,900	0	261,900
Other Restricted Funds	0	0	0	0
Net Transfers	2,222,200	1,109,300	0	3,331,500
Fund Balance	0	0	0	0
Total	\$2,621,800	\$1,371,200	\$0	\$3,993,000

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$2,161,200
620,100
1,491,100
8,700
0
0
(470,300)
\$3,810,800

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$1,322,300	\$1,057,300	\$0	\$2,379,600
Fringe Benefits	390,100	377,700	0	767,800
Operating Expenses	909,400	119,400	0	1,028,800
Capital Outlay/Transfers	0	10,300	0	10,300
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	(193,500)	0	(193,500)
Total	\$2,621,800	\$1,371,200	\$0	\$3,993,000

Center for Computational Sciences

RESEARCH AREA

MISSION STATEMENT

The Center for Computational Sciences (CCS) provides the mechanism to enable and enhance the success of University of Kentucky researchers, collaborators and supporters whose work will benefit from research computing solutions.

UNIT DESCRIPTION AND SERVICES

CCS provides the following support for the research mission:

- service – assistance to researchers using the on-campus research computing infrastructure, including high performance computing (HPC) infrastructure
- training faculty and students on research computing infrastructure and software usage
- participation and support of relevant funded research projects involving research computing.

Goals include increasing publications and research funding linked to research computing at the University of Kentucky, increasing access to specialized computational resources (assets, relationships and people) and growing the computational user base through outreach and education.

ORGANIZATION AT A GLANCE

- Jim Griffioen, director
- Direct reports
 - Michael Sheetz, scientist III
 - Vikram Gazula, information technology manager III
 - Yongwook Song, computation research engineer
 - Charles Carpenter, computational specialist
 - Anthony Elam, administrative services manager
- Regular filled FTE in unit
 - 6.75 regular filled FTE

ACCOMPLISHMENTS

- Expanded support and services for a growing user community spanning nine colleges and 53 departments with growing computational interest from conventional science and engineering to areas such as business, agriculture, linguistics, education, bioinformatics and the health sciences
- Increased support and services for emerging areas of data science, machine learning, deep learning, data mining, data analytics and big data management, storage and processing
- Joined the Extreme Science and Engineering Discovery Environment (XSEDE) as a level 2 service provider
- Increased monthly job throughput by more than 800 percent despite also supporting jobs that are as much as two times larger than past years
- Established the KY Cyberteam collaborative to enhance access to cyberinfrastructure across the state

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$500	\$0	\$0	\$16	\$0
Other	0	0	0	4	0
Total	\$500	\$0	\$0	\$20	\$0

In Thousands

Center for Computational Sciences

RESEARCH AREA

ENGAGEMENT AND PUBLIC SERVICE

- Leads the NSF Kentucky Cyberteam program, which promotes and supports research computing throughout the commonwealth including support for the state universities (UK, UofL, WKU, ECU, NKU, KSU, Murray State, and Morehead State)
- Hosts the Annual Commonwealth Computational Summit and Industry Day
- Provides monthly technical briefings, demonstrations and workshops on new technologies and topics of interest to the broader research computing community of faculty, staff and students

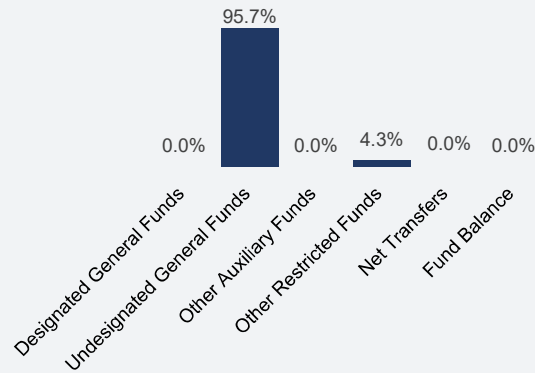
GOALS FOR FY 2021-22

- Develop plans to effectively manage existing equipment and space while expanding computational and storage capacity over the next year
- Work with ITS and the UK administration to develop plans for a new campus data center to house the expanding resources needed by researchers
- Continue to develop opportunities for students to engage in research and infrastructure support, including efforts to involve underrepresented groups such as women, minorities, and the economically disadvantaged in computational research projects
- Continue to offer and expand advanced education, training and outreach opportunities by hosting seminars, training and workshops on emerging technologies, recent enhancements to CCS infrastructure and services, and commercial cloud opportunities
- Further develop the staff expertise needed to meet the expanding demand for next-generation data processing capabilities driven by data-producing devices and sensors, scanners, sequencers and IoT systems, providing support services to big data users (including informatics and machine learning researchers)

Center for Computational Sciences

RESEARCH AREA

**FY 2021-22 Consolidated Revenues
by Percent**

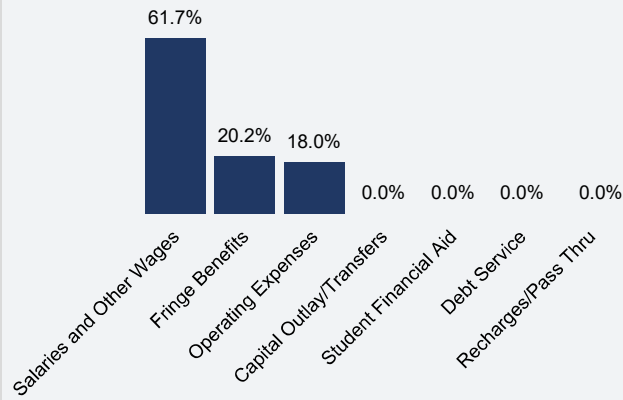


Regular Positions by FTE
Faculty
0.00
Staff
7.75

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	681,500	0	0	681,500
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	30,700	30,700
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$681,500	\$0	\$30,700	\$712,200

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$439,700
118,300
120,500
0
0
0
100
\$678,600

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$439,700	\$0	\$0	\$439,700
Fringe Benefits	144,100	0	0	144,100
Operating Expenses	97,700	0	30,700	128,400
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$681,500	\$0	\$30,700	\$712,200

Center for Research on Violence Against Women

RESEARCH AREA

MISSION STATEMENT

The Center for Research on Violence Against Women is committed to advancing research into the clinical, legal, cultural and other complexities presented by intimate partner violence, rape, stalking and other related crimes against women.

UNIT DESCRIPTION AND SERVICES

The Center for Research on Violence Against Women is dedicated to the welfare and safety of women impacted by violence. CRVAW conducts and disseminates research to improve the quality of life of those affected by forms of violence that disproportionately involve women with the ultimate goal of preventing such violence. The center also prepares students to address violence against women as academicians and scholars and as providers in the health, social welfare and criminal justice systems.

The program director conducts research resulting in practical applications utilized nationally, informing the development of interventions that can be tested for their efficacy in preventing violence against women. Through generating and disseminating research knowledge, the center will also accomplish its goal of training the next generation of researchers in the field of violence against women.

ORGANIZATION AT A GLANCE

- Diane Follingstad, PhD, director and endowed chair
- Personnel
- Ann Coker, PhD, interim director
- Direct reports
 - Jaspreet Chahal, research program manager
 - Caihong Li, statistician
 - Alicia Landon, administrative staff officer I
- Regular filled FTE in unit
 - 3 regular filled FTE

ACCOMPLISHMENTS

In FY 2020-21:

- CRVAW faculty were principal investigators or co-investigators on seven distinct and current projects totaling approximately \$10,804,453 (Based on 2021 total awards UK OSPA database)
- Thirty-two scholarly publications were published in 2020. CRVAW faculty authored more than 86 scholarly publications since 2017 with a 1.92 field weighted citation impact, which have been cited 467 times according to SciVal
- Last fiscal year CRVAW faculty engaged in more than 30 scholarly presentations. This year, due to COVID that number is significantly less because several presentations were accepted for events that were cancelled. Because of this the number of presentations is not indicated in this report, however many faculty and staff presented or gave virtual lectures, some of which are presented in the Ignite Your Research series
- Per Board of Trustees approval in spring 2020, CRVAW created the Cralle-Day Endowed Professorship, a new position funded by that endowment, and appointed Camille Burnett, Ph.D. (College of Nursing) as the first professor to hold this position
- Training of GRAs in grant-writing, technology and statistical programs (as possible with COVID restrictions)
- Continued and expanded inclusion of other UK faculty in work products through new Mini Grant program
Re-developed newsletter to promote research results, be more visually appealing and accessible, and utilize UK Salesforce marketing platform. Newsletter includes research results as a means of reaching out to more faculty affiliates

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$450	\$0	\$0	\$0	\$0
Other	0	0	0	0	0
Total	\$450	\$0	\$0	\$0	\$0

In Thousands

Center for Research on Violence Against Women

RESEARCH AREA

ENGAGEMENT AND PUBLIC SERVICE

- Due to the COVID-19 pandemic, the center's faculty and staff gave virtual lectures during the year and many of these were featured in the CRVAW-hosted virtual lecture series called Ignite Your Research. The series includes educational video lectures from endowed faculty and expert staff to help others learn more about research in the area of intimate partner violence, and to enhance and elevate understanding of researchers entering the field and was featured in [UKnow](#). Presentations included:
 - *A Career in Violence Against Women Research* by Dr. Ann Coker
 - *Domestic Violence and Financial Status* by Dr. Claire Renzetti
 - *See You Now Podcast* by Johnson & Johnson, "COVID-19 The Nurse Response: Safe Homes," hosted by Shawna Butler and featuring Cralle-Day Foundation Endowed Professor, Dr. Camille Burnett
 - *Challenges of Measuring Intimate Partner Psychological Abuse* by Dr. Diane Follingstad
 - *An Introduction to Missing Data Analysis* by Dr. Caihong Li

GOALS FOR FY 2021-22

- Pending Board of Trustees approval spring 2021, CRVAW will create Cralle-Day Endowed Professorship, a position funded by that endowment, and appoint Camille Burnett, Ph.D. (College of Nursing) as the first professor to hold this position
- Transition to an interim director. Dr. Ann Coker has stepped in as Dr. Diane Follingstad rotates off a seven year tenure as executive director (including the 2020-2021 fiscal year in which Dr. Follingstad served as interim director during the COVID-19 pandemic and hiring freeze).
- Develop nationally-known post-doctoral fellowship program
- Develop assistant director role as permanent infrastructure
- Utilize this position for Ph.D. trained in violence against women research who has a significant role in grant-writing and monitoring research projects
- Increase training of GRAs in grant-writing, technology and statistical programs

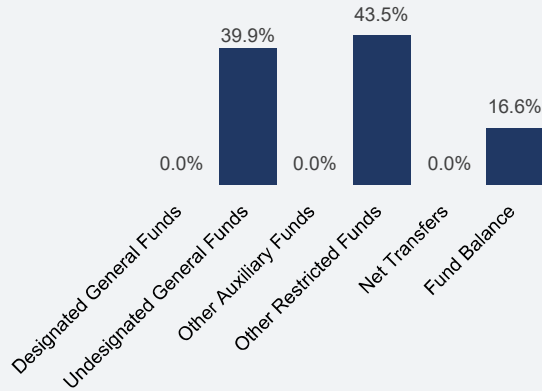
GOALS FOR FY 2021-22 (cont.)

- Mentor GRAs submitting smaller grant applications, especially for internal funding
- Promote continued and expanded inclusion of other UK faculty in work products
- Utilize the post-doctoral positions to cement UK's reputation as the location for this type of training
- Increase mentoring of advanced graduate students and post-doctoral fellows
- Continue inclusion of GRAs/post-docs on specific work products to promote presentations and publications by them
- Develop and support CRVAW faculty associates program toward the goal of increasing grant submissions
- Seek opportunities for greater synergy with 2021 VPR Research Priority Areas
- Biannual National Conference (Postponed from September 2020 until Fall 2021 due to COVID-19). Which established the center's reputation as the institution that hosts this specialized conference regarding campus sexual misconduct, campus climate assessment, interpersonal violence and related violence against women topics every other year
- Increase external funding in the areas of Violence Intervention and Prevention, through active proposal submissions to NIH, CDC, NIJ and HHS

Center for Research on Violence Against Women

RESEARCH AREA

**FY 2021-22 Consolidated Revenues
by Percent**

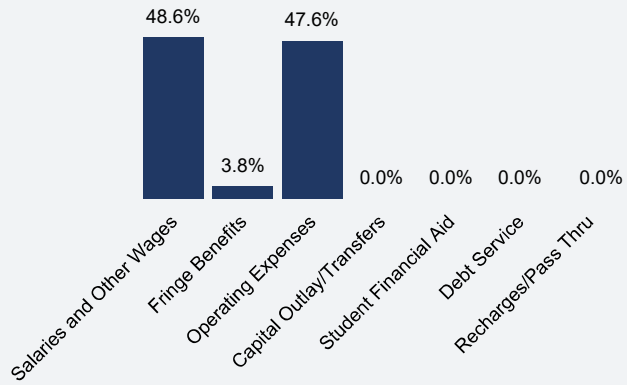


Regular Positions by FTE
Faculty
0.00
Staff
3.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	206,100	0	0	206,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	225,000	225,000
Net Transfers	0	0	0	0
Fund Balance	0	0	85,700	85,700
Total	\$206,100	\$0	\$310,700	\$516,800

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$266,100
16,400
247,000
0
0
0
0
\$529,500

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$82,200	\$0	\$168,900	\$251,100
Fringe Benefits	19,600	0	200	19,800
Operating Expenses	104,300	0	141,600	245,900
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$206,100	\$0	\$310,700	\$516,800

Center of Membrane Sciences

RESEARCH AREA

MISSION STATEMENT

The Center of Membrane Sciences fosters multidisciplinary research on biological and synthetic membranes and their interface.

UNIT DESCRIPTION AND SERVICES

The Center of Membrane Sciences (CMS) provides scientific and technological leadership and facilities to develop basic research in a new generation of membranes and to promote partnerships fundamental to knowledge and technology transfer. The center brings together university faculty and students from a wide variety of academic specialties in collaborative, multidisciplinary research and graduate and undergraduate education efforts. Representatives from the pharmaceutical, medical, biological, physical sciences, agriculture and engineering disciplines are currently researching biomimetic/bioinspired and polymeric/graphene membranes and their interface.

The center provides administrative and core membrane laboratory support to facilitate interaction and cross-fertilization of ideas and expertise among faculty, research associates, graduate students and postdoctoral scholars. The center also supports technology transfer through occasional national and international conferences sponsored by the center and books and journal articles published by center faculty associates and students. Periodic CMS Graduate Student Fellowships and partial travel supports are funded by the center for selected graduate students of center faculty associates.

ORGANIZATION AT A GLANCE

- Dibakar Bhattacharyya, director
- Direct reports
 - Isabel Escobar, associate director

ACCOMPLISHMENTS

In FY 2020-21, the following accomplishments were achieved:

- In addition to PhD and post doc training directly from the work at the center's lab, one undergrad membrane researcher received the 2021 NSF Graduate Fellowship

ENGAGEMENT AND PUBLIC SERVICE

- Continued collaboration through MOU with Singapore Membrane Consortium and the Singapore START program in membrane development and new applications
- Joint activities between engineering, chemistry, and biochemistry resulted in two coronavirus related research proposal funding (NSF and NIEHS) on both mask and enclosed air filtration
- Providing membrane related workshop to public sector through North American Membrane Society
- Involved in the founding and expansion of the World Association of Membrane Societies (WA-MS)

GOALS FOR FY 2021-22

- Expand membrane and functionalized materials development covering environmental/health, coronavirus deactivation, environmental aerosol filtration, and responsive materials integration which will provide significant benefit to undergraduate graduate education, and post-doctoral training
- Provide financial support of shared post doc/grad students to enhance collaborative research activities and use of membrane center lab facilities and expertise
- Continue collaborative research work with industries and involve students from diverse groups
- Addition of two faculty associates to the center in the health/environment area

Center of Membrane Sciences

RESEARCH AREA

GOALS FOR FY 2021-22 (cont.)

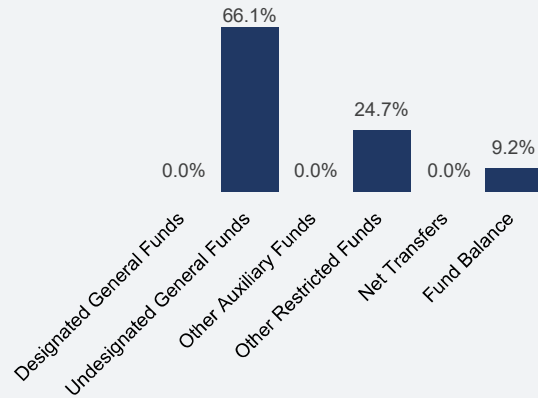
- Provide membrane lab experience to undergrads and high school students
Expand visibility of UK membrane and functionalized material activities to the Commonwealth of Kentucky through North American Membrane Society, professional organizations (such as, ACS, AIChE, and MRS), and external membrane centers

Center of Membrane Sciences

RESEARCH AREA

FY 2021-22 Consolidated Revenues

by Percent



Regular Positions by FTE

Faculty

0.00

Staff

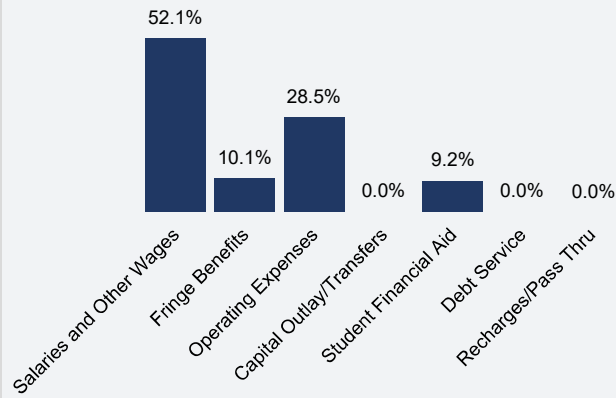
1.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	77,200	0	0	77,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	28,800	28,800
Net Transfers	0	0	0	0
Fund Balance	0	0	10,800	10,800
Total	\$77,200	\$0	\$39,600	\$116,800

FY 2021-22 Consolidated Expenses

by Percent



2020-21

Total Revised Expense Budget

\$60,900
11,800
33,300
0
10,800
0
0
\$116,800

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$60,900	\$0	\$0	\$60,900
Fringe Benefits	11,800	0	0	11,800
Operating Expenses	4,500	0	28,800	33,300
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	10,800	10,800
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$77,200	\$0	\$39,600	\$116,800

Division of Laboratory Animal Resources

RESEARCH AREA

MISSION STATEMENT

The Division of Laboratory Animal Resources (DLAR) strives to provide the highest quality of veterinary services and humane care to animals for research activities.

UNIT DESCRIPTION AND SERVICE

DLAR is the centralized core facility responsible for housing biomedical research animals at UK; ensuring animal health and well-being and maintaining accountability for animal purchases, quality control, animal disease status and required annual reporting. DLAR is fully accredited by the Association for the Assessment and Accreditation of Laboratory Animal Care (AAALAC) and operates under a statement of assurance of compliance with the *PHS Policy on the Humane Care and Use of Laboratory Animals* on file with the Office of Laboratory Animal Welfare (A3336-01).

ORGANIZATION AT A GLANCE

- Bernard Doerning, animal care services officer
- Direct reports
 - Jeanie Kincer, assistant director lab animal veterinarian
 - Jeffrey Smiley, assistant director lab animal veterinarian
 - Cheryl Haughton, lab animal veterinarian senior
 - Phillip McCann, administrative staff officer II
 - Toma Matott, facility operations manager
- Regular filled FTE in unit
 - 57 regular filled FTE

ACCOMPLISHMENTS

- During the pandemic, DLAR staff were able to support ongoing research projects for researchers unable to come to campus. No animals were euthanized because of the pandemic and breeding colonies remained productive
- Animal census and research project continue to grow
- Per diems for animal care increased monthly
- HKRB began housing research animals
- Full three-year accreditation granted by AAALAC, May 9, 2021
- Successful USDA inspection completed June 15, 2021

ENGAGEMENT AND PUBLIC SERVICE

DLAR supports research at the University of Kentucky by providing the highest quality veterinary services and humane care and treatment to all research animals. The lab strives to assist in the continued advancement of scientific knowledge for the benefit of humans and animals and abide by the ethical principles of humane animal care and good science in accordance with all regulatory agencies. DLAR serves as a resource for knowledge and technical expertise and provide an atmosphere of mutual respect and cooperation with our researchers.

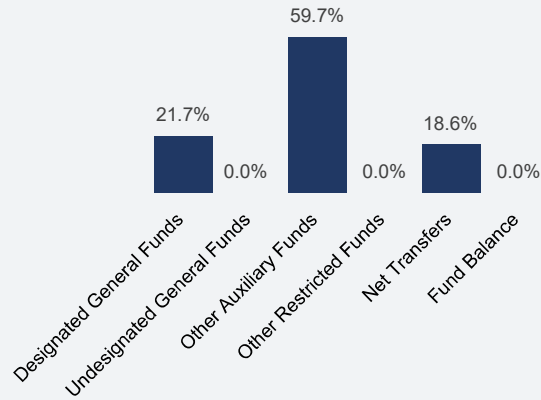
GOALS FOR FY 2021-22

- Advance our research agenda by initiating two new project support activities and two new surgical support activities. Additionally, all new staff will go through an established training program and all new investigators will receive DLAR training. Identify and address gaps in DLAR staff harmonization
- Build DLAR capabilities focused on quality with new collaborative alliances, expanded support capacity and communication conduits
- Create a high performance organization by ensuring compliance, safety, career development, and enhancing our visibility
- Optimize operations with productivity, efficiencies, and competitiveness. This will be done with appropriate staff hires, effective space utilization, and enrichment and animal welfare efforts

Division of Laboratory Animal Resources

RESEARCH AREA

**FY 2021-22 Consolidated Revenues
by Percent**

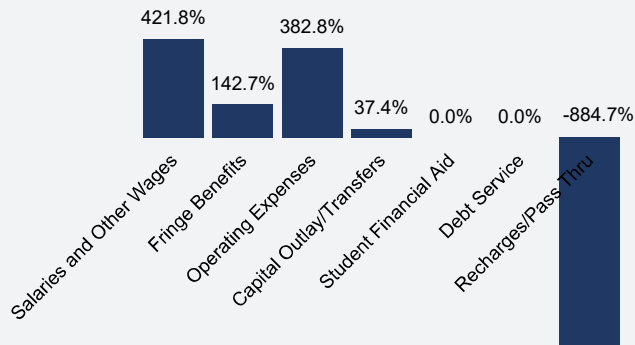


Regular Positions by FTE
Faculty
0.00
Staff
68.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$140,000	\$0	\$0	\$140,000
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	385,100	0	385,100
Other Restricted Funds	0	0	0	0
Net Transfers	0	119,900	0	119,900
Fund Balance	0	0	0	0
Total	\$140,000	\$505,000	\$0	\$645,000

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$2,486,800
727,700
1,529,800
295,100
0
0
(4,584,300)
\$455,100

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$0	\$2,720,400	\$0	\$2,720,400
Fringe Benefits	0	920,700	0	920,700
Operating Expenses	140,000	2,329,000	0	2,469,000
Capital Outlay/Transfers	0	241,200	0	241,200
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	(5,706,300)	0	(5,706,300)
Total	\$140,000	\$505,000	\$0	\$645,000

Human Development Institute

RESEARCH AREA

MISSION STATEMENT

The Human Development Institute's (HDI) mission, informed by the lived experience of people with disabilities, is to advance efforts that build inclusive communities, address inequities, and improve the lives of all people who experience disability across their lifespan. We achieve our mission through leadership and community partnerships across Kentucky and the Nation.

UNIT DESCRIPTION AND SERVICES

An integral element of this work is to make places and resources useable by a diverse world through thoughtful partnerships that are driven by voices of people with life experience in disability. The research portfolio at HDI recognizes that complex questions require interdisciplinary perspective and multiple methods in scientific inquiry. A strong training arm of HDI shares information through a variety of mechanisms, aligned with principles of universal design and adult learning. This ensures that information is accessible to all, regardless of education, language or disability.

ORGANIZATION AT A GLANCE

- Kathy Sheppard-Jones, director
- Direct reports
 - Johnny Collett, deputy director
 - Chithra Adams, division director
 - Christina Bard, division director
 - Michael Abell, disability program director
 - Gwendolyn Alston, disability program administrator associate
 - Caroline Gooden, disability program administrator associate
 - Marsha Lindsey, disability program administrator associate
 - Anthony Lobianco, disability program administrator associate
 - Elizabeth Markle, disability, program administrator associate
 - Lori Norton, disability program administrator associate
 - Kristy Ryan-Goodwin, disability program administrator associate
 - Matthew Renfroe, information services technical support specialist IV

ORGANIZATION AT A GLANCE (cont.)

- Direct reports (cont.)
 - Laura Butler, disability program administrator II
 - Debra Hall, disability program administrator II
 - Katie Whaley, disability program administrator II
 - Lindsey Hensley, nurse coordinator
 - Kristen Dahl, program manager senior
 - Sherry Power, grant program coordinator senior
 - Kelley Salyers, administrative services assistant principal
 - Jessica Whiting, administrative services assistant principal
 - Arline Wilson, administrative assistant
- Regular filled FTE in unit
 - 209.85 regular filled FTE

ACCOMPLISHMENTS

HDI achieved the following in FY 2020-21:

- Received 82 Sponsored Project Awards totaling \$25,435,217 in extramural funds
- Launched a state mandated Technical Assistance Center in supported higher education
- Trained students, researchers, practitioners, community members and policy makers using face to face, online and hybrid mechanisms
- Hosted 135 online modules with more than 40,000 learners accessing courses at hdilearning.org
- Partnered with significant national Centers that emphasize person-driven needs assessment
HDI's Mental Health and Developmental Disabilities National Training Center hosted universally designed online modules for mental health practitioners, people with disabilities and their families

Human Development Institute

RESEARCH AREA

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$20,654	\$19,081	\$22,830	\$16,928	\$24,747
Other	1,262	1,149	868	1,484	2,621
Total	\$21,916	\$20,230	\$23,698	\$18,412	\$27,368

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

HDI focused on the following community engagement and service leadership activities in all priority areas for FY 2020-21:

- Partnered with the state Division of Child Care as part of Kentucky's response to COVID-19
- ECE 020: Requirements for Reopening Child Care in Kentucky is offered at no cost to providers through HDI's Online Learning Center

GOALS FOR FY 2021-22

- Provide state and national leadership in return to work/stay at work strategies to keep workers from exiting the labor force through RETAIN Phase 2 statewide scale up
- Launch Leadership Education in Neurodevelopmental Disabilities (LEND) program to improve healthcare services for children and families through interdisciplinary pre-professional training
- Develop an agenda around universal design across domains as a mechanism to improve outcomes in the COVID-19 environment and beyond
- Provide leadership and support to inclusive higher education for students with disabilities as a mandated project of the University of Kentucky and in concert with other IHE partners and funding opportunities

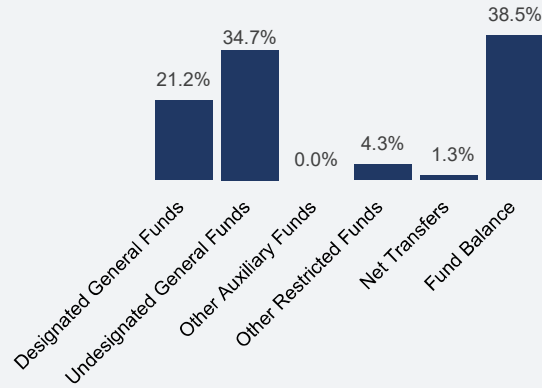
GOALS FOR FY 2021-22 (cont.)

- Conduct research and evaluate key areas of emphasis for people with disabilities that improve practice and outcomes. Priority areas for HDI include:
 - early childhood and education
 - leadership and self-advocacy
 - employment
 - health
 - universal design and assistive technology
 - research and evaluation across the priority areas and inclusive of other emerging areas of need, including COVID-19
- HDI will focus on increased collaboration with national and state partners while broadening our funding support to maintain these activities
- Provide interdisciplinary pre-service training and continuing education programs to promote the independence, productivity and inclusion of people with disabilities and their families
- Maintain support to students via HDI Research Assistantships, the HDI Graduate Certificate in Developmental Disabilities and Undergraduate Certificate in Universal Design
- Market and expand the HDI Undergraduate Certificate; and provide opportunities for HDI research assistants and Certificate students in the areas of: a) research with HDI staff and faculty, including co-authorship and co-presentations; b) grant writing opportunities; and c) leadership and service opportunities, especially with families, individuals and local community agencies when possible
- Provide training and technical assistance to national, state and local agencies, providers and advocacy groups. In fiscal year 2021-22, we will increase training availability through the use of our learning management system
- Disseminate HDI products through a variety of methods, including electronic and alternate formats, to assure that multiple audiences have timely access to information to improve services and outcomes

Human Development Institute

RESEARCH AREA

**FY 2021-22 Consolidated Revenues
by Percent**

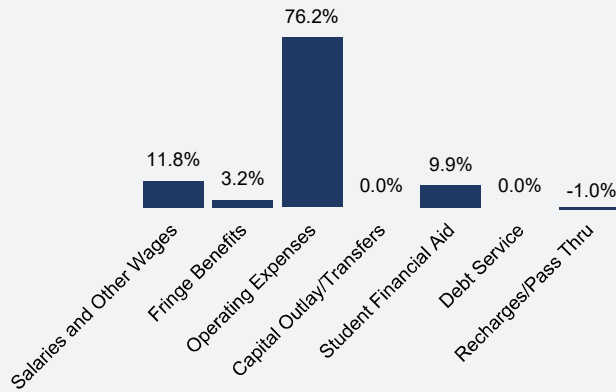


Regular Positions by FTE
Faculty
0.00
Staff
260.40

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$495,200	\$0	\$0	\$495,200
Undesignated General Funds	810,200	0	0	810,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	99,500	99,500
Net Transfers	0	30,800	0	30,800
Fund Balance	545,700	0	352,000	897,700
Total	\$1,851,100	\$30,800	\$451,500	\$2,333,400

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$252,300
54,100
1,808,800
0
218,800
0
(24,200)
\$2,309,800

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$243,500	\$20,500	\$12,000	\$276,000
Fringe Benefits	66,700	8,000	0	74,700
Operating Expenses	1,540,900	26,500	209,500	1,776,900
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	230,000	230,000
Debt Service	0	0	0	0
Recharges/Pass Thru	0	(24,200)	0	(24,200)
Total	\$1,851,100	\$30,800	\$451,500	\$2,333,400

Kentucky Geological Survey

RESEARCH AREA

MISSION STATEMENT

The Kentucky Geological Survey (KGS) conducts research and provides unbiased information about geologic resources, environmental issues, and natural hazards affecting Kentucky.

UNIT DESCRIPTION AND SERVICES

KGS is a research center within the University of Kentucky that traces its roots back to the first state-funded geological reconnaissance of the commonwealth in 1838-39. The state legislature established KGS as a permanent non-teaching unit of the University of Kentucky in 1948, with a mandate to “make a continuing geological study of the state and perform such other functions as are directed toward the development of the mineral resources of the state.” (KRS 151.030) KGS operates three facilities, two in Lexington, Kentucky and one in Henderson, Kentucky with more than 50 employees.

KGS serves as the legislatively designated repository for water, oil, and natural gas well information within the state by maintaining a large publicly accessible sample storage archive—the Earth Analysis Research Lab, or EARL, in Lexington along with supporting digital databases and internet map services. KGS conducts applied research in support of sustainable development and economic growth within Kentucky. Research funding sources include the U.S. Geological Survey, U.S. Department of Energy, U.S. Department of Agriculture, National Academy of Sciences, National Science Foundation, National Institute of Environmental Health Sciences, FEMA, Institute for Museum and Library Services, and other state and local sources.

ORGANIZATION AT A GLANCE

- William Haneberg, PhD, state geologist and director
- Governor-appointed advisory board with 12 members
- Direct reports
 - William Andrews, section head
 - Doug Curl, section head
 - David Harris, section head

ORGANIZATION AT A GLANCE

- Direct reports (cont.)
 - Charles Taylor, section head
 - Zhenming Wang, section head
 - Margaret Smath, geologic publication manager
 - Kathryn Ellis, administrative business officer
- Regular filled FTE in unit
 - 43.81 regular filled FTE

ACCOMPLISHMENTS

- Continued near-normal levels of research activity while following university-wide COVID-19 precautions
- Successfully proposed historically high levels of US Geological Survey funding through the National Cooperative Geologic Mapping Program, National Geological and Geophysical Data Preservation Program, and Earth Mapping Resources Initiative (Earth MRI)
- Participated in two successful Department of Energy Carbon Ore, Rare Earth, and Critical Minerals (CORE-CM) multi-state team proposals for the Illinois and Appalachian Basins
- Acquired an unmanned aerial vehicle (drone) capable of airborne laser scanning (LiDAR) and radiometry for use in geologic hazards and geohealth research in Kentucky
- Developed a streamlined internal reporting system to track public information requests

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$298	\$369	\$864	\$1,870	\$902
Other	121	0	3	199	25
Total	\$419	\$369	\$867	\$2,069	\$927

In Thousands

Kentucky Geological Survey

RESEARCH AREA

ENGAGEMENT AND PUBLIC SERVICE

- The KGS website (kgs.uky.edu) offers educational resources and interactive map services, PDF versions of maps and reports supported by a website search engine, direct access to databases for advanced users who have specialized software, and staff contact information for public information requests
- Hosted a virtual version of the KGS Annual Seminar—the largest single gathering of professional geoscientists in the commonwealth—in May 2021
- Hosted a virtual version of its annual Earth Science Week public open house in October 2020
- KGS scientists serve on the Kentucky Geographic Information Advisory Council, Kentucky Board of Registration for Professional Geologists, Kentucky Water Well Driller Certification Board, and the National Geospatial Advisory Committee as well as in various roles within scholarly and professional organizations

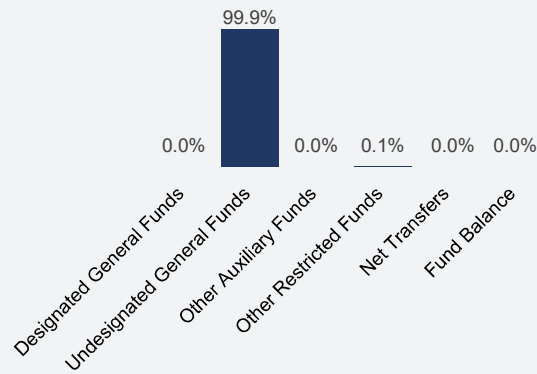
GOALS FOR FY 2021-22

- Return to full on-campus research, field work and public service capabilities.
- Continue development of transdisciplinary collaborations in areas such as geohealth, geoinformatics, water resources, and geologic hazards leading to sustained or increased research funding
- Continue improvement of research and service workflow efficiency, including increased emphasis on stakeholder engagement, communication, and information services at all levels

Kentucky Geological Survey

RESEARCH AREA

**FY 2021-22 Consolidated Revenues
by Percent**

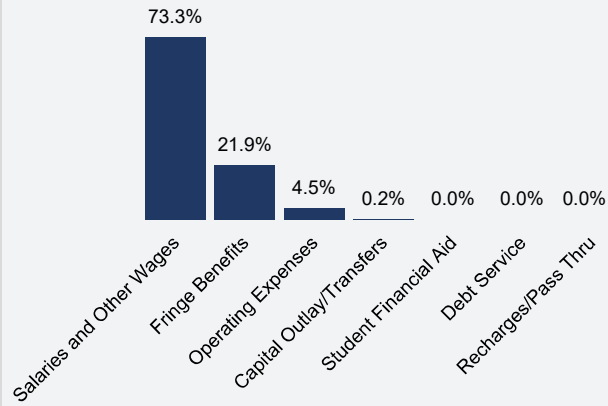


Regular Positions by FTE
Faculty
2.00
Staff
44.81

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	4,105,700	0	0	4,105,700
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	5,000	5,000
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$4,105,700	\$0	\$5,000	\$4,110,700

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$3,010,900
740,000
193,600
10,000
0
0
0
\$3,954,500

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$3,014,900	\$0	\$0	\$3,014,900
Fringe Benefits	900,800	0	0	900,800
Operating Expenses	180,000	0	5,000	185,000
Capital Outlay/Transfers	10,000	0	0	10,000
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$4,105,700	\$0	\$5,000	\$4,110,700

Kentucky Water Resource Research Institute

RESEARCH AREA

MISSION STATEMENT

The Kentucky Water Resources Research Institute's (KWRRRI) mission is developing and communicating water-related strategies and tools for Kentucky.

UNIT DESCRIPTION AND SERVICES

KWRRRI is one of 54 federally authorized water resource institutes or centers throughout the United States and its territories. It operates under the authority of the Water Resources Research Act of 1964 through the State Water Resources Research Act Program administered by the U.S. Geological Survey.

The Institute maintains four major program areas: research coordination, research translation, education and training, and engagement and outreach.

ORGANIZATION AT A GLANCE

- Lindell Ormsbee, director
- Direct reports
 - Steven Evans, associate director
 - Donna McNeil, engineer associate I
 - Malissa McAlister, program coordinator I
 - Emily Koyagi, research analyst principal
 - Edwin Ebrahimi, administrative staff officer I
- Regular filled FTE in unit
 - 4.8 regular filled FTE

ACCOMPLISHMENTS

KWRRRI achieved the following in FY 2020-21:

- Received \$849,781 in external grant funding
- Administered the USGS 104(b) research grant program to fund 10 research projects totaling \$125,000 and supporting 23 students at universities throughout the state

ACCOMPLISHMENTS (cont.)

- Finalized the Kentucky Watershed Academy training for watershed coordinators statewide for the Kentucky Division of Water
- Worked with Headwaters, Inc., and the Kentucky Division of Water to develop a watershed plan for three tributaries of the Kentucky River in Letcher County, Kentucky
- Coordinated and administered \$30,000 in funding from the Kentucky River Authority to seven projects to improve water quality
- Conducted five water and wastewater utility training workshops for Appalachian utilities, training 23 individuals (182 participants from 67 utilities since 2017)
- Completed wastewater treatment operators' manual and exams for Kentucky Division of Compliance Assistance

RESEARCH OVERVIEW

	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$242	\$486	\$372	\$324	\$288
Other	95	153	150	150	141
Total	\$337	\$639	\$522	\$474	\$429

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- Revised the wastewater training manual and operator certification program for the KY Division of Compliance Assistance
- Provided technical assistance and data communication to 282 Kentucky River Watershed Watch citizen volunteers
- Released more than 40 YouTube training videos related to water quality management
- Development of hydraulic model and technical support to the challenged Martin County Water System

Kentucky Water Resource Research Institute

RESEARCH AREA

ENGAGEMENT AND PUBLIC SERVICE (cont.)

- Provided technical assistance to various local and state water agencies and boards including Kentucky. Division of Water's Capacity Development Advisory Committee, Martin County Water Task Force, Kentucky Infrastructure Authority Advisory Board, Lexington-Fayette Urban County Government Stormwater Stakeholder Advisory Committee, University of Kentucky Stormwater Program, Kentucky River Watershed Watch, Watershed Watch in Kentucky, Kentucky Interagency Advisory Committee on Groundwater, Kentucky River Basin Team, and Kentucky Stormwater Association
- Participated in multiple interdisciplinary cooperative outreach events including Earth Science Week and a water quality workshop and community cleanup at the Lend-A-Hand Center in Knox County

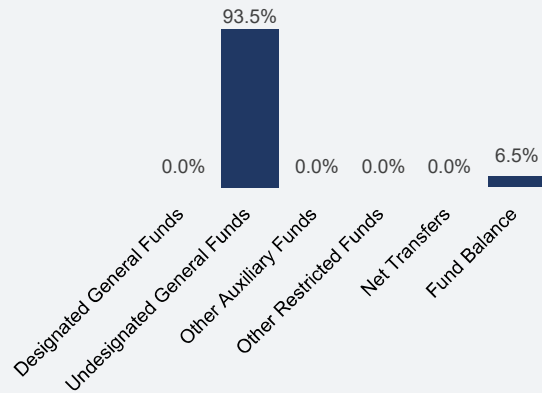
GOALS FOR FY 2021-22

- Continue to expand our established water research and outreach programs
- Continue to secure external funding in support of our research activities
- Continue our partnership with Beam Suntory and other distilleries in support of their water sustainability initiative
- Expand the capacity and utility of citizen science water quality data collection
- Continue to assist water and wastewater utilities through improvement of certification programs and personnel training programs
- Continue development of an online platform for delivery of our ongoing training programs
- Foster greater stakeholder collaboration through our annual scientific water symposium

Kentucky Water Resources Research Institute

RESEARCH AREA

**FY 2021-22 Consolidated Revenues
by Percent**

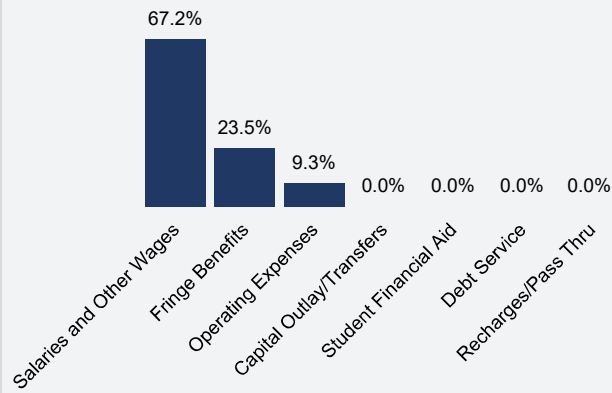


Regular Positions by FTE
Faculty
0.00
Staff
5.80

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	265,100	0	0	265,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	18,500	18,500
Total	\$265,100	\$0	\$18,500	\$283,600

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$193,000
50,600
36,500
0
0
0
0
\$280,100

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$190,700	\$0	\$0	\$190,700
Fringe Benefits	66,600	0	0	66,600
Operating Expenses	7,800	0	18,500	26,300
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$265,100	\$0	\$18,500	\$283,600

Outreach Center for Science and Health Career Opportunities

RESEARCH AREA

MISSION STATEMENT

The Outreach Center for Science and Health Career Opportunities is committed to coordinating numerous educational programs aimed at high school and undergraduate students designed to stimulate interest in the sciences and to facilitate the progress of young people toward health careers.

UNIT DESCRIPTION AND SERVICES

On July 1, 1993, the University of Kentucky Chandler Medical Center launched the Outreach Center for Science and Health Career Opportunities. Several of the programs target minority and rural students, while others assist educators by providing resources and workshops. Programs at the center facilitate science and health education to varying age groups; collectively, they provide a pathway that allows students to utilize resources and programs. Students interested in health careers are offered a wide range of options including:

- Encourage and stimulate interest among students in the study of science, mathematics, and technology and make them aware of the opportunities and career possibilities inherent in these areas
- Introduce teachers, students, and parents to the relevance of research with respect to the socioeconomic implications embodied in scientific endeavors
- Coordinate all University of Kentucky educational outreach and career development programs, existing or proposed, in order to increase their visibility and accessibility
- Establish communication links between those “doing science” within the university departments and members of the community at large
- Strengthen the commitment of UK in participating and enhancing the learning experience of Kentucky’s children
- Provide a base for the development of cooperative initiatives with the Kentucky Education Reform Act, Rural Health Initiative, Area Health Education Centers, and other entities whose purposes include educational improvement, career development and access to opportunities for all Kentucky citizens
- Instill confidence with potential funding agencies to improve science education and show the administrative expertise to conduct new ventures

ORGANIZATION AT A GLANCE

- Donald Frazier, PhD, director

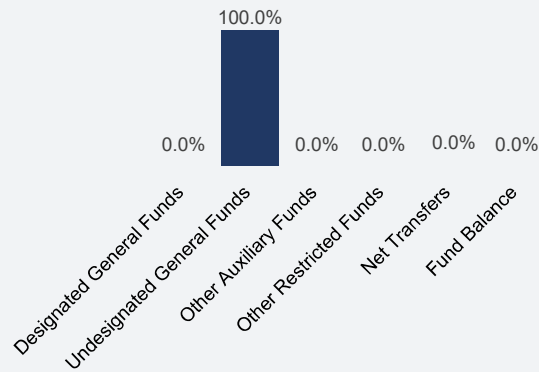
GOALS FOR FY 2021-22

- Will continue to serve more than 4,000 students in our onsite and offsite presentations. These interactions promote healthy lifestyles and motivate students towards the sciences.
- Receive funding for our NIH-funded Internet Grant-Writing program (year 15-18)
- Interface with campus units in their quest for extramural funding
- Be a resource for other university units in their outreach efforts
- Continue to administer State funded Professional Educational Professional Program
- Continue our relationship with the AHEC program
Initiate a program through the Outreach Center (UK MedPrep) to assist students preparing to take the MCAT at selected institutions via electronic KAPLAN testing service
- Continue to coordinate science fairs by Dr. Edward DeMoll as well as participate in activities such as:
 - Write letters of reference for college scholarships
 - Mentor students with their research projects
 - Mentor teachers
 - Start science fairs in non-Lexington schools
 - Intel fair co-chair of Judge BioChem category
 - Serve as co-chair of Computational Biology
 - Mentor new chairs of divisions

Outreach Center for Science and Health Career Opportunities

RESEARCH AREA

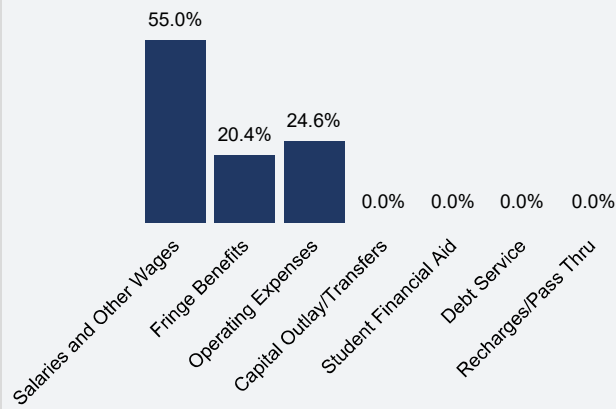
**FY 2021-22 Consolidated Revenues
by Percent**



2021-22 Original Proposed Revenue Budget

Regular Positions by FTE	Category	2021-22 Original Proposed Revenue Budget			Total
		General Funds	Auxiliary Funds	Restricted Funds	
Faculty 0.00	Designated General Funds	\$0	\$0	\$0	\$0
	Undesignated General Funds	49,100	0	0	49,100
	Other Auxiliary Funds	0	0	0	0
	Other Restricted Funds	0	0	0	0
	Net Transfers	0	0	0	0
Staff 0.00	Fund Balance	0	0	0	0
	Total	\$49,100	\$0	\$0	\$49,100

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21

2020-21 Total Revised Expense Budget	Category	2021-22 Original Proposed Expense Budget			Total
		General Funds	Auxiliary Funds	Restricted Funds	
\$27,000	Salaries and Other Wages	\$27,000	\$0	\$0	\$27,000
10,000	Fringe Benefits	10,000	0	0	10,000
12,100	Operating Expenses	12,100	0	0	12,100
0	Capital Outlay/Transfers	0	0	0	0
0	Student Financial Aid	0	0	0	0
0	Debt Service	0	0	0	0
0	Recharges/Pass Thru	0	0	0	0
\$49,100	Total	\$49,100	\$0	\$0	\$49,100

Research Administration and Program Support

RESEARCH AREA

MISSION STATEMENT

The Office of the Vice President for Research (OVPR) continues the University of Kentucky commitment of the past 150 years to pursue interdisciplinary research and creative efforts that address challenges and disparities faced by our citizens and enrich their lives.

UNIT DESCRIPTION AND SERVICES

To facilitate research, the OVPR provides programs and services to support UK faculty, staff and students in grant development and submission, compliance and regulatory affairs, development of intellectual property and in highlighting their research achievements. This includes oversight and guidance of seven Research Administration departments, 12 multidisciplinary research centers and seven service core facilities. The OVPR supports the leadership, structure and resource base for seven research priority areas (Cancer, Diabetes and Obesity, Cardiovascular, Substance Abuse Disorder, Neuroscience, Energy and UNITE) that serve the research needs in areas of strength across campus and focus on the needs of the Commonwealth. Support is provided for three research Alliances (health, materials/methods, social sciences) focused on the COVID-19 pandemic. These alliances are working on research related to treatment, prevention, protective equipment and social behavioral outcomes of the pandemic. This office continually supports the needs for complex grant mechanisms across campus, including center and training grants. Education is provided across campus to researchers that support their innovation, ideas and research. This includes the addition of new tools and specialized Lunch and Learn series and other targeted educational opportunities.

ORGANIZATION AT A GLANCE

- Lisa Cassis, vice president for research
- Direct reports
 - Kim Carter, executive director Office of Sponsored Projects Administration
 - Billy Clark, director Research Information Services
 - Kathy Grzech, executive director Proposal Development Office
 - Judy Duncan, director Research Administrative and Fiscal Affairs
 - Eric King, director Federal Relations
 - Baron Wolf, director Research Analytics
 - Mary Lowell, executive assistant
- Regular filled FTE in unit
 - 198.7 regular filled FTE

ACCOMPLISHMENTS

- Increased awarded sponsored grant and contracts by 25 percent between FY 2018 and FY 2019 to \$417.1 million. Increased sponsored grant and contracts 2.9 percent from FY 2019 and FY 2020 to \$429.2 million
- Managed the submission and support of over 1,670 active extramurally funded projects between July 1, 2019 and June 30, 2020
- Produced more than 4,118 scholarly publications across campus in 2019
- Contributed to the economic impact of more than \$725 million across Kentucky with more than 4,400 jobs created throughout the Commonwealth in the research and scientific sector (based on FY 2018 expenditures)
- Successfully managed the FY 2019-20 budget for the Vice President for Research area; successfully implemented a new billing system for the Research Core Facilities; and chaired the Request for Proposal committee that selected Specialty Underwriters as the new vendor for the VPR

Research Administration and Program Support

RESEARCH AREA

ACCOMPLISHMENTS (cont.)

- Ended FY 2021 with a 9 percent increase over FY 2020 with a total awarded grants and contracts of \$468 million.
- Managed the submission and support of more than 1,828 active extramurally funded projects between July 1, 2020, and June 30, 2021
- Produced more than 4,225 scholarly publications across campus in 2020
- Contributed to the economic impact of more than \$758.3 million across Kentucky with more than 4,500 jobs created throughout the commonwealth in the research and scientific sector (based on FY 2019 expenditures)
- Successfully managed the FY 2019-20 budget for OVPR; successfully implemented a new billing system for the Research Core Facilities; and chaired the Request for Proposal committee that selected Specialty Underwriters as the new vendor for the OVPR Research Equipment Managed Maintenance Program saving the program more than \$300,000

GOALS FOR FY 2021-22

- Support areas of strength and growth across campus
- Increase resources and provide structure for research related to social and racial justice, health equities across campus
- Develop an ambitious strategic plan that focuses on the needs of Kentucky to grow our research enterprise

RESEARCH OVERVIEW

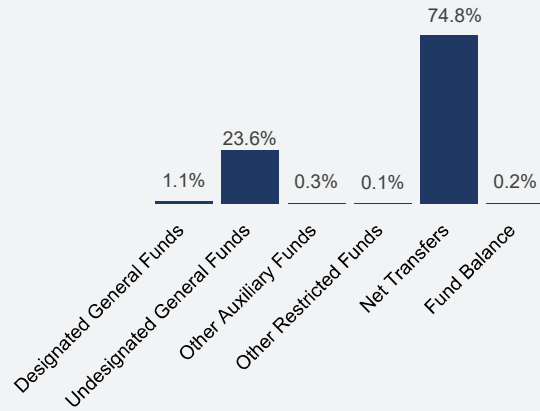
	SPONSORED RESEARCH AWARDS				
	2016-17	2017-18	2018-19	2019-20	2020-21
Governmental	\$813	\$0	\$17	\$770	\$6,263
Other	17	35	1,638	520	922
Total	\$830	\$35	\$1,655	\$1,290	\$7,185

In Thousands

Research Administration and Program Support

RESEARCH AREA

**FY 2021-22 Consolidated Revenues
by Percent**

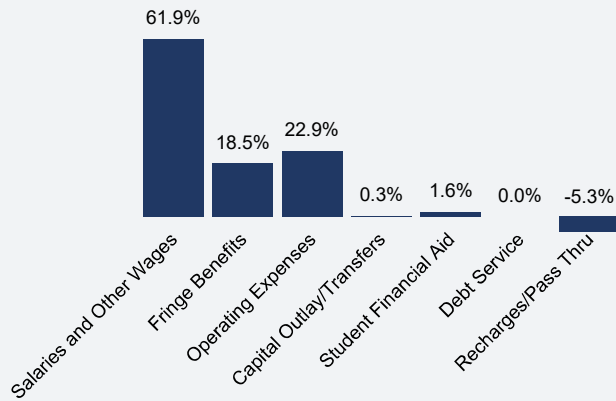


Regular Positions by FTE
Faculty
0.20
Staff
287.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$204,500	\$0	\$0	\$204,500
Undesignated General Funds	4,536,600	0	0	4,536,600
Other Auxiliary Funds	0	59,600	0	59,600
Other Restricted Funds	0	0	11,100	11,100
Net Transfers	13,957,500	440,900	0	14,398,400
Fund Balance	0	0	33,400	33,400
Total	\$18,698,600	\$500,500	\$44,500	\$19,243,600

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$11,014,100
3,210,100
4,446,400
47,600
313,900
0
(957,200)
\$18,074,900

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$11,239,800	\$659,500	\$21,700	\$11,921,000
Fringe Benefits	3,364,700	202,700	0	3,567,400
Operating Expenses	3,790,200	612,700	12,700	4,415,600
Capital Outlay/Transfers	0	52,500	0	52,500
Student Financial Aid	303,900	0	10,100	314,000
Debt Service	0	0	0	0
Recharges/Pass Thru	0	(1,026,900)	0	(1,026,900)
Total	\$18,698,600	\$500,500	\$44,500	\$19,243,600

Tracy Farmer Institute for Sustainability and the Environment

RESEARCH AREA

MISSION STATEMENT

The Tracy Farmer Institute for Sustainability and the Environment (TFISE) helps address environmental challenges in Kentucky by promoting world-class research to address issues of regional and international relevance

UNIT DESCRIPTION AND SERVICES

The Tracy Farmer Institute for Sustainability and the Environment (TFISE) was originally created in 2000 under the name Tracy Farmer Center for the Environment (TFCE). In 2009, the name was changed to the Tracy Farmer Institute for Sustainability and the Environment (TFISE) to reflect an awareness that solutions to environmental problems must encompass the concept of sustainability if they are to be truly effective. The current institute seeks to advance the 2019 United Nations Sustainable Development goals through several different programs and partnerships. These include:

- Administrative oversight:
 - TFISE endowment
 - University wide sustainability working groups and events
 - University of Kentucky Sustainability Challenge Grants
 - UK-TFISE sustainability intern program
 - Ongoing partnership with the UK Office of Sustainability

ORGANIZATION AT A GLANCE

- Lindell Ormsbee, executive director
- Direct reports
 - Shane Tedder, assistant director (interim)

ACCOMPLISHMENTS

TFISE achieved the following in FY 2019-20:

- Continued to increase the presence of sustainability in education by sponsoring internships, engaging in curriculum development of degree programs and certificates and funding graduate and undergraduate awards for excellence in sustainability studies
- TFISE, along with the UK Sustainability Office, administered the FY2021 UK Sustainability Challenge Grant Program which distributed approximately \$200,000 in support of student and faculty led sustainability projects
- Provided administrative oversight of TFISE endowment
- Maintained TFISE website and Twitter account
- Continued serving on the University Planning Committee for new Environmental Center
- Completion of Self-Study and Strategic Plan for the TFISE endowment
- Managed the recently developed sustainability plan for the sustainability working groups

ENGAGEMENT AND PUBLIC SERVICE

The TFISE engages directly with the public and other stakeholders through the sustainability working groups and engagement activities. These annual events include:

- Water Week
- Tree Week
- Design Week
- Annual Sustainability Showcase and Forum

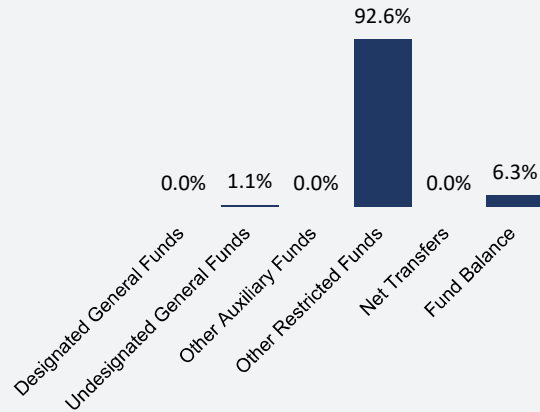
GOALS FOR FY 2021-22

- Continue to manage the TFISE endowment
- Continue to work with the UK Planning Committee to help launch the new Environmental Center

Tracy Farmer Institute for Sustainability and the Environment

RESEARCH AREA

**FY 2021-22 Consolidated Revenues
by Percent**

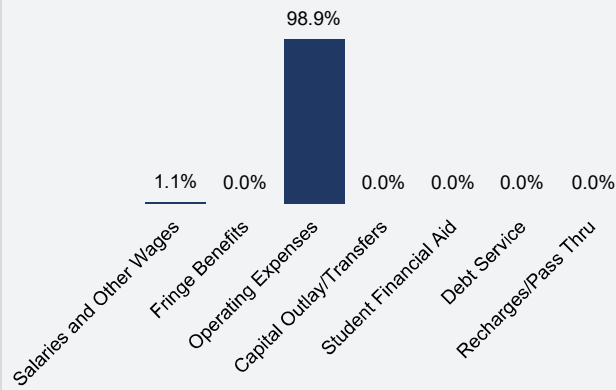


Regular Positions by FTE
Faculty
0.00
Staff
1.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	4,100	0	0	4,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	349,000	349,000
Net Transfers	0	0	0	0
Fund Balance	0	0	23,600	23,600
Total	\$4,100	\$0	\$372,600	\$376,700

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$4,100
0
237,600
0
0
0
0
0
\$241,700

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$4,100	\$0	\$0	\$4,100
Fringe Benefits	0	0	0	0
Operating Expenses	0	0	372,600	372,600
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$4,100	\$0	\$372,600	\$376,700

UK HealthCare

UK HEALTHCARE AREA

MISSION STATEMENT

UK HealthCare is committed to the pillars of academic health care — research, education and clinical care.

Dedicated to the health of the people of Kentucky, UK HealthCare provides the most advanced patient care and serves as an information resource. UK HealthCare strengthens local health care and improves the delivery system by partnering with community hospitals and physicians. The organization’s education and research needs are supported by offering cutting-edge services on par with the nation’s best providers.

UNIT DESCRIPTION AND SERVICES

UK HealthCare conducts research, provides instruction and administers clinical care to help the people of Kentucky. This structure provides a framework for improvement which supports the UK HealthCare’s enterprise goals.

Driven by quality, safety and value focusing on being a community, being exceptional and being committed, UK HealthCare does so by building its culture, investing in its people, providing more value, advancing care strategically and creating a healthier community.

UK HealthCare and the Medical Group are the hospitals and clinics of the University of Kentucky. UK HealthCare is physicians, nurses, pharmacists and other healthcare professionals — all dedicated to providing the most advanced, most effective care available, not just in Kentucky but anywhere. It is physicians and other medical professionals trained in the most sophisticated, most up-to-the-minute medical techniques so that no Kentuckian, no matter how sick they are or how rare their illness, needs to go far from home for the treatment they need. It is a level 1 trauma center, ready every minute of every day to treat even the most serious injuries when they come through the door. And a level IV neonatal intensive care unit, caring for the tiniest and sickest newborns — and giving them a chance not just to live, but to live normal, productive, happy lives. It is nurses providing care for every patient, every time that’s so good it has received Magnet status, the highest recognition available in the nursing field. It is educators in our six health professions

UNIT DESCRIPTION AND SERVICES (cont.)

colleges providing the gateway to the health professions by teaching the next generations of doctors, nurses and other healthcare professionals, spreading the highest standards of care like ripples to the future. It is researchers working to discover treatments and cures not yet even imagined. And it is a network of partnerships and outreach locations throughout the state, so that world-class care is always close to home. UK HealthCare is the power of advanced medicine.

Key Operating Statistics (Medical Group)

	2019	2020	2021 Preliminary	2022 Budget
All Outpatient Visits W/O Retail	1,515,912	1,478,464	1,681,420	1,775,198
Work Relative Value Units (wRVUs)*	3,714,683	3,728,797	3,802,313	4,369,074

*wRVUs are the relative level of time, skill, training, and intensity needed to provide a given service

Key Operating Statistics (Hospital Group)

	2019	2020	2021 Projected	2022 Budget
Inpatient Discharges	41,589	39,366	39,940	42,515
Inpatient Days	282,367	276,126	278,150	295,041

UK HealthCare

UK HEALTHCARE AREA

ORGANIZATION AT A GLANCE

- Mark F. Newman, MD, executive vice president for health affairs (EVPHA)
- Direct reports
 - Mark D. Birdwhistell, VP for Health System Administration and Chief of Staff
 - Peter Gilbert, Sr. VP and Chief Operations Officer
 - Jay Grider, DO, Chief Physician Executive
 - Craig Collins Sr. VP and Chief Financial Officer
 - Colleen Swartz, DNP, VP Hospital Operations
 - Timothy M. Gaillard, VP of Administration for the UK Medical Group
 - Cecilia Page DNP, Chief Information Officer
- Regular filled FTE in unit
 - 8,551.29 regular filled FTE

GOALS FOR FY 2021-22

- Optimize EPIC implementation
- Finalize and implement a five-year strategic plan

ACCOMPLISHMENTS

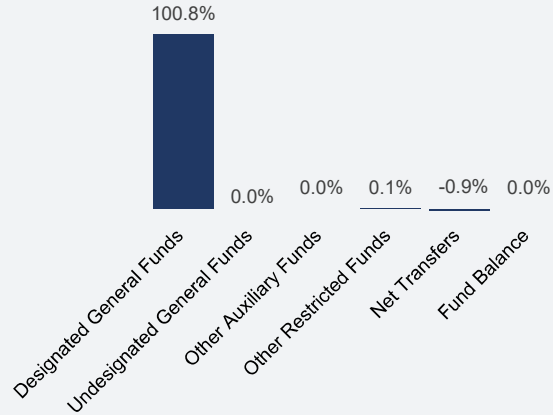
- Implementation of EPIC on June 6, 2021, that is projected to improve workflows; quality of care; data analytics and reporting; productivity efficiency; improved compliance and a positive return on investment
- Continued focus on improving access to health care for the citizens of the Commonwealth of Kentucky
 - Continued the implementation of the Lexington Clinic/Markey Cancer Center partnership providing services in Lexington and Richmond, Kentucky
 - Formation and implementation of a management agreement with King's Daughters Medical Center in Ashland, Kentucky

UK HealthCare

UK HEALTHCARE AREA

FY 2021-22 Consolidated Revenues

by Percent



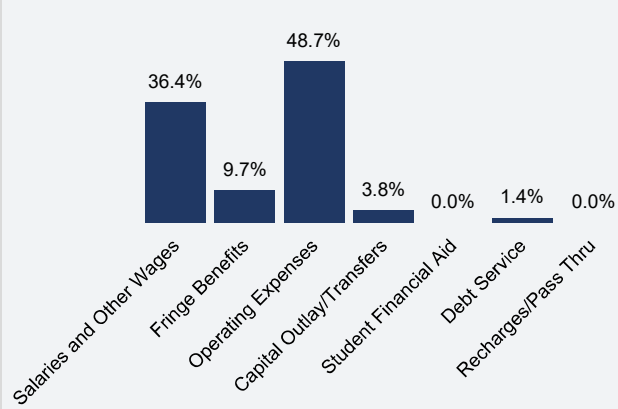
Regular Positions by FTE
Faculty
0.00
Staff
11,172.94

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$2,945,288,800	\$0	\$0	\$2,945,288,800
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	4,120,000	4,120,000
Net Transfers	(26,603,800)	0	0	(26,603,800)
Fund Balance	0	0	0	0
Total	\$2,918,685,000	\$0	\$4,120,000	\$2,922,805,000

FY 2021-22 Consolidated Expenses

by Percent



2020-21 Total Revised Expense Budget
\$702,516,400
171,063,800
1,297,884,500
92,331,400
0
41,942,600
0
\$2,305,738,700

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$1,064,789,900	\$0	\$0	\$1,064,789,900
Fringe Benefits	282,891,200	0	0	282,891,200
Operating Expenses	1,421,969,700	0	582,200	1,422,551,900
Capital Outlay/Transfers	107,084,800	0	3,537,800	110,622,600
Student Financial Aid	0	0	0	0
Debt Service	41,949,400	0	0	41,949,400
Recharges/Pass Thru	0	0	0	0
Total	\$2,918,685,000	\$0	\$4,120,000	\$2,922,805,000

University Health Service

UK HEALTHCARE AREA

MISSION STATEMENT

To provide compassionate, professional and excellent preventative and primary health care and education services to students and employees of the University of Kentucky.

UNIT DESCRIPTION AND SERVICES

University Health Service comprises of Student Health, Employee Health and UK Health Plans Urgent Care. It provides primary care, gynecology/genitourinary care, allergy injections, vaccinations, compliance review, well patient, travel and employment physicals, transgender health, behavioral health and wellness services to students and members of the university community.

ORGANIZATION AT A GLANCE

- Ann Hays, MD – medical director
- Anne Welch, MPA – administrative director
- Jane Lawson, RN – nursing director
- Leslie Hargis – employee health practice manager
- Regular filled FTE in unit
 - 66.85 regular filled FTE

ACCOMPLISHMENTS

- Transitioned to provider based clinics with UK HealthCare
- Implemented EPIC as Electronic Medical Records system

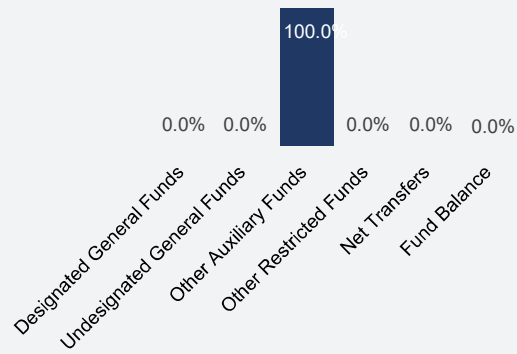
GOALS FOR FY 2021-22

- Optimize EPIC – a new Electronic Medical Records system

University Health Service

UK HEALTHCARE AREA

**FY 2021-22 Consolidated Revenues
by Percent**

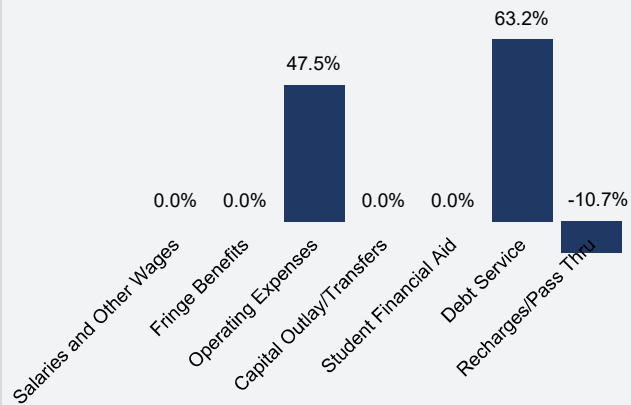


Regular Positions by FTE
Faculty
0.00
Staff
75.60

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	2,655,700	0	2,655,700
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$0	\$2,655,700	\$0	\$2,655,700

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$4,465,000
1,093,500
8,778,000
20,000
0
1,681,800
311,800
\$16,350,100

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$0	\$0	\$0	\$0
Fringe Benefits	0	0	0	0
Operating Expenses	0	1,261,600	0	1,261,600
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	1,678,300	0	1,678,300
Recharges/Pass Thru	0	(284,200)	0	(284,200)
Total	\$0	\$2,655,700	\$0	\$2,655,700

Student Financial Aid – Central

UNIVERSITY WIDE AREA

MISSION STATEMENT

Most Student Financial Aid is administered by the University of Kentucky Office of Student Financial Aid and Scholarships (OSFAS). The mission of OSFAS is to ensure fair and equitable distribution of financial aid resources to provide access and to encourage the enrollment and retention of a well-prepared, high-achieving and diverse student body.

UNIT DESCRIPTION AND SERVICES

The Student Financial Aid – Central unit is managed by the Office of Student Success and the awards mainly focus on support and financial resources to undergraduate students. The Office of Student Success ensures a fair and equitable distribution of funds which are generated by federal, state, private and institutional sources.

ACCOMPLISHMENTS

During the 2020-21 academic year, the Office of Student Financial Aid and Scholarships:

- Offered financial aid to 35,026 prospective and admitted students
- Awarded 26,554 in financial aid to enrolled students
- Administered \$536,855,458 in federal, state, institutional and private aid

Due to COVID disruptions, the OSFAS:

- Created alternative operational plans to work in-person and remotely to promote safety while ensuring student services were fully in place
- Distributed \$8,905,529 HEERF I/CARES funding to 6,236 students during the 2020 spring semester
- Introduced new initiatives to support enrollment, retention and student success
- Implemented service improvements to help students complete the financial aid process remotely

ACCOMPLISHMENTS (cont.)

Established various compliance, policy and procedure improvements by:

- Instituting Financial Aid Portal Enhancements
Modifying Federal SEOG Awarding Policy to comply with Title IV regulations
- Analyzing and correcting the algorithmic logic in the automated execution of the Satisfactory Academic Progress Policy for Financial Aid
- Creating a central FASAP@UKY.EDU email account for students to send SAP appeals
- Automating scores of student forms
- Developing a [Financial Aid Overaward Policy](#) in compliance with Title IV, state aid, and institutional policy that realized approximately \$1 million in institutional (core) scholarship savings
- Awarding financial aid during Winter Intersession, as required by Title IV regulations
- Providing clarification and training on the Title IV awarding procedures for additional Unsubsidized Federal Direct Loan when a parent PLUS Loan is denied, providing an increase in the financial aid eligibility of students who have the most challenging financial circumstances

Successfully completed Annual Audits to the following:

- DoD Voluntary Education Institutional Compliance Program Review
- BKD A-133 External Audit
- BKD External NCAA Athletic Scholarships
- UK Internal Audit of Federal Verifications

Student Financial Aid – Central

UNIVERSITY WIDE AREA

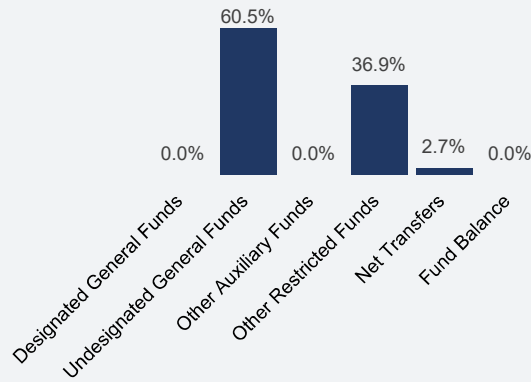
GOALS FOR FY 2021-22

- Further restructure the OSFAS organization to provide optimal productivity, compliance and services that support the mission and vision of Student Success, Enrollment Management and Student Financial Aid and Scholarships
- Develop a formal OSFAS Vision, Mission and Core Values Statement
- Perform a formalized assessment of OSFAS Financial Aid Management System
- Fully implement ScholarshipUniverse by engaging at least one half of the college/department units who select students for scholarships and by automating the process to upload scholarship awards into ProSAM
- Fully implement CampusCommunicator (digital scholarship offers, financial aid notifications, and print financial aid notifications) to all students
- Implement StudentForms to manage federal verification, and various student appeal processes
- Assume responsibility for Federal Verification including the development of policies, procedures and controls to ensure compliance while improving student aid delivery
- Create a comprehensive financial aid and scholarship production schedule for awarding, packaging and financial aid notification distribution
- Collaborate and lead staff to develop the Federal Work-Study Experiment Program

Student Financial Aid - Central

UNIVERSITY WIDE AREA

**FY 2021-22 Consolidated Revenues
by Percent**

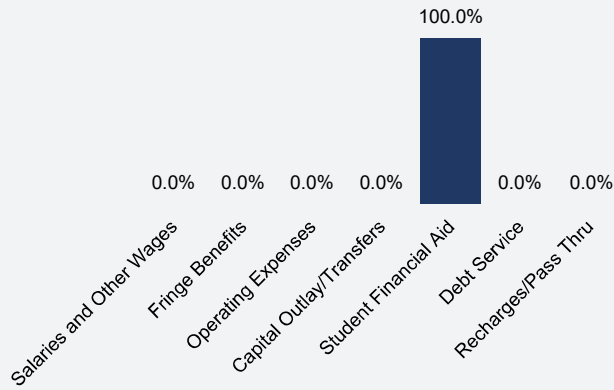


Regular Positions by FTE
Faculty
0.00
Staff
0.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	90,434,800	0	0	90,434,800
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	55,151,000	55,151,000
Net Transfers	3,997,000	0	(9,500)	3,987,500
Fund Balance	0	0	0	0
Total	\$94,431,800	\$0	\$55,141,500	\$149,573,300

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$0
0
0
0
0
149,240,700
0
0
\$149,240,700

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$0	\$0	\$0	\$0
Fringe Benefits	0	0	0	0
Operating Expenses	0	0	0	0
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	94,431,800	0	55,141,500	149,573,300
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$94,431,800	\$0	\$55,141,500	\$149,573,300

University Wide

UNIVERSITY WIDE AREA

MISSION STATEMENT

The University Wide area contains funding for a range of unique programs that benefit the entire university community.

UNIT DESCRIPTION AND SERVICES

University Wide holds funds designated to support the university's infrastructure, provide certain employee benefits and invest in special initiatives. These programs generally benefit all colleges and units within the university. Programs regularly funded include:

- Debt Service and Debt Service Pool: Funds dedicated for the payment of principal and interest on bonds and capital leases
- Family Education Program: Educational benefits provided to spouses, partners and dependents of university faculty and staff who are enrolled in undergraduate classes
- General, Auto and Professional Liability Insurance: Insurance programs that provide for the protection of university assets and employees including general liability exposures; professional, cyber and legal liability exposures and an auto liability program that covers all university-owned and university-leased vehicles. These programs are managed by the Risk Management Office
- Common Insurance Funds: Insurance premiums that provide university-wide coverage of assets
- Operating and Capital Projects: Fund balances generally dedicated for encumbrances and nonrecurring strategic projects including capital modernization and renovations and technology investments
- University Audit: Funds allocated for the payment of the examination of the university's financial statements by external auditors
- University Expenses: Funds designated for other expenses including non-salary dependent benefits, ERP system and incidental and unforeseen expenses

UNIT DESCRIPTION AND SERVICES (cont.)

University Wide's funds also are used to support programs and activities involving public service that benefits the university community. For example, in FY 2020-21 the following programs were funded:

- Junior Achievement
- Martin Luther King celebration
- Commonwealth Initiative of Black Studies
- International exchange programs in France and Germany
- Campus attitudes towards safety (CATS) survey, a survey that addresses students' well-being and safety

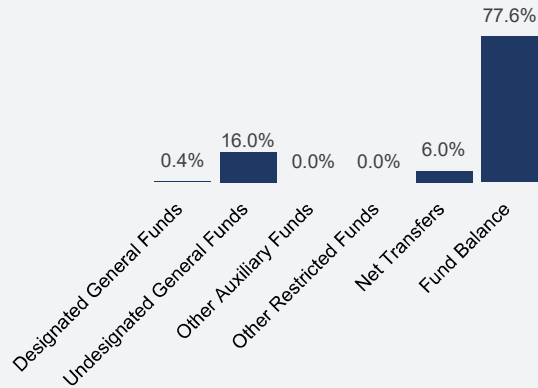
ACCOMPLISHMENTS

Funds held in University Wide are generally transferred to other units for management of activities. As a result, the accomplishments are reflected in the units in control of the expenditure of the funds.

University Wide

UNIVERSITY WIDE AREA

**FY 2021-22 Consolidated Revenues
by Percent**

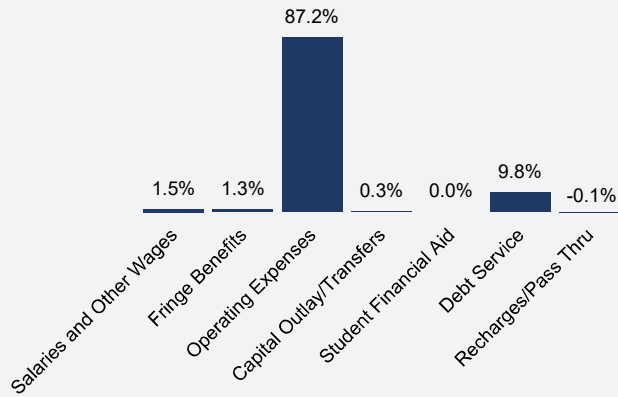


Regular Positions by FTE
Faculty
0.00
Staff
0.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$977,300	\$0	\$0	\$977,300
Undesignated General Funds	37,705,300	0	0	37,705,300
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	14,172,100	0	0	14,172,100
Fund Balance	183,203,600	0	0	183,203,600
Total	\$236,058,300	\$0	\$0	\$236,058,300

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$0
539,200
198,858,100
1,200,000
0
23,236,900
(220,000)
\$223,614,200

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$3,587,400	\$0	\$0	\$3,587,400
Fringe Benefits	3,084,700	0	0	3,084,700
Operating Expenses	205,849,500	0	0	205,849,500
Capital Outlay/Transfers	700,000	0	0	700,000
Student Financial Aid	0	0	0	0
Debt Service	23,056,700	0	0	23,056,700
Recharges/Pass Thru	(220,000)	0	0	(220,000)
Total	\$236,058,300	\$0	\$0	\$236,058,300

Central Kentucky Management Services, Inc.

AFFILIATED CORPORATIONS

MISSION STATEMENT

The mission of Central Kentucky Management Services, Inc. (CKMS) is to provide accounts receivable recovery support in a timely, efficient and effective manner while maintaining the debtor's dignity.

UNIT DESCRIPTION AND SERVICES

Central Kentucky Management Services, Inc. (CKMS) is a not-for-profit, wholly-owned subsidiary of the University of Kentucky that provides services for the collection of the University of Kentucky and its affiliated corporations' healthcare receivables. CKMS was originally established under the name of Health Care Collection Service, Inc. July, 1973. In addition, CKMS provides personnel-type services for Eastern State Hospital and Manchester Eye Care.

ORGANIZATION AT A GLANCE

CKMS consists of a UK HealthCare operational director and a Board of Directors appointed by the President of the University of Kentucky. The account receivables supported by CKMS include College of Nursing Student Loan Division, College of Dentistry, Kentucky Medical Services Foundation (KMSF) and UK HealthCare.

ACCOMPLISHMENTS

In a pandemic year where bad debt referrals were limited, achievement of 12.33 percent collection rate while also maintaining a Tier 2 employee engagement score.

ENGAGEMENT AND PUBLIC SERVICE

Team members are included and encouraged to participate in any UK HealthCare opportunities for personal and professional improvement.

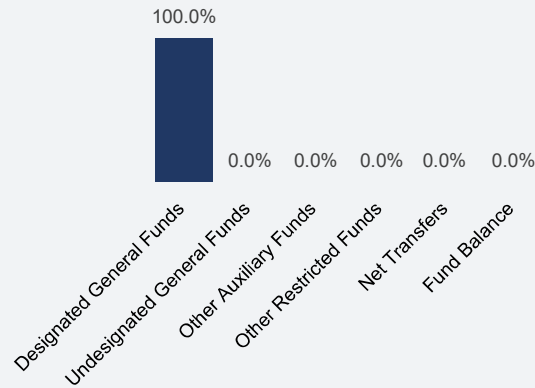
GOALS FOR FY 2021-22

- Improvement of bad debt collection rate and effective management of cost to collect
- Compliance with relevant Fair Debt Collection Practices Act provisions
- Adequate staffing services to meet affiliate needs
- Positive employee engagement

Central Kentucky Management Services, Inc.

AFFILIATED CORPORATIONS

**FY 2021-22 Consolidated Revenues
by Percent**

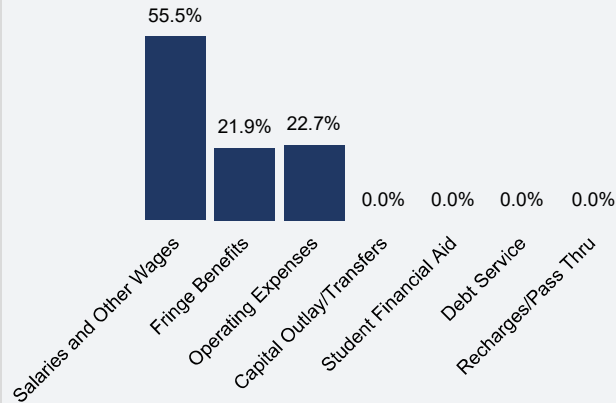


Regular Positions by FTE	
Faculty	0.00
Staff	0.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$6,674,000	\$0	\$0	\$6,674,000
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$6,674,000	\$0	\$0	\$6,674,000

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget	
\$3,558,700	Salaries and Other Wages
1,395,800	Fringe Benefits
1,484,400	Operating Expenses
0	Capital Outlay/Transfers
0	Student Financial Aid
0	Debt Service
0	Recharges/Pass Thru
\$6,438,900	Total

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$3,701,100	\$0	\$0	\$3,701,100
Fringe Benefits	1,458,800	0	0	1,458,800
Operating Expenses	1,514,100	0	0	1,514,100
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$6,674,000	\$0	\$0	\$6,674,000

UK Gluck Equine Research Foundation, Inc.

AFFILIATED CORPORATIONS

MISSION STATEMENT

The mission of the Gluck Center is scientific discovery, education and dissemination of knowledge for the benefit of the health and well-being of horses.

UNIT DESCRIPTION AND SERVICES

Since its creation as a non-profit organization in the early 1980s, the Gluck Equine Research Foundation, Inc. has been instrumental in securing private donations to fund equine research, endow faculty positions, invest in facilities and help identify research issues of particular importance. In 1987, the Maxwell H. Gluck Equine Research Center (GERC) opened its doors with the goal of pursuing research relevant to the equine industry. Over the years, millions of dollars in public and private funds have been invested in such research, resulting in the GERC becoming the preeminent research institution of its kind. The center is the only scientific institute in the United States with nearly all faculty conducting full-time research in equine health and diseases.

The Foundation supports equine research and the GERC. Today, the Gluck Center faculty conduct equine research in these targeted areas: genetics and genomics, immunology, infectious diseases, musculoskeletal science, parasitology, pharmacology, therapeutics and toxicology and reproductive health. Funding for graduate student support has allowed Gluck Equine Research Center faculty to educate the next generation of scientists.

ORGANIZATION AT A GLANCE

The UK Gluck Equine Research Foundation is managed by:

- Stuart Brown, chair, board of directors, Gluck Equine Research Foundation, Inc.
- The chair of the Department of Veterinary Science also has the title of director of the Gluck Equine Research Center
- The Gluck Equine Research Center is part of the Department of Veterinary Science in the College of Agriculture, Food and Environment at the University of Kentucky
- The members of the Gluck Equine Research Foundation board of directors represent a wide array of the equine industry and meet twice a year

ACCOMPLISHMENTS

FY 2020-21 resulted in more than \$1.3 million in new philanthropic gifts:

- 161 individual gifts
- \$702,894 in new gift funds
- \$100,000 in new pledges
- \$537,289 in pledge payments
- \$16,484 in gifts in kind

In addition, The Gluck Equine Research Foundation awarded two annual research grants totaling \$50,000 to faculty focused on the health and well-being of horses.

ENGAGEMENT AND PUBLIC SERVICE

A series of lectures recorded by departmental faculty members and invited guests is available online at the center's website.

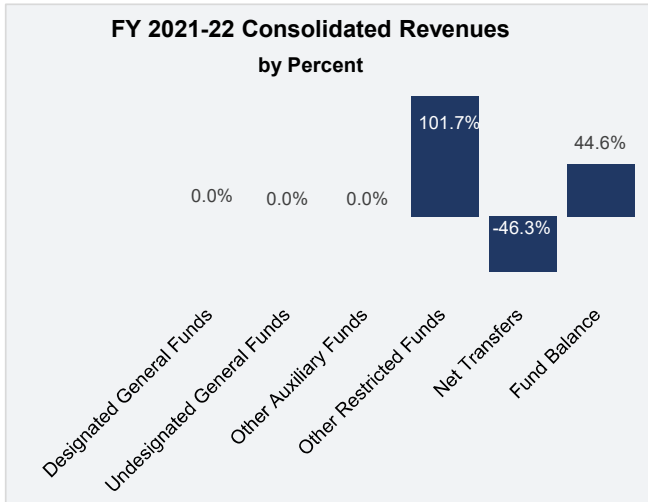
GOALS FOR FY 2021-22

Continue to pursue research relevant to the equine industry and promote scientific discovery, education and dissemination of knowledge for the benefit of the health and well-being of horses.

UK Gluck Equine Research Foundation, Inc.

AFFILIATED CORPORATIONS

**FY 2021-22 Consolidated Revenues
by Percent**

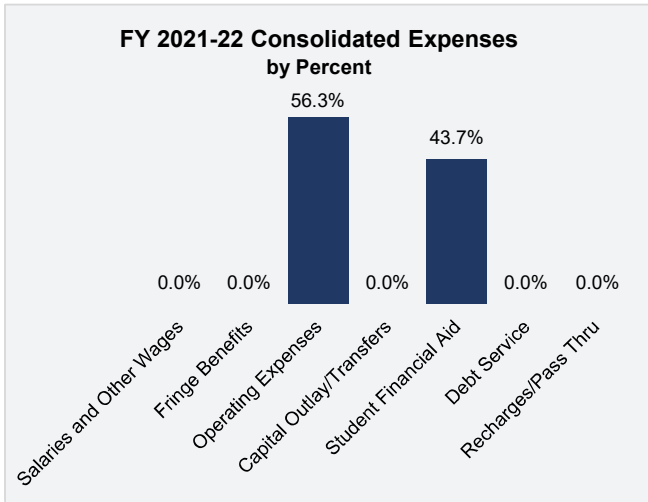


Regular Positions by FTE	
Faculty	0.00
Staff	0.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	331,700	331,700
Net Transfers	0	0	(151,000)	(151,000)
Fund Balance	0	0	145,500	145,500
Total	\$0	\$0	\$326,200	\$326,200

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget	
\$0	Salaries and Other Wages
0	Fringe Benefits
12,000	Operating Expenses
0	Capital Outlay/Transfers
0	Student Financial Aid
0	Debt Service
0	Recharges/Pass Thru
\$12,000	Total

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$0	\$0	\$0	\$0
Fringe Benefits	0	0	0	0
Operating Expenses	0	0	183,700	183,700
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	142,500	142,500
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$0	\$0	\$326,200	\$326,200

UK Humanities Foundation, Inc.

AFFILIATED CORPORATIONS

MISSION STATEMENT

The Humanities Foundation, Inc. supports the Gaines Center for the Humanities and its associated fellows and functions as a laboratory for imaginative and innovative education on the University of Kentucky's campus. The purpose of the University of Kentucky Humanities Foundation, Inc. is to support the humanities programs at the University of Kentucky through engaged scholarship, principally through the efforts of the Gaines Center for the Humanities and its associated fellows.

UNIT DESCRIPTION AND SERVICES

The University of Kentucky Humanities Foundation, Inc. is a not-for-profit Kentucky corporation formed for the enhancement and improvement of the humanities programs of the University of Kentucky. The foundation was established by a gift to the university of \$500,000 from Mr. and Mrs. John R. Gaines. The Foundation is considered to be an affiliate and component unit of the university because all foundation board of directors' members are appointed by the University Board of Trustees upon the recommendation of the president of the university, and certain officers of the foundation are officers of the university.

ORGANIZATION AT A GLANCE

- Steve Grossman, chair, board of directors, Humanities Foundation, Inc.
- Melynda Price, PhD, John R. Gaines endowed chair in the humanities and director, Gaines Center for the Humanities

ACCOMPLISHMENTS

During FY 2020-21 the UK Humanities Foundation, Inc:

- Staff attended training for the National Humanities Advocacy Day. This is a program through the National Humanities Alliance where Humanities works from various states lobby their Congressional delegation
 - Met with 5 elected officials and advocated for increased support for the National Endowment for the Humanities and other federally funded Humanities programs
- Added 1 new board member to the UK Humanities Foundation Board (John "Jed" Edinger)
- Recruited a new cohort of 12 undergraduate fellows from a record 49 applicants this year from seven different colleges
 - The new cohort comes from five different colleges, has a 3.8 average GPA, is 33 percent first-generation, 42 percent URM, and 33 percent are from outside the Lewis Honors College
- Successfully transitioned our public programming to a virtual format and had more than 5,000 viewers across 22 digital events
- Successfully launched a mini-grant program that was able to fund programming for nine events across four colleges/programs

In 2020, the Gaines Center raised \$13,510 from 51 gifts. In 2021, the Gaines Center raised \$14,200 from 52 gifts. Gaines was awarded the Globetrotter Award (gifts from the most diverse geographic locations) and second on the Centers/Programs Leaderboard.

UK Humanities Foundation, Inc.

AFFILIATED CORPORATIONS

ENGAGEMENT AND PUBLIC SERVICE

During FY 2020-21 the Humanities Foundation Inc.:

- Mini-Grant collaborations
 - Dr. Jennifer Sadler, In-Text Equity
 - Rod Ferguson, "The Bookshop of Black Queer Diaspora"
 - Soreyda Benedit-Begley, The Human Cost of Fast Fashion
 - Dr. Justin Hosbey, Race, Ecology, and the Legacies of the Plantation Economy in Louisiana
 - Jelena Subotic, Yellow Star, Red Star: Holocaust Remembrance after Communism
 - Wen Liu, #BlackLivesMatter to #MilkTeaAlliance: On Asian Americanist Critique and Radical Internationalism
 - Cathleen Cahill, Recasting the Vote: How Women of Color Transformed the Suffrage Movement
 - Andrea Pippins, Interconnected: A Design Lecture Series
- Breathitt Lecture — Emily Andreasson (Interiors and MCLLC)
- Lafayette Seminar — Imani Perry (Hughes-Rogers Professor of African American Studies, Princeton University)
- Bingham Seminar — Daniel Vivian (Historian and Chair of Department of Historic Preservation)
- Clark Lecture — Ana Lucia Araujo (Professor of History, Howard University)
- Bale Boone Symposium — (National Book Award Winner, Nikky Finney)
- Additional programs:
 - Pantsuit Politics (collaboration w/ the Lewis Honors College)
 - Racial Violence in America with Dr. George Wright
 - Breonna Taylor: A Legal Perspective with the Rosenberg College of Law

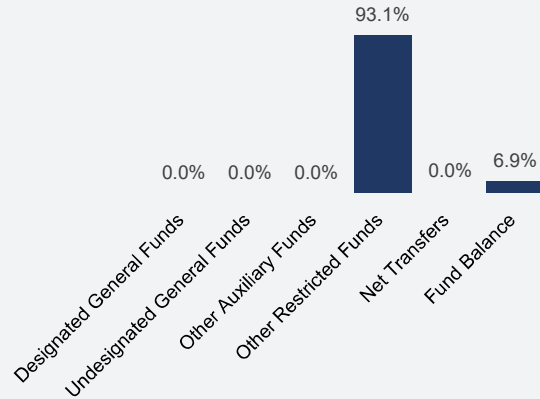
GOALS FOR FY 2021-22

- Successfully shift our programming back to in-person along with the university's return to normal operations
- Continue applying for sponsored research opportunities, particularly through NEH
- Formalize our faculty advisory committee

UK Humanities Foundation, Inc.

AFFILIATED CORPORATIONS

**FY 2021-22 Consolidated Revenues
by Percent**

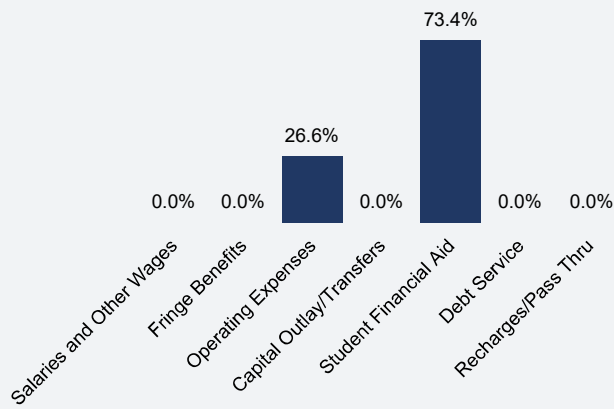


Regular Positions by FTE	
Faculty	0.00
Staff	0.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	153,500	153,500
Net Transfers	0	0	0	0
Fund Balance	0	0	11,400	11,400
Total	\$0	\$0	\$164,900	\$164,900

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget	
\$0	Salaries and Other Wages
0	Fringe Benefits
43,800	Operating Expenses
0	Capital Outlay/Transfers
109,300	Student Financial Aid
0	Debt Service
0	Recharges/Pass Thru
\$153,100	Total

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$0	\$0	\$0	\$0
Fringe Benefits	0	0	0	0
Operating Expenses	0	0	43,900	43,900
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	121,000	121,000
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$0	\$0	\$164,900	\$164,900

UK Mining Engineering Foundation, Inc.

AFFILIATED CORPORATIONS

MISSION STATEMENT

The University of Kentucky Mining Engineering Foundation, Inc. strives to help make the Department of Mining Engineering in the College of Engineering the finest in the nation by establishing a continuing partnership between the University of Kentucky and the mining industry. The foundation created an endowment fund, managed by the university, to provide investment income in support of the academic, research and administrative programs of the department.

UNIT DESCRIPTION AND SERVICES

A partnership between the Department and the mining industry has been formed through the University of Kentucky Mining Engineering Foundation. Membership is held by various industries with the purpose to advise and consult with the administration of the college and the department on appropriate projects and programs, to solicit and receive gifts, bequests and devises, and to maintain an endowment to provide financial assistance to students, and to make the Department of Mining Engineering one of the finest in the nation.

ORGANIZATION AT A GLANCE

- Zach Agioutantis, PhD, department chair, Mining Engineering and Executive Director, Mining Engineering Foundation
- Board of directors: 40 members including 30 members who represent the mining and related industries, six ex-officio members who represent the university, two members who represent the University of Kentucky Board of Trustees, and two members who represent the faculty
- C.K. Lane, Chair, board of directors, Mining Engineering Foundation, Inc.

ACCOMPLISHMENTS

An endowed fund, created by the foundation, provides investment income to support:

- \$1,000 for undergraduate scholarships
- \$100,000 graduate student support
- \$15,000 Mining Engineering Foundation Professorship

ENGAGEMENT AND PUBLIC SERVICE

- Supports student field trips to mines and equipment manufacturers
- Serves as the advisory board for the Department of Mining Engineering

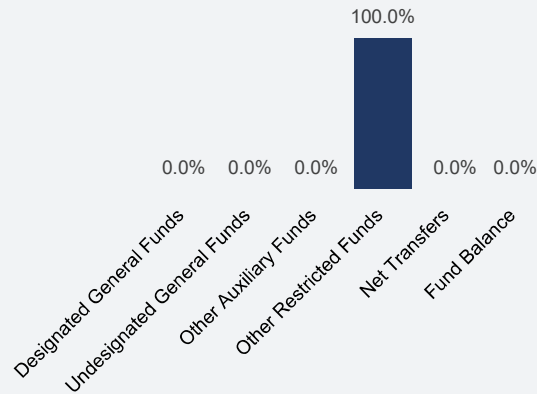
GOALS FOR FY 2021-22

- Continue to support the Department of Mining Engineering faculty and students
- Identify new resources to further support the department's mission

UK Mining Engineering Foundation, Inc.

AFFILIATED CORPORATIONS

**FY 2021-22 Consolidated Revenues
by Percent**

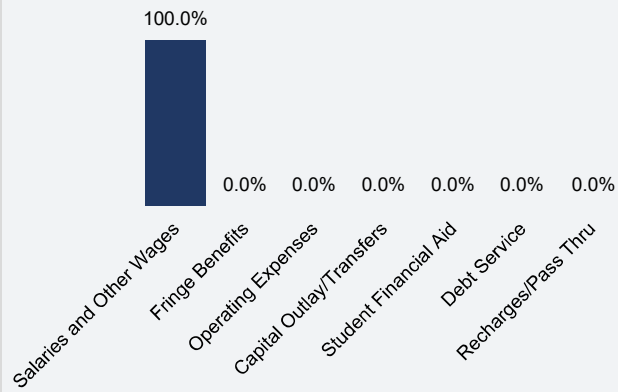


Regular Positions by FTE
Faculty
0.00
Staff
0.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	73,100	73,100
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$0	\$0	\$73,100	\$73,100

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$55,000
0
0
0
0
0
0
0
0
\$55,000

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$0	\$0	\$73,100	\$73,100
Fringe Benefits	0	0	0	0
Operating Expenses	0	0	0	0
Capital Outlay/Transfers	0	0	0	0
Student Financial Aid	0	0	0	0
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$0	\$0	\$73,100	\$73,100

UK Research Foundation

AFFILIATED CORPORATIONS

MISSION STATEMENT

The University of Kentucky Research Foundation (UKRF) serves as the university's agent in the receipt of all external grants and contracts, intellectual property income and other designated income. UKRF also manages special cooperative agreements.

UNIT DESCRIPTION AND SERVICES

UKRF is a not-for-profit corporation established in 1945 to receive, invest and expend funds to promote and implement scientific, educational and developmental activities.

ORGANIZATION AT A GLANCE

The UKRF is governed by a board of directors consisting of not fewer than nine or more than twelve members. The members of the Board of Directors as of June 30, 2021 are listed below and Executive Committee members are identified with an asterisk.

- Eli Capilouto, UK president, ex-officio *
- Lisa Cassis, executive director and vice president for research, ex-officio *
- Ron Geoghegan, UK Board of Trustees member
- Michael Christian, UK Board of Trustees member
- Suzanne Smith, UK faculty member
- Bret Smith, UK faculty member *
- Kris Kimel, public member
- Mary Vore Iwamoto, public member
- Eric Monday, executive vice president for finance and administration, ex-officio*
- Mark F. Newman, executive vice president for health affairs, ex-officio *
- David W. Blackwell, provost, ex-officio

ACCOMPLISHMENTS

- Managed \$468 million in grant and contract awards
- Based on FY 2019 research expenditures totaling \$410.6 million, UK ranks 63rd among 624 public and private universities, and 42nd among 394 public institutions. These rankings are published in the National Science Foundation's (NSF) Higher Education Research and Development (HERD) Survey released in January 2021
- According to the Association of University Technology Managers (AUTM) FY 2019 survey, UK ranks 47th among public universities in the number of startups created and 37th among public universities in licensing income. These rankings were released in February 2021

ENGAGEMENT AND PUBLIC SERVICE

The state of Kentucky received a \$21.6 million grant from the U.S. Department of Labor to boost efforts to help newly injured and ill employees remain at or return to work. The UK Human Development Institute (HDI), through RETAIN Kentucky, will expand implementation statewide, address enduring implications of COVID-19 on the physical and mental health of Kentucky's workforce and develop pre-professional and continuing education training in return-to-work/stay-at-work strategies. "In a state where roughly one-third of adults have a physical or mental impairment, we need to deploy strategies intentionally that will help us build and strengthen a workforce that is inclusive of all Kentuckians," said Kathy Sheppard-Jones, executive director of HDI.

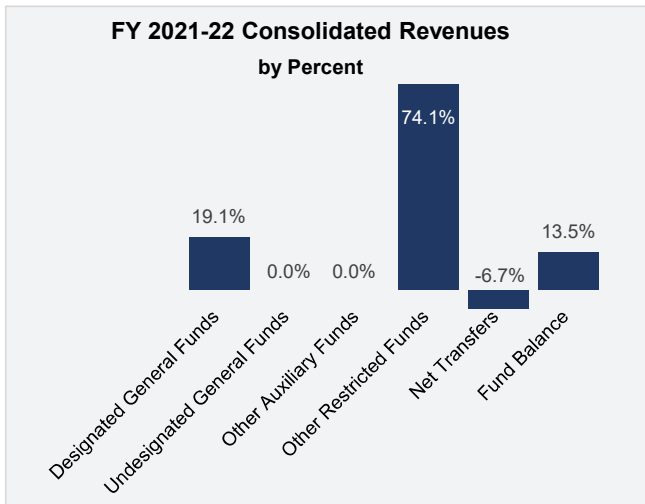
GOALS FOR FY 2021-22

- Continue to provide exceptional service to colleges in the form of regulatory oversight and submission of grants and contracts to extramural funding agencies
- Expand on research innovation within the new UKInnovate Research infrastructure
- Analyze grants and contract administration structure for future growth.
- Continue to reinvest UKRF income in faculty researchers

UK Research Foundation

AFFILIATED CORPORATIONS

**FY 2021-22 Consolidated Revenues
by Percent**

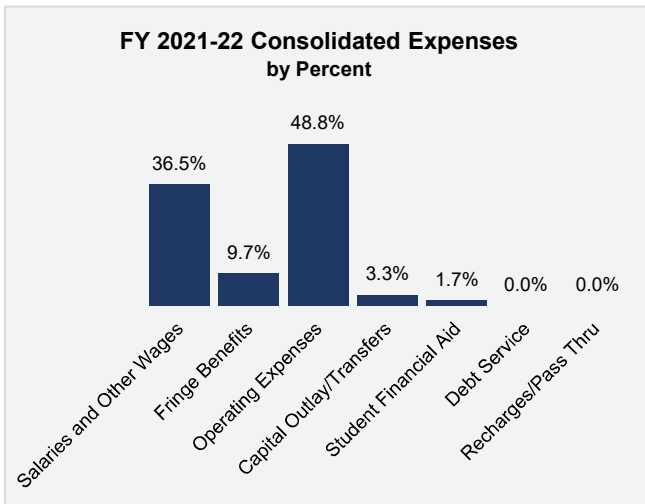


Regular Positions by FTE
Faculty
0.00
Staff
0.00

2021-22 Original Proposed Revenue Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$87,237,900	\$0	\$0	\$87,237,900
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	339,517,700	339,517,700
Net Transfers	(30,604,400)	0	0	(30,604,400)
Fund Balance	61,551,200	0	231,600	61,782,800
Total	\$118,184,700	\$0	\$339,749,300	\$457,934,000

**FY 2021-22 Consolidated Expenses
by Percent**



2020-21 Total Revised Expense Budget
\$159,169,900
42,302,100
218,912,800
14,382,400
7,305,700
0
0
\$442,072,900

2021-22 Original Proposed Expense Budget

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Salaries and Other Wages	\$63,000	\$0	\$167,205,400	\$167,268,400
Fringe Benefits	0	0	44,455,300	44,455,300
Operating Expenses	118,121,700	0	105,379,800	223,501,500
Capital Outlay/Transfers	0	0	15,093,200	15,093,200
Student Financial Aid	0	0	7,615,600	7,615,600
Debt Service	0	0	0	0
Recharges/Pass Thru	0	0	0	0
Total	\$118,184,700	\$0	\$339,749,300	\$457,934,000

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective Fall 2021

Undergraduate^{7, 8}

UKCampus²

Resident

Tuition

Mandatory Fees

Total

Non-Resident

Tuition

Mandatory Fees

Total

Active Military (Per Credit Hour)⁹

Resident and Non-Resident, Per Credit Hour Only

Tuition

Mandatory Fees

Total

Global ESL Pathway Program¹⁰

Resident

Tuition

Mandatory Fees

Total

Non-Resident

Tuition

Mandatory Fees

Total

	Full-Time Rates		Part-Time Rates	
	Per Semester		Per Credit Hour	
	2020-21	2021-22	2020-21	2021-22
Resident				
Tuition	\$5,567.50	\$5,623.50	\$464.00	\$469.50
Mandatory Fees	674.50	681.50	42.00	43.00
Total	\$6,242.00	\$6,305.00	\$506.00	\$512.50
Non-Resident				
Tuition	\$14,972.50	\$15,122.50	\$1,248.00	\$1,260.50
Mandatory Fees	674.50	681.50	42.00	43.00
Total	\$15,647.00	\$15,804.00	\$1,290.00	\$1,303.50
Active Military (Per Credit Hour) ⁹				
Resident and Non-Resident, Per Credit Hour Only				
Tuition			\$250.00	\$252.50
Mandatory Fees			11.00	43.00
Total			\$261.00	\$295.50
Global ESL Pathway Program ¹⁰				
Resident				
Tuition		\$5,623.50		\$469.50
Mandatory Fees		681.50		43.00
Total		\$6,305.00		\$512.50
Non-Resident				
Tuition		\$15,122.50		\$1,260.50
Mandatory Fees		681.50		43.00
Total		\$15,804.00		\$1,303.50

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective Fall 2021

	Full-Time Rates		Part-Time Rates	
	Per Semester		Per Credit Hour	
	2020-21	2021-22	2020-21	2021-22
Undergraduate^{7, 8}				
UK Campus ²				
Global Wildcats ¹¹				
Resident and Non-Resident, Per Credit Hour Only				
Tuition				\$570.50
Mandatory Fees				11.50
Total				<u>\$582.00</u>
UK Next Generation Dual Credit, Per Credit Hour Only ¹²				
Tuition			\$72.00	TBD
Mandatory Fees			0.00	0.00
Total			<u>\$72.00</u>	<u>TBD</u>
Undergraduate Online Learning ²				
Resident and Non-Resident, Per Credit Hour Only				
Tuition			\$565.00	n/a
Mandatory Fees			11.00	n/a
Total			<u>\$576.00</u>	<u>n/a</u>
UK ONLINE CAMPUS ²				
Resident and Non-Resident, Per Credit Hour Only				
Tuition				\$570.50
Mandatory Fees				11.50
Total				<u>\$582.00</u>

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective Fall 2021

	Full-Time Rates		Part-Time Rates	
	Per Semester		Per Credit Hour	
	2020-21	2021-22	2020-21	2021-22
Graduate - General				
Resident				
Tuition	\$6,094.50	\$6,155.50	\$678.00	\$685.00
Mandatory Fees	674.50	681.50	56.00	57.00
Total	\$6,769.00	\$6,837.00	\$734.00	\$742.00
Resident, Students Enrolled Exclusively in Distance Education Courses ⁴				
Tuition	\$6,094.50	\$6,155.50	\$678.00	\$685.00
Mandatory Fees	128.50	135.50	15.00	15.50
Total	\$6,223.00	\$6,291.00	\$693.00	\$700.50
Non-Resident				
Tuition	\$15,933.50	\$16,092.50	\$1,771.00	\$1,789.00
Mandatory Fees	674.50	681.50	56.00	57.00
Total	\$16,608.00	\$16,774.00	\$1,827.00	\$1,846.00
Non-Resident, Students Enrolled Exclusively in Distance Education Courses ^{3, 4}				
Tuition	\$6,094.50	\$6,155.50	\$678.00	\$685.00
Mandatory Fees	128.50	135.50	15.00	15.50
Total	\$6,223.00	\$6,291.00	\$693.00	\$700.50
Master or Graduate Certificate, Professional¹³				
Resident				
Tuition	\$6,424.50	\$6,488.50	\$714.00	\$721.00
Mandatory Fees	674.50	681.50	56.00	57.00
Total	\$7,099.00	\$7,170.00	\$770.00	\$778.00

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective Fall 2021

	Full-Time Rates		Part-Time Rates	
	Per Semester		Per Credit Hour	
	2020-21	2021-22	2020-21	2021-22
Master or Graduate Certificate, Professional¹³				
Non-Resident				
Tuition	\$16,318.50	\$16,481.50	\$1,814.00	\$1,832.00
Mandatory Fees	674.50	681.50	56.00	57.00
Total	\$16,993.00	\$17,163.00	\$1,870.00	\$1,889.00
Master or Graduate Certificate, Health Professional¹⁴				
Resident				
Tuition	\$6,620.50	\$6,686.50	\$736.00	\$743.50
Mandatory Fees	674.50	681.50	56.00	57.00
Total	\$7,295.00	\$7,368.00	\$792.00	\$800.50
Non-Resident				
Tuition	\$16,544.50	\$16,710.50	\$1,839.00	\$1,857.50
Mandatory Fees	674.50	681.50	56.00	57.00
Total	\$17,219.00	\$17,392.00	\$1,895.00	\$1,914.50
Professional Practice Doctoral¹⁵				
Resident				
Tuition	\$8,166.50	\$8,248.50	\$908.00	\$917.00
Mandatory Fees	674.50	681.50	56.00	57.00
Total	\$8,841.00	\$8,930.00	\$964.00	\$974.00
Non-Resident				
Tuition	\$22,295.50	\$22,518.50	\$2,478.00	\$2,503.00
Mandatory Fees	674.50	681.50	56.00	57.00
Total	\$22,970.00	\$23,200.00	\$2,534.00	\$2,560.00

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective Fall 2021

College Specific Graduate Degrees and Certificates¹⁶

College of Education

- Master of Education in Educational Leadership
- Education Specialist in Teacher Leadership
- Education Specialist in Principal Preparation
- Superintendent Certification Program
- Graduate Certificate in Leadership for Deeper Learning
- Graduate Certificate in Instructional Coaching
- Graduate Certificate in School Technology Leadership
- Graduate Certificate in Executive Education Leadership
- Resident and Non-Resident, Per Credit Hour Only

Tuition				\$550.00
Mandatory Fees				57.00
Total				<u>\$607.00</u>

College of Medicine

- Master of Forensic Toxicology and Analytical Genetics
- Resident and Non-Resident, Per Credit Hour Only

Tuition			\$925.00	\$934.50
Mandatory Fees			56.00	57.00
Total			<u>\$981.00</u>	<u>\$991.50</u>

College of Public Health

- Master of Public Health, Online
- Resident and Non-Resident, Per Credit Hour Only

Tuition				\$700.00
Mandatory Fees				15.50
Total				<u>\$715.50</u>

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective Fall 2021

Full-Time Rates Per Semester		Part-Time Rates Per Credit Hour	
2020-21	2021-22	2020-21	2021-22

Gatton College of Business and Economics

Master of Science in Finance

Resident, Per Credit Hour Only

Tuition

\$868.00

\$877.00

Mandatory Fees

56.00

57.00

Total

\$924.00

\$934.00

Non-Resident, Per Credit Hour Only

Tuition

\$1,239.00

\$1,252.00

Mandatory Fees

56.00

57.00

Total

\$1,295.00

\$1,309.00

Master of Science in Marketing

Master of Science in Strategic Human Resource Management and Analysis

Master of Science in Supply Chain Management

Graduate Certificate in Human Resource Management

Resident, Per Credit Hour Only

Tuition

\$833.33

Mandatory Fees

57.00

Total

\$890.33

Non-Resident, Per Credit Hour Only

Tuition

\$1,166.67

Mandatory Fees

57.00

Total

\$1,223.67

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective July 2021

	Annual Full-Time Rates ¹⁷	
	2020-21	2021-22
Dentistry¹⁸		
Resident		
Tuition	\$34,058.00	\$34,399.00
Mandatory Fees	1,524.00	1,538.00
Total	<u>\$35,582.00</u>	<u>\$35,937.00</u>
Non-Resident		
Tuition	\$75,160.00	\$75,912.00
Mandatory Fees	1,524.00	1,538.00
Total	<u>\$76,684.00</u>	<u>\$77,450.00</u>
Reduced Curriculum Load		
Resident		
Tuition	\$17,029.00	\$17,200.00
Mandatory Fees	1,524.00	1,538.00
Total	<u>\$18,553.00</u>	<u>\$18,738.00</u>
Non-Resident		
Tuition	\$37,580.00	\$37,956.00
Mandatory Fees	1,524.00	1,538.00
Total	<u>\$39,104.00</u>	<u>\$39,494.00</u>
Doctor of Pharmacy¹⁹		
Resident		
Tuition	\$27,098.00	\$27,369.00
Mandatory Fees	1,524.00	1,538.00
Total	<u>\$28,622.00</u>	<u>\$28,907.00</u>

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective July 2021

	Annual Full-Time Rates ¹⁷	
	2020-21	2021-22
Doctor of Pharmacy¹⁹		
Non-Resident		
Tuition	\$52,162.00	\$52,684.00
Mandatory Fees	1,524.00	1,538.00
Total	\$53,686.00	\$54,222.00
Reduced Curriculum Load		
Resident		
Tuition	\$13,549.00	\$13,685.00
Mandatory Fees	1,524.00	1,538.00
Total	\$15,073.00	\$15,223.00
Non-Resident		
Tuition	\$26,081.00	\$26,342.00
Mandatory Fees	1,524.00	1,538.00
Total	\$27,605.00	\$27,880.00
Doctorate of Physical Therapy²⁰		
Resident		
Tuition	\$20,460.00	\$20,665.00
Mandatory Fees	1,524.00	1,538.00
Total	\$21,984.00	\$22,203.00
Non-Resident		
Tuition	\$43,536.00	\$43,972.00
Mandatory Fees	1,524.00	1,538.00
Total	\$45,060.00	\$45,510.00

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective July 2021

	Annual Full-Time Rates ¹⁷	
	2020-21	2021-22
Doctorate of Physical Therapy²⁰		
Reduced Curriculum Load		
Resident		
Tuition	\$10,230.00	\$10,333.00
Mandatory Fees	1,524.00	1,538.00
Total	\$11,754.00	\$11,871.00
Non-Resident		
Tuition	\$21,768.00	\$21,986.00
Mandatory Fees	1,524.00	1,538.00
Total	\$23,292.00	\$23,524.00
Law²¹		
Resident		
Tuition	\$23,445.00	\$23,680.00
Mandatory Fees	1,524.00	1,538.00
Total	\$24,969.00	\$25,218.00
Non-Resident		
Tuition	\$49,836.00	\$49,836.00
Mandatory Fees	1,524.00	1,538.00
Total	\$51,360.00	\$51,374.00
Reduced Curriculum Load		
Resident		
Tuition	\$11,722.50	\$11,840.00
Mandatory Fees	1,524.00	1,538.00
Total	\$13,246.50	\$13,378.00

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective July 2021

	Annual Full-Time Rates ¹⁷	
	2020-21	2021-22
Law²¹		
Reduced Curriculum Load		
Non-Resident		
Tuition	\$24,918.00	\$24,918.00
Mandatory Fees	1,524.00	1,538.00
Total	<u>\$26,442.00</u>	<u>\$26,456.00</u>
Medicine²²		
Entering Class - Fall 2017		
Resident		
Tuition	\$36,948.00	\$36,934.00
Mandatory Fees	1,524.00	1,538.00
Total	<u>\$38,472.00</u>	<u>\$38,472.00</u>
Non-Resident		
Tuition	\$66,476.00	\$66,462.00
Mandatory Fees	1,524.00	1,538.00
Total	<u>\$68,000.00</u>	<u>\$68,000.00</u>
Entering Class - Fall 2018		
Resident		
Tuition	\$37,396.00	\$37,382.00
Mandatory Fees	1,524.00	1,538.00
Total	<u>\$38,920.00</u>	<u>\$38,920.00</u>

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective July 2021

Medicine²²

Annual Full-Time Rates¹⁷

2020-21 2021-22

Entering Class - Fall 2018

Non-Resident

Tuition

\$68,124.00 \$68,110.00

Mandatory Fees

1,524.00 1,538.00

Total

\$69,648.00 \$69,648.00

Entering Class - Fall 2019

Resident

Tuition

\$38,518.00 \$38,504.00

Mandatory Fees

1,524.00 1,538.00

Total

\$40,042.00 \$40,042.00

Non-Resident

Tuition

\$70,849.00 \$70,835.00

Mandatory Fees

1,524.00 1,538.00

Total

\$72,373.00 \$72,373.00

Entering Class - Fall 2020

Resident

Tuition

\$38,938.00 \$38,924.00

Mandatory Fees

1,524.00 1,538.00

Total

\$40,462.00 \$40,462.00

Non-Resident

Tuition

\$72,330.00 \$72,316.00

Mandatory Fees

1,524.00 1,538.00

Total

\$73,854.00 \$73,854.00

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective July 2021

	Annual Full-Time Rates ¹⁷	
	2020-21	2021-22
Medicine²²		
Entering Class - Fall 2021		
Resident		
Tuition		\$39,328.00
Mandatory Fees		1,538.00
Total		\$40,866.00
Non-Resident		
Tuition		\$73,054.00
Mandatory Fees		1,538.00
Total		\$74,592.00
Reduced Curriculum Load		
Resident		
Tuition	\$19,469.00	\$19,664.00
Mandatory Fees	1,524.00	1,538.00
Total	\$20,993.00	\$21,202.00
Non-Resident		
Tuition	\$36,165.00	\$36,527.00
Mandatory Fees	1,524.00	1,538.00
Total	\$37,689.00	\$38,065.00

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective July 2021

Master of Science in Accounting²³

Annual Full-Time Rates¹⁷

2020-21 2021-22

One-Year, Full-Time

Resident

Tuition

\$21,233.00 \$21,446.00

Mandatory Fees

1,524.00 1,538.00

Total

\$22,757.00 \$22,984.00

Non-Resident

Tuition

\$29,606.00 \$29,902.00

Mandatory Fees

1,524.00 1,538.00

Total

\$31,130.00 \$31,440.00

Reduced Curriculum Load

Resident

Tuition

\$7,078.00 \$7,149.00

Mandatory Fees

1,524.00 1,538.00

Total

\$8,602.00 \$8,687.00

Non-Resident

Tuition

\$9,869.00 \$9,968.00

Mandatory Fees

1,524.00 1,538.00

Total

\$11,393.00 \$11,506.00

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective July 2021

Master in Business Administration²⁴

Full Program Rates¹⁷

2020-21 2020-21

One-Year, Full-Time

Resident

Tuition

\$34,264.00 \$34,607.00

Mandatory Fees

1,524.00 1,538.00

Total

\$35,788.00 \$36,145.00

Non-Resident

Tuition

\$40,798.00 \$41,206.00

Mandatory Fees

1,524.00 1,538.00

Total

\$42,322.00 \$42,744.00

Professional Evening Two-Years, Full-Time

Entering Class - Fall 2020

Resident

Tuition

\$34,215.00 \$34,215.00

Mandatory Fees

2,698.00 2,712.00

Total

\$36,913.00 \$36,927.00

Non-Resident

Tuition

\$40,741.00 \$40,741.00

Mandatory Fees

2,698.00 2,712.00

Total

\$43,439.00 \$43,453.00

Entering Class - Fall 2021

Resident

Tuition

\$34,558.00

Mandatory Fees

2,726.00

Total

\$37,284.00

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective July 2021

Master in Business Administration²⁴

Professional Evening Two-Years, Full-Time

Entering Class - Fall 2021

Non-Resident

Tuition

\$41,149.00

Mandatory Fees

2,726.00

Total

\$43,875.00

Professional Evening Three-Years, Part-Time

Entering Class - Fall 2019

Resident

Tuition

\$33,873.00

\$33,873.00

Mandatory Fees

2,016.00

2,052.00

Total

\$35,889.00

\$35,925.00

Non-Resident

Tuition

\$39,941.00

\$39,941.00

Mandatory Fees

2,016.00

2,052.00

Total

\$41,957.00

\$41,993.00

Entering Class - Fall 2020

Resident

Tuition

\$34,249.00

\$34,249.00

Mandatory Fees

2,016.00

2,052.00

Total

\$36,265.00

\$36,301.00

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

2021-22 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective July 2021

Master in Business Administration²⁴

Professional Evening Three-Years, Part-Time

Entering Class - Fall 2020

Non-Resident

Tuition

Mandatory Fees

Total

Full Program Rates ¹⁷	
2020-21	2021-22
\$40,776.00	\$40,776.00
<u>2,016.00</u>	<u>2,052.00</u>
\$42,792.00	\$42,828.00

Entering Class - Fall 2021

Resident

Tuition

Mandatory Fees

Total

\$34,592.00
<u>2,052.00</u>
\$36,644.00

Non-Resident

Tuition

Mandatory Fees

Total

\$41,184.00
<u>2,052.00</u>
\$43,236.00

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

Notes:

- 1 **Tuition and Mandatory Fee Rates.** The applicable tuition and mandatory fee rates are determined at the time charges are assessed based on the student's primary academic program, including students concurrently pursuing multiple degrees and/or certificates. Course and program fees are not included in the above rates.
- 2 **Undergraduate Tuition.** For Academic Year (AY) 2020-21, undergraduate courses offered fully online were assessed using the applicable Undergraduate Online Learning Rate. These Internet, web-based courses were assessed tuition and mandatory fees per credit hour, separate and in addition to tuition and mandatory fees for any other courses. The Covid-19 pandemic has resulted in some lasting changes, including more wide-spread use of technology. In response to undergraduate students' expectations and current learning practices, a change in the pricing structure for undergraduate students is recommended. Effective fall 2021, undergraduate certificates and degree programs will be offered on two platforms – UKCampus and UKOnline.

UKCampus. For students enrolled in the UKCampus, tuition and mandatory fees will be assessed per credit hour up to 12 hours. Full-time per semester rates (capped rates) will be charged to undergraduate students enrolled for 12 or more credit hours. Class section delivery mode (e.g., in-person, fully online, hybrid, etc.) will not impact the assessment.

UKOnline. Fully online certificates and degree programs (i.e., Internet, web-based) will be offered only through UKOnline. Undergraduate students enrolled only in a UKOnline certificate or degree program will be assessed the UKOnline rate for all credit hours. There is no full-time tuition cap for UKOnline undergraduate certificate and degree programs. The UKOnline rate is the same for resident and non-resident undergraduate students.

UKCampus & UKOnline. Undergraduate students with a declared primary academic program with the UKCampus may add a UKOnline minor and/or certificate at no additional charge.

Undergraduate students with a declared primary academic program within the UKCampus who add a second major offered through UKOnline will be assessed the UKOnline rate for all online courses in addition to the regular tuition assessment for all other courses.

Students whose only academic program is offered through UKOnline will be limited to enrolling in UKOnline courses.

- 3 **Graduate and Professional Practice Tuition.** Graduate and professional practice doctoral students enrolled for nine or more credit hours are assessed full-time per semester rates. Part-time students are charged on a per credit hour basis.

Students considered full-time for financial aid and reporting purposes, but with less than full-time credit hours, (e.g., graduate students in residency status) are assessed on a per-credit hour basis.

Graduate students enrolled exclusively in courses offered through distance learning are assessed tuition using the applicable resident rate, regardless of residency status. Distance learning courses include delivery modes of fully online (i.e., Internet, web-based), hybrid, off-campus, TV and compressed video.

- 4 **Mandatory Fees.** Mandatory fees are assessed based on the student's full-time or part-time status, program platform (UKCampus or UKOnline), and program level. If a student wishes to participate in any activity supported by a mandatory fee that has not been assessed, the student must pay the total mandatory fees for the semester, except as follows.

Part-time students may pay the Student Health Fee and the Student Wellness Fee to access University Health Service. Students enrolled in programs within the colleges of Dentistry, Health Sciences, Medicine, Nursing, Pharmacy and Public Health are assessed the Student Health and the Student Wellness Mandatory Fees regardless of the location of courses. Students enrolled in programs within the College of Medicine are assessed all mandatory fees regardless of the location of the courses.

No refunds for the Student Health and Student Wellness fees will be provided to full-time students who change their status to part-time enrollment during an official refund period other than 100 percent. However, these students will maintain access to University Health Service while enrolled during the term. Refunds for the Student Health and Student Wellness fees will be processed for students who officially withdraw from the university through the Registrar's Office. Refund amounts will be determined in accordance with the schedule noted on the official University Calendar.

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

Notes:

- 4 **Mandatory Fees (cont.). Undergraduate Students.** Full-time, undergraduate students enrolled in the UKCampus are assessed a maximum of \$681.50 for mandatory fees per term. Part-time, undergraduate students enrolled in the UKCampus are assessed \$43.00 per credit hour. Undergraduate students enrolled only in UKOnline are assessed \$11.50 per credit hour with no full-time cap.

Pursuant to the Memorandum of Agreement with the Kentucky Community and Technical College System, students enrolled at the Bluegrass Community and Technical College (BCTC) may select and pay for specific services from the list of mandatory fees. However, all mandatory fees will be assessed BCTC students that reside in University of Kentucky student housing.

Graduate and Professional Students. Full-time, graduate students enrolled in at least one non-distance learning course are assessed \$681.50 for mandatory fees per term. Part-time, graduate students enrolled in at least one non-distance learning course are assessed \$57.00 per credit hour. Full-time, graduate students enrolled in all distance learning courses are assessed \$135.50 for mandatory fees per term. Part-time, graduate students enrolled in all distance learning courses are assessed \$15.50 per credit hour for mandatory fees. Distance learning courses include delivery modes of fully online (i.e., Internet, web-based), hybrid, off-campus, TV and compressed video.

The Annual Full-Time Rates for graduate and professional programs include mandatory fees totaling \$1,538.00 for the full academic year and provide year-round access to services provided by University Health Service. The Full Program Rates for graduate programs include estimated mandatory fees for all terms covered by the applicable program.

- 5 **Distance Learning Fee.** Graduate and professional students enrolled in courses offered through distance learning such as fully online (i.e., Internet, web-based delivery mode), hybrid, off-campus, TV courses and compressed video are assessed a \$10 per credit hour Distance Learning Fee in addition to tuition, mandatory fees and any other course-specific fees.
- 6 **Extraordinary Circumstances.** The President, or his delegate, may interpret the application of these rates on an individual student basis in extraordinary circumstances. In periods of public health emergencies or other large-scale disruptions, the President, or his delegate, may also interpret the application of these rates in accordance with the university's response to such disruptions.
- 7 **UK College of Engineering Extended Campus Program – Paducah.** Lower-division undergraduate students (freshmen and sophomores) enrolled in the UK College of Engineering Extended Campus Program – Paducah are assessed tuition and mandatory fees based upon the West Kentucky Community and Technical College's tuition and fee rates. Upper-division undergraduate students (juniors and seniors) enrolled in the UK College of Engineering Extended Campus Program – Paducah are assessed the applicable UK rates. Non-resident undergraduate students from select contiguous counties in Illinois (Massac, Alexander and Pulaski) that are enrolled in this program are eligible for the applicable Kentucky resident rates.
- 8 **BCTCblue+ Program.** Undergraduate students in the BCTCblue+ Program may enroll in up to 12 credit hours (no more than four courses) during the fall and spring semesters at the current Kentucky Community and Technical College System tuition rate plus associated University of Kentucky mandatory fees and any applicable course fees. For more information visit: <https://bluegrass.kctcs.edu/current-students/academic-resources/transfer-information.aspx>.
- 9 **Active Military Tuition Rate.** Active U.S. Armed Forces military personnel who qualify for the Armed Forces Tuition Assistance (TA) program through Title X are eligible for the Active Military Tuition Rate. Eligible students are assessed tuition and mandatory fees per credit hour for undergraduate courses. There is no full-time tuition cap for the Active Military Tuition Rate. The Active Military Tuition Rate is the same for resident and non-resident undergraduate students.
- 10 **Global ESL Pathway Program.** Students who wish to pursue an undergraduate degree at UK but do not meet the English proficiency for admission are able to enroll in the Global ESL Pathway program. Students work towards an undergraduate degree by completing select credit-bearing courses while improving English language competency.
- 11 **Global Wildcats.** Global Wildcats is a special undergraduate online program for international students outside the United States that are unable to physically attend the university due to pandemic-related reasons.

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

Notes:

- 12 **UK Next Generation Dual Credit.** The University of Kentucky is a participating institution in the Kentucky Higher Education Assistance Authority (KHEAA) Dual Credit Scholarship Program. Through this program, high school students can enroll in a college course(s) and receive credit from both the high school and the university. Students that attend select network high schools have access to UK Dual Credit courses through the UK Next Generation Scholarship Program. As a participating institution, UK assesses eligible students the established statewide dual credit tuition rate, which is two-fifths of the KCTCS hourly tuition rate (\$72 per credit hour for the 2020-2021 academic year). In addition, the University does not charge any additional fees to dual credit students such as lab fees, special equipment and admission or application fees.
- 13 **Master or Graduate Certificate, Professional.** The “Master or Graduate Certificate, Professional” tuition and mandatory fee rates are assessed to students enrolled in the following master and graduate certificate programs:
- Applied Statistics
 - Digital Mapping
 - Diplomacy and International Commerce
 - Diversity and Inclusion
 - Liberal Studies
 - Public Financial Management
 - Teaching English as a Second Language
 - Teaching World Languages
- 14 **Master or Graduate Certificate, Health Professional.** The “Master or Graduate Certificate, Health Professional” tuition and mandatory fee rates are assessed to students enrolled in the following programs:
- Graduate Certificate in Applied Nutrition and Culinary Medicine
 - Master of Science in Nursing in Healthcare Systems Leadership
 - Master of Science in Physician Assistant Studies
 - Master of Science in Radiological Medical Physics
- 15 **Professional Practice Doctoral.** The “Professional Practice Doctoral” tuition and mandatory fee rates are assessed to students enrolled in doctoral programs offered by the following colleges:
- Nursing
 - Public Health (excluding Physical Therapy)

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

Notes:

- 16 **College Specific Graduate Degrees and Certificates**. Students pursuing the following graduate degrees and certificates are assessed tuition and mandatory fees based on the applicable per credit hour rate for all attempted credit hours, regardless of full-time or part-time status:
- Master of Education in Educational Leadership
 - Education Specialist in Teacher Leadership
 - Education Specialist in Principal Preparation
 - Superintendent Certification Program
 - Graduate Certificate in Leadership for Deeper Learning
 - Graduate Certificate in Instructional Coaching
 - Graduate Certificate in School Technology Leadership
 - Graduate Certificate in Executive Education Leadership
 - Master of Forensic Toxicology and Analytical Genetics
 - Master of Public Health, Online
 - Master of Science in Finance
 - Master of Science in Marketing
 - Master of Science in Strategic Human Resource Management and Analytics
 - Master of Science in Supply Chain Management
 - Graduate Certificate in Human Resource Management
- 17 **Annual Full-Time Rates and Full Program Rates**. Unless otherwise publicized, students enrolled in programs with Annual Full-Time Rates or Full Program Rates are assessed tuition and mandatory fees semi-annually for all terms within the same academic year. The Academic Year (AY) 2021-22 rates are effective July 2021.
- 18 **Dentistry**. Half-time tuition and mandatory fee rates for AY 2021-22 of \$18,738.00 for resident students and \$39,494.00 for non-resident students are established for those dental students who have been approved by the Dean of the College of Dentistry to have a reduced curriculum load.
- 19 **Doctor of Pharmacy**. Half-time tuition and mandatory fee rates for AY 2021-22 of \$15,223.00 for resident students and \$27,880.00 for non-resident students are established for those pharmacy students who have been approved by the Dean of the College of Pharmacy to have a reduced curriculum load.
- 20 **Doctor of Physical Therapy**. Students pursuing the Doctor of Physical Therapy are assessed tuition in three installments (one-fifth for the summer term and two-fifths for the fall and spring terms). Mandatory fees are assessed in two installments (fall and spring terms). Half-time tuition and mandatory fee rates for AY 2021-22 of \$11,871.00 for resident students and \$23,524.00 for non-resident students are established for those students who have been approved by the Dean of the College of Health Sciences to have a reduced curriculum load.
- 21 **Law**. Part-time enrollment in the Rosenberg College of Law is permitted only with prior approval of the College of Law Associate Dean for Academic Affairs and is granted only for extraordinary circumstances. Half-time tuition and mandatory fee rates for AY 2021-22 of \$13,378.00 for resident students and \$26,456.00 for non-resident students are established for those students who have been approved for part-time enrollment.
- 22 **Medicine**. The College of Medicine tuition and mandatory fee rates are “locked-in” for each entering class cohort. The total of the assessed rates does not change while students are enrolled in the program. Reduced curriculum tuition and fee rates for AY 2021-22 of \$21,202.00 for resident students and \$38,065.00 for non-resident students are established for those medical students who have been approved by the College of Medicine Student Progress and Promotion Committee to have a reduced curriculum load.

Tuition and Mandatory Fees

UNIVERSITY OF KENTUCKY

Notes:

- 23 **Master of Science in Accounting.** Students pursuing the Master of Science in Accounting are assessed tuition and mandatory fees in three installments (fall, spring, and summer terms) for the 11-month program. The Becker CPA Review Course is optional and not included in the Annual Full-Time Rates. Reduced tuition and mandatory fee rates for AY 2021-22 of \$8,687.00 for resident students and \$11,506.00 for non-resident students are established for those students who have been approved by the Dean of the Gatton College of Business and Economics to have a reduced curriculum load.
- 24 **Master of Business Administration.** The Master of Business Administration tuition and mandatory fee rates are based on the program duration. The rates are assessed in installments throughout the duration of the program. Tuition for the one-year program is assessed in three installments (one-fifth for the summer term and two-fifths for the fall and spring terms). Mandatory fees are assessed in two installments (fall and spring terms). Tuition and mandatory fees for the two-year and three-year programs are assessed each semester based on course load.

Mandatory Student Fees

UNIVERSITY OF KENTUCKY

Effective Fall 2021

Mandatory Fee	Description of Fee
Campus Modernization - Enhancing the Core	Funds are used to rehabilitate, renovate and modernize existing facilities to support academic and other student success goals
Center for Community Outreach	Funds are used to foster the development of student leaders who make a difference in their communities
Diversity Fee	Funds are used to promote student awareness, content knowledge and understanding of ways individuals and groups interact and learn, including curricular and co-curricular programming that fosters the compelling interest in the educational benefit of diversity and inclusion among UK students
Environmental Stewardship	Funds support UK student exposure to community outreach, training and service opportunities focused on the environment
Gatton Student Center	Funds support the operating costs of the Gatton Student Center
Gatton Student Center Renovation	Funds support the renovation and expansion of the Gatton Student Center
International Study Abroad	Funds are utilized for financial support (including scholarships) to increase affordability of study abroad opportunities for UK students and for infrastructure to support Education Abroad activities

Mandatory Student Fees

UNIVERSITY OF KENTUCKY

Effective Fall 2021

Mandatory Fee (cont.)	Description of Fee
Johnson Center	Funds provide recreation and wellness opportunities to UK students as well as access to the Johnson Wellness and Campus Recreation Center
Kentucky Kernel	Funds support the operating costs associated with the campus student newspaper (Kentucky Kernel)
Student Activities Board	Funds support student clubs and organizations and cultural events including plays, musical bands, guest speakers and other similar events
Student Government Association	Funds support the UK Student Government Association, which serves to collectively represent the student voice of the university
Student Health Fee	Funds subsidize a wide variety of health services to students at no additional or low cost. Examples include primary care, behavioral health, nursing services and education and wellness services
Student Involvement	Funds support a variety of opportunities for involvement and leadership to create a vibrant campus life experience for all students. Examples include campus programming, Greek life, leadership development, financial literacy and student clubs
Student Services	Funds support services that benefit students beyond the classroom, such as social and cultural programs related to campus life and campus community, as well as educational and career support opportunities

Mandatory Student Fees

UNIVERSITY OF KENTUCKY

Effective Fall 2021

Mandatory Fee (cont.)

Description of Fee

Student Wellness	Funds support counseling services to support student growth and assist students with mental health, academic and other personal concerns that may interfere with academic performance or a sense of personal well-being
Technology	Funds support the technology infrastructure to assist students in achieving academic goals. Examples include classroom technology, technology-aided learning, dedicated IT support, maintenance and software support
Transportation Services	Funds support transportation services that enhance student mobility to, from and around campus, such as campus transit, on demand late night ride service and bike and pedestrian enhancements
WRFL Student Radio	Funds support operating costs of WRFL student radio, an educational radio station and UK student organization

Mandatory Student Fees

UNIVERSITY OF KENTUCKY

Effective Fall 2021	Full-Time Rates Per Semester		Part-Time Rates Per Credit Hour			
	Undergraduate and Graduate		Undergraduate	Undergraduate	Graduate	Graduate
	AY 2020-21	AY 2021-22	AY 2020-21	AY 2021-22	AY 2020-21	AY 2021-22
Mandatory Fee						
Campus Modernization - Enhancing the Core	\$6.00	\$6.00	\$0.50	\$0.50	\$0.70	\$0.65
Center for Community Outreach	4.00	4.00	0.35	0.35	0.45	0.45
Diversity Fee	6.00	6.00	0.50	0.50	0.70	0.70
Environmental Stewardship	4.00	4.00	0.35	0.35	0.45	0.45
Gatton Student Center	131.25	131.25	11.35	11.35	14.95	14.95
Gatton Student Center Renovation	81.00	81.00	6.80	6.80	9.00	9.00
International Study Abroad	6.75	6.75	0.00	0.50	0.00	0.55
Johnson Center	80.00	80.00	6.70	6.70	8.90	8.90
Kentucky Kernel	2.00	2.00	0.15	0.15	0.25	0.25
Student Activities Board	16.25	16.25	1.40	1.40	1.85	1.85
Student Government Association	12.00	12.00	1.00	1.00	1.40	1.40
Student Health Fee	160.00	140.00	0.00	0.00	0.00	0.00
Student Involvement	27.25	27.25	2.30	2.30	3.05	3.05
Student Services	13.50	13.50	1.15	1.15	1.50	1.50
Student Wellness	15.00	35.00	0.00	0.00	0.00	0.00

Mandatory Student Fees

UNIVERSITY OF KENTUCKY

Effective Fall 2021	Full-Time Rates Per Semester		Part-Time Rates Per Credit Hour			
	Undergraduate and Graduate		Undergraduate	Undergraduate	Graduate	Graduate
	AY 2020-21	AY 2021-22	AY 2020-21	AY 2021-22	AY 2020-21	AY 2021-22
Mandatory Fee (cont.)						
Technology	\$99.00	\$106.00	\$8.50	\$9.00	\$11.55	\$12.05
Transportation Services	5.00	5.00	0.45	0.45	0.60	0.60
WRFL Student Radio	5.50	5.50	0.50	0.50	0.65	0.65
GRAND TOTAL	\$674.50	\$681.50	\$42.00	\$43.00	\$56.00	\$57.00
Professional Programs Annualized Mandatory Fees	\$1,524.00	\$1,538.00				

Note:
 1. Full-time students with a primary major in Dentistry, Pharmacy, Doctorate of Physical Therapy, Law, Medicine and Master in Business Administration are assessed an annualized health fee.

Mandatory Student Fees

UNIVERSITY OF KENTUCKY

UK ONLINE CAMPUS

Effective Fall 2021	Per Credit Hour		Full-Time Rates Per Semester		Part-Time Rates Per Credit Hour	
	Undergraduate		Graduate, Distance Learning		Graduate, Distance Learning	
	AY 2020-21	AY 2021-22	AY 2020-21	AY 2021-22	AY 2020-21	AY 2021-22
Mandatory Fee						
Diversity Fee	\$0.50	\$0.50	\$6.00	\$6.00	\$0.70	\$0.70
Environmental Stewardship	0.35	0.35	4.00	4.00	0.45	0.45
Kentucky Kernel	0.15	0.15	2.00	2.00	0.25	0.25
Student Government Association	1.00	1.00	12.00	12.00	1.40	1.40
Technology	8.50	9.00	99.00	106.00	11.55	12.05
WRFL Student Radio	0.50	0.50	5.50	5.50	0.65	0.65
GRAND TOTAL	\$11.00	\$11.50	\$128.50	\$135.50	\$15.00	\$15.50

Housing¹ Rates

UNIVERSITY OF KENTUCKY

Effective Fall 2021	Per Semester Fall and Spring Rates	
	2020-21	2021-22
2-Person Suite (UK The University Inn and Wildcat Coal Lodge) Per Person	\$3,863.00	\$3,979.00
2-Person Suite (P3 Converted Resident Advisor Units) Per Person	\$3,863.00	\$3,979.00
4-Person Suite (UK Premium Type A Units) Per Person	\$3,863.00	\$3,979.00
4-Person Suite (P3 Type A Units) Per Person	\$4,110.00	\$4,233.00
2-Bedroom Suite (UK Premium and P3 Type B Units) Per Person	\$4,684.00	\$4,825.00
4-Bedroom Suite (P3 Type C Units) Per Person	\$5,059.00	\$5,211.00
2-Bedroom Deluxe Suite (P3 Type D Units) Per Person	\$5,161.00	\$5,316.00
4-Bedroom, 2-Bath Deluxe Apartment (P3 Type E Units - University Flats)² Per Person	\$5,165.00	\$5,320.00
2-Bedroom, 2-Bath Deluxe Apartment (P3 Type F Units - University Flats)² Per Person	\$5,259.00	\$5,417.00
UK Greek		
Double	\$3,193.00	\$3,289.00
Single	\$4,790.00	\$4,934.00
Additional Break Housing Fees (Blazer, Smith, Wildcat Coal Lodge and Woodland Glen IV)³		
Per Semester	\$84.00	\$87.00
Early Move-in Daily Rate	\$26.00	\$27.00

Housing¹ Rates

UNIVERSITY OF KENTUCKY

Effective Summer 2021

UK Summer School Housing

12-Week Summer School Session

2-Bedroom Suite

\$2,228.00

\$2,295.00

1-Bedroom Suite

\$2,706.00

\$2,787.00

Monthly Summer Housing⁴

2-Bedroom Suite

\$743.00

\$765.00

1-Bedroom Suite

\$902.00

\$929.00

Daily Rate

2-Bedroom Suite

\$25.00

\$26.00

1-Bedroom Suite

\$30.00

\$31.00

Housing¹ Rates

UNIVERSITY OF KENTUCKY

Apartment Housing
Effective July 1, 2021

Graduate Housing

	Per Month	
	2020-21	2021-22
University Flats Graduate (P3)		
Studio	\$1,016.00	\$1,046.00
1-Bedroom	\$1,134.00	\$1,168.00
Greg Page Stadium View Family Apartments (UK)		
2-Bedroom	\$793.00	\$817.00
Shawneetown (UK)		
Efficiency	\$615.00	\$633.00
1-Bedroom	\$712.00	\$733.00
2-Bedroom	\$793.00	\$817.00
Lexington Theological Seminary (UK)		
<u>625 South Limestone</u>		
Efficiency	\$615.00	\$633.00
1-Bedroom	\$712.00	\$733.00
2-Bedroom	\$822.00	\$817.00
<u>633 Maxwellton Court</u>		
Townhome	\$1,083.00	\$1,115.00
Roselle (Graduate)		
Single Room	\$602.00	\$620.00
Specialty Apartments		
German House (UK)		
Single Room	\$678.00	\$698.00
1-Bedroom Apartment	\$779.00	\$802.00

Housing¹ Rates

UNIVERSITY OF KENTUCKY

Apartment Housing Effective July 1, 2021

	Per Month	
	2020-21	2021-22
Specialty Apartments		
Specialty Apartments (UK)		
1-Bedroom (Patterson Hall)	\$758.00	\$781.00
Daily Rate	\$33.00	\$34.00
Studio 1-Bedroom (Patterson Hall)	\$838.00	\$863.00
Daily Rate	\$33.00	\$34.00
2-Bedroom (Roselle and Ingels)	\$1,082.00	\$1,114.00
Daily Rate	\$43.00	\$44.00

Notes:

- 1 University-constructed housing is prefixed with 'UK'. Housing constructed and managed as part of the public-private partnership is prefixed with 'P3'.
- 2 University Flats and Boyd Hall are available during all academic recesses of the university (August 23, 2021 to May 6, 2022) to accommodate students who require housing during these periods. University Flats does not require a dining plan to be purchased as each unit is furnished with a kitchen.
- 3 Additional break housing fees for Blazer, Smith, Wildcat Coal Lodge and Woodland Glen IV to accommodate students who require housing during all academic recesses of the university (August 23, 2021 to May 6, 2022).
- 4 Monthly Summer Housing is available during summer break - in a designated summer housing building - for students enrolled in the preceding spring term or the following fall term, but not enrolled in summer school.

Dining Rates

UNIVERSITY OF KENTUCKY

Effective Fall 2021

	2020-21 Per Semester			2021-22 Per Semester		
	Avg. Meals Per Week or Semester (Block)	Flex Dollars	Rate	Avg. Meals Per Week or Semester (Block)	Flex Dollars	Rate
Minimum Plan:	10 per week	\$75	\$1,630	10 per week	\$75	\$1,681
Optional Plans:	All Access Blue	\$250	\$2,100	All Access Blue	\$250	\$2,165
	All Access White*	\$400	\$2,200	All Access White*	\$400	\$2,268
	150 RA	\$500	\$1,590	150 RA	\$500	\$1,639

Notes:

*Default Dining Plan

Dining will offer four dining plans - one minimum plan and three optional plans - to students living on-campus during FY 2021-22. These dining plans provide from ten meals per week to unlimited servings per week. One block plan of 150 meals per semester is available only for Resident Assistants (RA).

Each dining plan also includes 'Flex Dollars.' Flex dollars can be used to purchase a la carte items at any of the 29 dining locations across campus. Flex dollars may be carried over from the fall to spring semester.

Athletic Event Ticket Prices

UNIVERSITY OF KENTUCKY

	Student Cost	
	2020-21	2021-22
Baseball	Free with ID	Free with ID
Football	\$11.00	\$11.00
Golf	No charge	No charge
Gymnastics	Free with ID	Free with ID
Men's Basketball	\$11.00	\$11.00
Men's Soccer	Free with ID	Free with ID
Men's Tennis	No charge	No charge
Rifle	No charge	No charge
Softball	Free with ID	Free with ID
Swimming and Diving	No charge	No charge
Track and Field Indoor	No charge	No charge
Track and Field Outdoor	Free with ID	Free with ID
Volleyball	Free with ID	Free with ID
Women's Basketball	Free with ID	Free with ID
Women's Soccer	Free with ID	Free with ID
Women's Tennis	No charge	No charge

Notes:

Football and Men's Basketball student tickets will cost \$11 each when purchased as single game tickets.

Parking Permit Rates

UNIVERSITY OF KENTUCKY

Permit Type	2020-21				2021-22			
	Per Month	Per Semester	Per Year	Other	Per Month	Per Semester	Per Year	Other
ADA Accessible (student)	\$40.00	\$160.00	\$320.00		\$40.00	\$160.00	\$320.00	
Academic-E	\$40.00	\$160.00	\$320.00		\$40.00	\$160.00	\$320.00	
Commuter-C	\$40.00	\$160.00	\$320.00		\$40.00	\$160.00	\$320.00	
Residential-R	\$60.00	\$240.00	\$480.00		\$60.00	\$240.00	\$480.00	
Periphery-K	\$34.00	\$136.00	\$272.00		\$34.00	\$136.00	\$272.00	
Remote-X	\$20.00	\$80.00	\$160.00		\$20.00	\$80.00	\$160.00	
Off-Peak (Evening)-O	\$20.00	\$80.00	\$160.00		\$20.00	\$80.00	\$160.00	
Motorcycle/Moped-M	\$13.50	\$54.00	\$108.00		\$13.50	\$54.00	\$108.00	
Donovan Scholar-E	\$40.00	\$160.00	\$320.00		\$40.00	\$160.00	\$320.00	
Limited-L	\$7.00	\$28.00	\$56.00		\$7.00	\$28.00	\$56.00	
Summer		(Summer 2021)	\$10.00/week			(Summer 2022)	\$10.00/week	
Day Pass			\$4.00/day				\$4.00/day	

2021-22 Fines:

Violations of the university's Vehicle, Parking and Permit Regulations will generally result in standard citation fine of \$30. However, violations involving improper application or use of a permit carry a \$100, \$150 or \$200 fine. The lowest tier applies to improper use of the daily permits, the second tier for improper use of most permits including intermediate and periphery, while the upper tier applies to improper use of restrictive permits including core, reserved and ADA. Parking in a fire lane and unauthorized parking in UK HealthCare patient and visitor parking carry a \$100 fine. Unauthorized parking in an ADA accessible space will result in a \$200 fine. Impoundments result in a \$119 fine for vehicle tows and \$60 for vehicle immobilization.

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
PRESIDENT				
Student Success				
Campus Recreation	Golf doubles	Per Student	\$23.00	n/a
	Golf singles	Per Student	\$23.00	n/a
Center for Academic Resources and Enrichment Services	Freshman Summer Program Fee	Per Student	n/a	\$75.00
Counseling Center	ADHD/LD testing assessment fee	Per Student	\$350.00	\$350.00
	Missed appointment fee	Per Student	\$20.00	\$20.00
	Fraternity and sorority life program fee	Per Student	\$12.23	\$12.23
	Panhellenic and interfraternity council fee	Per Student	\$65.00	\$65.00
	United greek council and national panhellenic council fee	Per Student	\$30.00	\$30.00
Health and Wellness	Choices substance abuse course	Per Student	\$100.00	\$100.00
Student and Academic Support	K-week and common reading program fee	Per Student	\$46.14	\$46.14
Student Involvement	Alternate service break fee	Per Student	\$650.00	\$650.00
	Dance Blue registration fee	Per Student	\$35.00	\$35.00
	Passport processing	Per Student	\$35.00	\$35.00
	Photo services	Per Student	\$10.00	\$10.00
Undergraduate Admissions	Application - domestic	Per Student	\$50.00	\$50.00
	Application - international	Per Person	\$60.00	\$60.00
	Freshman advisory conference	Per Student	\$125.00	\$125.00
	Guest advisory conference	Per Student	\$30.00	\$30.00
	Transfer/readmission conferences	Per Student	\$25.00	\$25.00
PROVOST				
Agriculture				
Agricultural Biotechnology	ABT 120	Per Course	\$50.00	\$50.00
	ABT 495	Per Course	\$200.00	\$200.00
Animal and Food Sciences	ASC 101	Per Course	\$51.50	\$51.50
	ASC 102	Per Course	\$75.00	\$75.00
	ASC 300	Per Course	\$50.00	\$50.00
	ASC 310	Per Course	\$50.00	\$50.00
	ASC 320	Per Course	\$30.00	\$30.00
	ASC 362	Per Course	\$45.00	\$45.00
	ASC 364	Per Course	\$25.00	\$25.00
	ASC 380	Per Course	\$50.00	\$50.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Agriculture (cont.)				
Animal and Food Sciences (cont.)	ASC 382	Per Course	\$50.00	\$50.00
	ASC 388	Per Course	\$51.50	\$51.50
	ASC 404G	Per Course	\$50.00	\$50.00
	ASC 406	Per Course	\$50.00	\$50.00
	ASC 408G	Per Course	\$50.00	\$50.00
	ASC 410G	Per Course	\$53.00	\$53.00
	ASC 420G	Per Course	\$75.00	\$75.00
	ASC 680	Per Course	\$50.00	\$50.00
	ASC/FSC 630	Per Course	\$50.00	\$50.00
	EQM 105	Per Course	\$100.00	\$100.00
	EQM 399	Per Course	\$50.00	\$50.00
	FSC 304	Per Course	\$50.00	\$50.00
	FSC 306	Per Course	\$53.00	\$53.00
	FSC 430	Per Course	\$50.00	\$50.00
	FSC 434	Per Course	\$50.00	\$50.00
	FSC 530	Per Course	\$50.00	\$50.00
	FSC 535	Per Course	\$51.50	\$51.50
	FSC 536	Per Course	\$53.00	\$53.00
	FSC 538	Per Course	\$75.00	\$75.00
	FSC 638	Per Course	\$51.50	\$51.50
Biosystems and Agricultural Engineering	AEN 252	Per Course	\$52.50	\$52.50
	AEN 341	Per Course	\$100.00	\$100.00
	TSM 252	Per Course	\$52.50	\$52.50
	TSM 341	Per Course	\$100.00	\$100.00
Dietetics and Human Nutrition	DHN 302	Per Course	\$75.00	\$75.00
	DHN 304	Per Course	\$60.00	\$60.00
	DHN 342	Per Course	\$75.00	\$75.00
	DHN 514	Per Course	\$75.00	\$75.00
	DHN 520	Per Course	\$72.00	\$72.00
	DHN 522	Per Course	\$72.00	\$72.00
	DHN 524	Per Course	\$72.00	\$72.00
	DHN 526	Per Course	\$72.00	\$72.00
	DHN 528	Per Course	\$72.00	\$72.00
	DHN 530	Per Course	\$72.00	\$72.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22	
Agriculture (cont.)					
Forestry	FOR 200	Per Course	\$25.00	\$25.00	
	FOR 219	Per Course	\$50.00	\$50.00	
	FOR 221	Per Course	\$25.00	\$25.00	
	FOR 250	Per Course	\$25.00	\$25.00	
	FOR 255	Per Course	\$10.30	\$10.30	
	FOR 286	Per Course	\$200.00	\$200.00	
	FOR 310	Per Course	\$80.00	\$80.00	
	FOR 340	Per Course	\$50.00	\$50.00	
	FOR 350	Per Course	\$50.00	\$50.00	
	FOR 356	Per Course	\$368.00	\$368.00	
	FOR 357	Per Course	\$268.00	\$268.00	
	FOR 358	Per Course	\$888.00	\$888.00	
	FOR 359	Per Course	\$626.00	\$626.00	
	FOR 365	Per Course	\$488.00	\$488.00	
	FOR 370	Per Course	\$50.00	\$50.00	
	FOR 435	Per Course	\$50.00	\$50.00	
	FOR 480	Per Course	\$50.00	\$50.00	
	FOR 510	Per Course	\$50.00	\$50.00	
	Horticulture	PLS 240	Per Course	\$118.00	\$118.00
		PLS 340	Per Course	\$168.00	\$168.00
PLS 386		Per Course	\$26.52	\$26.52	
SAG 386		Per Course	\$26.52	\$26.52	
SAG 490		Per Course	\$106.09	\$106.09	
Landscape Architecture	LA 121	Per Course	\$75.00	\$75.00	
	LA 222	Per Course	\$75.00	\$75.00	
	LA 223	Per Course	\$75.00	\$75.00	
	LA 324	Per Course	\$75.00	\$75.00	
	LA 373	Per Course	\$75.00	\$75.00	
	LA 425	Per Course	\$75.00	\$75.00	
	LA 426	Per Course	\$75.00	\$75.00	
Natural Resources and Environmental Science	NRE 201	Per Course	\$73.40	\$73.40	
	NRE 320	Per Course	\$893.00	\$893.00	
	NRE 360	Per Course	\$50.00	\$50.00	
	NRE 471	Per Course	\$50.00	\$50.00	

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Agriculture (cont.)				
Natural Resources and Environmental Science (cont.)	NRE/BIO 420G	Per Course	\$50.00	\$50.00
Plant and Soil Sciences	PLS 104	Per Course	\$10.00	\$10.00
	PLS 366	Per Course	\$75.00	\$75.00
	PLS 389	Per Course	\$100.00	\$100.00
	PLS 404	Per Course	\$20.00	\$20.00
	PLS 514	Per Course	\$25.00	\$25.00
	PLS 567	Per Course	\$50.00	\$50.00
	PLS/NRE 455G	Per Course	\$25.00	\$25.00
	PLS 640	Per Course	\$100.00	\$100.00
Plant Pathology	PPA 400G	Per Course	\$100.00	\$100.00
	PPA 640	Per Course	\$100.00	\$100.00
Retailing and Tourism Management	HMT 308	Per Course	\$40.00	\$40.00
	HMT 360	Per Course	\$25.00	\$25.00
	HMT 420	Per Course	\$85.00	n/a
	MAT 120	Per Course	\$25.00	\$25.00
	MAT 237	Per Course	\$25.00	\$25.00
	MAT 515	Per Course	\$25.00	\$25.00
Arts and Sciences				
Anthropology	ANT 230	Per Course	\$25.00	\$25.00
	ANT 541	Per Course	\$25.00	\$25.00
Biology	ANT 585	Per Course	\$75.00	\$75.00
	BIO 102	Per Course	\$20.00	\$20.00
	BIO 103	Per Course	\$20.00	\$20.00
	BIO 111	Per Course	\$25.00	\$25.00
	BIO 148	Per Course	\$25.00	\$25.00
	BIO 152	Per Course	\$25.00	\$25.00
	BIO 155	Per Course	\$120.00	\$120.00
	BIO 208	Per Course	\$23.00	\$23.00
	BIO 209	Per Course	\$120.00	\$120.00
	BIO 303	Per Course	\$25.00	\$25.00
	BIO 304	Per Course	\$120.00	\$120.00
	BIO 305	Per Course	\$120.00	\$120.00
BIO 309	Per Course	\$120.00	\$120.00	
	BIO 315	Per Course	\$75.00	\$75.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Arts and Sciences (cont.)				
Biology (cont.)	BIO 325	Per Course	\$60.00	\$60.00
	BIO 340	Per Course	\$25.00	\$25.00
	BIO 350	Per Course	\$95.00	\$95.00
	BIO 351	Per Course	\$20.00	\$20.00
	BIO 395	Per Course	\$100.00	\$100.00
	BIO 430G	Per Course	\$60.00	\$60.00
	BIO 452G	Per Course	\$25.00	\$25.00
	BIO 510	Per Course	\$60.00	\$60.00
	BIO 530	Per Course	\$10.00	\$10.00
	BIO 542	Per Course	\$20.00	\$20.00
	BIO 551	Per Course	\$20.00	\$20.00
	BIO 559	Per Course	\$25.00	\$25.00
	BIO 575	Per Course	\$25.00	\$25.00
	BIO/INF 520	Per Course	\$20.00	\$20.00
Chemistry	CHE 101	Per Course	\$11.67	\$11.67
	CHE 105	Per Course	\$12.00	\$12.00
	CHE 107	Per Course	\$12.00	\$12.00
	CHE 111	Per Course	\$120.00	\$120.00
	CHE 113	Per Course	\$120.00	\$120.00
	CHE 226	Per Course	\$120.00	\$120.00
	CHE 230	Per Course	\$12.00	\$12.00
	CHE 231	Per Course	\$120.00	\$120.00
	CHE 232	Per Course	\$12.00	\$12.00
	CHE 233	Per Course	\$120.00	\$120.00
	CHE 395	Per Credit Hour	\$20.00	\$20.00
	CHE 412	Per Course	\$120.00	\$120.00
	CHE 422	Per Course	\$120.00	\$120.00
	CHE 441	Per Course	\$120.00	\$120.00
	CHE 454	Per Course	\$120.00	\$120.00
	CHE 533	Per Course	\$120.00	\$120.00
	CHE 567	Per Course	\$120.00	\$120.00
Earth and Environmental Sciences	EES 110	Per Course	\$22.66	\$22.66
	EES 120	Per Course	\$22.66	\$22.66
	EES 130	Per Course	\$22.66	\$22.66

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Arts and Sciences (cont.)				
Earth and Environmental Sciences (cont.)	EES 150	Per Course	\$22.66	\$22.66
	EES 151	Per Course	\$22.66	\$22.66
	EES 155	Per Course	\$22.66	\$22.66
	EES 160	Per Course	\$82.40	\$82.40
	EES 170	Per Course	\$22.66	\$22.66
	EES 185	Per Course	\$22.66	\$22.66
	EES 220	Per Course	\$82.40	\$82.40
	EES 230	Per Course	\$82.40	\$82.40
	EES 235	Per Course	\$82.40	\$82.40
	EES 295	Per Course	\$22.66	\$22.66
	EES 310	Per Course	\$22.66	\$22.66
	EES 323	Per Course	\$1,500.00	\$1,500.00
	EES 341	Per Course	\$30.00	\$30.00
	EES 350	Per Course	\$30.00	\$30.00
	EES 360	Per Course	\$82.40	\$82.40
	EES 385	Per Course	\$30.00	\$30.00
	EES 395	Per Course	\$20.60	\$20.60
	EES 401G	Per Course	\$82.40	\$82.40
	EES 420G	Per Course	\$82.40	\$82.40
	EES 450G	Per Course	\$82.40	\$82.40
	EES 461	Per Course	\$82.40	\$82.40
	EES 480	Per Course	\$30.00	\$30.00
	EES 490	Per Course	\$30.00	\$30.00
	EES 511	Per Course	\$30.00	\$30.00
	EES 530	Per Course	\$30.00	\$30.00
	EES 550	Per Course	\$30.00	\$30.00
	EES 555	Per Course	\$30.00	\$30.00
	EES 560	Per Course	\$30.00	\$30.00
	EES 585	Per Course	\$30.00	\$30.00
	EES 620	Per Course	\$30.00	\$30.00
	EES 624	Per Course	\$30.00	\$30.00
	EES 626	Per Course	\$30.00	\$30.00
	EES 645	Per Course	\$30.00	\$30.00
EES 652	Per Course	\$30.00	\$30.00	

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22	
Arts and Sciences (cont.)					
Earth and Environmental Sciences (cont.)	EES 741	Per Course	\$30.00	\$30.00	
English	ENG 425	Per Course	\$38.00	\$38.00	
Geography	GEO 109	Per Course	\$12.00	\$12.00	
	GEO 222	Per Course	\$11.00	n/a	
	GEO 309	Per Course	\$40.00	\$40.00	
	GEO 310	Per Course	\$40.00	\$40.00	
	GEO 331	Per Course	\$10.00	\$10.00	
	GEO 351	Per Course	\$40.00	\$40.00	
	GEO 406	Per Course	\$40.00	\$40.00	
	GEO 409	Per Course	\$40.00	\$40.00	
	GEO 419	Per Course	\$10.00	\$10.00	
	GEO 451G	Per Course	\$10.00	\$10.00	
	GEO 509	Per Course	\$10.00	\$10.00	
	GEO 530	Per Course	\$10.00	\$10.00	
	Mathematics	MA 111	Per Course	\$6.00	\$6.00
		MA 113	Per Course	\$6.00	\$6.00
MA 123		Per Course	\$6.00	\$6.00	
Physics	AST 191	Per Course	\$48.00	\$48.00	
	AST 192	Per Course	\$47.00	\$47.00	
	AST 310	Per Course	\$20.00	\$20.00	
	PHY 160	Per Course	\$116.00	\$116.00	
	PHY 210	Per Course	\$97.00	\$97.00	
	PHY 211	Per Course	\$125.00	\$125.00	
	PHY 212	Per Course	\$97.00	\$97.00	
	PHY 213	Per Course	\$124.00	\$124.00	
	PHY 241	Per Course	\$124.00	\$124.00	
	PHY 242	Per Course	\$119.00	\$119.00	
	PHY 402G	Per Course	\$97.00	\$97.00	
	PHY 435	Per Course	\$97.00	\$97.00	
PHY 535	Per Course	\$97.00	\$97.00		
Psychology	PSY 450	Per Course	\$26.00	\$26.00	
	PSY 456	Per Course	\$61.00	\$61.00	
	PSY 552	Per Course	\$31.00	\$31.00	
Sociology	SOC 303	Per Course	\$20.00	\$20.00	

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Arts and Sciences (cont.)				
Statistics	STA 200	Per Course	\$15.00	n/a
	STA 210	Per Course	\$15.45	n/a
	STA 296	Per Course	\$15.45	n/a
	STA 570	Per Course	\$15.00	n/a
Writing, Rhetoric and Digital Studies	WRD 110	Per Course	\$19.57	\$19.57
	WRD 111	Per Course	\$16.48	\$16.48
Communication and Information				
Department of Communication	CI 638	Per Course	\$20.00	\$20.00
	CI 668	Per Course	\$25.00	\$25.00
	COM 249	Per Course	\$10.00	\$10.00
	COM 252	Per Course	\$10.00	\$10.00
	COM 281	Per Course	\$8.00	\$8.00
	COM 287	Per Course	\$10.00	\$10.00
	COM 311	Per Course	\$10.00	\$10.00
	COM 312	Per Course	\$9.00	\$9.00
	COM 313	Per Course	\$10.00	\$10.00
	COM 314	Per Course	\$10.00	\$10.00
	COM 315	Per Course	\$10.00	\$10.00
	COM 316	Per Course	\$10.00	\$10.00
	COM 325	Per Course	\$10.00	\$10.00
	COM 326	Per Course	\$12.00	\$12.00
	COM 327	Per Course	\$12.00	\$12.00
	COM 351	Per Course	\$12.00	\$12.00
	COM 353	Per Course	\$12.00	\$12.00
	COM 365	Per Course	\$8.00	\$8.00
	COM 426	Per Course	\$12.00	\$12.00
	COM 460	Per Course	\$12.00	\$12.00
COM 563	Per Course	\$12.00	\$12.00	
Instructional Communication	CIS 110	Per Course	\$16.00	\$16.00
	CIS 111	Per Course	\$16.00	\$16.00
	CIS 112	Per Course	\$18.00	\$18.00
	CIS 191	Per Course	\$15.70	\$15.70
	CIS 300	Per Course	\$16.17	\$16.17
	CIS 391	Per Course	\$15.70	\$15.70

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Communication and Information (cont.)				
Instructional Communication (cont.)	CIS 590	Per Course	\$15.70	\$15.70
Integrated Strategic Communication	ISC 161	Per Credit Hour	\$10.00	\$10.00
	ISC 261	Per Credit Hour	\$10.30	\$10.30
	ISC 319	Per Credit Hour	\$10.81	\$10.81
	ISC 321	Per Credit Hour	\$10.30	\$10.30
	ISC 331	Per Credit Hour	\$10.80	\$10.80
	ISC 341	Per Credit Hour	\$10.00	\$10.00
	ISC 351	Per Credit Hour	\$10.30	\$10.30
	ISC 361	Per Credit Hour	\$10.30	\$10.30
	ISC 371	Per Credit Hour	\$10.80	\$10.80
	ISC 381	Per Credit Hour	\$10.80	\$10.80
	ISC 383	Per Credit Hour	\$10.30	\$10.30
	ISC 399	Per Credit Hour	\$10.80	\$10.80
	ISC 431	Per Credit Hour	\$10.80	\$10.80
	ISC 441	Per Credit Hour	\$10.00	\$10.00
	ISC 451	Per Credit Hour	\$10.80	\$10.80
	ISC 461	Per Credit Hour	\$10.80	\$10.80
	ISC 471	Per Credit Hour	\$10.00	\$10.00
	ISC 489	Per Credit Hour	\$10.00	\$10.00
	ISC 491	Per Credit Hour	\$10.30	\$10.30
	ISC 497	Per Credit Hour	\$10.80	\$10.80
	ISC 541	Per Credit Hour	\$10.00	\$10.00
	ISC 551	Per Credit Hour	\$10.30	\$10.30
	ISC 571	Per Credit Hour	\$10.30	\$10.30
	ISC 583	Per Credit Hour	\$10.30	\$10.30
School of Information Science	ICT/IS 200	Per Course	\$5.00	\$5.00
	ICT 301	Per Course	\$25.00	\$25.00
	ICT 399	Per Course	\$15.00	\$15.00
	ICT 696	Per Course	\$15.00	\$15.00
	LIS 636	Per Course	\$20.00	\$20.00
	LIS 638	Per Course	\$20.00	\$20.00
	LIS 668	Per Course	\$25.00	\$25.00
School of Journalism and Media	JAT 395	Per Credit Hour	\$10.81	\$10.81
	JAT 399	Per Credit Hour	\$10.81	\$10.81

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Communication and Information (cont.)				
School of Journalism and Media (cont.)	JOU 101	Per Credit Hour	\$10.81	\$10.81
	JOU 204	Per Credit Hour	\$11.55	\$11.55
	JOU 301	Per Credit Hour	\$11.55	\$11.55
	JOU 302	Per Credit Hour	\$11.55	\$11.55
	JOU 303	Per Credit Hour	\$11.55	\$11.55
	JOU 304	Per Credit Hour	\$10.81	\$10.81
	JOU 319	Per Credit Hour	\$10.81	\$10.81
	JOU 330	Per Credit Hour	\$11.55	\$11.55
	JOU 377	Per Credit Hour	\$11.55	\$11.55
	JOU 387	Per Credit Hour	\$11.55	\$11.55
	JOU 403	Per Credit Hour	\$11.55	\$11.55
	JOU 404	Per Credit Hour	\$11.55	\$11.55
	JOU 409	Per Credit Hour	\$11.55	\$11.55
	JOU 410	Per Credit Hour	\$11.55	\$11.55
	JOU 415	Per Credit Hour	\$11.55	\$11.55
	JOU 430	Per Credit Hour	\$10.82	\$10.82
	JOU 455	Per Credit Hour	\$10.81	\$10.81
	JOU 460	Per Credit Hour	\$10.81	\$10.81
	JOU 485	Per Credit Hour	\$11.55	\$11.55
	JOU 487	Per Credit Hour	\$11.55	\$11.55
	JOU 497	Per Credit Hour	\$10.82	\$10.82
	JOU 498	Per Credit Hour	\$11.55	\$11.55
	JOU 499	Per Credit Hour	\$11.55	\$11.55
	JOU 531	Per Credit Hour	\$10.82	\$10.82
	JOU 532	Per Credit Hour	\$10.82	\$10.82
	JOU 535	Per Credit Hour	\$10.82	\$10.82
	JOU 541	Per Credit Hour	\$10.61	\$10.61
	MAS 101	Per Credit Hour	\$10.82	\$10.82
	MAS 201	Per Credit Hour	\$10.82	\$10.82
	MAS 300	Per Credit Hour	\$10.82	\$10.82
	MAS 310	Per Credit Hour	\$10.82	\$10.82
	MAS 312	Per Credit Hour	\$11.55	\$11.55
	MAS 319	Per Credit Hour	\$10.81	\$10.81
	MAS 322	Per Credit Hour	\$11.55	\$11.55

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Communication and Information (cont.)				
School of Journalism and Media (cont.)	MAS 355	Per Credit Hour	\$10.82	\$10.82
	MAS 390	Per Credit Hour	\$11.55	\$11.55
	MAS 403	Per Credit Hour	\$11.55	\$11.55
	MAS 404	Per Credit Hour	\$10.82	\$10.82
	MAS 412	Per Credit Hour	\$11.55	\$11.55
	MAS 420	Per Credit Hour	\$10.82	\$10.82
	MAS 422	Per Credit Hour	\$11.55	\$11.55
	MAS 432	Per Credit Hour	\$11.55	\$11.55
	MAS 435	Per Credit Hour	\$10.82	\$10.82
	MAS 453	Per Credit Hour	\$10.82	\$10.82
	MAS 482	Per Credit Hour	\$10.82	\$10.82
	MAS 490	Per Credit Hour	\$10.82	\$10.82
	MAS 505	Per Credit Hour	\$10.82	\$10.82
	MAS 520	Per Credit Hour	\$10.82	\$10.82
	MAS 530	Per Credit Hour	\$10.82	\$10.82
	MAS 535	Per Credit Hour	\$10.82	\$10.82
	MAS 555	Per Credit Hour	\$10.82	\$10.82
	MAS 590	Per Credit Hour	\$10.82	\$10.82
Dentistry				
Dentistry	ANA 534	Per Student	\$38.00	\$38.00
	CDE 824	Per Student	\$60.00	\$60.00
	CDS 815	Per Student	\$38.00	\$38.00
	CDS 821	Per Student	\$38.00	\$38.00
	CDS 825	Per Student	\$38.00	\$38.00
	CDS 831	Per Student	\$38.00	\$38.00
	CDS 833	Per Student	\$60.00	\$60.00
	CDS 835	Per Student	\$38.00	\$38.00
	END 822	Per Student	\$38.00	n/a
	END 826	Per Student	n/a	\$38.00
	PDO 831	Per Student	\$38.00	\$38.00
	PER 810	Per Student	\$38.00	n/a
	PER 820	Per Student	n/a	\$38.00
	PRO 822	Per Student	\$38.00	\$38.00
	PRO 824	Per Student	\$38.00	\$38.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Dentistry (cont.)				
Dentistry (cont.)	PRO 834	Per Student	\$38.00	\$38.00
	RSD 810	Per Student	n/a	\$38.00
	RSD 812	Per Student	\$38.00	\$38.00
	RSD 814	Per Student	\$38.00	\$38.00
	RSD 822	Per Student	\$38.00	\$38.00
	RSD 824	Per Student	\$38.00	\$38.00
	RSD 826	Per Student	\$38.00	\$38.00
	RSD 835	Per Student	\$38.00	\$38.00
	Application fee	Per Student	\$75.00	\$75.00
	Instrument kit; first year	Per Student	\$8,149.51	\$8,312.66
	Instrument kit; second year	Per Student	\$6,084.98	\$6,766.92
	Instrument kit; third year	Per Student	\$1,366.09	\$1,532.05
	Instrument kit; fourth year	Per Student	\$227.31	\$237.99
	Post-doctoral application packet	Per Student	\$25.00	\$25.00
	Replacement fee for lost dental surveyor	Per Student	\$450.00	\$450.00
	Sterilization fee - per year	Per Student	\$1,521.00	\$1,521.00
	Student CPR fee (certification for 1st year students) - per year	Per Student	\$53.00	\$53.00
	Student CPR fee (certification for 3rd year students) - per year	Per Student	\$35.00	\$53.00
Design				
Design	Design program fee assessed to all undergraduate and graduate students pursuing academic programs (including pre-majors) in Architecture, Interior Design and Historic Preservation. This fee is in lieu of a differential tuition to defray the high cost of delivering studio instruction which mandates low student/teacher ratios and to provide a contingency fund to support unit initiatives	Per Semester	\$686.00	\$686.00
Education				
Education	BVI 581	Per Course	\$20.00	n/a
	BVI 583	Per Course	\$15.00	\$15.00
	BVI 611	Per Course	n/a	\$20.00
	CED 620	Per Course	n/a	\$14.00
	CED 710	Per Course	n/a	\$14.00
	CED 730	Per Course	n/a	\$14.00
	EDP 621	Per Course	\$30.00	\$30.00
	EDP 660	Per Course	\$30.00	\$30.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Education (cont.)				
Education (cont.)	EDP 707	Per Course	\$30.00	\$30.00
	EDP/EPE 557	Per Course	\$30.00	\$30.00
	EPE/EDP 558	Per Course	\$30.00	\$30.00
	EPE 621	Per Course	\$30.00	\$30.00
	EPE 660	Per Course	\$30.00	\$30.00
	KHP 105	Per Course	\$350.00	\$350.00
	KHP 120	Per Course	\$10.30	\$10.30
	KHP 121	Per Course	\$10.30	\$10.30
	KHP 190	Per Course	\$35.00	\$35.00
	KHP 210	Per Course	\$14.00	\$14.00
	KHP 350	Per Student	\$14.00	\$14.00
	KHP 415	Per Course	\$14.00	\$14.00
	KHP 420	Per Course	\$14.00	\$14.00
	KHP 445	Per Course	\$14.00	\$14.00
	KHP 450	Per Course	\$14.00	\$14.00
	KHP 600	Per Course	\$14.00	\$14.00
	KHP 615	Per Course	\$14.00	\$14.00
	KHP 620	Per Course	\$14.00	\$14.00
	RC 620	Per Course	\$14.00	n/a
	RC 710	Per Course	\$14.00	n/a
	RC 730	Per Course	\$14.00	n/a
	SEM 328	Per Course	\$30.00	\$30.00
	SEM 337	Per Course	\$30.00	\$30.00
	SEM 345	Per Course	\$30.00	\$30.00
	SEM 348	Per Course	\$30.00	\$30.00
	SEM 613	Per Course	\$30.00	\$30.00
	SEM 631	Per Course	\$30.00	\$30.00
	SEM 634	Per Course	\$30.00	\$30.00
	SEM 670	Per Course	\$30.00	\$30.00
	SEM 674	Per Course	\$30.00	\$30.00
	SEM 704	Per Course	\$30.00	\$30.00
	SEM 708	Per Course	\$30.00	\$30.00
	Application for Student Teaching	Per Student	\$30.00	\$30.00
	Application for Teaching Certification	Per Student	\$30.00	\$30.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Education (cont.)				
Education (cont.)	Application to Teacher Education Program/MIC Students	Per Student	\$30.00	\$30.00
	Application to Teacher Education Program/Other TEP Students	Per Student	\$30.00	\$30.00
Engineering				
Biomedical Engineering	BME 170	Per Credit Hour	\$60.45	\$60.45
	BME 201	Per Credit Hour	\$60.45	\$60.45
	BME 301	Per Credit Hour	\$60.45	\$60.45
	BME 302	Per Credit Hour	\$60.45	\$60.45
	BME 330	Per Credit Hour	\$60.45	\$60.45
	BME 372	Per Credit Hour	\$60.45	\$60.45
	BME 395	Per Credit Hour	\$60.45	\$60.45
	BME 405	Per Credit Hour	\$60.45	\$60.45
	BME 420	Per Credit Hour	\$60.45	\$60.45
	BME 421	Per Credit Hour	\$60.45	\$60.45
	BME 435	Per Credit Hour	\$60.45	\$60.45
	BME 451	Per Credit Hour	\$60.45	\$60.45
	BME 472	Per Credit Hour	\$60.45	\$60.45
	BME 481G	Per Credit Hour	\$60.45	\$60.45
	BME 488G	Per Credit Hour	\$60.45	\$60.45
	BME 501	Per Credit Hour	\$60.45	\$60.45
	BME 515	Per Credit Hour	\$60.45	\$60.45
	BME 530	Per Credit Hour	\$60.45	\$60.45
	BME 540	Per Credit Hour	\$60.45	\$60.45
	BME 541	Per Credit Hour	\$60.45	\$60.45
	BME 579	Per Credit Hour	\$60.45	\$60.45
	BME 580	Per Credit Hour	\$60.45	\$60.45
	BME 599	Per Credit Hour	\$60.45	\$60.45
	BME 605	Per Credit Hour	\$60.45	\$60.45
	BME 610	Per Credit Hour	\$60.45	\$60.45
	BME 615	Per Credit Hour	\$60.45	\$60.45
	BME 640	Per Credit Hour	\$60.45	\$60.45
	BME 642	Per Credit Hour	\$60.45	\$60.45
	BME 661	Per Credit Hour	\$60.45	\$60.45
	BME 662	Per Credit Hour	\$60.45	\$60.45
	BME 670	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22	
Engineering (cont.)					
Biomedical Engineering (cont.)	BME 672	Per Credit Hour	\$60.45	\$60.45	
	BME 685	Per Credit Hour	\$60.45	\$60.45	
	BME 690	Per Credit Hour	\$60.45	\$60.45	
	BME 699	Per Credit Hour	\$60.45	\$60.45	
	BME 748	Per Credit Hour	\$60.45	\$60.45	
	BME 749	Per Credit Hour	\$60.45	\$60.45	
	BME 766	Per Credit Hour	\$60.45	\$60.45	
	BME 767	Per Credit Hour	\$60.45	\$60.45	
	BME 768	Per Credit Hour	\$60.45	\$60.45	
	BME 769	Per Credit Hour	\$60.45	\$60.45	
	BME 772	Per Credit Hour	\$60.45	\$60.45	
	BME 774	Per Credit Hour	\$60.45	\$60.45	
	BME 777	Per Credit Hour	\$60.45	\$60.45	
	BME 781	Per Credit Hour	\$60.45	\$60.45	
	BME 790	Per Credit Hour	\$60.45	\$60.45	
	CPE 200	Per Credit Hour	n/a	\$60.45	
	CPE 282	Per Credit Hour	\$60.45	\$60.45	
	CPE 287	Per Credit Hour	\$60.45	\$60.45	
	CPE 380	Per Credit Hour	\$60.45	\$60.45	
	CPE 480	Per Credit Hour	\$60.45	\$60.45	
	CPE 490	Per Credit Hour	\$60.45	\$60.45	
	CPE 491	Per Credit Hour	\$60.45	\$60.45	
	CPE 580	Per Credit Hour	\$60.45	\$60.45	
	CPE 584	Per Credit Hour	\$60.45	\$60.45	
	CPE 585	Per Credit Hour	\$60.45	\$60.45	
	CPE 586	Per Credit Hour	\$60.45	\$60.45	
	CPE 587	Per Credit Hour	\$60.45	\$60.45	
	CPE 588	Per Credit Hour	\$60.45	\$60.45	
	Chemical and Materials Engineering	CME 480	Per Credit Hour	\$60.45	\$60.45
		CME 523	Per Credit Hour	\$60.45	\$60.45
		CME 552	Per Credit Hour	\$60.45	\$60.45
		CME 570	Per Credit Hour	\$60.45	\$60.45
CME 573		Per Credit Hour	\$60.45	\$60.45	
	CME 575	Per Credit Hour	\$60.45	\$60.45	

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Chemical and Materials Engineering (cont.)	CME 634	Per Credit Hour	\$60.45	\$60.45
	MSE 201	Per Credit Hour	\$60.45	\$60.45
	MSE 202	Per Credit Hour	\$60.45	\$60.45
	MSE 212	Per Credit Hour	\$60.45	\$60.45
	MSE 301	Per Credit Hour	\$60.45	\$60.45
	MSE 351	Per Credit Hour	\$60.45	\$60.45
	MSE 395	Per Credit Hour	\$60.45	\$60.45
	MSE 401G	Per Credit Hour	\$60.45	\$60.45
	MSE 402G	Per Credit Hour	\$60.45	\$60.45
	MSE 403G	Per Credit Hour	\$60.45	\$60.45
	MSE 404G	Per Credit Hour	\$60.45	\$60.45
	MSE 407	Per Credit Hour	\$60.45	\$60.45
	MSE 408	Per Credit Hour	\$60.45	\$60.45
	MSE 436	Per Credit Hour	\$60.45	\$60.45
	MSE 470	Per Credit Hour	\$60.45	\$60.45
	MSE 480	Per Credit Hour	\$60.45	\$60.45
	MSE 506	Per Credit Hour	\$60.45	\$60.45
	MSE 510	Per Credit Hour	n/a	\$60.45
	MSE 520	Per Credit Hour	n/a	\$60.45
	MSE 521	Per Credit Hour	n/a	\$60.45
	MSE 531	Per Credit Hour	\$60.45	\$60.45
	MSE 535	Per Credit Hour	\$60.45	\$60.45
	MSE 538	Per Credit Hour	\$60.45	\$60.45
	MSE 552	Per Credit Hour	\$60.45	\$60.45
	MSE 554	Per Credit Hour	\$60.45	\$60.45
	MSE 555	Per Credit Hour	\$60.45	\$60.45
	MSE 556	Per Credit Hour	\$60.45	\$60.45
	MSE 561	Per Credit Hour	\$60.45	\$60.45
	MSE 568	Per Credit Hour	\$60.45	\$60.45
	MSE 569	Per Credit Hour	\$60.45	\$60.45
	MSE 570	Per Credit Hour	\$60.45	\$60.45
	MSE 585	Per Credit Hour	\$60.45	\$60.45
	MSE 599	Per Credit Hour	\$60.45	\$60.45
	MSE 601	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Chemical and Materials Engineering (cont.)	MSE 607	Per Credit Hour	\$60.45	\$60.45
	MSE 620	Per Credit Hour	\$60.45	\$60.45
	MSE 622	Per Credit Hour	\$60.45	\$60.45
	MSE 632	Per Credit Hour	\$60.45	\$60.45
	MSE 635	Per Credit Hour	\$60.45	\$60.45
	MSE 636	Per Credit Hour	\$60.45	\$60.45
	MSE 650	Per Credit Hour	\$60.45	\$60.45
	MSE 661	Per Credit Hour	\$60.45	\$60.45
	MSE 662	Per Credit Hour	\$60.45	\$60.45
	MSE 663	Per Credit Hour	\$60.45	\$60.45
	MSE 664	Per Credit Hour	\$60.45	\$60.45
	MSE 699	Per Credit Hour	\$60.45	\$60.45
	MSE 748	Per Credit Hour	\$60.45	\$60.45
	MSE 749	Per Credit Hour	\$60.45	\$60.45
	MSE 767	Per Credit Hour	\$60.45	\$60.45
	MSE 768	Per Credit Hour	\$60.45	\$60.45
	MSE 769	Per Credit Hour	\$60.45	\$60.45
	MSE 771	Per Credit Hour	\$60.45	\$60.45
	MSE 781	Per Credit Hour	\$60.45	\$60.45
	MSE 782	Per Credit Hour	\$60.45	\$60.45
Chemical Engineering	MSE 790	Per Credit Hour	\$60.45	\$60.45
	CME 006	Per Credit Hour	\$60.45	\$60.45
	CME 200	Per Credit Hour	\$60.45	\$60.45
	CME 220	Per Credit Hour	\$60.45	\$60.45
	CME 320	Per Credit Hour	\$60.45	\$60.45
	CME 330	Per Credit Hour	\$60.45	\$60.45
	CME 395	Per Credit Hour	\$60.45	\$60.45
	CME 404G	Per Credit Hour	\$60.45	\$60.45
	CME 415	Per Credit Hour	\$60.45	\$60.45
	CME 420	Per Credit Hour	\$60.45	\$60.45
	CME 425	Per Credit Hour	\$60.45	\$60.45
	CME 432	Per Credit Hour	\$60.45	\$60.45
	CME 433	Per Credit Hour	\$60.45	\$60.45
	CME 455	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Chemical Engineering (cont.)	CME 456	Per Credit Hour	\$60.45	\$60.45
	CME 462	Per Credit Hour	\$60.45	\$60.45
	CME 470	Per Credit Hour	\$60.45	\$60.45
	CME 471	Per Credit Hour	\$60.45	\$60.45
	CME 505	Per Credit Hour	\$60.45	\$60.45
	CME 515	Per Credit Hour	\$60.45	\$60.45
	CME 542	Per Credit Hour	\$60.45	\$60.45
	CME 550	Per Credit Hour	\$60.45	\$60.45
	CME 554	Per Credit Hour	\$60.45	\$60.45
	CME 556	Per Credit Hour	\$60.45	\$60.45
	CME 580	Per Credit Hour	\$60.45	\$60.45
	CME 599	Per Credit Hour	\$60.45	\$60.45
	CME 620	Per Credit Hour	\$60.45	\$60.45
	CME 622	Per Credit Hour	\$60.45	\$60.45
	CME 630	Per Credit Hour	\$60.45	\$60.45
	CME 650	Per Credit Hour	\$60.45	\$60.45
	CME 664	Per Credit Hour	\$60.45	\$60.45
	CME 680	Per Credit Hour	\$60.45	\$60.45
	CME 748	Per Credit Hour	\$60.45	\$60.45
	CME 749	Per Credit Hour	\$60.45	\$60.45
	CME 767	Per Credit Hour	\$60.45	\$60.45
	CME 768	Per Credit Hour	\$60.45	\$60.45
	CME 769	Per Credit Hour	\$60.45	\$60.45
	CME 771	Per Credit Hour	\$60.45	\$60.45
	CME 779	Per Credit Hour	\$60.45	\$60.45
	CME 780	Per Credit Hour	\$60.45	\$60.45
CME 790	Per Credit Hour	\$60.45	\$60.45	
Civil Engineering	CE 106	Per Credit Hour	\$60.45	\$60.45
	CE 195	Per Credit Hour	\$60.45	\$60.45
	CE 211	Per Credit Hour	\$60.45	\$60.45
	CE 221	Per Credit Hour	\$60.45	\$60.45
	CE 303	Per Credit Hour	\$60.45	\$60.45
	CE 321	Per Credit Hour	\$60.45	\$60.45
	CE 329	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Civil Engineering (cont.)	CE 331	Per Credit Hour	\$60.45	\$60.45
	CE 341	Per Credit Hour	\$60.45	\$60.45
	CE 351	Per Credit Hour	\$60.45	\$60.45
	CE 381	Per Credit Hour	\$60.45	\$60.45
	CE 382	Per Credit Hour	\$60.45	\$60.45
	CE 395	Per Credit Hour	\$60.45	\$60.45
	CE 399	Per Credit Hour	\$60.45	\$60.45
	CE 401	Per Credit Hour	\$60.45	\$60.45
	CE 403	Per Credit Hour	\$60.45	\$60.45
	CE 429	Per Credit Hour	\$60.45	\$60.45
	CE 433	Per Credit Hour	\$60.45	\$60.45
	CE 451	Per Credit Hour	\$60.45	\$60.45
	CE 460	Per Credit Hour	\$60.45	\$60.45
	CE 461G	Per Credit Hour	\$60.45	\$60.45
	CE 471G	Per Credit Hour	\$60.45	\$60.45
	CE 482	Per Credit Hour	\$60.45	\$60.45
	CE 486G	Per Credit Hour	\$60.45	\$60.45
	CE 487G	Per Credit Hour	\$60.45	\$60.45
	CE 498	Per Credit Hour	\$60.45	\$60.45
	CE 499	Per Credit Hour	\$60.45	\$60.45
	CE 503	Per Credit Hour	\$60.45	\$60.45
	CE 505	Per Credit Hour	\$60.45	\$60.45
	CE 507	Per Credit Hour	\$60.45	\$60.45
	CE 508	Per Credit Hour	\$60.45	\$60.45
	CE 509	Per Credit Hour	\$60.45	\$60.45
	CE 517	Per Credit Hour	\$60.45	\$60.45
	CE 518	Per Credit Hour	\$60.45	\$60.45
	CE 521	Per Credit Hour	\$60.45	\$60.45
	CE 525	Per Credit Hour	\$60.45	\$60.45
	CE 531	Per Credit Hour	\$60.45	\$60.45
	CE 533	Per Credit Hour	\$60.45	\$60.45
	CE 534	Per Credit Hour	\$60.45	\$60.45
	CE 539	Per Credit Hour	\$60.45	\$60.45
	CE 541	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Civil Engineering (cont.)	CE 542	Per Credit Hour	\$60.45	\$60.45
	CE 546	Per Credit Hour	\$60.45	\$60.45
	CE 547	Per Credit Hour	\$60.45	\$60.45
	CE 549	Per Credit Hour	\$60.45	\$60.45
	CE 551	Per Credit Hour	\$60.45	\$60.45
	CE 553	Per Credit Hour	\$60.45	\$60.45
	CE 555	Per Credit Hour	\$60.45	\$60.45
	CE 556	Per Credit Hour	\$60.45	\$60.45
	CE 557	Per Credit Hour	\$60.45	\$60.45
	CE 568	Per Credit Hour	\$60.45	\$60.45
	CE 579	Per Credit Hour	\$60.45	\$60.45
	CE 581	Per Credit Hour	\$60.45	\$60.45
	CE 582	Per Credit Hour	\$60.45	\$60.45
	CE 584	Per Credit Hour	\$60.45	\$60.45
	CE 585	Per Credit Hour	\$60.45	\$60.45
	CE 586	Per Credit Hour	\$60.45	\$60.45
	CE 589	Per Credit Hour	\$60.45	\$60.45
	CE 595	Per Credit Hour	\$60.45	\$60.45
	CE 599	Per Credit Hour	\$60.45	\$60.45
	CE 601	Per Credit Hour	\$60.45	\$60.45
	CE 602	Per Credit Hour	\$60.45	\$60.45
	CE 605	Per Credit Hour	\$60.45	\$60.45
	CE 608	Per Credit Hour	\$60.45	\$60.45
	CE 621	Per Credit Hour	\$60.45	\$60.45
	CE 631	Per Credit Hour	\$60.45	\$60.45
	CE 633	Per Credit Hour	\$60.45	\$60.45
	CE 634	Per Credit Hour	\$60.45	\$60.45
	CE 635	Per Credit Hour	\$60.45	\$60.45
	CE 641	Per Credit Hour	\$60.45	\$60.45
	CE 642	Per Credit Hour	\$60.45	\$60.45
	CE 643	Per Credit Hour	\$60.45	\$60.45
	CE 651	Per Credit Hour	\$60.45	\$60.45
	CE 652	Per Credit Hour	\$60.45	\$60.45
	CE 653	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Civil Engineering (cont.)	CE 655	Per Credit Hour	\$60.45	\$60.45
	CE 660	Per Credit Hour	\$60.45	\$60.45
	CE 662	Per Credit Hour	\$60.45	\$60.45
	CE 664	Per Credit Hour	\$60.45	\$60.45
	CE 665	Per Credit Hour	\$60.45	\$60.45
	CE 667	Per Credit Hour	\$60.45	\$60.45
	CE 671	Per Credit Hour	\$60.45	\$60.45
	CE 672	Per Credit Hour	\$60.45	\$60.45
	CE 673	Per Credit Hour	\$60.45	\$60.45
	CE 676	Per Credit Hour	\$60.45	\$60.45
	CE 679	Per Credit Hour	\$60.45	\$60.45
	CE 681	Per Credit Hour	\$60.45	\$60.45
	CE 682	Per Credit Hour	\$60.45	\$60.45
	CE 684	Per Credit Hour	\$60.45	\$60.45
	CE 686	Per Credit Hour	\$60.45	\$60.45
	CE 687	Per Credit Hour	\$60.45	\$60.45
	CE 699	Per Credit Hour	\$60.45	\$60.45
	CE 748	Per Credit Hour	\$60.45	\$60.45
	CE 749	Per Credit Hour	\$60.45	\$60.45
	CE 767	Per Credit Hour	\$60.45	\$60.45
	CE 768	Per Credit Hour	\$60.45	\$60.45
	CE 769	Per Credit Hour	\$60.45	\$60.45
	CE 779	Per Credit Hour	\$60.45	\$60.45
	CE 782	Per Credit Hour	\$60.45	\$60.45
	CE 783	Per Credit Hour	\$60.45	\$60.45
	CE 784	Per Credit Hour	\$60.45	\$60.45
	CE 790	Per Credit Hour	\$60.45	\$60.45
CE 791	Per Credit Hour	\$60.45	\$60.45	
Computer Science	CS 101	Per Credit Hour	\$60.45	\$60.45
	CS 115	Per Credit Hour	\$60.45	\$60.45
	CS 215	Per Credit Hour	\$60.45	\$60.45
	CS 216	Per Credit Hour	\$60.45	\$60.45
	CS 221	Per Credit Hour	\$60.45	\$60.45
	CS 270	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Computer Science (cont.)	CS 275	Per Credit Hour	\$60.45	\$60.45
	CS 315	Per Credit Hour	\$60.45	\$60.45
	CS 316	Per Credit Hour	\$60.45	\$60.45
	CS 321	Per Credit Hour	\$60.45	\$60.45
	CS 335	Per Credit Hour	\$60.45	\$60.45
	CS 340	Per Credit Hour	\$60.45	\$60.45
	CS 371	Per Credit Hour	\$60.45	\$60.45
	CS 375	Per Credit Hour	\$60.45	\$60.45
	CS 378	Per Credit Hour	\$60.45	\$60.45
	CS 380	Per Credit Hour	\$60.45	\$60.45
	CS 383	Per Credit Hour	\$60.45	\$60.45
	CS 395	Per Credit Hour	\$60.45	\$60.45
	CS 405G	Per Credit Hour	\$60.45	\$60.45
	CS 415G	Per Credit Hour	\$60.45	\$60.45
	CS 416G	Per Credit Hour	\$60.45	\$60.45
	CS 422	Per Credit Hour	\$60.45	\$60.45
	CS 441G	Per Credit Hour	\$60.45	\$60.45
	CS 450G	Per Credit Hour	\$60.45	\$60.45
	CS 460G	Per Credit Hour	\$60.45	\$60.45
	CS 463G	Per Credit Hour	\$60.45	\$60.45
	CS 470G	Per Credit Hour	\$60.45	\$60.45
	CS 471G	Per Credit Hour	\$60.45	\$60.45
	CS 480G	Per Credit Hour	\$60.45	\$60.45
	CS 485G	Per Credit Hour	\$60.45	\$60.45
	CS 498	Per Credit Hour	\$60.45	\$60.45
	CS 499	Per Credit Hour	\$60.45	\$60.45
	CS 505	Per Credit Hour	\$60.45	\$60.45
	CS 515	Per Credit Hour	\$60.45	\$60.45
	CS 521	Per Credit Hour	\$60.45	\$60.45
	CS 522	Per Credit Hour	\$60.45	\$60.45
	CS 535	Per Credit Hour	\$60.45	\$60.45
	CS 536	Per Credit Hour	\$60.45	\$60.45
	CS 537	Per Credit Hour	\$60.45	\$60.45
	CS 541	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Computer Science (cont.)	CS 555	Per Credit Hour	\$60.45	\$60.45
	CS 564	Per Credit Hour	\$60.45	\$60.45
	CS 570	Per Credit Hour	\$60.45	\$60.45
	CS 571	Per Credit Hour	\$60.45	\$60.45
	CS 572	Per Credit Hour	\$60.45	\$60.45
	CS 575	Per Credit Hour	\$60.45	\$60.45
	CS 585	Per Credit Hour	\$60.45	\$60.45
	CS 587	Per Credit Hour	\$60.45	\$60.45
	CS 610	Per Credit Hour	\$60.45	\$60.45
	CS 611	Per Credit Hour	\$60.45	\$60.45
	CS 612	Per Credit Hour	\$60.45	\$60.45
	CS 616	Per Credit Hour	\$60.45	\$60.45
	CS 617	Per Credit Hour	\$60.45	\$60.45
	CS 618	Per Credit Hour	\$60.45	\$60.45
	CS 619	Per Credit Hour	\$60.45	\$60.45
	CS 621	Per Credit Hour	\$60.45	\$60.45
	CS 622	Per Credit Hour	\$60.45	\$60.45
	CS 623	Per Credit Hour	\$60.45	\$60.45
	CS 626	Per Credit Hour	\$60.45	\$60.45
	CS 628	Per Credit Hour	\$60.45	\$60.45
	CS 630	Per Credit Hour	\$60.45	\$60.45
	CS 631	Per Credit Hour	\$60.45	\$60.45
	CS 633	Per Credit Hour	\$60.45	\$60.45
	CS 634	Per Credit Hour	\$60.45	\$60.45
	CS 635	Per Credit Hour	\$60.45	\$60.45
	CS 636	Per Credit Hour	\$60.45	\$60.45
	CS 637	Per Credit Hour	\$60.45	\$60.45
	CS 642	Per Credit Hour	\$60.45	\$60.45
	CS 655	Per Credit Hour	\$60.45	\$60.45
	CS 660	Per Credit Hour	\$60.45	\$60.45
	CS 663	Per Credit Hour	\$60.45	\$60.45
	CS 670	Per Credit Hour	\$60.45	\$60.45
	CS 671	Per Credit Hour	\$60.45	\$60.45
	CS 673	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22	
Engineering (cont.)					
Computer Science (cont.)	CS 674	Per Credit Hour	\$60.45	\$60.45	
	CS 675	Per Credit Hour	\$60.45	\$60.45	
	CS 677	Per Credit Hour	\$60.45	\$60.45	
	CS 678	Per Credit Hour	\$60.45	\$60.45	
	CS 680	Per Credit Hour	\$60.45	\$60.45	
	CS 683	Per Credit Hour	\$60.45	\$60.45	
	CS 684	Per Credit Hour	\$60.45	\$60.45	
	CS 685	Per Credit Hour	\$60.45	\$60.45	
	CS 686	Per Credit Hour	\$60.45	\$60.45	
	CS 687	Per Credit Hour	\$60.45	\$60.45	
	CS 689	Per Credit Hour	\$60.45	\$60.45	
	CS 690	Per Credit Hour	\$60.45	\$60.45	
	CS 748	Per Credit Hour	\$60.45	\$60.45	
	CS 749	Per Credit Hour	\$60.45	\$60.45	
	CS 767	Per Credit Hour	\$60.45	\$60.45	
	CS 768	Per Credit Hour	\$60.45	\$60.45	
	CS 769	Per Credit Hour	\$60.45	\$60.45	
	Electrical and Computer Engineering	EE 211	Per Credit Hour	\$60.45	\$60.45
		EE 221	Per Credit Hour	\$60.45	\$60.45
		EE 222	Per Credit Hour	\$60.45	\$60.45
EE 223		Per Credit Hour	\$60.45	\$60.45	
EE 280		Per Credit Hour	\$60.45	\$60.45	
EE 281		Per Credit Hour	\$60.45	\$60.45	
EE 282		Per Credit Hour	\$60.45	\$60.45	
EE 287		Per Credit Hour	\$60.45	\$60.45	
EE 305		Per Credit Hour	\$60.45	\$60.45	
EE 360		Per Credit Hour	\$60.45	\$60.45	
EE 380		Per Credit Hour	\$60.45	\$60.45	
EE 383		Per Credit Hour	\$60.45	\$60.45	
EE 395		Per Credit Hour	\$60.45	\$60.45	
EE 402G		Per Credit Hour	\$60.45	\$60.45	
EE 415G		Per Credit Hour	\$60.45	\$60.45	
EE 416G	Per Credit Hour	\$60.45	\$60.45		
EE 421G	Per Credit Hour	\$60.45	\$60.45		

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Electrical and Computer Engineering (cont.)	EE 422G	Per Credit Hour	\$60.45	\$60.45
	EE 461G	Per Credit Hour	\$60.45	\$60.45
	EE 462G	Per Credit Hour	\$60.45	\$60.45
	EE 468G	Per Credit Hour	\$60.45	\$60.45
	EE 480	Per Credit Hour	\$60.45	\$60.45
	EE 490	Per Credit Hour	\$60.45	\$60.45
	EE 491	Per Credit Hour	\$60.45	\$60.45
	EE 503	Per Credit Hour	\$60.45	\$60.45
	EE 511	Per Credit Hour	\$60.45	\$60.45
	EE 512	Per Credit Hour	\$60.45	\$60.45
	EE 513	Per Credit Hour	\$60.45	\$60.45
	EE 517	Per Credit Hour	\$60.45	\$60.45
	EE 518	Per Credit Hour	\$60.45	\$60.45
	EE 521	Per Credit Hour	\$60.45	\$60.45
	EE 522	Per Credit Hour	\$60.45	\$60.45
	EE 523	Per Credit Hour	\$60.45	\$60.45
	EE 524	Per Credit Hour	\$60.45	\$60.45
	EE 525	Per Credit Hour	\$60.45	\$60.45
	EE 526	Per Credit Hour	\$60.45	\$60.45
	EE 527	Per Credit Hour	\$60.45	\$60.45
	EE 528	Per Credit Hour	\$60.45	\$60.45
	EE 531	Per Credit Hour	\$60.45	\$60.45
	EE 532	Per Credit Hour	\$60.45	\$60.45
	EE 533	Per Credit Hour	\$60.45	\$60.45
	EE 535	Per Credit Hour	\$60.45	\$60.45
	EE 536	Per Credit Hour	\$60.45	\$60.45
	EE 537	Per Credit Hour	\$60.45	\$60.45
	EE 538	Per Credit Hour	\$60.45	\$60.45
	EE 539	Per Credit Hour	\$60.45	\$60.45
	EE 543	Per Credit Hour	\$60.45	\$60.45
	EE 546	Per Credit Hour	\$60.45	\$60.45
	EE 555	Per Credit Hour	\$60.45	\$60.45
EE 560	Per Credit Hour	\$60.45	\$60.45	
EE 561	Per Credit Hour	\$60.45	\$60.45	

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Electrical and Computer Engineering (cont.)	EE 562	Per Credit Hour	\$60.45	\$60.45
	EE 564	Per Credit Hour	\$60.45	\$60.45
	EE 566	Per Credit Hour	\$60.45	\$60.45
	EE 567	Per Credit Hour	\$60.45	\$60.45
	EE 568	Per Credit Hour	\$60.45	\$60.45
	EE 569	Per Credit Hour	\$60.45	\$60.45
	EE 570	Per Credit Hour	\$60.45	\$60.45
	EE 571	Per Credit Hour	\$60.45	\$60.45
	EE 572	Per Credit Hour	\$60.45	\$60.45
	EE 575	Per Credit Hour	\$60.45	\$60.45
	EE 579	Per Credit Hour	\$60.45	\$60.45
	EE 580	Per Credit Hour	\$60.45	\$60.45
	EE 581	Per Credit Hour	\$60.45	\$60.45
	EE 582	Per Credit Hour	\$60.45	\$60.45
	EE 583	Per Credit Hour	n/a	\$60.45
	EE 584	Per Credit Hour	\$60.45	\$60.45
	EE 585	Per Credit Hour	\$60.45	\$60.45
	EE 586	Per Credit Hour	\$60.45	\$60.45
	EE 587	Per Credit Hour	\$60.45	\$60.45
	EE 588	Per Credit Hour	\$60.45	\$60.45
	EE 589	Per Credit Hour	\$60.45	\$60.45
	EE 595	Per Credit Hour	\$60.45	\$60.45
	EE 598	Per Credit Hour	\$60.45	\$60.45
	EE 599	Per Credit Hour	\$60.45	\$60.45
	EE 601	Per Credit Hour	\$60.45	\$60.45
	EE 603	Per Credit Hour	\$60.45	\$60.45
	EE 604	Per Credit Hour	\$60.45	\$60.45
	EE 605	Per Credit Hour	\$60.45	\$60.45
	EE 606	Per Credit Hour	\$60.45	\$60.45
	EE 611	Per Credit Hour	\$60.45	\$60.45
	EE 613	Per Credit Hour	\$60.45	\$60.45
	EE 614	Per Credit Hour	\$60.45	\$60.45
	EE 619	Per Credit Hour	\$60.45	\$60.45
	EE 621	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Electrical and Computer Engineering (cont.)	EE 622	Per Credit Hour	\$60.45	\$60.45
	EE 624	Per Credit Hour	\$60.45	\$60.45
	EE 625	Per Credit Hour	\$60.45	\$60.45
	EE 630	Per Credit Hour	\$60.45	\$60.45
	EE 635	Per Credit Hour	\$60.45	\$60.45
	EE 639	Per Credit Hour	\$60.45	\$60.45
	EE 640	Per Credit Hour	\$60.45	\$60.45
	EE 641	Per Credit Hour	\$60.45	\$60.45
	EE 642	Per Credit Hour	\$60.45	\$60.45
	EE 643	Per Credit Hour	\$60.45	\$60.45
	EE 645	Per Credit Hour	\$60.45	\$60.45
	EE 661	Per Credit Hour	\$60.45	\$60.45
	EE 663	Per Credit Hour	\$60.45	\$60.45
	EE 664	Per Credit Hour	\$60.45	\$60.45
	EE 672	Per Credit Hour	\$60.45	\$60.45
	EE 684	Per Credit Hour	\$60.45	\$60.45
	EE 685	Per Credit Hour	\$60.45	\$60.45
	EE 686	Per Credit Hour	\$60.45	\$60.45
	EE 698	Per Credit Hour	\$60.45	\$60.45
	EE 699	Per Credit Hour	\$60.45	\$60.45
	EE 748	Per Credit Hour	\$60.45	\$60.45
	EE 749	Per Credit Hour	\$60.45	\$60.45
	EE 767	Per Credit Hour	\$60.45	\$60.45
	EE 768	Per Credit Hour	\$60.45	\$60.45
	EE 769	Per Credit Hour	\$60.45	\$60.45
	EE 780	Per Credit Hour	\$60.45	\$60.45
	EE 783	Per Credit Hour	\$60.45	\$60.45
	EE 784	Per Credit Hour	\$60.45	\$60.45
	EE 790	Per Credit Hour	\$60.45	\$60.45
	EGR 549	Per Credit Hour	\$60.00	\$60.00
Engineering	EE 190	Per Credit Hour	\$60.45	\$60.45
	EE 196	Per Credit Hour	\$60.45	\$60.45
	EE 198	Per Credit Hour	\$60.45	\$60.45
	EE 199	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Engineering (cont.)	EGR 101	Per Credit Hour	\$60.45	\$60.45
	EGR 102	Per Credit Hour	\$60.45	\$60.45
	EGR 103	Per Credit Hour	\$60.45	\$60.45
	EGR 110	Per Credit Hour	\$60.45	\$60.45
	EGR 111	Per Credit Hour	\$60.45	\$60.45
	EGR 112	Per Credit Hour	\$60.45	\$60.45
	EGR 120	Per Credit Hour	\$60.45	\$60.45
	EGR 175	Per Credit Hour	\$60.45	\$60.45
	EGR 190	Per Credit Hour	\$60.45	\$60.45
	EGR 199	Per Credit Hour	n/a	\$60.45
	EGR 201	Per Credit Hour	\$60.45	\$60.45
	EGR 215	Per Credit Hour	\$60.45	\$60.45
	EGR 240	Per Credit Hour	\$60.45	\$60.45
	EGR 250	Per Credit Hour	\$60.45	\$60.45
	EGR 380	Per Credit Hour	\$60.45	\$60.45
	EGR 390	Per Credit Hour	\$60.45	\$60.45
	EGR 394	Per Course	\$2,000.00	\$2,000.00
	EGR 398	Per Credit Hour	n/a	\$60.45
	EGR 399	Per Credit Hour	n/a	\$60.45
	EGR 401	Per Credit Hour	\$60.45	\$60.45
	EGR 490	Per Credit Hour	\$60.45	\$60.45
	EGR 492	Per Credit Hour	\$60.45	\$60.45
	EGR 521	Per Credit Hour	\$60.45	\$60.45
	EGR 537	Per Credit Hour	\$60.45	\$60.45
	EGR 540	Per Credit Hour	\$60.45	\$60.45
	EGR 542	Per Credit Hour	\$60.45	\$60.45
	EGR 543	Per Credit Hour	\$60.45	\$60.45
	EGR 546	Per Credit Hour	\$60.45	\$60.45
	EGR 553	Per Credit Hour	\$60.45	\$60.45
	EGR 599	Per Credit Hour	\$60.45	\$60.45
	EGR 601	Per Credit Hour	\$60.45	\$60.45
	EGR 611	Per Credit Hour	\$60.45	\$60.45
	EGR 649 - Undergraduate fee	Per Credit Hour	\$60.45	\$60.45
	EGR 649 - Graduate fee	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22	
Engineering (cont.)					
Engineering - Supply Chain Management	EGR 523	Per Credit Hour	\$60.45	\$60.45	
	SCE 503	Per Credit Hour	\$60.45	\$60.45	
	SCE 604	Per Credit Hour	\$60.45	\$60.45	
	SCE 610	Per Credit Hour	\$60.45	\$60.45	
	SCE 614	Per Credit Hour	\$60.45	\$60.45	
	SCE 631	Per Credit Hour	\$60.45	\$60.45	
	SCE 632	Per Credit Hour	\$60.45	\$60.45	
	SCE 740	Per Credit Hour	\$60.45	\$60.45	
	Manufacturing Systems Engineering	MFS 501	Per Credit Hour	\$60.45	\$60.45
		MFS 503	Per Credit Hour	\$60.45	\$60.45
MFS 505		Per Credit Hour	\$60.45	\$60.45	
MFS 507		Per Credit Hour	\$60.45	\$60.45	
MFS 509		Per Credit Hour	\$60.45	\$60.45	
MFS 511		Per Credit Hour	\$60.45	\$60.45	
MFS 512		Per Credit Hour	\$60.45	\$60.45	
MFS 513		Per Credit Hour	\$60.45	\$60.45	
MFS 515		Per Credit Hour	\$60.45	\$60.45	
MFS 520		Per Credit Hour	\$60.45	\$60.45	
MFS 523		Per Credit Hour	\$60.45	\$60.45	
MFS 525		Per Credit Hour	\$60.45	\$60.45	
MFS 526		Per Credit Hour	\$60.45	\$60.45	
MFS 541		Per Credit Hour	\$60.45	\$60.45	
MFS 554		Per Credit Hour	\$60.45	\$60.45	
MFS 556		Per Credit Hour	\$60.45	\$60.45	
MFS 563		Per Credit Hour	\$60.45	\$60.45	
MFS 581		Per Credit Hour	n/a	\$60.45	
MFS 583		Per Credit Hour	n/a	\$60.45	
MFS 599		Per Credit Hour	\$60.45	\$60.45	
MFS 603	Per Credit Hour	\$60.45	\$60.45		
MFS 605	Per Credit Hour	\$60.45	\$60.45		
MFS 606	Per Credit Hour	\$60.45	\$60.45		
MFS 607	Per Credit Hour	\$60.45	\$60.45		
MFS 608	Per Credit Hour	\$60.45	\$60.45		
MFS 609	Per Credit Hour	\$60.45	\$60.45		

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Manufacturing Systems Engineering (cont.)	MFS 611	Per Credit Hour	\$60.45	\$60.45
	MFS 612	Per Credit Hour	\$60.45	\$60.45
	MFS 613	Per Credit Hour	\$60.45	\$60.45
	MFS 681	Per Credit Hour	\$60.45	\$60.45
	MFS 699	Per Credit Hour	\$60.45	\$60.45
	MFS 748	Per Credit Hour	\$60.45	\$60.45
	MFS 780	Per Credit Hour	\$60.45	\$60.45
	MFS 784	Per Credit Hour	\$60.45	\$60.45
	Mechanical Engineering	EM 221	Per Credit Hour	\$60.45
EM 302		Per Credit Hour	\$60.45	\$60.45
EM 313		Per Credit Hour	\$60.45	\$60.45
ME 151		Per Credit Hour	\$60.45	\$60.45
ME 205		Per Credit Hour	\$60.45	\$60.45
ME 220		Per Credit Hour	\$60.45	\$60.45
ME 251		Per Credit Hour	\$60.45	\$60.45
ME 310		Per Credit Hour	\$60.45	\$60.45
ME 311		Per Credit Hour	\$60.45	\$60.45
ME 321		Per Credit Hour	\$60.45	\$60.45
ME 325		Per Credit Hour	\$60.45	\$60.45
ME 330		Per Credit Hour	\$60.45	\$60.45
ME 340		Per Credit Hour	\$60.45	\$60.45
ME 344		Per Credit Hour	\$60.45	\$60.45
ME 358		Per Credit Hour	\$60.45	\$60.45
ME 380		Per Credit Hour	\$60.45	\$60.45
ME 395		Per Credit Hour	\$60.45	\$60.45
ME 407		Per Credit Hour	\$60.45	\$60.45
ME 408		Per Credit Hour	\$60.45	\$60.45
ME 411		Per Credit Hour	\$60.45	\$60.45
ME 412	Per Credit Hour	\$60.45	\$60.45	
ME 416	Per Credit Hour	\$60.45	\$60.45	
ME 417	Per Credit Hour	\$60.45	\$60.45	
ME 418	Per Credit Hour	\$60.45	\$60.45	
ME 440	Per Credit Hour	\$60.45	\$60.45	
ME 480G	Per Credit Hour	\$60.45	\$60.45	

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Mechanical Engineering (cont.)	ME 501	Per Credit Hour	\$60.45	\$60.45
	ME 503	Per Credit Hour	\$60.45	\$60.45
	ME 505	Per Credit Hour	\$60.45	\$60.45
	ME 506	Per Credit Hour	\$60.45	\$60.45
	ME 507	Per Credit Hour	\$60.45	\$60.45
	ME 510	Per Credit Hour	\$60.45	\$60.45
	ME 511	Per Credit Hour	\$60.45	\$60.45
	ME 512	Per Credit Hour	\$60.45	\$60.45
	ME 513	Per Credit Hour	\$60.45	\$60.45
	ME 514	Per Credit Hour	\$60.45	\$60.45
	ME 515	Per Credit Hour	\$60.45	\$60.45
	ME 516	Per Credit Hour	\$60.45	\$60.45
	ME 526	Per Credit Hour	\$60.45	\$60.45
	ME 527	Per Credit Hour	\$60.45	\$60.45
	ME 530	Per Credit Hour	\$60.45	\$60.45
	ME 531	Per Credit Hour	\$60.45	\$60.45
	ME 532	Per Credit Hour	\$60.45	\$60.45
	ME 548	Per Credit Hour	\$60.45	\$60.45
	ME 549	Per Credit Hour	\$60.45	\$60.45
	ME 554	Per Credit Hour	\$60.45	\$60.45
	ME 555	Per Credit Hour	\$60.45	\$60.45
	ME 556	Per Credit Hour	\$60.45	\$60.45
	ME 560	Per Credit Hour	\$60.45	\$60.45
	ME 563	Per Credit Hour	\$60.45	\$60.45
	ME 565	Per Credit Hour	\$60.45	\$60.45
	ME 566	Per Credit Hour	\$60.45	\$60.45
	ME 570	Per Credit Hour	\$60.45	\$60.45
	ME 580	Per Credit Hour	\$60.45	\$60.45
	ME 583	Per Credit Hour	n/a	\$60.45
	ME 585	Per Credit Hour	\$60.45	\$60.45
	ME 590	Per Credit Hour	\$60.45	\$60.45
	ME 599	Per Credit Hour	\$60.45	\$60.45
	ME 601	Per Credit Hour	\$60.45	\$60.45
	ME 602	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Mechanical Engineering (cont.)	ME 603	Per Credit Hour	\$60.45	\$60.45
	ME 605	Per Credit Hour	\$60.45	\$60.45
	ME 606	Per Credit Hour	\$60.45	\$60.45
	ME 607	Per Credit Hour	\$60.45	\$60.45
	ME 608	Per Credit Hour	\$60.45	\$60.45
	ME 610	Per Credit Hour	\$60.45	\$60.45
	ME 611	Per Credit Hour	\$60.45	\$60.45
	ME 613	Per Credit Hour	\$60.45	\$60.45
	ME 620	Per Credit Hour	\$60.45	\$60.45
	ME 626	Per Credit Hour	\$60.45	\$60.45
	ME 627	Per Credit Hour	\$60.45	\$60.45
	ME 628	Per Credit Hour	\$60.45	\$60.45
	ME 631	Per Credit Hour	\$60.45	\$60.45
	ME 634	Per Credit Hour	\$60.45	\$60.45
	ME 640	Per Credit Hour	\$60.45	\$60.45
	ME 641	Per Credit Hour	\$60.45	\$60.45
	ME 644	Per Credit Hour	\$60.45	\$60.45
	ME 645	Per Credit Hour	\$60.45	\$60.45
	ME 647	Per Credit Hour	\$60.45	\$60.45
	ME 651	Per Credit Hour	\$60.45	\$60.45
	ME 652	Per Credit Hour	\$60.45	\$60.45
	ME 653	Per Credit Hour	\$60.45	\$60.45
	ME 672	Per Credit Hour	\$60.45	\$60.45
	ME 690	Per Credit Hour	\$60.45	\$60.45
	ME 691	Per Credit Hour	\$60.45	\$60.45
	ME 692	Per Credit Hour	\$60.45	\$60.45
	ME 699	Per Credit Hour	\$60.45	\$60.45
	ME 748	Per Credit Hour	\$60.45	\$60.45
	ME 749	Per Credit Hour	\$60.45	\$60.45
	ME 767	Per Credit Hour	\$60.45	\$60.45
	ME 768	Per Credit Hour	\$60.45	\$60.45
	ME 769	Per Credit Hour	\$60.45	\$60.45
	ME 780	Per Credit Hour	\$60.45	\$60.45
	ME 790	Per Credit Hour	\$60.45	\$60.45

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Mechanical Engineering (cont.)	ME 799	Per Credit Hour	\$60.45	\$60.45
Mining Engineering	MNG 191	Per Credit Hour	\$60.45	\$60.45
	MNG 201	Per Credit Hour	\$60.45	\$60.45
	MNG 211	Per Credit Hour	\$60.45	\$60.45
	MNG 264	Per Credit Hour	\$60.45	\$60.45
	MNG 291	Per Credit Hour	\$60.45	\$60.45
	MNG 301	Per Credit Hour	\$60.45	\$60.45
	MNG 302	Per Credit Hour	\$60.45	\$60.45
	MNG 303	Per Credit Hour	\$60.45	\$60.45
	MNG 311	Per Credit Hour	\$60.45	\$60.45
	MNG 322	Per Credit Hour	\$60.45	\$60.45
	MNG 331	Per Credit Hour	\$60.45	\$60.45
	MNG 332	Per Credit Hour	\$60.45	\$60.45
	MNG 335	Per Credit Hour	\$60.45	\$60.45
	MNG 341	Per Credit Hour	\$60.45	\$60.45
	MNG 351	Per Credit Hour	\$60.45	\$60.45
	MNG 371	Per Credit Hour	\$60.45	\$60.45
	MNG 395	Per Credit Hour	\$60.45	\$60.45
	MNG 431	Per Credit Hour	\$60.45	\$60.45
	MNG 435	Per Credit Hour	\$60.45	\$60.45
	MNG 463	Per Credit Hour	\$60.45	\$60.45
	MNG 511	Per Credit Hour	\$60.45	\$60.45
	MNG 520	Per Credit Hour	\$60.45	\$60.45
	MNG 531	Per Credit Hour	\$60.45	\$60.45
	MNG 535	Per Credit Hour	\$60.45	\$60.45
	MNG 541	Per Credit Hour	\$60.45	\$60.45
	MNG 551	Per Credit Hour	\$60.45	\$60.45
	MNG 552	Per Credit Hour	\$60.45	\$60.45
	MNG 555	Per Credit Hour	\$60.45	\$60.45
MNG 561	Per Credit Hour	\$60.45	\$60.45	
MNG 563	Per Credit Hour	\$60.45	\$60.45	
MNG 564	Per Credit Hour	\$60.45	\$60.45	
MNG 575	Per Credit Hour	\$60.45	\$60.45	
MNG 580	Per Credit Hour	\$60.45	\$60.45	

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Engineering (cont.)				
Mining Engineering (cont.)	MNG 585	Per Credit Hour	\$60.45	\$60.45
	MNG 591	Per Credit Hour	\$60.45	\$60.45
	MNG 592	Per Credit Hour	\$60.45	\$60.45
	MNG 599	Per Credit Hour	\$60.45	\$60.45
	MNG 611	Per Credit Hour	\$60.45	\$60.45
	MNG 621	Per Credit Hour	\$60.45	\$60.45
	MNG 625	Per Credit Hour	\$60.45	\$60.45
	MNG 641	Per Credit Hour	\$60.45	\$60.45
	MNG 655	Per Credit Hour	\$60.45	\$60.45
	MNG 690	Per Credit Hour	\$60.45	\$60.45
	MNG 691	Per Credit Hour	\$60.45	\$60.45
	MNG 699	Per Credit Hour	\$60.45	\$60.45
	MNG 748	Per Credit Hour	\$60.45	\$60.45
	MNG 749	Per Credit Hour	\$60.45	\$60.45
	MNG 767	Per Credit Hour	\$60.45	\$60.45
	MNG 768	Per Credit Hour	\$60.45	\$60.45
	MNG 769	Per Credit Hour	\$60.45	\$60.45
	MNG 771	Per Credit Hour	\$60.45	\$60.45
	MNG 780	Per Credit Hour	\$60.45	\$60.45
	MNG 790	Per Credit Hour	\$60.45	\$60.45
Fine Arts				
Art	A-E 120	Per Course	\$25.00	\$25.00
	A-E 200	Per Course	\$15.00	\$15.00
	A-E 538	Per Course	\$15.00	\$15.00
	A-E 576	Per Course	\$15.45	\$15.45
	A-E 578	Per Course	\$15.45	\$15.45
	A-E 670	Per Course	\$15.00	\$15.00
	A-E 675	Per Course	\$15.00	\$15.00
	A-H 106	Per Course	\$10.00	\$10.00
	A-S 102	Per Course	\$35.00	\$35.00
	A-S 103	Per Course	\$72.10	\$72.10
	A-S 130	Per Course	\$35.00	\$35.00
	A-S 200	Per Course	\$97.85	\$97.85
	A-S 270	Per Course	\$125.00	\$125.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Fine Arts (cont.)				
Art (cont.)	A-S 285	Per Course	\$51.50	\$51.50
	A-S 300	Per Course	\$72.10	\$72.10
	A-S 305	Per Course	\$72.10	\$72.10
	A-S 310	Per Course	\$40.00	\$40.00
	A-S 320	Per Course	\$75.00	\$75.00
	A-S 321	Per Course	\$75.00	\$75.00
	A-S 322	Per Course	\$75.00	\$75.00
	A-S 331	Per Course	\$51.50	\$51.50
	A-S 340	Per Course	\$77.25	\$77.25
	A-S 341	Per Course	\$77.25	\$77.25
	A-S 345	Per Course	\$51.50	\$51.50
	A-S 346	Per Course	\$100.00	\$100.00
	A-S 347	Per Course	\$100.00	\$100.00
	A-S 348	Per Course	\$100.00	\$100.00
	A-S 350	Per Course	\$175.00	\$175.00
	A-S 351	Per Course	\$175.00	\$175.00
	A-S 355	Per Course	\$165.00	\$165.00
	A-S 360	Per Course	\$200.00	\$200.00
	A-S 361	Per Course	\$200.00	\$200.00
	A-S 364	Per Course	\$100.00	\$100.00
	A-S 365	Per Course	\$100.00	\$100.00
	A-S 366	Per Course	\$100.00	\$100.00
	A-S 367	Per Course	\$100.00	\$100.00
	A-S 370	Per Course	\$170.00	\$170.00
	A-S 371	Per Course	\$170.00	\$170.00
	A-S 380	Per Course	\$60.00	\$60.00
	A-S 381	Per Course	\$55.00	\$55.00
	A-S 384	Per Course	\$125.00	\$125.00
	A-S 385	Per Course	\$51.50	\$51.50
	A-S 386	Per Course	\$125.00	\$125.00
	A-S 390	Per Course	\$61.80	\$61.80
	A-S 490	Per Course	\$20.00	\$20.00
	A-S 520	Per Course	\$75.00	\$75.00
	A-S 521	Per Course	\$75.00	\$75.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Fine Arts (cont.)				
Art (cont.)	A-S 546	Per Course	\$50.00	\$50.00
	A-S 550	Per Course	\$175.00	\$175.00
	A-S 551	Per Course	\$175.00	\$175.00
	A-S 560	Per Course	\$200.00	\$200.00
	A-S 561	Per Course	\$200.00	\$200.00
	A-S 564	Per Course	\$100.00	\$100.00
	A-S 567	Per Course	\$100.00	\$100.00
	A-S 570	Per Course	\$170.00	\$170.00
	A-S 571	Per Course	\$170.00	\$170.00
	A-S 580	Per Course	\$60.00	\$60.00
	A-S 581	Per Course	\$60.00	\$60.00
	A-S 584	Per Course	\$125.00	\$125.00
	A-S 586	Per Course	\$60.00	\$60.00
	A-S 620	Per Course	\$75.00	\$75.00
	A-S 621	Per Course	\$75.00	\$75.00
	A-S 646	Per Course	\$50.00	\$50.00
	A-S 650	Per Course	\$175.00	\$175.00
	A-S 651	Per Course	\$175.00	\$175.00
	A-S 660	Per Course	\$200.00	\$200.00
	A-S 661	Per Course	\$200.00	\$200.00
	A-S 670	Per Course	\$170.00	\$170.00
	A-S 671	Per Course	\$170.00	\$170.00
	A-S 680	Per Course	\$60.00	\$60.00
	A-S 681	Per Course	\$60.00	\$60.00
	A-S 720	Per Course	\$75.00	\$75.00
	A-S 740	Per Course	\$175.00	\$175.00
	A-S 750	Per Course	\$200.00	\$200.00
	A-S 770	Per Course	\$170.00	\$170.00
	A-S 777	Per Course	\$50.00	\$50.00
	A-S 779	Per Course	\$110.00	\$110.00
	A-S 780	Per Course	\$110.00	\$110.00
	DLSR camera replacement fee	Per Student	\$798.25	\$798.25
	Lighting kit replacement fee	Per Student	\$772.50	\$772.50
	Tablet replacement fee	Per Student	\$396.55	\$396.55

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Fine Arts (cont.)				
Art (cont.)	Video mic replacement fee	Per Student	\$128.75	\$128.75
Arts Administration	AAD 150	Per Course	\$72.10	\$72.10
	AAD 250	Per Course	\$20.60	\$20.60
	AAD 260	Per Course	\$20.60	\$20.60
	AAD 520	Per Course	\$25.75	\$25.75
	AAD 600	Per Course	\$77.25	\$77.25
	AAD 610	Per Course	\$41.20	\$41.20
	AAD 620	Per Course	\$25.75	\$25.75
	AAD 630	Per Course	\$41.20	\$41.20
	AAD 650	Per Course	\$41.20	\$41.20
Music	MUP 101	Per Course	\$113.04	\$113.04
	MUP 102	Per Course	\$113.04	\$113.04
	MUP 103	Per Course	\$113.04	\$113.04
	MUP 104	Per Course	\$113.04	\$113.04
	MUP 105	Per Course	\$113.04	\$113.04
	MUP 106	Per Course	\$113.04	\$113.04
	MUP 107	Per Course	\$113.04	\$113.04
	MUP 108	Per Course	\$113.04	\$113.04
	MUP 109	Per Course	\$113.04	\$113.04
	MUP 110	Per Course	\$113.04	\$113.04
	MUP 111	Per Course	\$113.04	\$113.04
	MUP 112	Per Course	\$113.04	\$113.04
	MUP 113	Per Course	\$113.04	\$113.04
	MUP 114	Per Course	\$113.04	\$113.04
	MUP 115	Per Course	\$113.04	\$113.04
	MUP 116	Per Course	\$113.04	\$113.04
	MUP 117	Per Course	\$113.04	\$113.04
	MUP 118	Per Course	\$113.04	\$113.04
	MUP 119	Per Course	\$113.04	\$113.04
	MUP 120	Per Course	\$113.04	\$113.04
	MUP 121	Per Course	\$113.04	\$113.04
	MUP 122	Per Course	\$113.04	\$113.04
	MUP 123	Per Course	\$500.00	\$500.00
	MUP 201	Per Course	\$113.04	\$113.04

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Fine Arts (cont.)				
Music (cont.)	MUP 202	Per Course	\$113.04	\$113.04
	MUP 203	Per Course	\$113.04	\$113.04
	MUP 204	Per Course	\$113.04	\$113.04
	MUP 205	Per Course	\$113.04	\$113.04
	MUP 206	Per Course	\$113.04	\$113.04
	MUP 207	Per Course	\$113.04	\$113.04
	MUP 208	Per Course	\$113.04	\$113.04
	MUP 209	Per Course	\$113.04	\$113.04
	MUP 210	Per Course	\$113.04	\$113.04
	MUP 211	Per Course	\$113.04	\$113.04
	MUP 212	Per Course	\$113.04	\$113.04
	MUP 213	Per Course	\$113.04	\$113.04
	MUP 214	Per Course	\$113.04	\$113.04
	MUP 215	Per Course	\$113.04	\$113.04
	MUP 216	Per Course	\$113.04	\$113.04
	MUP 217	Per Course	\$113.04	\$113.04
	MUP 218	Per Course	\$113.04	\$113.04
	MUP 219	Per Course	\$113.04	\$113.04
	MUP 220	Per Course	\$113.04	\$113.04
	MUP 221	Per Course	\$113.04	\$113.04
	MUP 222	Per Course	\$113.04	\$113.04
	MUP 223	Per Course	\$500.00	\$500.00
	MUP 301	Per Course	\$113.04	\$113.04
	MUP 302	Per Course	\$113.04	\$113.04
	MUP 303	Per Course	\$113.04	\$113.04
	MUP 304	Per Course	\$113.04	\$113.04
	MUP 305	Per Course	\$113.04	\$113.04
	MUP 306	Per Course	\$113.04	\$113.04
	MUP 307	Per Course	\$113.04	\$113.04
	MUP 308	Per Course	\$113.04	\$113.04
	MUP 309	Per Course	\$113.04	\$113.04
	MUP 310	Per Course	\$113.04	\$113.04
	MUP 311	Per Course	\$113.04	\$113.04
	MUP 312	Per Course	\$113.04	\$113.04

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Fine Arts (cont.)				
Music (cont.)	MUP 313	Per Course	\$113.04	\$113.04
	MUP 314	Per Course	\$113.04	\$113.04
	MUP 315	Per Course	\$113.04	\$113.04
	MUP 316	Per Course	\$113.04	\$113.04
	MUP 317	Per Course	\$113.04	\$113.04
	MUP 318	Per Course	\$113.04	\$113.04
	MUP 319	Per Course	\$113.04	\$113.04
	MUP 320	Per Course	\$113.04	\$113.04
	MUP 321	Per Course	\$113.04	\$113.04
	MUP 322	Per Course	\$113.04	\$113.04
	MUP 323	Per Course	\$500.00	\$500.00
	MUP 401	Per Course	\$113.04	\$113.04
	MUP 402	Per Course	\$113.04	\$113.04
	MUP 403	Per Course	\$113.04	\$113.04
	MUP 404	Per Course	\$113.04	\$113.04
	MUP 405	Per Course	\$113.04	\$113.04
	MUP 406	Per Course	\$113.04	\$113.04
	MUP 407	Per Course	\$113.04	\$113.04
	MUP 408	Per Course	\$113.04	\$113.04
	MUP 409	Per Course	\$113.04	\$113.04
	MUP 410	Per Course	\$113.04	\$113.04
	MUP 411	Per Course	\$113.04	\$113.04
	MUP 412	Per Course	\$113.04	\$113.04
	MUP 413	Per Course	\$113.04	\$113.04
	MUP 414	Per Course	\$113.04	\$113.04
	MUP 415	Per Course	\$113.04	\$113.04
	MUP 416	Per Course	\$113.04	\$113.04
	MUP 417	Per Course	\$113.04	\$113.04
	MUP 418	Per Course	\$113.04	\$113.04
	MUP 419	Per Course	\$113.04	\$113.04
	MUP 420	Per Course	\$113.04	\$113.04
	MUP 421	Per Course	\$113.04	\$113.04
	MUP 422	Per Course	\$113.04	\$113.04
	MUP 423	Per Course	\$500.00	\$500.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Fine Arts (cont.)				
Music (cont.)	MUP 430	Per Course	\$113.04	\$113.04
	MUP 501	Per Course	\$113.04	\$113.04
	MUP 502	Per Course	\$113.04	\$113.04
	MUP 503	Per Course	\$113.04	\$113.04
	MUP 504	Per Course	\$113.04	\$113.04
	MUP 505	Per Course	\$113.04	\$113.04
	MUP 506	Per Course	\$113.04	\$113.04
	MUP 507	Per Course	\$113.04	\$113.04
	MUP 508	Per Course	\$113.04	\$113.04
	MUP 509	Per Course	\$113.04	\$113.04
	MUP 510	Per Course	\$113.04	\$113.04
	MUP 511	Per Course	\$113.04	\$113.04
	MUP 512	Per Course	\$113.04	\$113.04
	MUP 513	Per Course	\$113.04	\$113.04
	MUP 514	Per Course	\$113.04	\$113.04
	MUP 515	Per Course	\$113.04	\$113.04
	MUP 516	Per Course	\$113.04	\$113.04
	MUP 517	Per Course	\$113.04	\$113.04
	MUP 518	Per Course	\$113.04	\$113.04
	MUP 519	Per Course	\$113.04	\$113.04
	MUP 520	Per Course	\$113.04	\$113.04
	MUP 521	Per Course	\$113.04	\$113.04
	MUP 522	Per Course	\$113.04	\$113.04
	MUP 523	Per Course	\$500.00	\$500.00
	MUP 530	Per Course	\$113.04	\$113.04
	MUP 558	Per Course	\$113.04	\$113.04
	MUP 601	Per Course	\$113.04	\$113.04
	MUP 602	Per Course	\$113.04	\$113.04
	MUP 603	Per Course	\$113.04	\$113.04
	MUP 604	Per Course	\$113.04	\$113.04
	MUP 605	Per Course	\$113.04	\$113.04
	MUP 606	Per Course	\$113.04	\$113.04
	MUP 607	Per Course	\$113.04	\$113.04
	MUP 608	Per Course	\$113.04	\$113.04

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Fine Arts (cont.)				
Music (cont.)	MUP 609	Per Course	\$113.04	\$113.04
	MUP 610	Per Course	\$113.04	\$113.04
	MUP 611	Per Course	\$113.04	\$113.04
	MUP 612	Per Course	\$113.04	\$113.04
	MUP 613	Per Course	\$113.04	\$113.04
	MUP 614	Per Course	\$113.04	\$113.04
	MUP 615	Per Course	\$113.04	\$113.04
	MUP 616	Per Course	\$113.04	\$113.04
	MUP 617	Per Course	\$113.04	\$113.04
	MUP 618	Per Course	\$113.04	\$113.04
	MUP 619	Per Course	\$113.04	\$113.04
	MUP 620	Per Course	\$113.04	\$113.04
	MUP 621	Per Course	\$113.04	\$113.04
	MUP 622	Per Course	\$113.04	\$113.04
	MUP 623	Per Course	\$500.00	\$500.00
	MUP 630	Per Course	\$113.04	\$113.04
	MUP 658	Per Course	\$113.04	\$113.04
	MUP 701	Per Course	\$113.04	\$113.04
	MUP 702	Per Course	\$113.04	\$113.04
	MUP 703	Per Course	\$113.04	\$113.04
	MUP 704	Per Course	\$113.04	\$113.04
	MUP 705	Per Course	\$113.04	\$113.04
	MUP 706	Per Course	\$113.04	\$113.04
	MUP 707	Per Course	\$113.04	\$113.04
	MUP 708	Per Course	\$113.04	\$113.04
	MUP 709	Per Course	\$113.04	\$113.04
	MUP 710	Per Course	\$113.04	\$113.04
	MUP 711	Per Course	\$113.04	\$113.04
	MUP 712	Per Course	\$113.04	\$113.04
	MUP 713	Per Course	\$113.04	\$113.04
	MUP 714	Per Course	\$113.04	\$113.04
	MUP 715	Per Course	\$113.04	\$113.04
	MUP 716	Per Course	\$113.04	\$113.04
	MUP 717	Per Course	\$113.04	\$113.04

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Fine Arts (cont.)				
Music (cont.)	MUP 718	Per Course	\$113.04	\$113.04
	MUP 719	Per Course	\$113.04	\$113.04
	MUP 720	Per Course	\$113.04	\$113.04
	MUP 721	Per Course	\$113.04	\$113.04
	MUP 722	Per Course	\$113.04	\$113.04
	MUP 730	Per Course	\$113.04	\$113.04
	MUP 758	Per Course	\$113.04	\$113.04
	Theatre	TA 260	Per Course	\$46.00
TA 265		Per Course	\$46.00	\$46.00
TA 267		Per Course	\$42.44	\$42.44
TA 470		Per Course	\$46.00	\$46.00
TAD 141		Per Course	\$30.00	\$30.00
TAD 142		Per Course	\$30.00	\$30.00
TAD 241		Per Course	\$30.00	\$30.00
TAD 242		Per Course	\$30.00	\$30.00
Gatton Business and Economics				
Accounting	ACC 201	Per Credit Hour	\$35.41	\$35.41
	ACC 202	Per Credit Hour	\$35.41	\$35.41
	ACC 211	Per Credit Hour	\$35.41	\$35.41
	ACC 221	Per Credit Hour	\$35.41	\$35.41
	ACC 222	Per Credit Hour	\$35.41	\$35.41
	ACC 300	Per Credit Hour	\$35.41	\$35.41
	ACC 301	Per Credit Hour	\$35.41	\$35.41
	ACC 302	Per Credit Hour	\$35.41	\$35.41
	ACC 324	Per Credit Hour	\$35.41	\$35.41
	ACC 356	Per Credit Hour	\$35.41	\$35.41
	ACC 357	Per Credit Hour	\$35.41	\$35.41
	ACC 360	Per Credit Hour	\$35.41	\$35.41
	ACC 395	Per Credit Hour	\$35.41	\$35.41
	ACC 399	Per Credit Hour	\$35.41	\$35.41
	ACC 403	Per Credit Hour	\$35.41	\$35.41
	ACC 407	Per Credit Hour	\$35.41	\$35.41
	ACC 410	Per Credit Hour	\$35.41	\$35.41
	ACC 418	Per Credit Hour	\$35.41	\$35.41

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Gatton Business and Economics (cont.)				
Accounting (cont.)	ACC 457	Per Credit Hour	\$35.41	\$35.41
	ACC 490	Per Credit Hour	\$35.41	\$35.41
	ACC 507	Per Credit Hour	\$35.41	\$35.41
	ACC 508	Per Credit Hour	\$35.41	\$35.41
	ACC 516	Per Credit Hour	\$35.41	\$35.41
	ACC 520	Per Credit Hour	\$35.41	\$35.41
	ACC 555	Per Credit Hour	\$35.41	\$35.41
	ACC 590	Per Credit Hour	\$35.41	\$35.41
Analytics	AN 250	Per Credit Hour	\$35.41	\$35.41
	AN 300	Per Credit Hour	\$35.41	\$35.41
	AN 303	Per Credit Hour	\$35.41	\$35.41
	AN 306	Per Credit Hour	\$35.41	\$35.41
	AN 320	Per Credit Hour	\$35.41	\$35.41
	AN 322	Per Credit Hour	\$35.41	\$35.41
	AN 324	Per Credit Hour	\$35.41	\$35.41
	AN 390	Per Credit Hour	\$35.41	\$35.41
	AN 395	Per Credit Hour	\$35.41	\$35.41
	AN 403G	Per Credit Hour	\$35.41	\$35.41
	AN 406G	Per Credit Hour	\$35.41	\$35.41
	AN 420G	Per Credit Hour	\$35.41	\$35.41
	AN 440G	Per Credit Hour	\$35.41	\$35.41
	AN 450G	Per Credit Hour	\$35.41	\$35.41
Business and Economics	MBA courses for students in other primary academic programs (e.g. pursuing dual degrees). Exempt Gatton Degree Programs from MBA Fee: MSACC - Accounting, MS Economics, MSF - Finance, MSSCM - Supply Chain, MS Marketing, MS HRMA (Human Resource Management and Analytics, GC - HRM (HR Graduate Certificate), PhD Business Administration (Accounting, Finance, Management, and Marketing) and PhD Economics	Per Credit Hour	\$250.00	\$250.00
Economics	ECO 101	Per Credit Hour	\$35.41	\$35.41
	ECO 201	Per Credit Hour	\$35.41	\$35.41
	ECO 202	Per Credit Hour	\$35.41	\$35.41
	ECO 301	Per Credit Hour	\$35.41	\$35.41
	ECO 311	Per Credit Hour	\$35.41	\$35.41

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Gatton Business and Economics (cont.)				
Economics (cont.)	ECO 312	Per Credit Hour	\$35.41	\$35.41
	ECO 327	Per Credit Hour	\$35.41	\$35.41
	ECO 365	Per Credit Hour	\$35.41	\$35.41
	ECO 367	Per Credit Hour	\$35.41	\$35.41
	ECO 370	Per Credit Hour	\$35.41	\$35.41
	ECO 379	Per Credit Hour	\$35.41	\$35.41
	ECO 381	Per Credit Hour	\$35.41	\$35.41
	ECO 383	Per Credit Hour	\$35.41	\$35.41
	ECO 385	Per Credit Hour	\$35.41	\$35.41
	ECO 391	Per Credit Hour	\$35.41	\$35.41
	ECO 392	Per Credit Hour	\$35.41	\$35.41
	ECO 393	Per Credit Hour	\$35.41	\$35.41
	ECO 395	Per Credit Hour	\$35.41	\$35.41
	ECO 395-001	Per Credit Hour	\$35.41	\$35.41
	ECO 395-006	Per Credit Hour	\$35.41	\$35.41
	ECO 401	Per Credit Hour	\$35.41	\$35.41
	ECO 402	Per Credit Hour	\$35.41	\$35.41
	ECO 410	Per Credit Hour	\$35.41	\$35.41
	ECO 411	Per Credit Hour	\$35.41	\$35.41
	ECO 412	Per Credit Hour	\$35.41	\$35.41
	ECO 430G	Per Credit Hour	\$35.41	\$35.41
	ECO 450G	Per Credit Hour	\$35.41	\$35.41
	ECO 461	Per Credit Hour	\$35.41	\$35.41
	ECO 463	Per Credit Hour	\$35.41	\$35.41
	ECO 465G	Per Credit Hour	\$35.41	\$35.41
	ECO 467	Per Credit Hour	\$35.41	\$35.41
	ECO 471	Per Credit Hour	\$35.41	\$35.41
	ECO 472	Per Credit Hour	\$35.41	\$35.41
	ECO 473G	Per Credit Hour	\$35.41	\$35.41
	ECO 477	Per Credit Hour	\$35.41	\$35.41
	ECO 479	Per Credit Hour	\$35.41	\$35.41
	ECO 491G	Per Credit Hour	\$35.41	\$35.41
	ECO 499	Per Credit Hour	\$35.41	\$35.41
	ECO 590	Per Credit Hour	\$35.41	\$35.41

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Gatton Business and Economics (cont.)				
Finance	FIN 250	Per Credit Hour	\$35.41	\$35.41
	FIN 300	Per Credit Hour	\$35.41	\$35.41
	FIN 310	Per Credit Hour	\$35.41	\$35.41
	FIN 350	Per Credit Hour	\$35.41	\$35.41
	FIN 357	Per Credit Hour	\$35.41	\$35.41
	FIN 358	Per Credit Hour	\$35.41	\$35.41
	FIN 359	Per Credit Hour	\$35.41	\$35.41
	FIN 360	Per Credit Hour	\$35.41	\$35.41
	FIN 395	Per Credit Hour	\$35.41	\$35.41
	FIN 405	Per Credit Hour	\$35.41	\$35.41
	FIN 410	Per Credit Hour	\$35.41	\$35.41
	FIN 423	Per Credit Hour	\$35.41	\$35.41
	FIN 430	Per Credit Hour	\$35.41	\$35.41
	FIN 432	Per Credit Hour	\$35.41	\$35.41
	FIN 435	Per Credit Hour	\$35.41	\$35.41
	FIN 440	Per Credit Hour	\$35.41	\$35.41
	FIN 452	Per Credit Hour	\$35.41	\$35.41
	FIN 464	Per Credit Hour	\$35.41	\$35.41
	FIN 465	Per Credit Hour	\$35.41	\$35.41
	FIN 470	Per Credit Hour	\$35.41	\$35.41
FIN 475	Per Credit Hour	\$35.41	\$35.41	
FIN 480	Per Credit Hour	\$35.41	\$35.41	
FIN 485	Per Credit Hour	\$35.41	\$35.41	
FIN 490	Per Credit Hour	\$35.41	\$35.41	
Management	B&E 102	Per Credit Hour	\$35.41	\$35.41
	B&E 103	Per Credit Hour	\$35.41	\$35.41
	B&E 104	Per Credit Hour	\$35.41	\$35.41
	B&E 105	Per Credit Hour	\$35.41	\$35.41
	B&E 120	Per Credit Hour	\$35.41	\$35.41
	B&E 122	Per Credit Hour	\$35.41	\$35.41
	B&E 150	Per Course	\$35.41	\$35.41
	B&E 201	Per Credit Hour	\$35.41	\$35.41
	B&E 221	Per Credit Hour	\$35.41	\$35.41
B&E 222	Per Credit Hour	\$35.41	\$35.41	

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Gatton Business and Economics (cont.)				
Management (cont.)	B&E 223	Per Credit Hour	\$35.41	\$35.41
	B&E 240	Per Credit Hour	\$35.41	\$35.41
	B&E 300	Per Credit Hour	\$35.41	\$35.41
	B&E 327	Per Credit Hour	\$35.41	\$35.41
	B&E 390	Per Credit Hour	n/a	\$35.41
	B&E 396	Per Credit Hour	\$35.41	\$35.41
	B&E 397	Per Credit Hour	\$35.41	\$35.41
	B&E 400	Per Credit Hour	\$35.41	\$35.41
	MGT 292	Per Credit Hour	\$35.41	\$35.41
	MGT 301	Per Credit Hour	\$35.41	\$35.41
	MGT 309	Per Credit Hour	\$35.41	\$35.41
	MGT 320	Per Credit Hour	\$35.41	\$35.41
	MGT 340	Per Credit Hour	\$35.41	\$35.41
	MGT 341	Per Credit Hour	\$35.41	\$35.41
	MGT 352	Per Credit Hour	\$35.41	\$35.41
	MGT 380	Per Credit Hour	\$35.41	\$35.41
	MGT 390	Per Credit Hour	\$35.41	\$35.41
	MGT 395	Per Credit Hour	\$35.41	\$35.41
	MGT 410	Per Credit Hour	\$35.41	\$35.41
	MGT 430	Per Credit Hour	\$35.41	\$35.41
	MGT 450	Per Credit Hour	\$35.41	\$35.41
	MGT 485	Per Credit Hour	n/a	\$35.41
	MGT 491	Per Credit Hour	\$35.41	\$35.41
	MGT 492	Per Credit Hour	\$35.41	\$35.41
	MGT 499	Per Credit Hour	\$35.41	\$35.41
Marketing	MKT 300	Per Credit Hour	\$35.41	\$35.41
	MKT 303	Per Credit Hour	\$35.41	\$35.41
	MKT 306	Per Credit Hour	\$35.41	\$35.41
	MKT 309	Per Credit Hour	\$35.41	\$35.41
	MKT 310	Per Credit Hour	\$35.41	\$35.41
	MKT 315	Per Credit Hour	\$35.41	\$35.41
	MKT 320	Per Credit Hour	\$35.41	\$35.41
	MKT 324	Per Credit Hour	\$35.41	\$35.41
	MKT 325	Per Credit Hour	\$35.41	\$35.41

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Gatton Business and Economics (cont.)				
Marketing (cont.)	MKT 330	Per Credit Hour	\$35.41	\$35.41
	MKT 340	Per Credit Hour	\$35.41	\$35.41
	MKT 351	Per Credit Hour	\$35.41	\$35.41
	MKT 355	Per Credit Hour	\$35.41	\$35.41
	MKT 390	Per Credit Hour	\$35.41	\$35.41
	MKT 390-3	Per Credit Hour	\$35.41	\$35.41
	MKT 395	Per Credit Hour	\$35.41	\$35.41
	MKT 403	Per Credit Hour	\$35.41	\$35.41
	MKT 406	Per Credit Hour	\$35.41	\$35.41
	MKT 410	Per Credit Hour	\$35.41	\$35.41
	MKT 420	Per Credit Hour	\$35.41	\$35.41
	MKT 422	Per Credit Hour	n/a	\$35.41
	MKT 430	Per Credit Hour	\$35.41	\$35.41
	MKT 435	Per Credit Hour	\$35.41	\$35.41
	MKT 440	Per Credit Hour	\$35.41	\$35.41
	MKT 445	Per Credit Hour	\$35.41	\$35.41
	MKT 450	Per Credit Hour	\$35.41	\$35.41
	MKT 530	Per Credit Hour	n/a	\$35.41
Graduate School				
Graduate School	Base dissertation fee	Per Student	\$74.00	\$74.00
	Base thesis fee	Per Student	n/a	\$14.00
	Domestic application fee	Per Student	\$65.00	\$65.00
	Graduate certificate application fee	Per Student	\$30.00	n/a
	International application fee	Per Student	\$75.00	\$75.00
Health Sciences				
Athletic Training	AT 740	Per Course	\$150.00	\$150.00
Clinical Lab Sciences	MLS 465	Per Course	\$200.00	\$200.00
	MLS 467	Per Course	\$200.00	\$200.00
Clinical Leadership Management	Application fee	Per Student	\$25.00	\$25.00
Communication Disorders	CD 654	Per Course	\$35.00	\$35.00
	CD 657	Per Course	\$75.00	\$75.00
	CD 659	Per Course	\$75.00	\$75.00
	Application fee	Per Student	\$60.00	\$60.00
Human Health Sciences	Application fee	Per Student	\$50.00	\$50.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Health Sciences (cont.)				
Medical Laboratory Science	MLS 466	Per Student	\$200.00	\$200.00
	MLS 468	Per Student	\$200.00	\$200.00
	MLS 469	Per Student	\$200.00	\$200.00
Physical Therapy	Application fee	Per Student	\$60.00	\$60.00
	Application fee	Per Student	\$100.00	\$100.00
Physician Assistant Studies	Application fee	Per Student	\$75.00	\$75.00
	Instrument kit, first year	Per Student	\$850.00	\$850.00
	Seat fee - tuition deposit for incoming students	Per Student	\$500.00	\$500.00
Honors				
Honors	Fall 2017 and subsequent cohorts	Per Semester	\$250.00	\$250.00
	Prior to fall 2017 cohorts	Per Semester	\$75.00	\$75.00
Law				
Law	Application fee	Per Student	\$50.00	\$50.00
Libraries				
Overdue fines	Laptops - per hour per day	Per Student	\$10.20	\$10.20
	Periodicals - per item per day	Per Student	\$2.00	\$2.00
	Reserves - per hour per day	Per Student	\$0.60	\$0.60
Replacements	Book - default price	Per Student	\$100.00	\$100.00
	Various other items (AV materials, etc.)	Per Student	\$10.00	\$10.00
Medicine				
Office of Medical Education	Application fee	Per Student	\$50.00	\$50.00
	Student disability insurance fee - all entering students	Per Student	\$58.00	\$58.00
	Visiting student application fee	Per Student	\$75.00	\$75.00
Rural Health	Application fee	Per Student	\$50.00	\$50.00
	Distance learning-DPT students fall only year 1 and 3	Per Student	\$80.00	\$80.00
	Distance learning-DPT students fall only year 2	Per Student	\$130.00	\$130.00
	Distance learning-DPT students spring only year 1 and 3	Per Student	\$70.00	\$70.00
	Distance learning-DPT students spring only year 2	Per Student	\$120.00	\$120.00
	Distance learning-DPT students summer only year 1	Per Student	\$60.00	\$60.00
	Distance learning-DPT students summer only year 2	Per Student	\$40.00	\$40.00
Nursing				
Nursing	NUR 905	Per Course	\$51.00	\$51.00
	NUR 923	Per Course	\$74.00	\$74.00
	NUR 940	Per Course	\$84.00	\$84.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
Nursing (cont.)				
Nursing (cont.)	NUR 942	Per Course	\$203.00	\$203.00
	NUR 945	Per Course	\$84.00	\$84.00
	NUR 955	Per Course	\$84.00	\$84.00
	NUR 960	Per Course	\$84.00	\$84.00
	NUR 961	Per Course	\$251.00	\$251.00
	NUR 962	Per Course	\$251.00	\$251.00
	NUR 965	Per Course	\$84.00	\$84.00
	Application fee for KaraTalent on Interview	Per Student	\$50.00	\$50.00
	C.N.A. program - with CPR training	Per Student	\$650.00	\$650.00
	C.N.A. program - without CPR training	Per Student	\$620.00	\$620.00
	Traditional BSN and 2nd degree BSN students	Per Semester	\$614.00	\$614.00
Pharmacy				
Pharmacy	Application fee	Per Student	\$80.00	\$80.00
Registrar				
Registrar	Duplicate diploma	Per Student	\$25.00	\$25.00
	Late registration fee	Per Student	\$40.00	\$40.00
	Transcript fee	Per Student	\$10.00	\$10.00
Social Work				
Social Work	SW 444	Per Course	\$77.25	\$77.25
	SW 445	Per Course	\$77.25	\$77.25
	SW 640	Per Course	\$77.25	\$77.25
	SW 740	Per Course	\$77.25	\$77.25
	SW 741	Per Course	\$77.25	\$77.25
Teaching, Learning and Academic Innovations				
Distance Learning Fee	Assessed to graduate and professional students enrolled in courses offered through distance learning including online/Internet courses, off-campus courses, TV courses, compressed video, travel courses, etc.	Per Credit Hour	\$10.00	\$10.00
UK International Center				
International Affairs	Education abroad administrative fee	Per Student	\$100.00	\$100.00
	Education abroad application fee	Per Student	\$50.00	\$50.00
	F1/J1 immigration fee	Per Semester	\$100.00	\$100.00
	International Student Exchange Program (I.S.E.P.) fee	Per Student	\$355.00	n/a
	National Student Exchange (NSE) Application Fee	Per Student	\$150.00	\$150.00

Student Fees

UNIVERSITY OF KENTUCKY

College/Unit	Course / Description	Assessment	2020-21	2021-22
UK International Center (cont.)				
International Affairs (cont.)	National Student Exchange (NSE) Program Fee	Per Student	\$50.00	\$50.00
	Sponsored student fee	Per Semester	\$150.00	\$150.00
EVPFA				
Auxiliary Services				
Undergraduate Housing	Application fee	Per Student	\$50.00	\$50.00
Graduate/Family Apartments	Application fee	Per Student	\$50.00	\$50.00
Plus Account	Plus Account fee per transaction to deposit funds into an account	Per Student	\$2.00	\$2.00
	Plus Account fee per transaction to make a refund to an account	Per Student	\$5.00	\$5.00
Campus Services				
University Police	Lanyard/Holder	Per Student	\$5.00	\$5.00
	Lost ID	Per Student	\$30.00	\$35.00
	Mobile Access	Per Student	n/a	\$25.00
	New ID	Per Student	\$17.00	\$20.00
	Replace ID	Per Student	\$17.00	\$20.00
University Financial Services				
Student Account Services	Credit card convenience fee	Per Transaction	2.25%	2.25%
	Late payment fee (remaining balance)	Per Month	1.50%	1.50%
	Installment payment plan enrollment fee			
	Standard plan (per semester, Fall and Spring)	Per Student	\$50.00	\$50.00
	Extended plan (ranging from one to three years; for internal collections on balances of formerly enrolled students)	Per Student	\$100 - \$300	\$100 - \$300
EVPHA				
University Health Service	Health services provided on a "fee for service" basis	Per Student	\$5-\$730	\$5-\$730
	International student health insurance - fall	Per Student	\$1,003.00	\$1,003.00
	International student health insurance - only for those who enter the institution during the summer term	Per Student	\$658.00	\$658.00
	International student health insurance - spring and summer	Per Student	\$1,638.00	\$1,638.00
	Mental health patients who do not keep an appointment and do not cancel at least 24 hours in advance of scheduled appointment	Per Student	\$20.00	\$20.00

Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021

185 TOTAL PROJECTS

QUALITY OF LIFE AND COMMUNITY: 64

ACADEMICS: 46

HEALTHCARE: 46

INFRASTRUCTURE: 29



64



46



46



29

In July 2011, the University of Kentucky initiated a much-needed and timely modernization of its facilities to enhance the student experience and to ensure accessibility. This campus transformation of more than \$2,806,951,000 encompasses 185 projects and 7.4 million square feet.

The 2021-22 Capital Projects Underway includes those projects in progress as of May 2021, costing at least \$1,000,000. All projects have been authorized by the Kentucky General Assembly. The Board of Trustees will continue to review and approve, prior to initiation, capital projects as defined in Administrative Regulation 8:2.

PROJECTS BY SQUARE FEET

4,152,276

QUALITY OF LIFE AND COMMUNITY

1,966,781

ACADEMICS

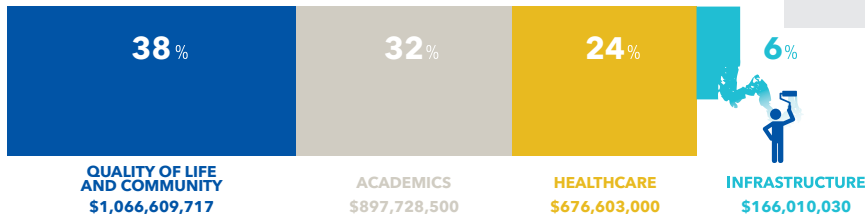
1,322,721

HEALTHCARE

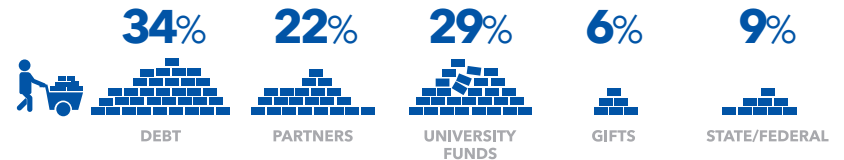
7,441,778

TOTAL

PROJECT TYPE



FUNDING MODEL



Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021

QUALITY OF LIFE AND COMMUNITY



Expand Student Center Dining

Legislative Authorization Not to Exceed: \$25,000,000 University Funds

UK Board of Trustees' Approved Scope: \$25,000,000 University Funds

This project will expand the capacity of the primary dining venue, Champions Kitchen, in the Gatton Student Center. This project adds approximately 34,000 square feet, including up to 350 seats and a new serving line at Champions Kitchen which opened for use in March 2021. The project includes the construction of a second and third floor as it is most cost effective to do this concurrently and the additional space will allow the university to expand student support and other services in the future. It is anticipated that one or both additional floors will be shelled space. The expected full completion date is October 2021.

Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021



Construct/Improve Greek Housing — Alpha Delta Pi

Legislative Authorization Not to Exceed: \$72,000,000 (\$36,000,000 University Funds + \$36,000,000 Private Funds)
UK Board of Trustees' Approved Scope: \$ 6,200,000 (\$ 950,000 University Funds + \$ 5,250,000 Private Funds)

This project will renovate and expand the 13,500 square foot house located at the corner of Rose Street and Columbia Avenue. The 1,900 square foot addition will allow for the relocation of the kitchen and additional bedrooms. The project will provide an increase in the square footage dedicated to common study and educational areas, designed and furnished to be flexible, multi-purpose spaces. It will also increase sleep/study accommodations for more members to live in the house and to provide laundry facilities and a private entrance for the House Director. This project was initiated in June 2020 and is expected to be completed July 2021.

Construct/Improve Greek Housing — Delta Gamma

Legislative Authorization Not to Exceed: \$72,000,000 (\$36,000,000 University Funds + \$36,000,000 Private Funds)
UK Board of Trustees' Approved Scope: \$ 6,000,000 (\$ 950,000 University Funds + \$ 5,050,000 Private Funds)

This project will renovate and expand the 13,500 square foot house located at 450 Pennsylvania Avenue. The approximately 2,500 square foot addition will allow for renovated and improved bathrooms, bedrooms, common areas, kitchen, increased dining to 300 capacity, additional study areas and improved technology including Wi-Fi. This project was initiated in February 2021 and is expected to be completed in August 2022.

Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021

ACADEMICS

Facilities Renewal/Modernization Pool

Phase I Legislative Authorization Not to Exceed:	\$ 60,000,000 Agency Bonds
Phase I UK Board of Trustees' Approved Scope:	\$ 60,000,000 Agency Bonds
Phase II Legislative Authorization Not to Exceed:	\$250,000,000 (\$125,000,000 Agency Bonds + \$125,000,000 Agency Funds)
Phase II UK Board of Trustees' Approved Scope:	\$ 62,000,000 Agency Bonds

This project is a multi-phase effort to renew and modernize buildings that make up the core of central campus. Phase I, initiated in October 2017, will restore and revitalize two prominent buildings within the campus core. The effort encompasses the partial renovation of the Chemistry-Physics Building and the complete renovation of the Enoch Grehan Journalism Building. Phase II initiated in February 2019, continues the renovation of the Chemistry-Physics Building; renovates the 18th floor of Patterson Office Tower; renovates Frazee Hall; and the first phase of renovation of the White Hall Classroom Building. Phase II also includes the design of the Reynolds Warehouse #1 to create academic space; schematic design for Scovell Hall; a study of the Quad (Bowman, Bradley, Breckinridge and Kinkeade Halls); and necessary enabling infrastructure projects.

Construct College of Medicine Building (Design Only)

Legislative Authorization Not to Exceed: \$200,000,000 Agency Funds
UK Board of Trustees' Approved Scope: \$ 30,000,000 Agency Funds

This project will begin the design phase for an approximately 380,000 square feet facility to include classrooms, simulation suites, conference rooms and office and support space for the College of Medicine and potentially other healthcare colleges. This design phase was initiated in May 2021 and is expected to be completed in February 2023.

Construct Agriculture Research Facility — Poultry Research Facility Relocation

Legislative Authorization Not to Exceed: \$10,000,000 University Funds
UK Board of Trustees' Approved Scope: \$ 6,000,000 University Funds

This project will relocate the current program on Coldstream Farm to the C. Oran Little Research Center in Versailles, Kentucky. At completion, the new facility will double the size of the area dedicated for research. The new poultry facility will be a state-of-the-art research facility consistent with current best practices in the poultry industry. This project was initiated in December 2018 and is expected to be completed in October 2021.

Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021

Construct Research Building 2

Legislative Authorization Not to Exceed: \$265,000,000 (\$132,500,000 State Bonds + \$132,500,000 University Funds)

UK Board of Trustees' Approved Scope: \$265,000,000 (\$132,500,000 State Bonds + \$132,500,000 University Funds)

The Healthy Kentucky Research Building (HKRB), authorized by the 2016 Session Kentucky General Assembly, is the result of a partnership between the Commonwealth of Kentucky and the university. This facility enables multidisciplinary research teams to work together to develop solutions to the complex health disparities that plague the people of the Commonwealth of Kentucky, such as cancer, diabetes, obesity and substance abuse.

The 300,000 square foot facility opened in September 2018. Phase I included the construction of the core and shell of the six-floor building, installation of supporting infrastructure in the precinct, the fit-up of the second and third floors, and fit-up of 40 percent of the vivarium space and the lobby with its first-floor café.

The HealthCare Disparities Initiative encompasses Phase II and will fit-up the fourth and fifth floors and add vivarium space on the ground floor of the HKRB. Phase III will fit-up two wet laboratories on the first floor dedicated to cardiovascular research. The two wet laboratories will add twelve research benches, fourteen procedure rooms, four linear equipment rooms, two adjoining fume-hood rooms, and office spaces. Upon completion of this Phase III project, the remaining fit up of HKRB will include the sixth-floor research spaces, the conference spaces on the first and second floors, and the imaging facilities on the ground floor.

Phase III should be substantially completed in September 2021.

The final phase of the fit-out of the facility is also underway and includes the fit-out of 30,300 square feet on the sixth floor with three wet lab neighborhoods, along with completion of the 2,000 square foot first floor seminar room, two 1,000 square foot conference rooms on the second floor and the fit-out of the 8,000 square foot lower-level imaging suite. This final phase should be substantially complete in June 2022.



Courtyard of the Healthy Kentucky Research Building

Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021

Improve Center for Applied Energy Research Facilities — Carbon Fiber Development Facility

Legislative Authorization Not to Exceed: \$20,000,000 University Funds

UK Board of Trustees' Approved Scope: \$ 2,500,000 Federal Funds

This project will construct an approximately 5,000 square foot laboratory building to serve as a pilot-scale process development unit for the conversion of coal to high-value carbon products. The new laboratory will be located at the Center for Applied Energy Research (CAER) adjacent to the Spinline and Pitch Lab buildings. In partnership with the Oak Ridge National Laboratory the CAER will produce high-value carbon fiber from raw coal at the largest scale in the United States. This project was initiated in February 2020 and is expected to be completed in October 2021.

Improve Center for Applied Energy Research Facilities — Mineral Process Building Expansion

Legislative Authorization Not to Exceed: \$20,000,000 University Funds

UK Board of Trustees' Approved Scope: \$ 1,500,000 Federal Funds

The university's Center for Applied Energy Research (CAER) is working in partnership with the Department of Defense U.S. Army Corps of Engineers' Engineer Research and Development Center (ERDC) to expand our existing Mineral Process Building. This 2,000 square foot expansion is essential for increasing bulk storage of raw materials to develop high performing concrete for military applications. This project was initiated in February 2020 and will be completed in October 2021.

Construct Research Incubator Facility P3

Legislative Authorization Not to Exceed: \$15,000,000 University Funds

UK Board of Trustees' Approved Scope: \$15,000,000 University Funds

The university will enter into a Public-Private Partnership to develop a laboratory/high-tech facility on the Coldstream Research Campus (Coldstream) to house early stage high-tech companies. This building will be a minimum of 40,000 square feet and will fill a facilities gap between small laboratories leased to private companies in the Advanced Science and Technology and Commercialization Center building on the university's main campus and larger facilities used by established high-tech companies at Coldstream and other locations in the Commonwealth. This project was initiated in February 2020 and is expected to be completed in December 2021.

Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021

Construct Beam Institute I

Legislative Authorization Not to Exceed: \$10,000,000 University Funds
UK Board of Trustees' Approved Scope: \$ 5,500,000 University Funds

This project will construct a new 8,500 gross square foot facility to support the College of Agriculture, Food and Environment's (CAFÉ) Kentucky Spirits Research Institute program. This new facility will include a spirits laboratory, large conference/seminar space, classrooms, offices, and a public reception space. This project was initiated in June 2020 and will be completed in May 2022.



Construct Beam Institute II — Maturation Facility

Legislative Authorization Not to Exceed: \$10,000,000 University Funds
UK Board of Trustees' Approved Scope: \$ 1,125,000 (\$1,000,000 University Funds + \$125,000 Private Gift)

This project will construct a new Spirits Maturation Research and Barrel Storage facility. This facility will support CAFÉ's Bourbon whiskey production research and maturation science. This project was initiated in May 2021 and will be completed in May 2022.

Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021

HEALTHCARE

Construct Patient Care Facility

Legislative Authorization Not to Exceed: \$750,000,000

UK Board of Trustees' Approved Scope: \$639,100,000

The initial phase of the Patient Care Facility project was completed within the approved scope and opened to patients and visitors on schedule in May 2011. In February 2012, the second phase of the project including eight operating rooms, one hybrid suite and related PACU/recovery space was completed. The new data center located in the basement of the new facility has been in operation since July 2012. In October 2014, the Clinical Decision Unit opened. It is a 24/bed unit that relieves the patient load, improves quality of care and improves the efficiency of patient flow and throughput in the Emergency Department. In December 2020, the next phase of the project was initiated to include the fit-up of approximately 13,000 square feet of available shell space; expansion of the Kitchen/Food Service Operations; construction of a Maintenance Shop for the medical center physical plant division; relocation and expansion of supply and distribution; rework of Central Sterile decontamination and clean work areas; and expansion of Central Sterile stores and Operating Room Materials Management. The project will continue as funds become available.

Renovate/Upgrade UK HealthCare Facilities

Legislative Authorization Not to Exceed: \$430,000,000

UK Board of Trustees' Approved Scope: \$412,600,000

This Capital Project continues the fit up of the new Patient Care Facility and provides for the systematic replacement and renovation of other patient care and clinical facilities on the A.B. Chandler Medical Campus. This project will continue as funds become available.

Replace UKHC IT Systems I — Single Enterprise Electronic Health Records

Legislative Authorization Not to Exceed: \$280,000,000 University Funds

UK Board of Trustees' Approved Scope: \$280,000,000 University Funds

This project will replace the current electronic health records system with a fully integrated patient centric electronic single enterprise platform to modernize UK HealthCare's digital infrastructure. This project was initiated in April 2019 and is expected to be completed in June 2021.

Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021

Improve Clinical/Ambulatory Services — Cancer Services

Legislative Authorization Not to Exceed: \$50,000,000 University Funds

UK Board of Trustees' Approved Scope: \$16,750,000 University Funds

This project will expand clinical services and relocate support and administrative services within the Markey Cancer Center and the A.B. Chandler Hospital Complex including the following buildings: Roach, Whitney Hendrickson, Davis Mills and Combs as well as other areas of A.B. Chandler Hospital. This project is needed to provide additional outpatient service space and to create a permanent location for Position Emission Tomography scanning services which are currently located in a mobile unit behind Whitney Hendrickson. This project was initiated in June 2018 and is expected to be completed in June 2021.

Construct/Expand/Renovate Ambulatory Care — UKHC (PAV HA)

Legislative Authorization Not to Exceed: \$20,000,000 University Funds

UK Board of Trustees' Approved Scope: \$ 4,400,000 (\$600,000 University Funds + \$3,800,000 Private Funds)

This project will renovate and improve approximately 7,000 square feet of space on the ground level of Pavilion HA to provide three sleep study rooms, three forensic exam rooms, consult spaces and staff spaces. The goal is to provide a "pediatric friendly" sleep study space to better serve the needs of our pediatric patients. This project was initiated in May 2021 and is expected to be completed in February 2023.

Renovate/Improve Nursing Units — UKHC — Adolescent Behavioral Health

Legislative Authorization Not to Exceed: \$7,000,000 University Funds

UK Board of Trustees' Approved Scope: \$6,000,000 University Funds

This project will relocate Adolescent Behavioral Health from UK Good Samaritan Hospital to Albert B. Chandler Hospital so that it will better align with services available at the Kentucky Children's Hospital (also located within the Albert B. Chandler Hospital). This project was initiated in September 2020 and is expected to be completed in January 2022.

Improve Good Samaritan Hospital Facilities Pool — Interventional Radiology

Legislative Authorization Not to Exceed: \$25,000,000 University Funds

UK Board of Trustees' Approved Scope: \$ 6,000,000 University Funds

This project will expand the clinical services available at the UK HealthCare Good Samaritan campus by renovating an area in the main facility to create patient preparation/recovery bays and install an Interventional Radiology suite. This project was initiated in February 2019 and will be completed as funds become available.

Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021

INFRASTRUCTURE



Campus view and downtown Lexington

Improve Campus Parking & Transportation Pool — 2021 Maintenance

Legislative Authorization Not to Exceed: \$150,000,000 University Funds

UK Board of Trustees' Approved Scope: \$ 1,500,000 University Funds

This project will complete the fourth-year work of the Master Maintenance Plan for the Campus Parking Facilities commissioned in 2018. Work on the various structures will include installation of supporting steel, completion of concrete repairs, installation of surface coatings, completion of masonry repairs, painting as required, and other miscellaneous work that will extend the life and serviceability of the various parking structures. This project is expected to be completed in September 2021.

Repair/Upgrade/Expand Central Plants — Cooling Plant #1 Tower Replacement

Legislative Authorization Not to Exceed: \$112,000,000 University Funds

UK Board of Trustees' Approved Scope: \$ 15,000,000 University Funds

This project will replace existing cooling towers at Cooling Plant #1. This utility plant is one of five that are integrated in a shared utility distribution system which means that any facility connected to UK's system can be served by any of these plants. This project was initiated in June 2019 and is expected to be completed in November 2021

Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021

Repair/Upgrade/Expand Central Plants — Deaerators

Legislative Authorization Not to Exceed: \$112,000,000 University Funds

UK Board of Trustees' Approved Scope: \$ 6,000,000 University Funds

This project will replace the deaerator tanks needed for the university's Steam Heating Utility Plants which are an integral part of an efficient steam production system that protects the boiler, reduces water consumption and energy costs and minimizes the water treatment additives allowing the condensate to be reused instead of being wasted. This project was initiated in February 2021 and is expected to be completed in November 2021.

Improve Coldstream Research Campus — Public Infrastructure Project

Legislative Authorization Not to Exceed: \$50,000,000 University Funds

UK Board of Trustees' Approved Scope: \$ 2,200,000 University Funds

This project will improve the public infrastructure of select building lots at the Coldstream Research Campus to include land preparation, sewers/storm drainage, curbs, sidewalks, promenades and pedways, roads, street lighting, provision of utilities, public spaces and parking. This project was initiated in May 2020 and is expected to be completed in December 2021.

Improve Building Systems — UKHC — Emergency Power System for Good Samaritan

Legislative Authorization Not to Exceed: \$50,000,000 University Funds

UK Board of Trustees' Approved Scope: \$ 1,900,000 University Funds

This project will upgrade the emergency power system in the Good Samaritan Hospital facility to a sufficient level required to properly support the current load requirements. This project was initiated in December 2020 and is expected to be completed in April 2022.

Improve Building Systems — UKHC — Two Air Handling Units (PAV H)

Legislative Authorization Not to Exceed: \$50,000,000 University Funds

UK Board of Trustees' Approved Scope: \$ 4,000,000 University Funds

This project will replace two existing air handling units and their controls in Pavilion H (Chandler Medical Center and Hospital). This project was initiated in October 2020 and is expected to be completed in February 2021.

Capital Budget

CAPITAL PROJECTS UNDERWAY AS OF MAY 2021

Improve Building Systems – UKHC – Two Air Handling Units (PAV WH)

Legislative Authorization Not to Exceed: \$50,000,000 University Funds

UK Board of Trustees' Approved Scope: \$ 2,000,000 University Funds

This project will replace two existing air handling units and their controls in Pavilion WH (Marylou Whitney and John Hendrickson Cancer Facility for Women). This project was initiated in October 2020 and is expected to be completed in December 2021.

Disaster Recovery and Business Continuity Information Technology

Legislative Authorization Not to Exceed: \$12,000,000 University Funds

UK Board of Trustees' Approved Scope: \$12,000,000 University Funds

UK HealthCare will rebuild critical core systems to improve existing business continuity/disaster recovery capabilities and enhance restoration of those systems to normal operations in the event of a catastrophic event. The project will be completed over a five-year period and will provide the capability to recover and rebuild critical core and financial systems at a predetermined alternate location to allow recovery from a catastrophic event when normal business continuity safeguards are no longer effective. The five-year project was initiated in February 2017 with completion expected in December 2021.

Improve Electrical Infrastructure – Ag North and South Complex

Legislative Authorization Not to Exceed: \$28,000,000 Agency Funds

UK Board of Trustees' Approved Scope: \$11,750,000 Agency Funds

This project will replace and improve the existing electrical infrastructure in the Ag North and South Complex. The project will also provide additional capacity to support future campus development. This project was initiated in September 2020 and is expected to be completed in November 2021.

Decommission Facilities

Legislative Authorization Not to Exceed: \$25,000,000 University Funds

UK Board of Trustees' Approved Scope: \$25,000,000 University Funds

This project will initiate the design and demolition of the vacant Kirwan-Blanding Residential Complex and Commons, formerly undergraduate student housing and dining commons. Kirwan-Blanding Residential Complex and Commons, built in 1967, consists of two 23-story towers, eight low-rise buildings, and a dining commons comprised of 500,000 gross square feet of space on 12.75 acres. The project was initiated in December 2017 and is expected to be completed in July 2021.

Glossary

UNIVERSITY OF KENTUCKY

ACADEMIC PROGRAM – an instructional program leading to an associate, bachelor, master, doctorate, or professional practice degree or resulting in credits that can be applied to one of these degrees.

ACADEMIC SUPPORT – a functional expense category for funds allocated to provide support services for the university's primary mission of instruction, research and public service. Academic support includes museums and galleries, audio-visual services, academic computing support, ancillary support, academic administration, academic personnel development and course and curriculum development.

AFFILIATED CORPORATION – a corporate entity over which the university exercises effective control by means of appointments to its board of directors and/or which could not exist or effectively operate in the absence of substantial assistance from the university. UK's Affiliated Corporations include: Central Kentucky Management Services, Inc.; UK Gluck Equine Research Foundation, Inc.; UK Humanities Foundation, Inc.; UK Mining Engineering Foundation, Inc. and UK Research Foundation.

AGENCY BONDS – debt instruments for which the debt service is paid by the university from agency funds.

AGENCY FUNDS – a definition used by the Commonwealth of Kentucky to designate institutional funds (excludes state appropriations and federal funds).

APPLICATION FEE – the amount of money that an institution charges for processing a student's application for admittance to the institution. This amount is not creditable toward tuition or required fees, nor is it refundable if the student is not admitted to the institution.

ASSETS – physical items (tangible) or rights (intangible) that have value and that are owned by the institution. Assets are useful to the institution because they are a source of future services or because they can be used to secure future benefits.

AUXILIARY ENTERPRISES – Self-supporting (revenues equal or exceed expenses) entities that sell goods or services to students, faculty and staff and charge fees directly related to, though not necessarily equal to, the cost of the goods or services provided. Examples include housing, dining, transportation services, athletics and student health services.

AUXILIARY FUNDS – Self-sustaining funds generated by entities for providing goods or services to university customers.

BUDGET – an estimate of income and expenditure for a set period of time.

CAPITAL APPROPRIATIONS – non-operating revenues appropriated to an institution by a governmental entity with the requirement that the funds be used primarily to acquire, construct or improve capital assets, including buildings, land, equipment and similar capital assets.

CAPITAL ASSETS – tangible or intangible assets that are capitalized under an institution's capitalization policy; some of these assets are subject to depreciation. These assets consist of land and land improvements, buildings, building improvements, machinery, equipment, infrastructure and all other assets that are used in operations and have initial useful lives extending beyond one year.

CAPITAL GRANTS AND GIFTS – revenues, other than capital appropriations, where a funding source external to the institution specifies that the funds be used primarily to acquire, construct or improve capital assets. Includes gifts designated for a capital project.

CAPITAL OUTLAY – The exchange of values involved in acquiring land, buildings, equipment or other permanent properties, or in their construction, development or permanent improvement.

CAPITAL PROJECT – the construction, reconstruction, acquisition, or structural maintenance of buildings or real property with a scope equal to or greater than \$1,000,000.

CAPITAL TRANSFERS – the transfer of funds to the plant fund group for capital projects and renewal and replacement reserves.

CLINICAL OPERATIONS – expenses that are associated with physician-based services.

COUNTY APPROPRIATIONS – funds received from local governments to support cooperative extension services.

Glossary

UNIVERSITY OF KENTUCKY

DEBT SERVICE – the payment of interest, principal and required contributions to reserves related to the future retirement of lawfully incurred debt.

DESIGNATED FUNDS – unrestricted general funds designated for a specific purpose by the governing board.

DISTANCE LEARNING – a formal educational process in which the majority of the instruction occurs when students and instructors are not in the same place. Instruction may be synchronous or asynchronous. A distance learning course may use the Internet; one-way and two-way transmissions through open broadcast, closed circuit, cable, microwave, broadband lines, fiber optics, satellite, or wireless communications devices; audio conferencing; or DVD's and CD-ROMs.

ENDOWMENT INCOME – income generated through the investment of the principal, or corpus, of an endowment. An endowment is a gift for which the donor has stipulated that the principal is to be invested for the purpose of producing present and future income, which may be expended or added to the principal.

FALL COHORT – a group of students entering in a fall term established for tracking purposes. This includes all undergraduate students who enter an institution as full-time, first-time degree, or certificate seeking, during the fall term of a given year.

FEDERAL APPROPRIATIONS – funds received from the federal government to support the land grant missions of research and extension.

FEDERAL GRANTS – transfers of money or property from the federal government to the university without a requirement to receive specific results in return. These grants may fund research, or they may be in the form of student financial aid.

FIRST-TIME STUDENT (UNDERGRADUATE) – a student who has no prior postsecondary experience attending any institution for the first time at the undergraduate level. This includes students enrolled in academic or occupational programs. It also includes students enrolled in the fall term who attended college for the first time in the prior summer term, and students who entered with advanced standing (college credits earned before graduation from high school).

FIXED ASSETS – assets that cannot readily be turned into cash without disrupting the operation of the institution. Fixed assets also include intangible assets consisting of certain nonmaterial rights and benefits of an institution, such as patents, copyrights, trademarks and goodwill.

FRINGE BENEFITS – employer provided non-wage compensation to employees such as coverage and contributions for health and life, retirement, social security, disability and workers compensation.

FUND BALANCES – the cumulative remaining balances from the previous fiscal years.

GENERAL FUNDS – unrestricted resources that are available for allocation in support of instruction, instructional support, general administration and physical plant. General Funds include, but are not limited to, tuition and fees revenue, state appropriations and investment income.

GIFTS, GRANTS AND CONTRACTS – funding received as donations, contributions and awards or contractual agreements to perform a service.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) – the independent organization that establishes accounting and financial reporting standards for U.S. state and local governments.

INSTITUTIONAL SUPPORT – a functional expense category that includes expenses for the day-to-day operational support of the institution. Includes expenses for general administrative services, central executive-level activities concerned with management and long-range planning, legal and fiscal operations, space management, employee personnel and records, logistical services such as purchasing and printing, public relations and development.

INSTRUCTION – a functional expense category that includes expenses of the colleges, schools, departments and other instructional units of the institution. Expenses for departmental research and public service that are not separately budgeted. Includes general academic instruction, occupational and vocational instruction, community education, preparatory and adult basic education and regular, special and extension sessions.

Glossary

UNIVERSITY OF KENTUCKY

INVESTMENT INCOME – includes interest and dividends from short-term and overnight investments not reported under an endowment or any other non-expendable fund income.

LAND-GRANT INSTITUTION – a land-grant college or university is an institution that has been designated by its state legislature or Congress to receive the benefits of the Morrill Acts of 1862 and 1890. The original mission of these institutions, as set forth in the first Morrill Act, was to teach agriculture, military tactics and the mechanical arts as well as classical studies so that members of the working classes could obtain a liberal, practical education.

LIBRARIES – a functional expense category that includes expenses for all activities that directly support the collection, cataloging, storage and distribution of published materials in support of an institution's academic programs.

LOCAL GOVERNMENT GRANTS AND CONTRACTS – funds from local government agencies that are used for training programs and similar activities; funds are received under the terms of a grant or contract.

MANDATED PROGRAM – a program which meets most of the following criteria: not integral to the instructional mission of the institution; relatively unique among other state institutions (e.g., cooperative extension service or agriculture experiment station); could be operated by an agency other than a state college or university; created by external legal mandate, either through statute, resolution or executive order; and funded primarily with state appropriations.

MANDATORY STUDENT FEES – fees assessed to students regardless of degree level or program. Mandatory fees do not include those assessed to a student enrolled in a specific program or course (e.g., music, nursing and engineering) or administrative fees (e.g., late registration).

MANDATORY TRANSFERS – funds transferred to the retirement of indebtedness fund group to pay debt service on outstanding bonds (also see Debt Service).

NON-GOVERNMENTAL GRANTS AND CONTRACTS – funds received per contractual agreement from non-governmental sources, (e.g., Kentucky Medical Services Foundation, Inc.)

NON-RECURRING FUNDS – “one-time” funds, for example Fund Balances.

ON-CAMPUS COURSE – a course that requires regular or periodic physical attendance on campus for instruction or assessment. The delivery mode(s) for an on-campus course may include traditional classroom, hybrid (e.g., traditional classroom and Internet, web-based), compressed video, or satellite courses.

ONLINE COURSE – a course that is taught through the Internet, sometimes referred to as a web-based or web-delivered course. Online courses may be based on synchronous or asynchronous instruction and are a form of distance learning.

OPERATING EXPENSES – non-personnel expenditures directly attributable to the operation of the institution, including, but not limited to, supplies, travel, telecommunications and subscriptions.

OPERATION AND MAINTENANCE – funds allocated for the operation and maintenance of physical plant, including utilities, custodial service, safety and security, building, landscape and grounds maintenance.

ORIGINAL PROPOSED BUDGET – the planned budget for the upcoming fiscal year.

OTHER FEES – fees charged to students for a specific use or purpose, such as course fees, lab fees, program fees, etc.

PERSONNEL SERVICES – includes funds for salaries, wages and benefits.

PUBLIC SERVICE – a functional expense category that includes expenses incurred to provide non-instructional services beneficial to individuals outside the institution.

RECHARGES/PASS THRU – recharge funding comes from service centers that provide goods and/or services primarily to university departments for a fee based on actual incurred costs. Service center units must operate under Cost Accounting Standard rules and guidelines. Pass thrus are used to allocate costs from one central funding account to another account.

Glossary

UNIVERSITY OF KENTUCKY

RECURRING FUNDS – funds that generally are received each fiscal year, such as state appropriations and tuition and fees income.

RESEARCH – a functional expense category that includes expenses for activities specifically organized to produce research outcomes and commissioned by an agency either external to the institution or separately budgeted by an organizational unit within the institution.

RESTRICTED FUNDS – funds provided to an institution which have externally established limitations or stipulations placed on their use such as federal governmental appropriations for Agricultural Experiment Stations and the Agricultural Cooperative Extension Service, federal or state research grants and financial aid, and gifts.

RETENTION RATE – a measure of the rate at which students persist in their educational program at an institution, expressed as a percentage. For four-year institutions, this is the percentage of first-time degree-seeking undergraduates from the previous fall semester who are enrolled in the current fall semester.

REVISED BUDGET – the original budget as amended with recurring changes approved by the Board of Trustees.

SALARIES AND WAGES – amounts paid as compensation to employees - faculty, staff, part-time, full-time, regular, and temporary employees, and students. This includes regular or periodic payments to a person for the regular or periodic performance of work or a service and payments to a person for more sporadic performance of work or a service (overtime, extra compensation, summer compensation, bonuses, sick or annual leave, etc.).

SALES AND SERVICES – includes revenues derived from the sale of goods or services which are incidental to the conduct of instruction, research or public service. This category does not include revenues generated by hospitals operated by the institution. Examples of sales and services include film rentals, scientific and literary publications, testing services, the University Press, teaching clinics and dairy products.

SCHOLARSHIPS – grants-in-aid, trainee stipends, or other monetary awards given to students.

STATE APPROPRIATIONS – includes funds received from or made available to an institution through acts of a state legislature. These do not include governmental grants or contracts.

STATE BONDS – debt instruments for which the debt service is paid by the Commonwealth of Kentucky.

STATE GOVERNMENT GRANTS AND CONTRACTS – funds from state government agencies that are used for training programs, research projects and similar activities; funds are received under the terms of a grant or contract.

STUDENT SERVICES – a functional expense category that includes funds allocated for student services administration, counseling and career guidance, financial aid administration, student admission and student records.

TRANSFERS – the movement of funds within the Current Funds (General, Auxiliary and Restricted) and movement of funds between fund groups (Current, Plant, Endowment, etc.).

TUITION AND FEES – student charges related to instruction. Charges for room, dining and other services rendered by auxiliary enterprises are not included in this category.

UNDESIGNATED FUNDS – general funds generated mainly from state appropriations, tuition and investment income that are used at the discretion of the university administration.



Cornerstone, December 2020

UNIVERSITY OF KENTUCKY | OPERATING AND CAPITAL BUDGET | FY 2021-22

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