

UNIVERSITY OF KENTUCKY | FY 2020-21

OPERATING AND CAPITAL BUDGET

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President's Budget Message

JUNE 19, 2020



MEMBERS OF THE BOARD OF TRUSTEES, FACULTY, STAFF, STUDENTS, ALUMNI AND FRIENDS OF THE UNIVERSITY OF KENTUCKY:

Budgets are, ultimately, expressions of our values and priorities.

We are provided resources to do our vital work from the Commonwealth of Kentucky and the federal government; from donors, alumni and friends of the university; and from families and loved ones who entrust us with the most precious asset we share — our students.

How we spend and invest those resources in the course of a year, and over the long arc of time, says a great deal about who we are and what we aspire to be as the University of, for and with Kentucky. Indeed, those budget decisions — and the values and priorities they reveal — have never been more important to our institution, to Kentucky and to the broader world we serve.

As we present, and our Board considers, the University of Kentucky's budget for

FY 2020-21, we are working to emerge from an unprecedented crisis — the global coronavirus pandemic that has infected millions, caused the deaths of more than 400,000 and disrupted daily life around the world. At the same time, cities across the country — both near and far — have been enveloped by demonstrations over the deaths of people of color, renouncing the continued stain of racism in our justice system and in society.

Our campus community has not been — and cannot be — immune from these twin crises. Their continued reverberations impact every decision we make as we close one academic year and prepare, in ways unlike any other, for a new semester.

The challenges have never seemed so daunting. And, yet, I am confident that we can position this university — Kentucky's university — to thrive.

It is imperative that we thrive.

A higher education, particularly like the one a student receives at UK, has never been more important. It is the best vaccine we have against unemployment. It is the strongest foundation for a healthier and more engaged civic life and against the

President's Budget Message

JUNE 19, 2020

ignorance and destructiveness of hate. As we prepare for still more challenges, I am proud of what we have accomplished together this past year and what that portends for our capacity to meet the moment:

- For four years in a row we've had the state's top-ranked hospital at UK
 HealthCare. Our team proved it merited that recognition through actions these
 past few months: standing up a 400-bed field hospital, testing thousands for
 COVID-19 and significantly expanding telemedicine capacity.
- Colleges across the campus collaborated to conduct contact tracing and to create models to track the virus; worked to develop thousands of masks and gallons of sanitizer; and developed more advanced face shields for protection.
- For the third consecutive year, the University of Kentucky received INSIGHT Into Diversity magazine's highest honor — Diversity Champion. Our campus has never been more diverse, and the success of students of color and underrepresented populations has continued to climb.
- Research grants and contracts exceeded more than \$400 million this year, but
 more important than the number is what those awards represent: the search for
 solutions to Kentucky's most pressing challenges, such as opioid use, cancer,
 heart disease, energy needs, and economic insecurity, among many others.
- And our campus, for the third round of state performance funding in a row, again performed at the highest level of the Kentucky public universities by exceeding the system's average growth on 10 of 11 measurements, including overall bachelor's degrees, STEM+H degrees and degrees achieved by underrepresented minorities.

Now, we are focused on reinventing safe and normal operations on our campus, a goal that requires us to thoughtfully plan and to methodically invest in our students, faculty, staff and the mission they are so committed to serving. To that end, UK's \$4.4 billion budget proposal includes recommendations for:

- Increasing tuition and mandatory fee rates for resident students by only one percent, an acknowledgment of the need to continue to preserve access and affordability.
- Investing \$148 million in institutional scholarships and financial aid that doesn't
 have to be repaid. In the last nine years, institutional financial aid at UK has
 increased by more than 180 percent, and through our UK LEADS program we
 have been able to lower the unmet financial need of undergraduate students on
 our campus overall.

- Ensuring in our proposed budget no reductions in force, even as we close a more than \$70 million shortfall in Undesignated General Funds in the wake of COVID-19.
- Freezing health premiums for employees.
- Continuing commitments to our graduate students for stipends and increasing investments in support services for them.
- With an additional investment of \$500,000, the Provost will have a total of \$2.25 million to assist the deans in hiring a diverse faculty.

Our world, in so many ways, has never seemed more anxious or fraught with peril. Divides and disparities, at times, seem insoluble and insurmountable. But we exist to serve Kentucky, to reimagine and reinvent what is possible.

Now, more than ever, the work we do — to educate, research, heal, create and serve — has never been more essential.

Now, more than ever, we are poised with a deep sense of compassion and an unyielding level of commitment, to make a difference for our Commonwealth and the world we serve.

It is who we are. It is what we do.

Eli Capilouto President

University of Kentucky

Eli Capilonto

UNIVERSITY OF KENTUCKY



A HEALTHCARE AND ECONOMIC CRISIS, A UNIVERSITY DETERMINED TO THRIVE

University of Kentucky's response and plans in the era of COVID-19

- I. SWIFT RESPONSE TO HONOR OUR PRINCIPLES
- II. STAYING CONNECTED WHILE PHYSICALLY DISTANT
- III. IMPACT ON UNIVERSITY OPERATIONS
- IV. FEDERAL AID PACKAGES
- V. PLANNING TO THRIVE
- VI. TIMELINE: TRACING THE COVID-19 CRISIS

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I. SWIFT RESPONSE TO HONOR OUR PRINCIPLES

SMART CAMPUS

UK's Smart Campus initiative proved to be a key asset in the transition to social distancing and remote learning. Amid this unprecedented public health crisis, UK swiftly responded to honor its most important principles: protecting the health, safety, and well-being of everyone in our community and enabling our students, faculty, and staff to succeed.

We committed to serving our role as the university of, for and with Kentucky.

Our response began in January with early travel restrictions to impacted international areas. By February, the university's Health Workgroup had formed to respond to issues with respect to the virus.

In early March, Kentucky Governor Andy Beshear declared a state of emergency while reporting the state's first case, a patient who was treated at UK HealthCare.

In mid-March, less than two weeks after the first confirmed COVID-19 case in Kentucky, the University of Kentucky announced the transition to fully remote instruction.

Thanks to UK's Smart Campus Initiative, all members of the first-year class possessed iPads, which assisted their transition to online coursework. At the same time, the university assisted students by purchasing nearly 1,500 MiFi hotspots to be mailed to those with connectivity issues, ensuring technology was not a barrier to success.

UK's Emergency Operations Center opened to help manage the crisis on a daily basis. Ultimately, more than 500 faculty, staff and students were collaborating across 19 operational workstreams that had been formed to focus on the university's COVID-19 response.

UNIVERSITY OF KENTUCKY

Local and state leaders turned to UK to identify and treat patients; address shortages in testing and personal protective equipment (PPE); and conduct research close to home to prepare for and combat the global health crisis

With urgency, UK HealthCare (UKHC) professionals began testing frontline health workers and Kentucky's sickest patients. UKHC dedicated clinicians and caregivers to the fight and supported other hospitals by rapidly processing their tests as well. UKHC activated a 400-bed field hospital in the Nutter Field House in collaboration with UK Athletics to prepare for a potential surge of infections.

At the same time, the academic and research cores of the campus leapt into action as well.

The COVID-19 Unified Research Experts (CURE) Alliance team, a workgroup within UK's College of Medicine, brought together UK experts from across the campus to focus on advising COVID-19 patient care and clinical trials based on emerging research and potential treatment options.

Faculty in the College of Design began producing face shields and other PPE to protect health care workers and patients. Faculty in the College of Engineering developed a medical face mask that would capture and deactivate the COVID-19 virus on contact.





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Nutter Field House: transforming an athletics facility into a field hospital

Emergency Response: Nutter Field House

In preparation for a potential surge of COVID-19 patients, campus leaders worked to transform its athletic football training facility, Nutter Field House, into a 400-bed field hospital. The project was launched in early April and took only five days to assemble its core elements. As the Commonwealth's primary provider for advanced and critical care, it was essential that UK prepare for any scenario.

The Nutter Field Hospital included 400 partitioned rooms, heavy-duty cots, break rooms, a nebulizing station for breathing assistance, shower and sanitation units, laundry services, and temporary generated power, ensuring potable water for food services, showers and restrooms. At a cost of \$7.4 million, including construction, all medical staffing, supplies and equipment, the field hospital was complete.

Thanks to progressive social distancing restrictions and public health efforts at the state level, the trajectory of the virus changed. These efforts saved countless lives and hospitals across the state avoided becoming overwhelmed by coronavirus patients. As a result, the Nutter Field Hospital was not needed as a backup to the state's hospitals and was disassembled.

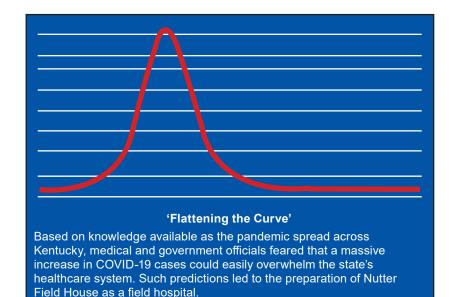


CHART BASED ON ONE PREDICTIVE MODEL UTILIZED BY UK HEALTHCARE FIGURE 1

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II. STAYING CONNECTED WHILE PHYSICALLY DISTANT

OLD TECH, NEW TECH PROVE THEIR WORTHS

Innovative software combined with a very traditional communications tool — the telephone — allowed UK to stay in touch with its students.

Throughout March and April, all 30,000 UK students received phone calls from university faculty and staff, checking in to learn about their experiences in transitioning to remote learning and navigating other challenges during the pandemic.

"These calls were very important to let the students know how much we miss them and want to make sure they are adjusting," Assistant Provost for Student and Academic Support Adrienne McMahan said. "Students are part of the UK family and we need to check in on our family."

Led by Student and Academic Life and the Student Government Association, and through a partnership with Information Technology Services, tools such as Microsoft Teams were utilized, allowing calls to be made directly from the software on each employee's computer.

Faculty and Staff Support

Student success is critical to UK's role as the state's flagship university. That success begins with faculty members who teach, mentor and inspire both in the classrooms and online, in addition to staff who put students at the center of everything they do.

The UK Center for Teaching, Learning and Academic Innovation led faculty and staff support efforts to transition the entire instructional enterprise to fully remote instructional delivery. Faculty and staff were equipped with resources to promote creativity and flexibility that would ensure UK students continued to learn and make progress toward their educational goals. Examples include:

- Teach, Work and Learn Anywhere websites
- Quality assurance
- Workshops
- · Daily Zoom office hours
- · Distribution of devices and licenses
- "Week of Teaching" Symposium

UNIVERSITY OF KENTUCKY



III. IMPACT ON UNIVERSITY OPERATIONS

A PLAN THAT SAVED JOBS

On May 11,
President
Capilouto directed
that a portion of
the University's
contingency fund
be used to ensure
that there were
no reductions in
force required
in preparing the
budget.

By April, colleges and universities across the country began announcing budget shortfalls related to COVID-19. In response, institutions' budget reductions took a range of forms, from reductions in force to furloughs to pay reductions.

In April, the University of Kentucky announced approximately 1,700 employees would be placed on low operational activity/administrative nopay status. Approximately 1,500 were UKHC employees in units where elective procedures and other services were suspended at the direction of Governor Beshear. Ultimately, about 700 team members were placed on administrative no-pay status and many of them were brought back within two weeks as the hospitals and clinics began a phased return to normal operations.

In the short-term, colleges and universities faced a number of unexpected expenses from the outbreak. To date, the University of Kentucky has identified numerous examples, including but not limited to:

- Technology and software for moving spring classes online
- Technology provided to students to facilitate online learning (iPads,

MiFis, etc.)

- · International evacuations and program cancellations
- Campus sanitation
- · COVID-19 testing and tracking
- · Personal protective equipment
- · Spring 2020 housing and dining credits
- · Summer school online scholarships
- · Clinical and other healthcare revenue
- Expanded paid Leave options

UNIVERSITY OF KENTUCKY

Federal COVID-19 Legislative Packages to Date

Phase I – "Coronavirus Supplemental" (March 6, 2020)

The Coronavirus Preparedness and Response Supplemental Appropriations Act, 2020,(H.R.6704)

Phase II - The Families First Coronavirus Response Act (March 18, 2020)

Focuses on targeted relief for both individuals and businesses (H.R.6201)

Includes two employee leave acts:

- 1. Emergency Family and Medical Leave Expansion Act.
- 2. Emergency Paid Sick Leave Act

Phase III - CARES (March 27, 2020)

The Coronavirus Aid, Relief and Economic Security Act (H.R.748)

\$2 trillion economic stimulus package to battle COVID-19

Phase IV – Paycheck Protection Program and Health Care Enhancement Act (April 24, 2020)

\$484 billion law that increased funding to the Paycheck Protection Program and provided more funding for hospitals and testing for COVID-19.

FIGURE 2

CARES Act Education Stabilization Funds

Approximately \$30.8 BILLION DIVIDED INTO THREE CATEGORIES

\$14 Billion

Higher Education Fund

\$12.5 Billion

- · Allocated directly to institutions
- 75% of the funds (about \$9.4 billion) awarded based on the full-time equivalent enrollment of Pell Grant recipients.
- 25 % (about \$3.2 billion) based on the full-time equivalent enrollment of students who did not receive a Pell Grant.

\$1.5 Billion

- To Historically Black and Minority Serving Institutions
- For institutions with greatest needs (TBD by US Department of Education)

\$13 Billion

K-12 Schools

\$12 Billion

- Allocated directly to local education agencies (LEAs)
 \$1 Billion
- · Other initiatives & expenses

\$3 Billion

Governor's Emergency Education Relief Funds

\$3 Billion

- Distributed at governor's discretion
- K-12 or colleges & universities
- Not restricted to public institutions

Kentucky Allocation Estimates

\$164.6 million

\$203 million

Sources: APLU, SHEEO, NCSL FIGURE 3 \$42.1 million

IV. FEDERAL AID PACKAGES

The federal government is working to respond to the financial impacts of COVID-19. To date, several federal actions have provided direct support to colleges and universities. The Coronavirus Aid, Relief and Economic Security (CARES) Act is the largest federal stimulus package in US history and includes \$30.8 billion in education stabilization funds that support K-12 public schools and higher education.

Under the CARES Act guidelines, UK is eligible for \$17.8 million in Higher Education Emergency Relief Funds (HEERF). Half of that amount –approximately \$8.9 million – is distributed as aid directly to students whose education was disrupted by COVID-19. The other half is to be utilized for COVID-related expenses. The financial need of our students remains a priority decision point in all planning efforts.

FUNDING FOR STUDENTS AND THE UNIVERSITY

About 6,000 UK students are eligible for grants of up to \$1,500, and additional funds will help the University cover crisis-related expenses.

UNIVERSITY OF KENTUCKY

HEERF Emergency Grants to UK Students (\$8.9 million)

At the time of this publication, nearly 6,000 UK students have been notified of their eligibility for CARES grants of up to \$1,500. About 76 percent (\$6.8 million) of available funds have been disbursed to date. To distribute these funds, campus leaders relied on the same methodology that helped create a nationally recognized aid program to address unmet financial need, the UK LEADS program. The program utilizes a predictive model to isolate financial need as a root cause of student attrition, ultimately shifting institutional aid to a broader group of students to provide more equitable access to higher education. This program has garnered national attention for the commitment to provide opportunities to more students with financial need.

HEERF Institutional Funds (\$8.9 million)

The CARES Act permits the university to use 50 percent of its HEERF funds, or \$8,905,529, for reimbursement of costs associated with significant changes to the delivery of instruction due to the coronavirus. The University of Kentucky submitted its Funding Certification and Agreement for the institutional portion of the funds to the U.S. Department of Education on May 8, 2020. The Department notified the university of the award on May 12, 2020. The university must use the funds only on institutional costs incurred on or after March 13, 2020, for which it has a reasoned basis for concluding such costs have a clear nexus to significant changes to the delivery of instruction due to COVID-19.

To date, the university has identified over \$60 million of possible institutional costs, ranging from technology needs to personal protective equipment.

Governor's Education Relief Funds (\$2.1 million)

The Commonwealth of Kentucky received \$42.1 million via the CARES Act designated as the Governor's Education Relief Funds (GERF). Governors have discretion for how to distribute the funds across K-12 public schools and colleges

Higher Education Emergency Relief Funds allocation to UK: \$17,811,058

Part I: \$8,905,529 (50%)

50% to institutions to cover costs associated with significant changes to the delivery of instruction due to the coronavirus.

Part II: \$8,905,529 (50%)

50% of institution's funding required to be provided to students for emergency financial aid and expenses relating to the disruption of campus operations due to coronavirus.

FIGURE 4

and universities (private institutions included). Kentucky will distribute \$13.8 million to postsecondary institutions to help campuses respond to the impact of the pandemic on their students, faculty and staff. The University of Kentucky will receive \$2,082,600 of the GERF Funds. The funds may be used to:

- Help address costs associated with the expansion of remote learning and support services, including enhancing the quality of programs
- Provide equitable access to programs and increasing non-academic remote support systems for current and prospective students
- Provide operational recovery, including costs related to planning, manpower, equipment and supplies, as campuses prepare to reopen for in-person instruction.

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V. PLANNING TO THRIVE

CAMPUS RESTART

In a monthslong process, UK gathered information. assembled options, and sought feedback as it prepared a plan for the fall 2020 semester.

While global and national attention remains largely on the present moment, the University of Kentucky recognizes its call to action is only beginning. The financial challenges brought on by the coronavirus health pandemic are certainly immediate and they are most-assuredly long-term. Specific planning efforts are underway within health care, research and athletics enterprises. Additionally, 19 work teams across the academic enterprise are working toward a common goal - a return to a safe and healthy campus as guickly as possible that sets the institution on a transition course to thrive.

Throughout the planning process, the university prioritized:

- · Deliberate planning for a reinvented sense of normal operations on the first day of classes that includes resuming residential living on campus.
- Continued prioritization of the health, safety and well-being of everyone in the UK community.
- · Involve all mission-critical areas into the overall plan. Health care, research and facilities management are working through



UNIVERSITY OF KENTUCKY

Plans for a Reinvented Return to Campus in Fall 2020

- **1.** The distinct priority is to return to campus this fall, offering students the residential educational experience that distinguishes UK. That restart plan for the academic campus will be the primary focus of planning efforts.
- 2. A back-up plan is essential in the event that COVID-19 spikes in a way that forces changes in federal and state guidance to keep our community safe, UK will be prepared to transition to a fully online or remote learning. This preparedness includes expansion of services and support which guided that same effort in spring 2020.
- 3. Other essential parts of campus will continue specific planning processes to support the overall UK restart effort:

- The START (Screening, Testing and Tracing to Accelerate Restart and Transition) workgroup will guide efforts for testing, contact tracing, and other health prevention efforts.
- UK HealthCare will continue its restart process.
- UK Research has developed a phased restart plan, which is in the review process.
- And UK Athletics is working on a phased plan in coordination with the campus and the Southeastern Conference.



FIGURE 6

detailed restart plans. Athletics also is working on an operations plan in coordination with the Southeastern Conference.

 Anticipate the issues that may alter plans, create necessary planning scenarios and communicate clearly at each step.

Since April, three teams, designated Blue, White and Wildcat, worked to develop broad plans around a continuum of contingencies for reopening in the fall. The teams were comprised of faculty, staff and students. Those plans were refined into status reports and circulated to the entire campus in May with two opportunities to provide feedback. The work teams received more than 6,600 responses from the campus community. Work teams relied on this invaluable feedback to finalize their plans. The end result - The University of Kentucky's Playbook for Reinvented Campus Operations - was released on June 16, 2020.

While the COVID-19 pandemic continues to evolve, the university community has chosen to face the crisis as an opportunity to emerge stronger. With compassion and grit, it has adapted to new technology, business models and ways of campus living. Now, more than ever, the future of higher education and the Commonwealth depend on the University of Kentucky to uplift the individuals and communities it so proudly serves.

And, the distinctive residential educational experience the university provides has attracted thousands of students from across the state, country and globe. That experience is critical for the future. This differentiated education will be more necessary than ever to help us and our students meet the ongoing and daunting new challenges our world must now confront.

UNIVERSITY OF KENTUCKY

COVID-19

PANDEMIC TIMELINE

JANUARY- FEBRUARY 2020 **JAN. 11**

China announced the first death attributed to an unknown viral infection **JAN. 21**

US reported its first case

JAN. 24

Europe reported its first case

JAN. 30

World Health Organization (WHO) declared a global health emergency

JAN. 31

US declared a public health emergency

FEB. 2

First death outside China; worldwide death toll exceeded 300 FEB. 6

First death in US (California)

FEB. 11

WHO officially named the virus COVID-19; worldwide death toll exceeded 1,100 FEB. 26

Centers for Disease Control and Prevention (CDC) reported the first instance of community spread of the virus in the US

COVID-19

UNIVERSITY OF KENTUCKY TIMELINE

JAN. 30

Travel of UK students and staff to China restricted

FEBRUARY

The university's Health Workgroup took shape, the beginning of what would by May become a force of more than 500 faculty, staff, and students in 19 groups focused on the University's COVID-19 response

COVID-19

ECONOMIC TIMELINE

United States entered 2020 with an unemployment rate of 3.6%, the lowest since World War II FEB. 12

Dow Jones Industrial Average (at 29,551), NASDAQ Composite, and S&P 500 all closed at new record highs FEB. 28

Stock markets worldwide recorded the largest single week of declines since the 2008 financial crisis

UNIVERSITY OF KENTUCKY

COVID-19

PANDEMIC TIMELINE MARCH-APR

MARCH-APRIL 2020 MARCH 3

US surpassed 100 virus cases; New York state saw its first case

MARCH 6

Kentucky declared a state of emergency and reported its first case (Lexington) **MARCH 11**

WHO declared a pandemic; US surpassed 1,000 cases

MARCH 12

NCAA men's basketball tournament canceled MARCH 13

US declared a national emergency

MARCH 16

US issued social distancing guidelines

Kentucky Derby postponed

MARCH 19

US surpassed 10,000 cases

MARCH 27

US surpassed 100,000 cases

APRIL 2

More than 1 million cases recorded worldwide

APRIL 3

CDC recommended wearing of face masks

APRIL 10

US daily death toll exceeded 2,000

APRIL 28

US cases topped 1 million with 57,000 deaths (In Kentucky: 4,375 cases, 224 deaths)

COVID-19

UNIVERSITY OF KENTUCKY TIMELINE

MARCH 6

UK announced first COVID-19 patient at UK HealthCare

MARCH 9

UK activated Emergency Operations Center MARCH 11

UK switched all classes to online instruction temporarily after Spring Break

MARCH 17

UK decided to finish Spring semester online MARCH 27

University said that at least six health care employees, two students who lived off campus and one staff member had tested positive for COVID-19 **APRIL 3**

UK shifted Summer Session to online learning

APRIL 3

400-bed field hospital announced for UK Athletics' Nutter Field House **APRIL 21**

furlough of up to 1,700 staff; Hiring pause begins

UK announced the

APRIL 29

UK study said Kentucky had avoided a 10-fold increase in COVID-19 infections, and 2,000 more deaths, with its "Healthy at Home" initiatives

COVID-19

ECONOMIC TIMELINE

MARCH 6

First US coronavirus relief bill enacted (\$8.3 billion)

MARCH 9

S&P index plunge triggers first of four halts in trading in March MARCH 18

Second US relief bill enacted (\$104 billion), covering testing, paid leave, unemployment benefits MARCH 20

U.S. markets wrapped up the worst week since the 2008 financial crisis, with Wall Street seeing all gains since January 2017 wiped out MARCH 26

U.S. markets
Wrapped up the worst
by more than 3.2 million
week since the 2008

MARCH 27

Coronavirus Aid, Relief, and Economic Security (CARES) Act enacted (nearly \$2 trillion) **APRIL 2**

US jobless claims rose by more than 6.86 million

APRIL 24

Paycheck Protection Program and Health Care Enhancement Act enacted (\$484 billion) APRIL 29

Real GDP fell 4.8% in the first quarter of 2020

Surveys by research firm Simpson-Scarborough indicated possible college enrollment drop of 20 percent in Fall 2020

UNIVERSITY OF KENTUCKY

COVID-19

PANDEMIC TIMELINE

MAY-**JUNE** 2020

MAY 4

World leaders pledged \$8 billion for the development and deployment of diagnostics, treatments, and vaccines

MAY 5

Coronavirus deaths in New York state topped 10.000. with total infections exceeding 138,000

MAY 11

NCAA president said football and other college sports were unlikely to take place during the fall semester unless students are back on campuses

MAY 12

US death toll passed 75.000, with 1.360.195 all-time infections

(Kentucky recorded 321 deaths, with 6.853 all-time infections)

MAY 27

US death toll passed 100.000. with more than 1.7 million all-time infections

JUNE 14

Five months after first US case, the nation's death toll stood at 113.914. with 2,016,027 alltime infections

COVID-19

UNIVERSITY OF KENTUCKY TIMELINE

MAY 5

UK announced recall of some furloughed UK HealthCare workers idled during COVID-19 restrictions on non-emergency procedures

MAY 12

Temporary hospital at Nutter Field House was decommissioned, with Kentucky having avoided a springtime spike in infections

MAY 13

UK announced four scenarios for Campus Restart in the Fall and invited community input

MAY 21

UK released Status Report No. 1, outlining broad conceptual plans developed by three teams of faculty, staff and students — for fall 2020 semester

MAY 29

UK released Status Report No. 2, providing more detail of possible scenarios for reinvented safe and normal operations

JUNE 16

UK released its fall semester plans, with in-person classes planned from August 17 until Thanksgiving break, with finals administered remotely

COVID-19

ECONOMIC TIMELINE

MAY 6

Kentucky reported that its General Fund tax receipts in April fell nearly \$433 million below April 2019's total as the pandemic constrained the state economy

MAY 11

Kentucky began its 'Healthy at Work' restart plan

MAY 14

Total US unemployment claims reached 36 million for a twomonth span

MAY 18

Partial reopenings of businesses were underway or set to begin in 48 states.

Federal Reserve **Board** indicated that the economic recovery might 'stretch' through the end of 2021

MAY 21

792,000 Kentucky residents were seeking unemployment benefits — 38 percent of the state's total workforce

MAY 27

Dow Jones closed National Bureau of above 25,000 and S&P closed above seen since early March

JUNE 8

Economic Research announced that US 3,000 — levels not officially entered a recession in February 2020 — the end of a historic 128-month expansion

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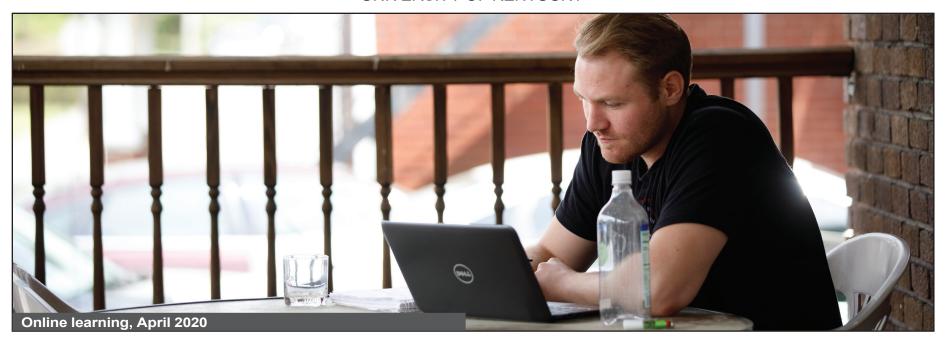
FISCAL YEAR 2020-21 OPERATING AND CAPITAL BUDGET

Challenges now, opportunities ahead

- I. TROUBLED TIMES
- II. CONSOLIDATED BUDGET
- III. OPERATING BUDGET BY FUND GROUP
- IV. BUILDING THE BUDGET

- V. TUITION REVENUE
- VI. STUDENT AFFORDABILITY
- VII. BUDGET SUMMARY
- VIII. CAPITAL BUDGET SUMMARY
- IX. THE FUTURE

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I. TROUBLED TIMES

As a result of the COVID-19 pandemic, public higher education institutions are navigating state budget cuts and unstable enrollments in a still evolving economic environment. College affordability has become a heightened concern for many as the coronavirus pandemic disrupts personal finances.

Before 2020, the United States economy experienced 13 recessions since the Great Depression. As shown below, three recessions have occurred in the last thirty years. 2

The National Bureau of Economic Research (NBER) maintains a chronology of the peaks and troughs of U.S. business cycles. On June 8, 2020, the NBER's Business Cycle Dating Committee announced that a peak in monthly economic activity occurred in the U.S. economy in February 2020. The peak marks the end of the expansion that began in June 2009 and the beginning of a recession. This

expansion lasted 128 months, the longest in the history of U.S. business cycles dating back to 1854.3

Will history repeat itself for higher education?

According to the 2019 State Higher Education Finance (SHEF) Report, public funding for higher education has decreased during poor economic times and increased as the economy improved. However, for the last two recessions, the subsequent increases in appropriations per student have generally been smaller than the declines.⁴

Appropriations to higher education increased in 38 states and Washington, D.C., from 2018 to 2019. Of the twelve states with appropriations decreases from 2018 to 2019, the most sizeable year-over-year decline was 3.6 percent in Kentucky.⁵ Data

- 1. The National Bureau of Economic Research, US Business Cycle Expansions and Contractions, https://www.nber.org/cycles.html
- 2. Wikipedia, List of recessions in the United States, https://en.wikipedia.org/wiki/List of recessions in the United States
- 3. The National Bureau of Economic Research, https://www.nber.org/cycles/june2020.pdf
- 4. 2019 State Higher Education Finance (SHEF) Report, https://shef.sheeo.org/report/
- 5. 2019 State Higher Education Finance (SHEF) Report, https://shef.sheeo.org/report/, Table 3.2

UNIVERSITY OF KENTUCKY



reported in the latest Grapevine survey indicate that initially-approved state support for higher education in fiscal year 2019-20 totaled approximately \$96.6 billion, a 5.0 percent increase nationwide from fiscal year 2018-19.6 This is the highest annual increase since fiscal year 2014-15.

For fiscal year 2019-20, three states reported reductions in state appropriations to higher education (i.e., Alaska, Hawaii, and New York). Of the remaining 47 states, Kentucky reported the smallest increase at 0.7 percent. However, state cuts for fiscal year 2019-20 have begun. For Kentucky, a one percent cut is expected to occur in the last month of the fiscal year. A larger reduction is expected for FY 2020-21.

Given these uncertain times, the University of Kentucky is using five guiding principles to develop responses to the pandemic:

Guiding Principles During Crisis

- We will preserve the missions held for more than 150 years: education, research and service.
- · We will ensure the health, safety and well-being of our campus community.
- We will continue to focus on a return to safe and normal operations as soon as possible.
- We will position UK to thrive when we emerge from this crisis.
- We will communicate with the campus clearly and transparently.

^{6. 2019-20} Grapevine Survey, https://education.illinoisstate.edu/grapevine/Grapevine Release FY20 Jan2.pdf

^{7. 2019-20} Grapevine Survey, https://education.illinoisstate.edu/grapevine/Grapevine Release FY20 Jan2.pdf

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U.S. RECESSIONS SINCE 1990						
Recession	Cause	Length	GDP	Unemployment Peak		
July 1990 to March 1991	1990 Oil Price Shock / Inflation	8 months	-1.4%	7.8%		
March 2001 to November 2001	Dot-com Bust	8 months	3%	6.3%		
December 2007 to June 2009	Great Recession (subprime mortgage crisis)	18 months	-5.1%	10.0%		

SOURCE: Wikipedia, List of recessions in the United States, https://en.wikipedia.org/wiki/List_of_recessions_in_the_United_States

FIGURE 8

2019-20 GRAPEVINE SURVEY STATE FISCAL SUPPORT FOR HIGHER EDUCATION

	1-Year % Change, FY19- FY20	2-Year % Change, FY18- FY20	5-Year % Change, FY15- FY20		1-Year % Change, FY19- FY20	2-Year % Change, FY18- FY20	5-Year % Change, FY15- FY20		1-Year % Change, FY19- FY20	2-Year % Change, FY18- FY20	5-Year % Change, FY15- FY20
Alabama	6.9%	10.7%	20.6%	Maine	3.6%	5.3%	17.2%	Oregon	8.8%	14.5%	43.4%
Alaska	-11.2%	-9.1%	-21.9%	Maryland	2.8%	6.7%	18.6%	Pennsylvania	4.4%	7.0%	10.5%
Arizona	9.4%	13.2%	5.7%	Massachusetts	4.8%	7.6%	15.1%	Rhode Island	2.3%	6.8%	23.6%
Arkansas	2.7%	4.2%	3.2%	Michigan	1.1%	3.0%	10.7%	South Carolina	10.8%	18.6%	34.2%
California	6.7%	16.8%	37.2%	Minnesota	4.3%	2.9%	17.6%	South Dakota	5.0%	7.1%	15.3%
Colorado	11.4%	23.7%	42.2%	Mississippi	5.7%	6.3%	-5.2%	Tennessee	9.8%	14.6%	33.9%
Connecticut	1.4%	4.6%	2.4%	Missouri	5.6%	6.7%	2.3%	Texas	5.6%	6.8%	16.8%
Delaware	4.1%	4.2%	9.0%	Montana	6.4%	7.7%	8.7%	Utah	10.1%	19.1%	38.2%
Florida	2.1%	8.3%	29.3%	Nebraska	2.9%	5.2%	9.5%	Vermont	2.0%	2.7%	7.5%
Georgia	4.8%	10.7%	31.3%	Nevada	7.0%	12.7%	43.9%	Virginia	7.5%	13.2%	26.0%
Hawaii	-2.2%	6.1%	32.6%	New Hampshire	8.9%	9.4%	13.7%	Washington	7.8%	15.2%	39.0%
Idaho	3.7%	8.9%	29.9%	New Jersey	11.1%	15.9%	20.3%	West Virginia	7.8%	12.6%	4.1%
Illinois	9.8%	10.9%	4.8%	New Mexico	5.4%	9.4%	1.4%	Wisconsin	2.8%	7.1%	1.0%
Indiana	3.0%	3.3%	11.1%	New York	-0.3%	3.3%	10.8%	Wyoming	1.3%	4.3%	3.4%
lowa	4.5%	5.9%	0.5%	North Carolina	0.7%	6.4%	18.6%	Total, 50 states	5.0%	9.5%	18.8%
Kansas	5.3%	10.0%	5.7%	North Dakota	5.9%	5.9%	-7.3%	Other Jurisdictions			
Kentucky	0.7%	-1.7%	-1.9%	Ohio	4.3%	4.2%	12.4%	Washington, DC	3.4%	15.5%	22.9%
Louisiana	3.3%	4.9%	8.5%	Oklahoma	3.3%	4.2%	-18.6%				

UNIVERSITY OF KENTUCKY

UNIVERSITY OF KENTUCKY CONSOLIDATED ORIGINAL BUDGET



- The recommended consolidated operating budget is balanced
- Sets expenditure authority by area, college, and department
- · Includes all components of the University (e.g., academic enterprise, hospital system, clinical patient care, research, philanthropy, athletics)
- Includes Current Funds only FIGURE 10

II. CONSOLIDATED BUDGET

The President is responsible for the preparation of an annual budget for consideration and approval by the Board of Trustees. The balanced budget is approved in June, preceding the start of each fiscal year (July 1 through June 30). Budget amendments are considered by the Board throughout the fiscal year.

Given the breadth of the university's challenges, compounded by the economic conditions caused by the COVID-19 pandemic and resulting market forces, the university has faced unique and simultaneous challenges in the development of the FY 2020-21 Operating and Capital Budget such as projected:

- · Decline in student enrollment
- Change in enrollment patterns by course delivery mode (e.g. online, traditional, hybrid)
- · Loss of income from investment and endowment earnings
- Anticipated cuts in state appropriations
- Loss of income from patient care
- Rising costs such as benefits for employees, student aid, utilities and maintenance of facilities

Even with these challenges, the FY 2020-21 budget was developed by placing a high value on the budget development principles that have been used for many years to guide decisions:

Enduring Budget Development Principles

- · Student access and affordability
- · Competitive pay for faculty and staff
- Strategically plan to prevent across-the-board cuts and maintain and enhance academic quality
- · Building a community of belonging

The university's recommended Fiscal Year (FY) 2020-21 consolidated operating budget totals \$4,429,389,500, an increase of \$238,449,900 (5.7 percent) over the prior fiscal year original budget. As the FY 2019-20 budget has been revised to \$4,476,175,200, the FY 2020-21 budget reflects a decrease of \$46,785,700 (-1.1 percent) compared to the prior fiscal year revised budget. Over the last ten years, the university's original operating budget will have increased 79.4 percent from \$2.5 billion to \$4.4 billion.



The university's revenues and fund balances are shown grouped into eight broad categories. Budgeted revenues from patient care, including the Hospital System and Clinical Services, show the greatest percentage change over the past ten years, followed by Fund Balances and Tuition and Fees. These increases are primarily due to more volume (number of patients served and students enrolled) and higher prices.

OPERATING REVENUES

-8.8%

11.3%

27.2%

26.6%

Total Operating Budget

State Appropriations

Sales / Services and Other

Gifts, Grants, Contracts and Other

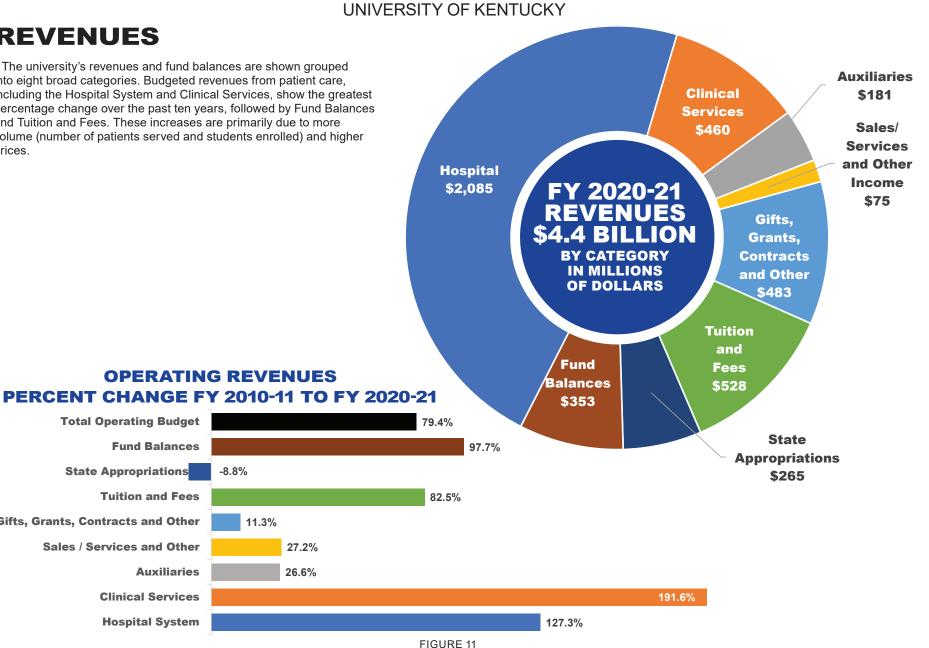
Fund Balances

Tuition and Fees

Clinical Services

Hospital System

Auxiliaries



Page 21

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III. OPERATING BUDGET BY FUND GROUP

The University of Kentucky's budget is comprised of three fund groups, general, auxiliary and restricted. Each fund group includes specific revenues, expenses, and transfers and is budgeted so that it has a zero balance: **Revenues + Transfers In – Transfers-Out = Expenses**

GENERAL FUNDS

General Funds are unrestricted resources that comprise the majority of the university's consolidated budget. The activities supported with General Funds constitute the core instructional, service, student support and administrative functions of the university. General Funds are further classified, for management purposes, as either Undesignated General Funds or Designated General Funds.

The university's executive leadership (President, Provost, Executive Vice President for Finance and Administration, and Executive Vice President for Health Affairs) is responsible for the programmatic and fiscal management of the university, including preparing and executing operating budgets. The budget responsibilities for Designated General Funds, Auxiliary Funds, and Restricted Funds are decentralized to the lowest appropriate level.

Undesignated General Funds 18.2%

\$806.6 Million

WHERE THE MONEY COMES FROM

11.0% Tuition

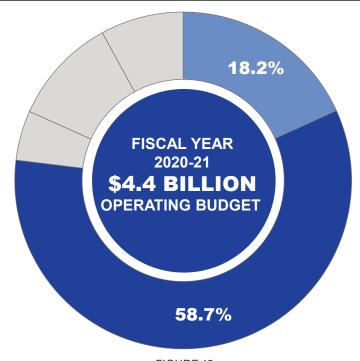
6.0% State Appropriations

0.4% Investment Income

0.6% Service Assessments 0.2% Other

HOW IT IS USED

- Instruction
- Public Service
- Utilities
- Administrative Support
- Institutional Student Aid



Designated General Funds 58.7%

\$2,600.8 Million

WHERE THE MONEY
COMES FROM
47.0% UK HealthCare
10.4% Clinical Services
0.9% Fees
0.4% Other

HOW IT IS USED

- Health Care
- Instruction
- Public Service
- Student Services
- Academic Support

FIGURE 12

UNDESIGNATED GENERAL FUNDS

Undesignated General Fund (UGF) revenues include state appropriations, tuition, investment income and other revenues. These revenues are received and managed centrally and the associated expenditure authority is allocated to the colleges and units as base support for education, research and creative work, and service. The budget decisions related to the university's educational and general activities are based on the availability of these undesignated funds. UGF comprise 18.2 percent of the university's FY 2020-21 budget.

DESIGNATED GENERAL FUNDS

Designated General Fund (DGF) revenues are received directly by the colleges and units that generate or earn the funds. The colleges and units use the funds in accordance with their missions and to maintain self-sustaining activities. DGF comprise 58.7 percent of the FY 2020-21 budget.

UNIVERSITY OF KENTUCKY

III. OPERATING BUDGET BY FUND GROUP

AUXILIARY FUNDS

Auxiliary Fund revenues are generated from the sale of goods and services to faculty, staff and students. Revenues are expected to cover the operating expenses of each auxiliary enterprise. Auxiliary Funds comprise 4.8 percent of the FY 2020-21 budget.

RESTRICTED **FUNDS**

Restricted Fund revenues include gifts, grants and contracts provided by governmental agencies, corporations, and private donors. The funds are accepted by the university with explicit restrictions imposed by the external entity. The primary sources of Restricted Funds are sponsored projects, such as grants and contracts, gifts that must be spent in support of a specific program, and federal and state student financial aid.8 As a steward of the funds, the university has a legal obligation to abide by the fund restrictions.

Restricted Funds constitute 10.3 percent of the FY 2020-21 budget.

Auxiliary Funds 4.8%

\$211.9 Million

WHERE THE MONEY COMES FROM

2.5% UK Athletics

0.3% Housing

0.2% Dining

0.3% Parking

0.2% Student Center

1.3% Other

HOW IT IS USED Auxiliary units pay all of their expenses and receive no taxpayer or tuition support.

> **Fund Balances**

8.0%

\$352.9 Million

WHERE THE MONEY COMES FROM Savings from prior years HOW IT IS USED

Capital Projects

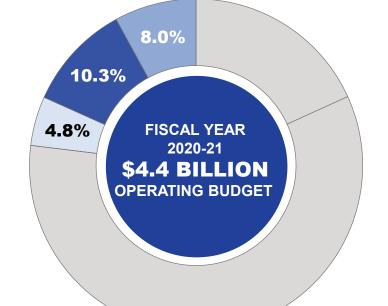
Pilot Programs

Faculty Start-Up Packages

FIGURE 13

The university's operating budget also includes prior-year unspent funds (i.e., fund balances) from the three fund groups. These fund balances are considered non-recurring, or one-time funds. Fund balances comprise 8.0 percent of the university's FY 2020-21 operating budget.

FUND BALANCES



Restricted **Funds** 10.3%

\$457.1 Million

WHERE THE MONEY COMES FROM

9.0% Research Grants and Contracts 0.5% Endowments and Investments 1 2% Gifts

-0.4% Other

HOW IT IS USED

- Research
- Student Aid
- Public Service

8. Dean O. Smith, University Finances Accounting and Budgeting Principles for Higher Education, (John Hopkins University Press, Baltimore, 2019), 36.

UNIVERSITY OF KENTUCKY

IV. BUILDING THE FY 2020-21 BUDGET: RESPONDING TO A PUBLIC HEALTH AND ECONOMIC CRISIS

The university begins developing the next year's detail budget in October each year. The budget calendar often shifts due to the actions of the Kentucky General Assembly and the Kentucky Council on Postsecondary Education. The development of the FY 2020-21 budget was severely impacted by the COVID-19 pandemic.

Step 1. Determine Initial Direct Student Impact

The revenue projections changed dramatically after the pandemic halted oncampus instruction and activities in March 2020. By April, the Undesignated General Funds budget depiction reflected a \$72.3 million shortfall, or -8.6 percent. From April through May, university leadership designed a multi-step process to address the budget shortfall.

UK'S BUDGET PROCESS FOR FY21



FIGURE 14

STEP 1: INITIAL DIRECT STUDENT IMPACT

Undesignated General Funds REVENUE PROJECTIONS \$42.6 million decrease over the FY20 budget

- State funding increases via performance funds and mandated programs allotment
- \$3.2 million more than FY20
- COVID-19's effect on enrollment, even with a modest tuition increase: \$27.2 million less than FY20
- Investment income
 \$18.6 million less than FY20

What is the initial
Direct Student
Impact of our
FY21 Budget?

\$72.3
MILLION
Shortfall

Undesignated General Funds
EXPENSE PROJECTIONS

\$29.7 million increase over the FY20 budget

- Implementation of \$12.50 minimum wage but no merit raises **\$1 million** higher than FY20
- Core Scholarship Program \$7.6 million higher than FY20
- Faculty promotions and retention fund, plus college incentive funds
 \$6.2 million higher than FY20
- Strategic Investments, fixed costs, mandated programs
 \$14.9 million higher than FY20

FIGURE 15

UNIVERSITY OF KENTUCKY

Step 2. Establish a Contingency Fund

With notice of an impending cut to state appropriations and federal relief woefully short of estimated expenses and revenue losses due to the pandemic, UK leaders saw the need to establish a contingency fund to address the many unknowns. A contingency fund of 15 percent of the shortfall, or \$10.8 million, was created, increasing the shortfall to \$83.1 million.

Step 3. Add Subsequent Budget Adjustments

As budget strategies materialized, subsequent adjustments to the estimated shortfall were necessary. For example, the projected increase in the institutional scholarship budget was lowered to reflect the anticipated smaller first-time freshman cohort.

Step 4. Assign a 10 Percent Reduction to Undesignated General Funds

After adding the contingency fund and subsequent budget adjustments, the projected shortfall in Undesignated General Funds totaled \$72.1 million. Given the magnitude of the problem, a ten percent reduction of the Undesignated General Fund base was assessed to the five primary areas of the university. A few expense budgets were exempted from the reduction as not being able to be reduced (e.g., debt service and utilities). As a result, the assignment of the 10 percent reduction generated \$64.1 million of savings.

Step 5. Allocate Reductions Within Each Area

Guided by the long-standing budget principle to strategically prevent acrossthe-board cuts and maintain and enhance academic quality, campus leaders thoughtfully applied the necessary reductions within each area to minimize direct impact on the student academic experience.

To avoid rash actions, units were given the opportunity to implement up to 30 percent of assigned reductions on a non-recurring basis for FY 2020-21, thereby creating more time to fully implement the reductions by FY 2021-22. As a result, 83.5 percent of the assigned reductions were implemented on a recurring basis for FY 2020-21. The remaining 17.5 percent, or \$10.6 million, of the reductions are expected to be implemented on a recurring basis by July 1, 2021.

Step 6. Reduce the Employer's 403(b) Retirement Contribution Rate

Unfortunately, the 10 percent reduction in steps four and five was insufficient to fully address the shortfall. The Board of Trustees subsequently approved a one-year reduction in the 403(b) employer contribution rate by five percent, from 10 percent to 5 percent, for FY 2020-21. This action is estimated to save \$19.7 million of Undesignated General Funds. As \$7.9 million is needed to offset the shortfall, the remaining \$11.8 million is added to the contingency fund.

FY 2021 BUDGET UNDESIGNATED GENERAL FUNDS

in millions		FY 2021 Budget Change	Contingency Fund
Step 1	Direct Student Impact	-\$72.3	
Step 2	Contingency Fund	-10.8	\$10.8
Step 3	Subsequent Adjustments	+11.1	
Steps 4 & 5	Assign 10% Reduction to Areas	+ 64.1	
Sub-Total		-\$ 7.9	\$10.8
Step 6	403(b) Reduction – 5%	+ 7.9	+11.8
Total		\$0	\$22.6
Use of Contin	gency Fund		-8.1
Remaining C	contingency Fund		\$14.5
State Reduction Equivalent			5.5%

FIGURE 16

As a result of these actions, a contingency fund totaling \$22.6 million has been created. During the review of unit plans for implementing the reductions, it became evident that a reduction in force could be avoided by allocating a portion of the contingency fund to select units. In addition, the subsequent budget adjustments in step three included an assumption that the scholarship adjustments could be implemented over time by backfilling with non-recurring funds. Thus, a total of \$8.1 million of the contingency fund will be used in FY 2020-21 to avoid reductions in force and phase-in the scholarship reductions, leaving \$14.5 million in the contingency fund. This remaining balance is enough to offset the equivalent of a 5.5 percent reduction in state appropriations during FY 2020-21.

UNIVERSITY OF KENTUCKY



TRACING THE SIGNIFICANT CHANGES IN THIS YEAR'S BUDGET

The FY 2020-21 budget reflects many significant revenue changes compared to the FY 2019-20 revised budget. Six of the changes are discussed in the following pages. The changes to tuition revenue, operating investment income, UK Healthcare's Hospital System revenue and clinical services revenue are primarily a result of the COVID-19 pandemic. State appropriations and research grants and contracts reflect positive changes as a result of the great work by the university's faculty, staff and students.

REVENUE BUDGETS FY 2019-20 AND FY 2020-21

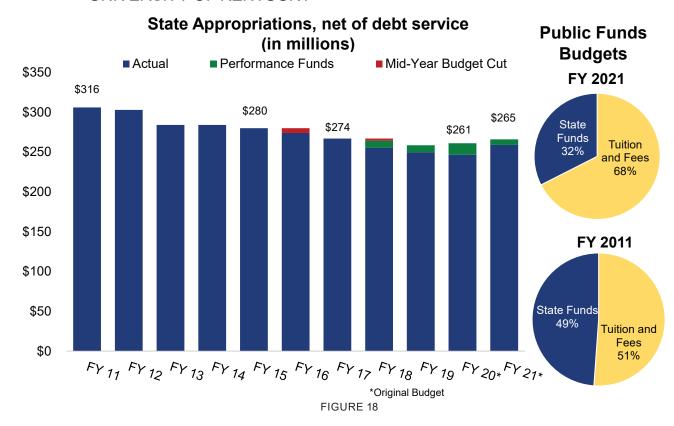
	2019-20	2020-21		
	Revised	Original		Percent
in millions	Budget	Budget	Change	Change
Undesignated General Funds:				
State Appropriations	\$261.1	\$265.2	\$4.1	1.6%
Tuition	514.4	490.0	-24.4	-4.7%
Investment Income	24.2	6.7	-17.5	-72.3%
Other	44.2	44.7	0.5	1.1%
Sub-Total	843.9	806.6	-37.3	-4.4%
Designated General Funds:				
Hospital System	2,157.8	2,081.1	-76.7	-3.6%
Clinical Services	434.6	459.5	24.9	5.7%
Other	61.3	60.3	-1.0	-1.6%
Sub-Total	2,653.7	2,600.9	-52.8	-2.0%
Auxiliary Funds				
Athletics	118.9	111.1	-7.8	-6.6%
Housing and Dining	30.4	22.6	-7.8	-25.7%
Other	86.0	78.2	-7.8	-9.1%
Sub-Total	235.3	211.9	-23.4	-9.9%
Restricted Funds				
Gov't Grants & Contracts	273.6	312.5	38.9	14.2%
Federal Appropriations	18.4	19.2	0.8	4.3%
Student Financial Aid	53.2	54.2	1.0	1.9%
Gifts	63.3	56.1	-7.2	-11.4%
Other	8.6	15.1	6.5	75.6%
Sub-Total	417.1	457.1	40.0	9.6%
Fund Balances				
General Funds	220.0	234.6	14.6	6.6%
Auxiliary Funds	10.6	11.8	1.2	11.3%
Restricted Funds	95.6	106.4	10.8	11.3%
Sub-Total	326.2	352.8	26.6	8.2%
GRAND TOTAL	\$4,476.2	\$4,429.3	-\$46.9	-1.0%

FIGURE 17

UNDESIGNATED GENERAL FUNDS: STATE APPROPRIATIONS

Prior to the start of the coronavirus pandemic, the 2020 Session of the Kentucky General Assembly was poised to pass a state budget with a modest increase in state appropriations to postsecondary education institutions, the first undesignated increase in over a decade. As the economic realities of the health pandemic took hold, the Kentucky General Assembly ended its session with the passage of a one-year state budget that primarily held state appropriations for postsecondary education institutions flat and retained the state's performance-based funding model. While this seems a relatively positive result, it should be noted that, at the time of this publication. Kentucky's public universities are bracing for reductions in state funding in Fiscal Years 2019-20 and 2020-21.

UNIVERSITY OF KENTUCKY



CHANGES IN STATE APPROPRIATIONS FY 2020 TO FY 2021



ADJUSTMENTS Mandated Programs	\$1.2
Allocation to Postsecondary Ed Performance Fund	-3.6
2020-21 Performance Award	6.6

State
Appropriations
FY 2020-21
\$265.2
Million

FIGURE 19

in millions

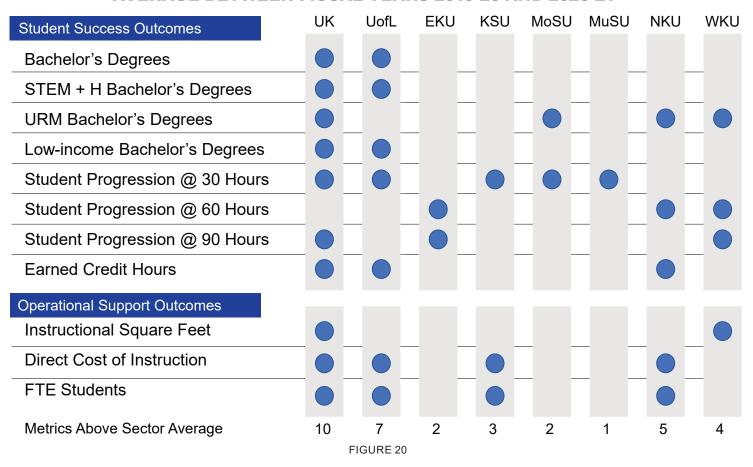
UNIVERSITY OF KENTUCKY

PERFORMANCE FUNDING

FY 2020-21 is the fourth year the Kentucky General Assembly is using the performance funding model to allocate a portion of state appropriations to the public universities and the Kentucky Community and Technical College System (KCTCS). The model is based on 11 metrics primarily focused on student success including bachelor's degrees produced, earned student credit hours, and undergraduate student retention and progression.

Kentucky's public universities and colleges were required to allocate two percent of their state appropriations, less mandated programs, to the Postsecondary Education Performance Fund. The Fund totaled \$14.9 million for FY 2020-21. Based on performance, the University of Kentucky's allocation of \$3.6 million resulted in a net gain of \$3 million (a total \$6.6 million performance award) in FY 2020-21.

METRICS WHERE RATES OF GROWTH EXCEEDED SECTOR AVERAGE BETWEEN FISCAL YEARS 2019-20 AND 2020-21



UNIVERSITY OF KENTUCKY



UNDESIGNATED GENERAL FUNDS: OPERATING INVESTMENT INCOME

The target for the federal funds rate has varied widely over the years in response to the prevailing economic conditions. It was set as high as 20 percent in the early 1980s in response to inflation. With the Great Recession of 2007 – 2009, the rate was slashed to a record low target of zero to .25 percent to encourage growth. The federal funds rate influences short-term interest rates thereby affecting the amount of investment income the university earns on it daily operating cash balances.

From FY 2016-17 to FY 2019-20, the university's budget for investment income earned on its daily operating cash increased from \$4.0 million to \$24.2 million. In response to the pandemic, the federal funds rate has fallen from 2.39 percent as of July 1, 2019, to 1.59 percent as of March 3, 2020, to .05 percent as of June 1, 2020. This change has dramatically reduced the university's FY 2020-21 projected investment income to \$6.7 million, a decrease of \$17.5 million, or -72.3 percent, from FY 2019-20.



Citation: Federal Reserve Bank of New York, Effective Federal Funds Rate [EFFR], retrieved from FRED, Federal Reserve Bank of St. Louis; https://fred.stlouisfed.org/series/EFFR, June 12, 2020.

UNIVERSITY OF KENTUCKY

UK HEALTHCARE OPERATIONAL STATISTICS AND TRENDS

Key Operating Statistics	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Revised Budget	FY 2019-20 Revised Forecast	FY 2020-21 Original Budget
Inpatient Discharges	38,706	40,909	41,589	43,193	38,282	42,803
Inpatient Days	263,538	275,463	282,367	293,382	268,708	301,522
Outpatient Visits – All	1,602,378	1,689,365	2,144,375	2,335,888	2,170,017	2,312,439
wRVUs*	3,155,441	3,477,770	3,714,683	3,947,233	3,673,326	4,105,115

^{*}Work Relative Value Units

FIGURE 22

DESIGNATED GENERAL FUNDS: HOSPITAL SYSTEM AND CLINICAL SERVICES

The UK HealthCare (UKHC) Hospital System includes UK Albert B. Chandler Hospital, Kentucky Children's Hospital, Eastern State Hospital, UK Good Samaritan Hospital, and UK Pharmacy Services. From FY 2019-20 to FY 2020-21, the Hospital System's Designated General Funds operating revenues are budgeted to decrease by \$76.7 million, or -3.6 percent, to \$2,081,083,900.

UKHC's FY 2020-21 budget assumptions include:

- Patient care volumes are predicted to ramp up to pre-COVID-19 levels by October 2020.
- An additional 1,050 discharges are budgeted for process improvement initiatives to be implemented during FY 2020-21 including Advancing Best Care and

Electronic Intensive Care Unit and reflects projected faculty recruitment efforts.

- Incremental operational expenses related to COVID-19 for personal and protective equipment are incorporated.
- The Electronic Health Record (EHR) non-capitalized expenses of \$89.4 million are included in the budget; an additional \$65.4 million of capitalized expense will also occur during FY 2020-21 for a total projected cash outlay of \$153.9 million.
- Impact of the university's reduction in the employer retirement contribution rate is incorporated into the budget.

Clinical Services revenue includes patient care services provided by the College of Medicine and the College of Dentistry. Clinical Services revenue is budgeted to increase by 5.7 percent to \$459.5 million for FY 2020-21. This increase includes the reimbursement changes related to Federal Directed Payments.

UNIVERSITY OF KENTUCKY

UK RESEARCH FOUNDATION

Grants and Contracts	FY 2019-20 Original Budget	FY 2020-21 Original Budget	Change
Federal	\$219,295,600	\$251,538,000	\$32,242,400
State and Local	25,670,300	29,444,600	3,774,300
Non-Governmental & Other	35,934,100	41,217,400	5,283,300
F&A*	57,000,000	59,000,000	2,000,000
Total	\$337,900,000	\$381,200,000	\$43,300,000

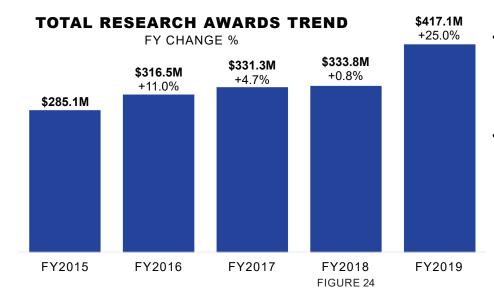
^{*}Recoveries of Facilities and Administrative Costs

FIGURE 23

RESTRICTED FUNDS: GRANTS AND CONTRACTS

Research grant and contract awards exceeded more than \$400 million in FY 2018-19. Flanked by the KY HEAL (Helping to End Addiction Long-term) grant, the largest grant award in UK history, the UK Research Foundation's revenue from grants and contracts is expected to increase by almost 13 percent in FY 2020-21 to \$381.2 million. Awarded by the National Institutes of Health, the \$87 million KY HEAL study is aimed at reducing opioid overdose deaths by 40 percent in select communities.

RESEARCH AWARDS TO REVENUES



- Grant & contract awards totaled \$417.1 million in FY 2019, a one-year increase of \$83.3 million
- For FY 2021, revenues from grants and contracts are expected to increase by \$43 million to \$381 million, or 12.8 percent

UNIVERSITY OF KENTUCKY



Per the 2018 Higher Education Research and Development (HERD) Survey, conducted by the National Center for Science and Engineering Statistics, UK's research and development expenditures rank 63rd out of 624 public and private universities and 42nd among 394 public institutions.

HIGHER EDUCATION RESEARCH AND DEVELOPMENT SURVEY

	TOTAL	ANNUAL PERCENT		*Dollars in thousands
YEAR	EXPENDITURES	CHANGE	RANK	**Rank out of public
2010	\$359,944		58	and private institutions
2011	\$372,932	3.6%	59	SOURCE: National
2012	\$360,776	-3.3%	64	Center for Science
2013	\$339,764	-5.8%	69	and Engineering
2014	\$328,239	-3.4%	68	Statistics, National
2015	\$331,705	1.1%	69	Science Foundation, Higher Education
2016	\$349,661	5.4%	64	Research and
2017	\$378,374	8.2%	62	Development Survey.
2018	\$393,034	3.9%	63	
2019	\$410,581	4.5%	TBD	

FIGURE 25

UNIVERSITY OF KENTUCKY

V. UNDESIGNATED GENERAL FUNDS: TUITION REVENUE

Typically, three drivers influence tuition revenue: enrollment; residency and price. Prior to the health pandemic, the university had identified growth targets across distinct categories as part of the Our Path Forward initiative. In addition to the traditional firsttime freshmen pipeline, deliberate strategies were underway to serve more non-traditional students. The economic uncertainty associated with the pandemic has temporarily thwarted those goals. As a result, the budget reflects expected declines in enrollment, including the fall 2020 entering class. With a modest tuition increase for the coming academic year, projected tuition revenue, reflects a decline of \$24.4 million, or -4.8 percent, compared to the previous year.

RECOMMENDED TUITION AND MANDATORY FEES

PER SEMESTER

Undergraduate	Fall 2019	Fall 2020	% change
Resident	\$6,180	\$6,242	1.0%
Non-resident	\$15,340	\$15,647	2.0%

Graduate	Fall 2019	Fall 2020	% change
Resident	\$6,702	\$6,769	1.0%
Non-resident	\$16,282	\$16,608	2.0%

Online	Fall 2019	Fall 2020	% change
On-campus students (per hour credit)	\$601	\$607	1.0%
Online only students (per hour credit)	\$570	\$576	1.0%

FIGURE 26

IMPACT OF THE VIRUS ON ENROLLMENT

Our Path Forward Phase II Strategies	Fall 2018 Actual			Revised FY 2021 Targets
1. Continue Enrollment Growth - FTFR	5,077	5,348	5,700 (+350)	4,500 (-848)
2. Transfer Students	893	1,002	1,100 (+100)	500 (-502)
3. Continue Online Enrollment Growth	4,947 UG 1,384 Graduate	4,272 UG 1,355 Graduate	TBD	Maintain

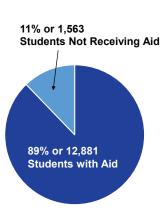
UNIVERSITY OF KENTUCKY

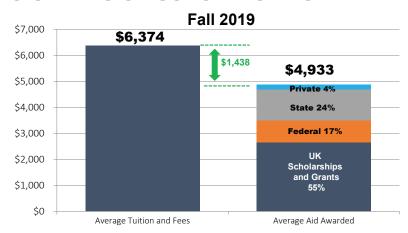
UK UNDERGRADUATE FULL-TIME RESIDENT STUDENTS RECEIVING GRANTS OR SCHOLARSHIPS

VI. STUDENT AFFORDABILITY

For fall 2019, nearly 90 percent of the undergraduate, resident full-time students received financial aid – grants or scholarships that did not have to be repaid. For these students, their average net price for tuition and fees was \$1,438 — \$4,933 less than the sticker price (a 77% discount).

Twenty-five percent of UK's undergraduate full-time resident students that completed a Free Application for Federal Student Aid (FAFSA) are from families with a median income of \$21,992. On average, these students received enough grants or scholarships to cover the full cost of tuition and mandatory fees.





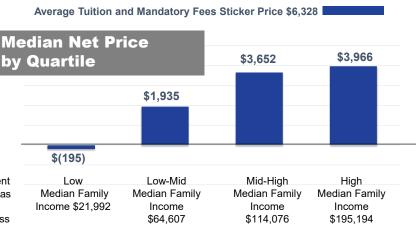
89% of full-time resident undergraduates received student financial aid. These students paid, on average, \$1,438 out-of-pocket for tuition and fees in Fall 2019.

FIGURE 28

UNIVERSITY OF KENTUCKY NET PRICE BY INCOME QUARTILE, FALL 2019

25% of our undergraduate full-time Kentucky students are from families with a median income of \$21,992. For these students, grants and scholarships on average covered 100% of tuition and mandatory fees.

Chart based upon 9,136 full-time undergraduate, resident students who filed the FAFSA as dependents. Median family income based on adjusted gross income as reported.

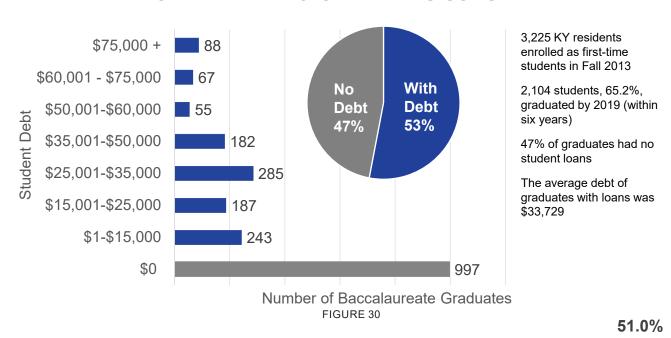


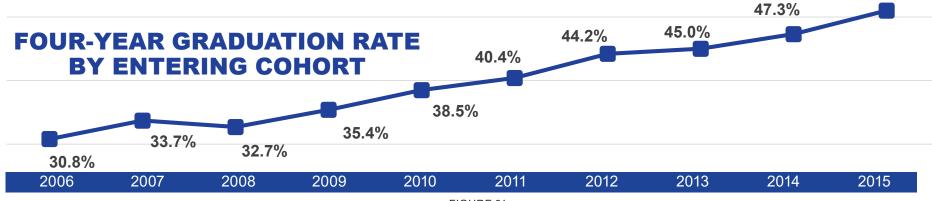
UNIVERSITY OF KENTUCKY

Almost half of the undergraduate resident students that entered in fall 2013 and graduated within six years did so without any student loans. The average debt of the graduates with loans was \$33,729.

As a result of many university initiatives, the institution's first-to-second fall retention rate has progressed to record levels, reaching 85.0 percent for the fall 2018 cohort (i.e., fall 2018 first-time undergraduate students that returned in fall 2019). Even more impressive is the significant increase in the university's four-year graduation rate, which has increased from 30.8 percent for the undergraduate students that entered in fall 2006 to 51.0 percent for the undergraduate students that entered in fall 2015

AVERAGE DEBT OF RESIDENT BACCALAUREATE GRADUATES FROM THE FALL 2013 ENTERING COHORT





UNIVERSITY OF KENTUCKY



VII. BUDGET SUMMARY

A good measure of an institution's fiscal health is the annual debt service as a percent of adjusted revenues. The Commonwealth of Kentucky uses this metric to determine its available debt capacity. For the Commonwealth, the upper limit is generally set at six percent of revenues.

For the university, its annual debt service is a function of how much agency bonds

the university has issued. State bonds are not a liability of the university as the debt service for these bonds is paid directly by the Commonwealth. While the university's annual debt service will have increased from \$75.8 million in FY 2011-12 to \$92.4 million in FY 2020-21, the university's adjusted budget has increased at a faster pace. As a result, the university's debt service as a percent of its adjusted operating budget has fallen from 3.8 percent to 2.6 percent, reflecting a strong fiscal position.

UNIVERSITY OF KENTUCKY

FISCAL HEALTH

DEBT SERVICE AS A PERCENTAGE OF ADJUSTED OPERATING BUDGET*



FIGURE 32

VIII. CAPITAL BUDGET SUMMARY

Regarding capital projects, in July 2011, the university, in partnership with the Commonwealth of Kentucky, initiated the modernization and renewal of the state's flagship institution's facilities. Through this partnership, over \$2.6 billion has been invested to protect historically significant buildings; increase building accessibility; and provide the infrastructure necessary to ensure student success and healthcare advancements that benefit all Kentuckians. In furtherance of this partnership, the 2020 Session of the Kentucky General Assembly authorized the 241 capital projects requested by the university in its 2020-22 Capital Budget Request. The legislative authorizations include:

- \$14 million in state funded bonds for the university's Improve Sanders-Brown Center on Aging/ Neurosciences Facilities capital project;
- Up to \$188 million in agency bonds for the next phase of the university's modernization and renewal initiative;
- Up to \$75 million in agency bonds for UK HealthCare projects; and
- · Various other capital projects funded with agency bonds and agency funds.

The FY 2020-21 Capital Budget section included herein outlines the university's capital projects with an approved scope of \$1 million or more which are underway as of May 2020.

CONSOLIDATED FY 2020-21 OPERATING BUDGET EXPENDITURE SUMMARIES

MAJOR FUNCTION

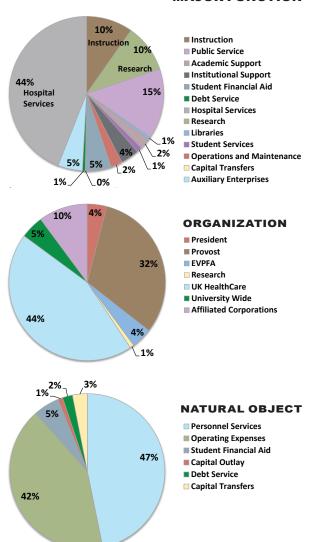
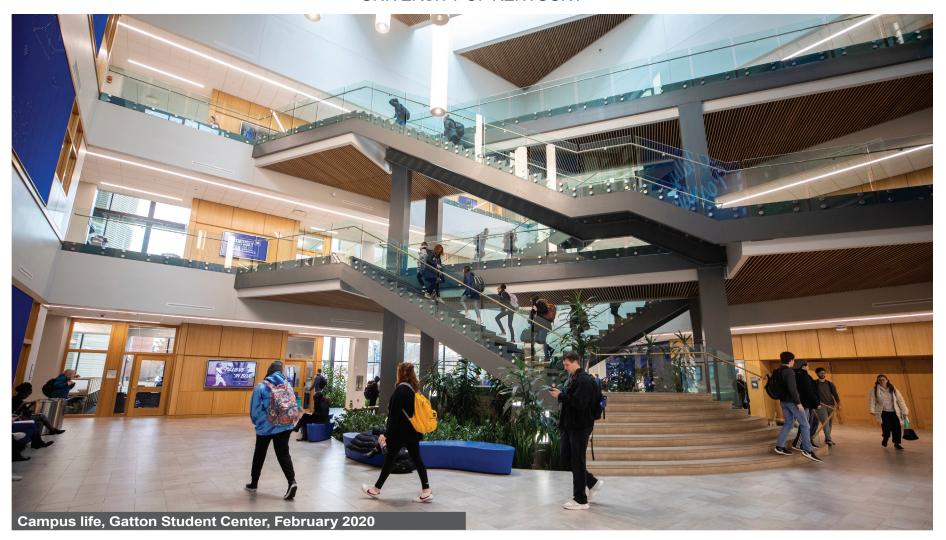


FIGURE 33

UNIVERSITY OF KENTUCKY



IX. THE FUTURE

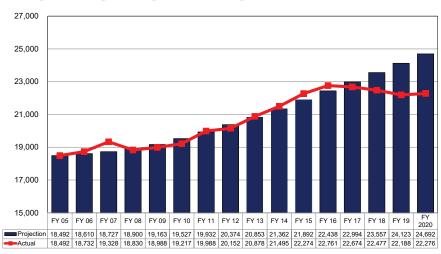
The University of Kentucky, like many colleges and universities, continues to search, implement, assess and revise efficient and effective modes of operation. However, we cannot best serve our Commonwealth by simply becoming more efficient. We must award more degrees and credentials to more students, we must search for more discoveries, we must pursue more creative arts, and we must cure and sustain more patients. The university and the Commonwealth must continue in partnership for the benefit of all.

Top 20 Business Plan Growth Targets

UNIVERSITY OF KENTUCKY

The original Top 20 Business Plan, approved by the Board of Trustees in December 2005, included targets for year-to-year growth in undergraduate and graduate enrollment, number of full-time faculty, and research volume.

UNDERGRADUATE ENROLLMENT



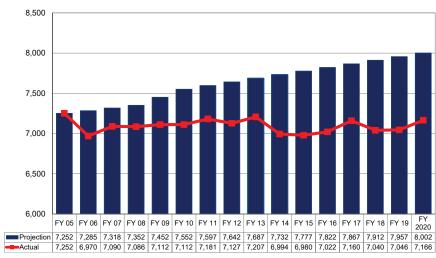
Source: CPE Fall Enrollment Data

FULL-TIME FACULTY



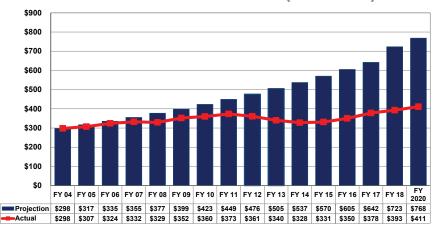
Note: Includes library faculty who are reported to IPEDS as "other professionals." Source: IPEDS Human Resources Survey

GRADUATE /PROFESSIONAL ENROLLMENT



Source: IPEDS Fall Enrollment Survey

RESEARCH EXPENDITURES (in millions)



Note: Beginning in FY 2009-10, the Higher Education Research and Development survey began including all fields of R&D activities and expenditures. In prior years, the survey included only science and engineering.

Source: NSF Higher Education Research and Development Survey

2018-19	2019-20		2020-21 Original Proposed Budget			
Total Actual	Total Revised Budget		General Funds	Auxiliary Funds	Restricted Funds	Total
		REVENUES				
		State Appropriations				
\$249,375,800	\$246,563,900	Operating	\$258,609,200	\$0	\$0	\$258,609,200
9,119,000	14,492,500	Performance Funding	6,621,600	0	0	6,621,600
\$258,494,800	\$261,056,400	Total State Appropriations	\$265,230,800	\$0	\$0	\$265,230,800
		Student Tuition and Fees				
		Tuition				
\$458,067,600	\$496,369,600	Fall, Spring, and Winter	\$470,304,800	\$0	\$0	\$470,304,800
20,415,000	18,016,900	Summer	19,664,000	0	0	19,664,000
		Fees				
8,958,200	7,705,700	Noncredit	7,248,800	200,000	0	7,448,800
		Mandatory Registration Fees				
280,800	285,000	Campus Modernization - Enhancing the Core	285,000	0	0	285,000
202,300	208,000	Community Outreach	208,000	0	0	208,000
280,900	300,000	Diversity	225,000	0	0	225,000
187,300	191,000	Environmental Stewardship	191,000	0	0	191,000
6,630,400	6,638,500	Gatton Student Center	0	6,286,600	0	6,286,600
(1,200)	0	Intercollegiate Athletics	0	0	0	0
315,800	325,000	International Study Abroad	260,000	0	0	260,000
4,037,300	4,080,000	Johnson Center	4,080,000	0	0	4,080,000
93,600	104,000	Kernel	0	104,000	0	104,000
760,400	1,052,700	Student Activites Board	0	845,000	0	845,000
4,063,800	4,088,900	Student Center Renovation	0	3,840,500	0	3,840,500
561,200	592,500	Student Government Association	0	624,000	0	624,000
8,745,100	8,512,800	Student Health	0	8,629,100	0	8,629,100
1,373,400	1,417,000	Student Involvement	0	1,375,000	0	1,375,000

2018-19	2019-20		2020-21 Original Proposed Budget			
Total Actual	Total Revised Budget		General Funds	Auxiliary Funds	Restricted Funds	Total
		REVENUES (cont.)				
		Student Tuition and Fees (cont.)				
		Fees (cont.)				
		Mandatory Registration Fees (cont.)				
\$680,700	\$702,000	Student Services	\$702,000	\$0	\$0	\$702,000
5,003,600	5,080,000	Technology	5,041,400	0	0	5,041,400
254,100	250,000	Transportation Services	0	250,000	0	250,000
257,400	289,100	WRFL Student Radio	0	286,000	0	286,000
22,841,400	23,625,700	Other Student Fees	19,547,000	1,100,000	0	20,647,000
\$544,009,100	\$579,834,400	Total Student Tuition and Fees	\$527,757,000	\$23,540,200	\$0	\$551,297,200
\$26,688,900	\$35,724,300	County Appropriations	\$37,696,200	\$0	\$0	\$37,696,200
		Endowment and Investment Income				
\$5,227,900	\$24,246,800	Endowment Spending Distribution	\$2,295,400	\$0	\$18,719,700	\$21,015,100
597,000	680,200	Intercollegiate Athletics	0	0	521,200	521,200
146,200	319,400	UK Gluck Equine Research Foundation, Inc.	0	0	318,700	318,700
24,300	50,200	UK Humanities Foundation, Inc.	0	0	39,400	39,400
32,700	70,200	UK Mining Engineering Foundation, Inc.	0	0	55,000	55,000
1,145,400	254,100	UK Research Foundation	0	0	255,100	255,100
15,655,400	21,664,200	Operating Investment Income	4,728,800	0	0	4,728,800
6,888,600	1,138,600	Other	550,000	0	899,200	1,449,200
\$29,717,500	\$48,423,700	Total Endowment and Investment Income	\$7,574,200	\$0	\$20,808,300	\$28,382,500

2018-19	2019-20		2020-21 Original Proposed Budget			
Total Actual	Total Revised Budget		General Funds	Auxiliary Funds	Restricted Funds	Total
		REVENUES (cont.)				
		Federal Appropriations				
\$9,711,000	\$11,139,200	Agricultural Cooperative Extension Service	\$0	\$0	\$11,565,700	\$11,565,700
7,528,400	7,235,300	Agricultural Experiment Station	0	0	7,613,300	7,613,300
		-				
\$17,239,400	\$18,374,500	Total Federal Appropriations	\$0	\$0	\$19,179,000	\$19,179,000
		Gifts, Grants, and Contracts				
		Federal Grants and Contracts				
\$210,278,200	\$219,295,600	UK Research Foundation	\$0	\$0	\$251,538,000	\$251,538,000
26,293,100	26,110,000	Other	135,000	0	26,375,000	26,510,000
		Gifts and Other Grants and Contracts				
4,600,000	0	Gatton Student Center	0	0	0	0
0	4,900,000	Housing Operations	0	0	0	0
36,622,600	37,391,000	Intercollegiate Athletics	0	0	33,191,000	33,191,000
152,500	0	UK Gluck Equine Research Foundation, Inc.	0	0	0	0
600	0	UK Humanities Foundation, Inc.	0	0	0	0
208,800	956,400	UK Research Foundation	0	0	1,317,300	1,317,300
31,741,800	21,399,200	Other	1,207,300	0	20,374,200	21,581,500
		Non-Governmental Grants and Contracts				
30,385,600	35,098,900	UK Research Foundation	0	0	40,259,400	40,259,400
15,842,600	15,882,100	Other	1,444,500	0	18,442,600	19,887,100
		State and Local Grants and Contracts				
28,096,600	27,605,300	UK Research Foundation	1,935,000	0	29,444,600	31,379,600
34,946,700	30,143,100	Other	1,542,000	0	31,591,400	33,133,400
\$419,169,100	\$418,781,600	Total Gifts, Grants, and Contracts	\$6,263,800	\$0	\$452,533,500	\$458,797,300

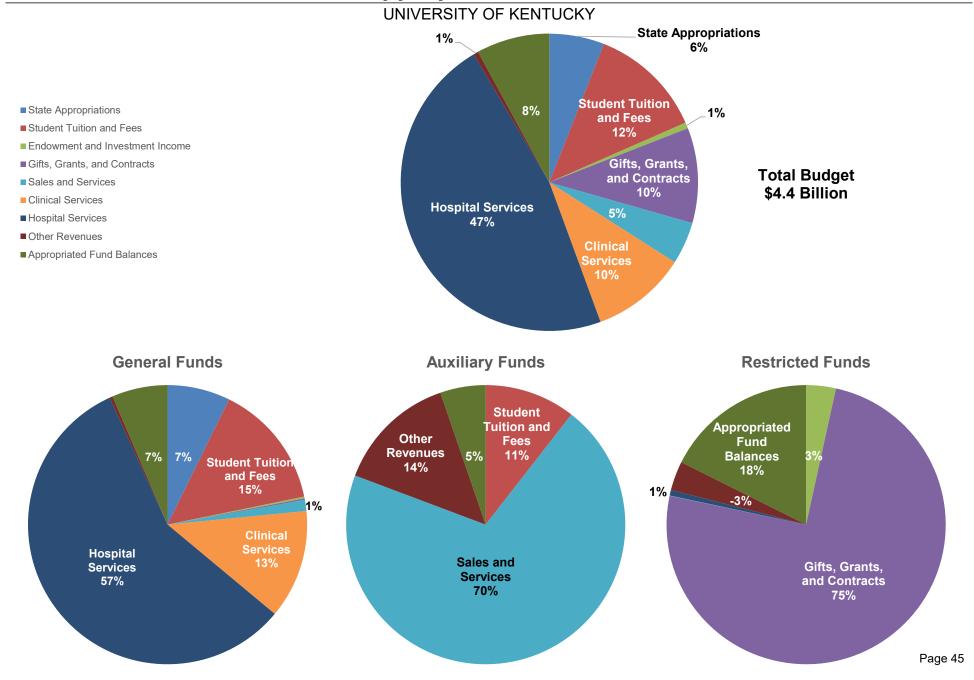
2018-19	2019-20		2020-21 Original Proposed Budget			
Total Actual	Total Revised Budget		General Funds	Auxiliary Funds	Restricted Funds	Total
		REVENUES (cont.)				
\$67,100,400	\$57,000,000	Recoveries of Facilities and Administrative Costs	\$59,000,000	\$0	\$0	\$59,000,000
		Sales and Services				
\$1,978,600	\$1,704,500	Agricultural Farm Sales	\$1,645,100	\$0	\$0	\$1,645,100
4,120,400	3,817,000	Agricultural Public and Regulatory Services	6,372,800	0	0	6,372,800
		Departmental Sales and Services				
6,668,800	6,438,900	Central Kentucky Management Services, Inc.	6,438,900	0	0	6,438,900
15,826,200	14,852,600	Dining Operations	0	8,305,100	0	8,305,100
431,600	573,200	Gatton Student Center	0	269,000	0	269,000
22,328,700	15,621,000	Housing Operations	0	14,244,900	0	14,244,900
117,391,400	118,851,100	Intercollegiate Athletics	0	111,123,600	0	111,123,600
15,386,200	15,834,000	Transportation Services	0	13,918,000	0	13,918,000
5,900	0	UK Gluck Equine Research Foundation, Inc.	0	0	0	0
3,151,000	1,850,000	UK Research Foundation	1,850,000	0	0	1,850,000
2,572,900	2,321,900	University Health Services	0	2,590,500	0	2,590,500
51,748,900	38,277,100	Other	30,286,800	6,615,500	194,700	37,097,000
\$241,610,600	\$220,141,300	Total Sales and Services	\$46,593,600	\$157,066,600	\$194,700	\$203,854,900
\$463,565,500	\$434,650,700	Clinical Services	\$459,555,900	\$0	\$0	\$459,555,900
\$1,774,647,400	\$2,159,766,300	Hospital Services	\$2,081,083,900	\$0	\$4,000,000	\$2,085,083,900
\$3,842,242,700	\$3,799,102,500	TOTAL CURRENT FUNDS REVENUES	\$3,490,755,400	\$180,606,800	\$496,715,500	\$4,168,077,700

UNIVERSITY OF KENTUCKY

2018-19	2019-20		2020-21 Original Proposed Budget				
Total Actual	Total Revised Budget		General Funds	Auxiliary Funds	Restricted Funds	Total	
\$0	\$326,248,800	REVENUES (cont.) APPROPRIATED FUND BALANCES	\$234,637,800	\$11,794,700	\$106,426,600	\$352,859,100	
\$3,842,242,700	\$4,125,351,300	TOTAL CURRENT FUNDS REVENUES AND APPROPRIATED FUND BALANCES	\$3,725,393,200	\$192,401,500	\$603,142,100	\$4,520,936,800	
(\$54,577,700)	(\$83,826,800)	NET TRANSFERS 1	(\$83,253,000)	\$31,298,000	(\$39,592,300)	(\$91,547,300)	
\$3,787,665,000	\$4,041,524,500	TOTAL CURRENT FUNDS REVENUES, APPROPRIATED FUND BALANCES AND NET TRANSFERS	\$3,642,140,200	\$223,699,500	\$563,549,800	\$4,429,389,500	

Notes:

¹⁾ Transfers reflect the movement of funds within the Current Funds (General, Auxiliary and Restricted) and movement of funds between fund groups (Current, Plant, Endowment, etc.)



Current Funds Expenditures by Major Object

2018-19	2019-20		2020-21 Original Proposed Budget					
Total Actual	Total Revised Expense Budget	MAJOR OBJECT	General Funds	Auxiliary Funds	Restricted Funds	Total		
		University Including Hospital System						
\$2,006,133,300	\$2,083,448,700	Personnel Services	\$1,763,803,400	\$82,067,600	\$227,840,500	\$2,073,711,500		
1,192,672,800	1,900,888,500	Operating Expenses	1,525,858,100	100,022,600	217,707,500	1,843,588,200		
218,583,700	235,641,400	Student Financial Aid	154,304,300	0	83,908,900	238,213,200		
7,014,400	49,116,100	Capital Outlay	20,593,500	829,300	23,365,500	44,788,300		
		Transfers						
196,147,700	118,407,100	Capital Transfers	110,266,300	15,715,300	10,727,400	136,709,000		
86,339,400	88,673,400	Debt Service	67,314,600	25,064,700	0	92,379,300		
		TOTAL CURRENT FUNDS EXPENDITURES						
\$3,706,891,300	\$4,476,175,200	BY MAJOR OBJECT	\$3,642,140,200	\$223,699,500	\$563,549,800	\$4,429,389,500		
		University Excluding Hospital System						
\$1,323,489,200	\$1,275,005,300	Personnel Services	\$959,565,200	\$82,067,600	\$227,840,500	\$1,269,473,300		
433,936,500	805,511,100	Operating Expenses	537,514,200	100,022,600	217,134,900	854,671,700		
218,583,700	235,641,400	Student Financial Aid	154,304,300	0	83,908,900	238,213,200		
6,848,700	49,116,100	Capital Outlay	20,593,500	829,300	23,365,500	44,788,300		
		Transfers						
140,700,400	36,225,200	Capital Transfers	4,300	15,715,300	7,300,000	23,019,600		
47,160,400	46,717,000	Debt Service	25,372,000	25,064,700	0	50,436,700		
		TOTAL CURRENT FUNDS EXPENDITURES						
\$2,170,718,900	\$2,448,216,100	BY MAJOR OBJECT	\$1,697,353,500	\$223,699,500	\$559,549,800	\$2,480,602,800		

Current Funds Expenditures by Major Object

2018-19	2019-20	2020-21 Original Proposed Budget						
Total Actual	Total Revised Expense Budget	MAJOR OBJECT	General Funds	Auxiliary Funds	Restricted Funds	Total		
		Hospital System						
\$682,644,100	\$808,443,400	Personnel Services	\$804,238,200	\$0	\$0	\$804,238,200		
758,736,300	1,095,377,400	Operating Expenses	988,343,900	0	572,600	988,916,500		
0	0	Student Financial Aid	0	0	0	0		
165,700	0	Capital Outlay	0	0	0	0		
		Transfers						
55,447,300	82,181,900	Capital Transfers	110,262,000	0	3,427,400	113,689,400		
39,179,000	41,956,400	Debt Service	41,942,600	0	0	41,942,600		
		TOTAL CURRENT FUNDS EXPENDITURES						
\$1,536,172,400	\$2,027,959,100	BY MAJOR OBJECT	\$1,944,786,700	\$0	\$4,000,000	\$1,948,786,700		

Current Funds Expenditures by Function

2018-19	2019-20		2020-21 Original Proposed Budget						
Total Actual	Total Revised Expense Budget	FUNCTION	General Funds	Auxiliary Funds	Restricted Funds	Total			
\$321,305,600	\$461,980,400	Instruction	\$399,315,400	\$0	\$32,596,500	\$431,911,900			
320,041,000	401,277,900	Research	166,968,100	0	279,575,600	446,543,700			
630,160,200	618,629,600	Public Service	534,126,300	0	118,341,800	652,468,100			
25,733,900	27,472,700	Libraries	20,039,700	0	4,569,500	24,609,200			
91,896,400	114,977,300	Academic Support	87,723,500	0	15,518,500	103,242,000			
45,248,700	50,458,300	Student Services	46,546,000	0	3,322,200	49,868,200			
149,113,100	163,600,300	Institutional Support	162,293,000	0	8,683,300	170,976,300			
70,912,300	96,355,500	Operation and Maintenance	100,658,900	0	5,718,500	106,377,400			
218,583,700	235,641,400	Student Financial Aid	154,304,300	0	83,908,900	238,213,200			
		Transfers							
18,693,700	6,700,000	Capital Transfers	4,300	0	3,300,000	3,304,300			
22,636,500	22,181,600	Debt Service	25,372,000	0	0	25,372,000			
\$1,914,325,100	\$2,199,275,000	Total	\$1,697,351,500	\$0	\$555,534,800	\$2,252,886,300			
		Auxiliary Enterprises							
\$4,266,100	\$3,150,700	Dining	\$0	\$2,990,600	\$0	\$2,990,600			
5,304,800	4,289,800	Gatton Student Center	0	3,540,800	0	3,540,800			
11,294,600	8,997,300	Housing	0	7,468,200	0	7,468,200			
122,720,400	138,624,400	Intercollegiate Athletics	0	130,795,500	15,000	130,810,500			
9,927,900	15,180,600	Transportation Services	0	12,058,500	0	12,058,500			
8,858,000	11,689,400	University Health Service	0	14,668,300	0	14,668,300			
14,409,400	12,948,300	Other	2,000	11,397,600	0	11,399,600			
,,	, , ,	Transfers	_,	, ,		, ,			
55,974,300	29,525,200	Capital Transfers	0	15,715,300	4,000,000	19,715,300			
24,523,900	24,535,400	Debt Service	0	25,064,700	0	25,064,700			
\$257,279,400	\$248,941,100	Total Auxiliary Enterprises	\$2,000	\$223,699,500	\$4,015,000	\$227,716,500			

Current Funds Expenditures by Function

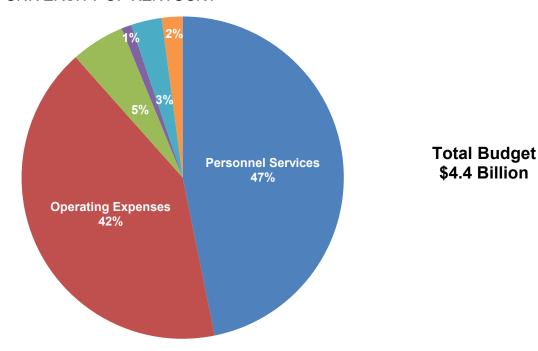
2018-19	2019-20	2020-21 Original Proposed Budget						
Total Actual	Total Revised Expense Budget	FUNCTION	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$1,440,660,600	\$1,903,820,800	Hospital Services	\$1,792,582,100	\$0	\$572,600	\$1,793,154,700		
		Transfers						
55,447,300	82,181,900	Capital Transfers	110,262,000	0	3,427,400	113,689,400		
39,179,000	41,956,400	Debt Service	41,942,600	0	0	41,942,600		
\$1,535,286,900	\$2,027,959,100	Total Hospital Services	\$1,944,786,700	\$0	\$4,000,000	\$1,948,786,700		
		TOTAL CURRENT FUNDS EXPENDITURES						
\$3,706,891,400	\$4,476,175,200	BY FUNCTION	\$3,642,140,200	\$223,699,500	\$563,549,800	\$4,429,389,500		

Current Funds Expenditures by Major Object

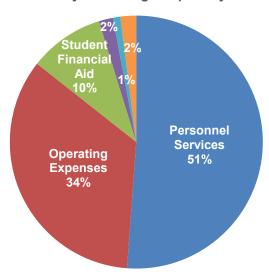




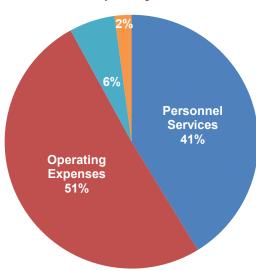
- Student Financial Aid
- Capital Outlay
- Capital Transfers
- Debt Service



University Excluding Hospital System







President Area

UNIT BUDGET SUMMARY

2019-20

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Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Office of the President					
\$4,567,800	Administration	\$3,231,100	\$0	\$1,346,100	\$4,577,200	0.21%
150,000	Board of Trustees	135,000	0	0	135,000	-10.00%
79,000	Staff Senate	76,100	0	0	76,100	-3.67%
100	Student Financial Aid	0	0	200	200	100.00%
175,500	University Senate	171,500	0	0	171,500	-2.28%
\$4,972,400	Total	\$3,613,700	\$0	\$1,346,300	\$4,960,000	-0.25%
\$349,400	Center for Rural Development	\$349,400	\$0	\$0	\$349,400	0.00%
	Institutional Diversity					
\$1,822,700	Administration	\$1,489,700	\$0	\$208,100	\$1,697,800	-6.85%
955,700	Learning Services Center	794,200	0	8,800	803,000	-15.98%
175,500	Minority Student Affairs	164,600	0	0	164,600	-6.21%
310,700	MLK Cultural Center	298,200	0	0	298,200	-4.02%
114,300	Student Financial Aid	0	0	117,300	117,300	2.62%
38,100	Student Support Services	31,100	0	5,000	36,100	-5.25%
\$3,417,000	Total	\$2,777,800	\$0	\$339,200	\$3,117,000	-8.78%
	Intercollegiate Athletics					
\$141,268,300	Operations	\$0	\$133,334,900	\$1,112,200	\$134,447,100	-4.83%
3,000,000	Non-Operating Expenses	0	0	3,000,000	3,000,000	0.00%
6,825,100	Debt Service	0	6,813,400	0	6,813,400	-0.17%
\$151,093,400	Total	\$0	\$140,148,300	\$4,112,200	\$144,260,500	-4.52%
\$2,969,500	Legal Counsel	\$2,512,400	\$0	\$0	\$2,512,400	-15.39%

President Area

UNIT BUDGET SUMMARY

2019-20

2020-21 Original Proposed Expense Budget

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Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Philanthropy					
\$15,525,700	Administration	\$11,750,800	\$0	\$3,506,700	\$15,257,500	-1.73%
322,800	Annual Giving Program	59,800	0	263,000	322,800	0.00%
133,500	Student Financial Aid	0	0	133,400	133,400	-0.07%
\$15,982,000	Total	\$11,810,600	\$0	\$3,903,100	\$15,713,700	-1.68%
	University Relations					
\$1,006,800	Administration	\$949,200	\$0	\$0	\$949,200	-5.72%
728,400	Community Engagement	353,400	0	316,800	670,200	-7.99%
325,600	Federal Relations	306,900	0	0	306,900	-5.74%
3,647,500	Marketing and Brand Strategy ¹	2,698,800	0	0	2,698,800	-26.01%
1,835,600	Public Relations and Strategic Communications	1,930,200	0	0	1,930,200	5.15%
6,600	Student Financial Aid	0	0	5,200	5,200	-21.21%
475,900	University Events	446,200	0	0	446,200	-6.24%
1,733,500	WUKY	508,300	0	723,900	1,232,200	-28.92%
\$9,759,900	Total	\$7,193,000	\$0	\$1,045,900	\$8,238,900	-15.58%
\$188,543,600	TOTAL PRESIDENT AREA	\$28,256,900	\$140,148,300	\$10,746,700	\$179,151,900	-4.98%

Notes

¹University Relations IT Communications, and Marketing unit moved from the Marketing and Brand Strategy division to the Enterprise Computing Services unit of Information Technology Services in the EVPFA Area effective July 1, 2020.

UNIT BUDGET SUMMARY

2019-20

		2720 21 Original 1 Topossa 2/spoiled 2 dagset				
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	College of Agriculture, Food and Environment					
\$2,895,900	Administration	\$930,500	\$0	\$1,921,100	\$2,851,600	-1.53%
2,107,700	Advancement	234,100	0	1,462,900	1,697,000	-19.49%
1,845,100	Agricultural Economics	1,517,300	0	68,500	1,585,800	-14.05%
205,800	Agriculture Motor Pool Security	206,800	0	0	206,800	0.49%
2,251,400	Animal and Food Sciences	1,707,400	0	387,700	2,095,100	-6.94%
1,915,400	Arboretum	289,400	0	1,253,500	1,542,900	-19.45%
1,253,100	Biosystems and Agricultural Engineering	1,066,900	0	153,300	1,220,200	-2.63%
231,200	Business Center	222,900	0	0	222,900	-3.59%
1,650,900	Center for Student Success	1,464,000	0	27,900	1,491,900	-9.63%
1,078,100	Community and Leadership Development	969,300	0	8,600	977,900	-9.29%
1,129,000	Dietetics and Human Nutrition	916,100	0	2,000	918,100	-18.68%
627,200	Entomology	488,700	0	79,300	568,000	-9.44%
15,700	Equine Programs	0	0	118,600	118,600	655.41%
1,300	Facility Management	0	0	700	700	-46.15%
100	Family and Consumer Science	0	0	2,500	2,500	2400.00%
1,219,900	Family Science	922,800	0	6,600	929,400	-23.81%
8,500	Food Connection	0	0	9,500	9,500	11.76%
1,002,400	Forestry and Natural Resources	924,700	0	21,800	946,500	-5.58%
983,400	Horticulture	914,200	0	39,200	953,400	-3.05%
67,300	International Programs	36,600	0	0	36,600	-45.62%
1,014,000	Landscape Architecture	908,200	0	54,600	962,800	-5.05%
6,000	Libraries	0	0	6,200	6,200	3.33%
1,146,700	Plant and Soil Sciences	977,300	0	82,600	1,059,900	-7.57%
427,400	Plant Pathology	394,600	0	6,300	400,900	-6.20%
700	Regulatory Service	0	0	2,500	2,500	257.14%

UNIT BUDGET SUMMARY

2019-20

Total Revised		General	Auxiliary	Restricted		%	
Expense Budget	College/Unit	Funds	Funds	Funds	Total	Change	
	College of Agriculture, Food and Environment (cont.)						
\$1,339,600	Retailing and Tourism Management	\$1,273,000	\$0	\$0	\$1,273,000	-4.97%	
35,000	Robinson Station (RCARS)	0	35,000	5,300	40,300	15.14%	
756,000	School of Human Environmental Sciences	227,900	0	407,700	635,600	-15.93%	
2,587,900	Student Financial Aid	0	0	2,444,800	2,444,800	-5.53%	
740,000	Veterinary Diagnostic Lab	765,000	0	0	765,000	3.38%	
813,100	Veterinary Science	611,900	0	207,400	819,300	0.76%	
1,500	4-H Youth Development Programs	0	0	41,200	41,200	2646.67%	
\$29,357,300	Total	\$17,969,600	\$35,000	\$8,822,300	\$26,826,900	-8.62%	
	Agricultural Experiment Station						
\$3,063,600	Administration	\$1,840,600	\$0	\$2,357,900	\$4,198,500	37.04%	
235,800	Advancement	202,900	0	25,700	228,600	-3.05%	
1,471,000	Agricultural Communications and Data Center	1,267,300	0	0	1,267,300	-13.85%	
1,982,500	Agricultural Economics	1,100,100	0	803,900	1,904,000	-3.96%	
66,700	Agricultural Motor Pool Security	6,700	0	0	6,700	-89.96%	
7,246,300	Animal and Food Sciences	4,747,700	0	2,136,900	6,884,600	-4.99%	
200	Associate Dean - Extension	0	0	0	0	-100.00%	
2,543,900	Associate Dean - Research	908,700	0	1,009,600	1,918,300	-24.59%	
2,516,400	Biosystems and Agricultural Engineering	1,755,500	0	631,900	2,387,400	-5.13%	
690,200	Business Center	615,800	0	57,000	672,800	-2.52%	
104,500	Center for the Environment	95,900	0	0	95,900	-8.23%	
15,000	Community and Economic Development in Kentucky (CEDIK)	0	0	15,000	15,000	0.00%	
973,100	Community and Leadership Development	719,400	0	149,000	868,400	-10.76%	
429,100	Dietetics and Human Nutrition	388,200	0	0	388,200	-9.53%	
241,700	Engineering Services	193,700	0	0	193,700	-19.86%	

UNIT BUDGET SUMMARY

2019-20

				·		
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Agricultural Experiment Station (cont.)					
\$3,113,600	Entomology	\$1,728,500	\$0	\$1,129,900	\$2,858,400	-8.20%
42,900	Equine Programs	0	0	194,800	194,800	354.08%
2,609,700	Facility Management	2,333,200	0	0	2,333,200	-10.60%
567,200	Family Science	476,800	0	0	476,800	-15.94%
355,500	Food Connection	363,000	0	0	363,000	2.11%
2,654,900	Forestry and Natural Resources	1,013,600	0	1,497,000	2,510,600	-5.44%
270,400	Groundwater Program	218,000	0	0	218,000	-19.38%
1,839,100	Horticulture	1,124,400	0	649,400	1,773,800	-3.55%
12,900	International Programs	0	0	11,000	11,000	-14.73%
70,800	Landscape Architecture	1,500	0	22,900	24,400	-65.54%
9,851,700	Plant and Soil Sciences	4,742,400	0	3,860,900	8,603,300	-12.67%
2,879,900	Plant Pathology	1,591,500	0	1,307,300	2,898,800	0.66%
342,100	Retailing and Tourism Management	324,800	0	17,400	342,200	0.03%
533,500	Robinson Station (RCARS)	505,200	0	6,700	511,900	-4.05%
121,200	School of Human Environmental Sciences	5,500	0	115,500	121,000	-0.17%
150,200	Veterinary Diagnostic Laboratory	50,000	0	42,500	92,500	-38.42%
11,672,200	Veterinary Science	2,448,600	0	8,221,000	10,669,600	-8.59%
1,044,600	Western Kentucky Research and Education Center	1,017,200	0	3,400	1,020,600	-2.30%
\$59,712,400	Total	\$31,786,700	\$0	\$24,266,600	\$56,053,300	-6.13%
	Agricultural Public Service					
\$425,000	Administration	\$390,100	\$0	\$0	\$390,100	-8.21%
8,000	Advancement	0	0	8,000	8,000	0.00%
0	Agricultural Economics	1,000	0	0	1,000	100.00%
4,500	Agricultural Programs	4,500	0	0	4,500	0.00%

UNIT BUDGET SUMMARY

2019-20

Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Agricultural Public Service (cont.)					
\$260,400	Animal and Food Sciences	\$259,800	\$0	\$15,800	\$275,600	5.84%
97,300	Arboretum	43,200	0	66,100	109,300	12.33%
22,000	Biosystems and Agricultural Engineering	1,000	0	19,800	20,800	-5.45%
500	Center for Student Success	0	0	500	500	0.00%
2,700	Center for the Environment	0	0	2,700	2,700	0.00%
190,000	Community and Economic Development in Kentucky (CEDIK)	125,000	0	272,500	397,500	109.21%
157,800	Community and Leadership Development	151,200	0	25,300	176,500	11.85%
12,700	Dietetics and Human Nutrition	9,000	0	12,300	21,300	67.72%
360,400	Entomology	364,200	0	400	364,600	1.17%
2,985,000	Equine Programs	2,641,800	0	5,000	2,646,800	-11.33%
31,300	Family Sciences	0	0	0	0	-100.00%
6,800	Field Programs	0	0	0	0	-100.00%
3,700	Food Connection	18,500	0	1,600	20,100	443.24%
257,000	Forestry and Natural Resources	56,000	0	110,000	166,000	-35.41%
22,400	Horticulture	23,900	0	0	23,900	6.70%
46,000	Landscape Architecture	1,000	0	0	1,000	-97.83%
271,000	Plant and Soil Sciences	397,000	0	20,300	417,300	53.99%
17,300	Plant Pathology	2,500	0	12,900	15,400	-10.98%
4,934,000	Regulatory Services	4,553,500	0	144,000	4,697,500	-4.79%
11,800	Robinson Station (RCARS)	300	0	1,000	1,300	-88.98%
679,400	Small Business Development Center	585,100	0	58,700	643,800	-5.24%
6,162,700	Veterinary Diagnostic Laboratory	6,085,200	0	2,700	6,087,900	-1.21%
359,200	Veterinary Science	286,000	0	28,200	314,200	-12.53%
\$17,328,900	Total	\$15,999,800	\$0	\$807,800	\$16,807,600	-3.01%

UNIT BUDGET SUMMARY

2019-20

		2020 21 Oliginal Froposoa Expelies Dauget				
_Total Revised		General	Auxiliary	Restricted		%
Expense Budget	College/Unit	Funds	Funds	Funds	Total	Change
\$2,886,600	Kentucky Tobacco Research and Development Center	\$594,300	\$0	\$3,063,600	\$3,657,900	26.72%
	Agricultural Cooperative Extension Service					
\$1,877,100	Administration	\$2,527,400	\$0	\$759,600	\$3,287,000	75.11%
167,300	Advancement	159,000	0	0	159,000	-4.96%
1,901,100	Agricultural Communications and Data Center	1,707,400	0	0	1,707,400	-10.19%
2,791,900	Agricultural Economics	2,413,600	0	173,600	2,587,200	-7.33%
590,700	Agricultural Programs	292,700	0	217,500	510,200	-13.63%
2,410,700	Animal and Food Sciences	1,736,000	0	446,800	2,182,800	-9.45%
403,100	Associate Dean - Extension	349,300	0	37,800	387,100	-3.97%
1,257,300	Biosystems and Agricultural Engineering	888,800	0	107,500	996,300	-20.76%
960,800	Business Center	735,800	0	0	735,800	-23.42%
11,400	Center for the Environment	0	0	11,400	11,400	0.00%
317,800	Community and Economic Development in Kentucky (CEDIK)	229,000	0	78,400	307,400	-3.27%
833,500	Community and Leadership Development	594,100	0	190,400	784,500	-5.88%
504,400	Dietetics and Human Nutrition	478,600	0	0	478,600	-5.11%
137,900	E-Extension Program	116,300	0	0	116,300	-15.66%
848,300	Entomology	497,500	0	88,400	585,900	-30.93%
689,400	Equine Programs	626,600	0	0	626,600	-9.11%
3,040,900	Family and Consumer Sciences	635,200	0	2,251,400	2,886,600	-5.07%
450,700	Family Science	411,600	0	0	411,600	-8.68%
54,185,200	Field Programs	48,736,100	0	5,361,800	54,097,900	-0.16%
975,800	Forestry and Natural Resources	704,000	0	217,800	921,800	-5.53%
1,388,000	Horticulture	762,800	0	349,100	1,111,900	-19.89%
920,500	Landscape Architecture	11,900	0	1,318,600	1,330,500	44.54%

UNIT BUDGET SUMMARY

2019-20

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Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Agricultural Cooperative Extension Service (cont.)					
\$2,543,400	Plant and Soil Sciences	\$1,808,700	\$0	\$497,900	\$2,306,600	-9.31%
891,700	Plant Pathology	590,600	0	228,600	819,200	-8.13%
1,138,400	Program and Staff Development	872,900	0	151,600	1,024,500	-10.01%
130,400	Robinson Station (RCARS)	65,900	0	0	65,900	-49.46%
51,700	School of Human Environmental Sciences	0	0	1,700	1,700	-96.71%
202,100	Veterinary Science	121,600	0	48,800	170,400	-15.69%
295,900	Western Kentucky Research and Education Center	251,900	0	0	251,900	-14.87%
4,553,300	4-H Youth Development Programs	937,800	2,687,800	731,100	4,356,700	-4.32%
\$86,470,700	Total	\$69,263,100	\$2,687,800	\$13,269,800	\$85,220,700	-1.45%
	College of Arts and Sciences					
\$12,143,300	Administration	\$6,267,600	\$10,600	\$705,100	\$6,983,300	-42.49%
46,100	Aerospace Science	34,800	0	0	34,800	-24.51%
26,000	African American Studies and Research Programs	100	0	400	500	-98.08%
2,868,000	Anthropology	2,879,200	0	130,000	3,009,200	4.92%
100,800	Appalachian Center	100	0	72,500	72,600	-27.98%
6,689,800	Biological Sciences	6,365,100	0	67,000	6,432,100	-3.85%
819,000	Center for English as a Second Language	819,000	0	0	819,000	0.00%
7,587,500	Chemistry	6,927,100	0	218,500	7,145,600	-5.82%
3,393,000	Dr. Bing Zhang Department of Statistics	2,952,000	0	29,700	2,981,700	-12.12%
2,101,200	Earth and Environmental Sciences	1,909,400	0	129,600	2,039,000	-2.96%
4,889,300	English	4,320,800	0	393,000	4,713,800	-3.59%
2,952,700	Geography	2,948,300	0	44,700	2,993,000	1.36%
2,204,200	Hispanic Studies	2,227,600	0	72,500	2,300,100	4.35%
3,976,200	History	3,904,800	0	147,700	4,052,500	1.92%

UNIT BUDGET SUMMARY

2019-20

				·		
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	College of Arts and Sciences (cont.)					
\$602,300	Institute on Violence Against Women	\$230,900	\$0	\$240,100	\$471,000	-21.80%
129,200	Interdisciplinary Program/Social Theory	0	0	55,300	55,300	-57.20%
79,200	Kentucky Archeological Survey	0	0	0	0	-100.00%
23,000	Library - English	0	0	23,000	23,000	0.00%
1,043,000	Linguistics	1,257,300	0	1,500	1,258,800	20.69%
6,242,100	Mathematics	5,468,700	0	54,900	5,523,600	-11.51%
79,200	Military Science	57,100	0	11,000	68,100	-14.02%
4,468,800	Modern and Classical Languages	4,442,800	0	122,800	4,565,600	2.17%
1,993,100	Philosophy	2,012,600	0	7,500	2,020,100	1.35%
6,049,400	Physics and Astronomy	5,800,600	0	69,000	5,869,600	-2.97%
2,292,700	Political Science	2,292,200	0	94,800	2,387,000	4.11%
6,093,400	Psychology	5,651,500	0	53,600	5,705,100	-6.37%
2,278,600	Sociology	1,990,100	0	30,700	2,020,800	-11.31%
1,665,600	Student Financial Aid	0	0	1,569,700	1,569,700	-5.76%
1,247,700	Women's Studies	1,402,800	0	40,400	1,443,200	15.67%
3,356,700	Writing, Rhetoric and Digital Studies	3,449,100	0	15,500	3,464,600	3.21%
\$87,441,100	Total	\$75,611,600	\$10,600	\$4,400,500	\$80,022,700	-8.48%
	College of Communication and Information					
\$3,764,500	Administration	\$3,437,700	\$0	\$70,200	\$3,507,900	-6.82%
1,546,200	Center for Instructional Communication Excellence, Research and Development	1,437,000	0	1,000	1,438,000	-7.00%
2,612,800	Department of Communication	2,453,700	0	98,500	2,552,200	-2.32%
479,200	Graduate Program	591,200	0	23,000	614,200	28.17%
1,540,500	Integrated Strategic Communications	1,493,600	0	44,800	1,538,400	-0.14%
409,300	Intercollegiate Debate	346,700	0	37,300	384,000	-6.18%

UNIT BUDGET SUMMARY

2019-20

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College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
College of Communication and Information (cont.)					
School of Information Science	\$1,812,500	\$0	\$62,000	\$1,874,500	-14.10%
School of Journalism and Media	1,468,900	0	331,200	1,800,100	-15.35%
Student Financial Aid	0	0	430,800	430,800	60.63%
Student Media	169,000	184,000	4,000	357,000	27.96%
Total	\$13,210,300	\$184,000	\$1,102,800	\$14,497,100	-4.68%
College of Dentistry					
Administration	\$3,061,300	\$0	\$585,200	\$3,646,500	-50.15%
Academic Affairs	874,900	0	64,500	939,400	-4.36%
Business and Support Services	4,339,800	1,130,000	24,000	5,493,800	-11.13%
Clinical Affairs and Patient Care	4,446,100	0	0	4,446,100	-14.16%
Department of Oral Health Practice	8,163,700	0	247,000	8,410,700	-2.52%
Department of Oral Health Science	9,981,400	0	395,600	10,377,000	-5.12%
Public and Professional Services	1,313,200	0	18,800	1,332,000	1.46%
Research and Graduate Studies	658,300	0	107,400	765,700	-12.43%
Student Financial Aid	375,000	0	157,300	532,300	-9.90%
Total	\$33,213,700	\$1,130,000	\$1,599,800	\$35,943,500	-14.42%
College of Design					
Administration	\$855,800	\$0	\$420,000	\$1,275,800	-4.95%
Centralized Business Office	137,500	0	0	137,500	-3.17%
Continuing Education	0	0	0	0	-100.00%
Facilities, Shops and Technology	236,600	0	0	236,600	-46.22%
Historic Preservation	391,400	0	117,800	509,200	-12.06%
	College of Communication and Information (cont.) School of Information Science School of Journalism and Media Student Financial Aid Student Media Total College of Dentistry Administration Academic Affairs Business and Support Services Clinical Affairs and Patient Care Department of Oral Health Practice Department of Oral Health Science Public and Professional Services Research and Graduate Studies Student Financial Aid Total College of Design Administration Centralized Business Office Continuing Education Facilities, Shops and Technology	College of Communication and Information (cont.) School of Information Science \$1,812,500 School of Journalism and Media 1,468,900 Student Financial Aid 0 Student Media 169,000 Total \$13,210,300 College of Dentistry *** Administration \$3,061,300 Academic Affairs 874,900 Business and Support Services 4,339,800 Clinical Affairs and Patient Care 4,446,100 Department of Oral Health Practice 8,163,700 Department of Oral Health Science 9,981,400 Public and Professional Services 1,313,200 Research and Graduate Studies 658,300 Student Financial Aid 375,000 Total \$33,213,700 College of Design 4 Administration \$855,800 Centralized Business Office 137,500 Continuing Education 0 Facilities, Shops and Technology 236,600	College of Communication and Information (cont.) Funds Funds School of Information Science \$1,812,500 \$0 School of Journalism and Media 1,468,900 0 Student Financial Aid 0 0 Student Media 169,000 184,000 Total \$13,210,300 \$184,000 College of Dentistry Administration \$3,061,300 \$0 Academic Affairs 874,900 0 Business and Support Services 4,339,800 1,130,000 Clinical Affairs and Patient Care 4,446,100 0 Department of Oral Health Practice 8,163,700 0 Department of Oral Health Science 9,981,400 0 Public and Professional Services 1,313,200 0 Research and Graduate Studies 658,300 0 Student Financial Aid 375,000 0 Total \$33,213,700 \$1,130,000 College of Design \$0 \$0 Administration \$855,800 \$0 Centralized Business	College of Communication and Information (cont.) Funds Funds Funds School of Information Science \$1,812,500 \$0 \$62,000 School of Journalism and Media 1,468,900 0 331,200 Student Financial Aid 0 0 430,800 Student Media 169,000 184,000 4,000 Total \$13,210,300 \$184,000 \$1,102,800 College of Dentistry Student Affairs 874,900 0 64,500 Academic Affairs 874,900 0 64,500 Business and Support Services 4,338,800 1,130,000 24,000 Clinical Affairs and Patient Care 4,446,100 0 0 Department of Oral Health Practice 8,163,700 0 247,000 Department of Oral Health Science 9,981,400 0 395,600 Public and Professional Services 1,313,200 0 107,400 Student Financial Aid 375,000 0 157,300 Total \$33,213,700 \$1,130,000 \$1,599,800	College / College of Communication and Information (cont.) Funds Funds Funds Total School of Information Science \$1,812,500 \$0 \$62,000 \$1,874,500 School of Journalism and Media 1,468,900 0 331,200 1,800,100 Student Financial Aid 0 0 430,800 357,000 Student Media 169,000 184,000 4,000 357,000 Total \$13,210,300 \$184,000 \$1,102,800 \$14,497,100 College of Dentistry Administration \$3,061,300 \$0 \$585,200 \$3,646,500 Academic Affairs 874,900 \$0 64,500 393,400 Business and Support Services 4,339,800 1,130,000 24,000 5,493,800 Clinical Affairs and Patient Care 4,446,100 0 247,000 8,410,700 Department of Oral Health Practice 9,981,400 0 247,000 8,410,700 Public and Professional Services 13,13,200 0 107,400 765,700 Student Financ

UNIT BUDGET SUMMARY

2019-20

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Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
Expense Budget	College of Design (cont.)	- undo	T unus	rundo	rotui	Onungo
\$2,400	Library - Design	\$0	\$0	\$2,500	\$2,500	4.17%
320,100	Office of Academic and Student Affairs	595,000	0	0	595,000	85.88%
227,800	Philanthropy and External Relations	176,200	0	0	176,200	-22.65%
0	Product Design	144,500	0	0	144,500	100.00%
2,747,500	School of Architecture	2,193,100	0	151,200	2,344,300	-14.68%
916,200	School of Interiors: Planning, Strategy, and Design	817,200	0	4,700	821,900	-10.29%
185,700	Student Financial Aid	0	0	178,700	178,700	-3.77%
\$6,906,800	Total	\$5,547,300	\$0	\$874,900	\$6,422,200	-7.02%
	College of Education					
\$4,580,600	Administration	\$4,903,400	\$0	\$299,200	\$5,202,600	13.58%
1,248,000	Administration and Supervision	859,200	0	4,400	863,600	-30.80%
331,900	Center for Professional Development	300,900	0	6,000	306,900	-7.53%
2,943,700	Collaborative Literacy Program	2,678,700	0	0	2,678,700	-9.00%
2,400,500	Curriculum and Instruction	2,163,200	0	500	2,163,700	-9.86%
3,527,700	Early Childhood, Special Education, and Counselor Education	2,935,200	0	271,900	3,207,100	-9.09%
1,371,200	Educational Policy Studies	1,017,800	0	100	1,017,900	-25.77%
2,130,100	Educational Psychology and Counseling	1,432,700	0	13,900	1,446,600	-32.09%
378,900	Instructional Media and Technology	376,800	0	0	376,800	-0.55%
2,639,400	Kinesiology and Health Promotion	2,153,700	0	100,200	2,253,900	-14.61%
1,033,800	Science, Technology, Engineering, and Mathematics (STEM) Education	881,100	0	4,000	885,100	-14.38%
542,300	Student Financial Aid	0	0	542,300	542,300	0.00%
1,339,900	Teacher Education and Certification	1,288,500	0	0	1,288,500	-3.84%
\$24,468,000	Total	\$20,991,200	\$0	\$1,242,500	\$22,233,700	-9.13%

UNIT BUDGET SUMMARY

2019-20

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Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	College of Engineering					
\$8,479,700	Administration	\$7,029,900	\$0	\$745,800	\$7,775,700	-8.30%
1,285,100	Alumni Development	1,024,600	0	0	1,024,600	-20.27%
1,675,400	Biomedical Engineering	1,316,300	0	168,000	1,484,300	-11.41%
415,000	Center for Aluminum Technology	250,000	0	130,300	380,300	-8.36%
2,042,600	Center for Robotics and Manufacturing Systems	1,664,400	0	276,500	1,940,900	-4.98%
5,697,000	Chemical and Materials Engineering	3,657,100	0	1,294,100	4,951,200	-13.09%
5,168,000	Civil Engineering	3,293,100	0	1,061,800	4,354,900	-15.73%
5,886,400	Computer Science	4,401,900	0	777,800	5,179,700	-12.01%
5,403,400	Electrical Engineering	4,284,700	300	505,300	4,790,300	-11.35%
70,200	Engineering Electron Microscopy	0	44,400	0	44,400	-36.75%
17,200	Library - Shaver	0	0	17,200	17,200	0.00%
6,122,300	Mechanical Engineering	4,664,900	0	828,300	5,493,200	-10.28%
1,866,800	Mining Engineering	1,381,300	2,900	276,300	1,660,500	-11.05%
1,608,300	Paducah Engineering Program	1,156,700	0	146,600	1,303,300	-18.96%
5,747,700	Student Financial Aid	0	0	5,402,000	5,402,000	-6.01%
1,932,500	Transportation Center	1,237,800	10,500	385,500	1,633,800	-15.46%
275,500	Visualization and Virtual Environments	0	0	350,400	350,400	27.19%
\$53,693,100	Total	\$35,362,700	\$58,100	\$12,365,900	\$47,786,700	-11.00%
	College of Fine Arts					
\$3,980,700	Administration	\$2,903,800	\$0	\$410,600	\$3,314,400	-16.74%
3,783,300	Art	3,539,300	0	94,900	3,634,200	-3.94%
823,700	Art Museum	588,300	0	147,800	736,100	-10.63%
2,374,900	Band	1,688,400	0	505,800	2,194,200	-7.61%
7,029,400	Music	5,365,900	0	1,025,700	6,391,600	-9.07%

UNIT BUDGET SUMMARY

2019-20

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Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	College of Fine Arts (cont.)					
\$888,300	Singletary Center for the Arts	\$0	\$899,700	\$23,900	\$923,600	3.97%
499,900	Student Financial Aid	0	0	516,900	516,900	3.40%
1,375,900	Theatre Arts	1,158,800	0	53,000	1,211,800	-11.93%
\$20,756,100	Total	\$15,244,500	\$899,700	\$2,778,600	\$18,922,800	-8.83%
	College of Health Sciences					
\$4,966,100	Administration	\$4,252,600	\$0	\$221,300	\$4,473,900	-9.91%
1,031,900	Athletic Training and Clinical Nutrition	918,300	0	109,900	1,028,200	-0.36%
2,475,000	Communication Sciences and Disorders	1,472,500	0	32,900	1,505,400	-39.18%
1,645,300	Health and Clinical Sciences	1,428,100	0	10,500	1,438,600	-12.56%
3,007,200	Physical Therapy	2,250,100	0	34,300	2,284,400	-24.04%
2,079,900	Physician Assistant Studies	1,552,400	0	8,900	1,561,300	-24.93%
0	Rehabilitation Medicine	1,000	0	90,000	91,000	100.00%
0	Sports Medicine Research Institute	100,000	0	0	100,000	100.00%
692,700	Student Affairs	554,600	0	0	554,600	-19.94%
345,500	Student Financial Aid	50,000	0	318,500	368,500	6.66%
\$16,243,600	Total	\$12,579,600	\$0	\$826,300	\$13,405,900	-17.47%
	College of Medicine					
\$131,680,200	Administration	\$135,231,100	\$0	\$4,302,200	\$139,533,300	5.96%
3,461,700	Anatomy and Neurobiology	3,357,800	172,000	838,900	4,368,700	26.20%
33,095,900	Anesthesiology	32,268,300	0	103,800	32,372,100	-2.19%
5,937,800	Barnstable Brown Diabetes Center	3,873,300	0	3,992,100	7,865,400	32.46%
5,004,000	Behavioral Science	5,081,800	0	142,300	5,224,100	4.40%

UNIT BUDGET SUMMARY

2019-20

	General	Auxiliary	Restricted	T.4.1	%
	Funds	Funas	runas	lotai	Change
College of Medicine (cont.)					
Bowling Green Campus	\$850,100	\$0	\$0	\$850,100	-67.23%
Cardiovascular Research Center	1,804,600	0	459,000	2,263,600	56.23%
Center for Drug and Alcohol Research	491,900	0	66,100	558,000	60.53%
Center for Health Services Research	61,300	0	3,823,200	3,884,500	167.31%
Continuing Education	483,800	857,900	650,000	1,991,700	327.13%
Department of Toxicology and Cancer Biology	3,774,800	12,600	1,544,700	5,332,100	22.20%
Diagnostic Radiology	21,608,800	0	154,900	21,763,700	11.09%
Emergency Medicine	11,246,500	0	10,200	11,256,700	2.14%
Family Practice	7,268,100	0	572,200	7,840,300	34.82%
Family Practice - Rural Clinics	3,606,900	0	62,100	3,669,000	14.51%
Graduate Medical Education	0	0	3,000	3,000	0.00%
Integrated Business Unit (IBU) Accounting	542,700	0	0	542,700	-45.73%
Internal Medicine	75,284,400	0	2,966,100	78,250,500	11.49%
Library (Dean's Office)	0	0	600,000	600,000	700.00%
Library (Offutt) - Ophthalmology	0	0	15,600	15,600	-18.75%
Microbiology, Immunology, and Molecular Genetics	3,055,300	0	119,800	3,175,100	11.46%
Molecular and Biomedical Pharmacology	4,120,000	0	151,000	4,271,000	1.02%
Molecular and Cellular Biochemistry	4,221,100	79,200	860,200	5,160,500	11.43%
Neurology	10,791,700	0	987,800	11,779,500	2.65%
Neurosurgery	5,954,000	0	1,050,300	7,004,300	-8.07%
Northern Kentucky Campus	785,000	0	0	785,000	-67.94%
Obstetrics and Gynecology	16,561,800	0	817,600	17,379,400	5.78%
Office of Academic Affairs	3,474,600	313,600	744,400	4,532,600	-7.58%
Office of Health Research and Development	1,818,100	0	237,700	2,055,800	-59.46%
Ophthalmology	11,522,100	0	555,100	12,077,200	16.57%
	Bowling Green Campus Cardiovascular Research Center Center for Drug and Alcohol Research Center for Health Services Research Continuing Education Department of Toxicology and Cancer Biology Diagnostic Radiology Emergency Medicine Family Practice Family Practice - Rural Clinics Graduate Medical Education Integrated Business Unit (IBU) Accounting Internal Medicine Library (Dean's Office) Library (Offutt) - Ophthalmology Microbiology, Immunology, and Molecular Genetics Molecular and Biomedical Pharmacology Molecular and Cellular Biochemistry Neurology Neurosurgery Northern Kentucky Campus Obstetrics and Gynecology Office of Academic Affairs Office of Health Research and Development	College/Unit Funds College of Medicine (cont.) \$850,100 Bowling Green Campus \$850,100 Cardiovascular Research Center 1,804,600 Center for Drug and Alcohol Research 491,900 Center for Health Services Research 61,300 Continuing Education 483,800 Department of Toxicology and Cancer Biology 3,774,800 Diagnostic Radiology 21,608,800 Emergency Medicine 11,246,500 Family Practice 7,268,100 Family Practice - Rural Clinics 3,606,900 Graduate Medical Education 0 Integrated Business Unit (IBU) Accounting 542,700 Internal Medicine 75,284,400 Library (Dean's Office) 0 Library (Offutt) - Ophthalmology 0 Microbiology, Immunology, and Molecular Genetics 3,055,300 Molecular and Biomedical Pharmacology 4,120,000 Molecular and Cellular Biochemistry 4,221,100 Neurosurgery 5,954,000 Northern Kentucky Campus 785,000 Obstetrics and Gynecology 16,561,8	College of Medicine (cont.) Funds Funds Bowling Green Campus \$850,100 \$0 Cardiovascular Research Center 1,804,600 0 Center for Drug and Alcohol Research 491,900 0 Center for Health Services Research 61,300 857,900 Continuing Education 483,800 857,900 Department of Toxicology and Cancer Biology 21,608,800 0 Diagnostic Radiology 21,608,800 0 Emergency Medicine 11,246,500 0 Emergency Medicine 7,268,100 0 Family Practice - Rural Clinics 3,606,900 0 Graduate Medical Education 0 0 Integrated Business Unit (IBU) Accounting 542,700 0 Integrated Business Unit (IBU) Accounting 542,700 0 Library (Dean's Office) 0 0 Library (Offutt) - Ophthalmology 3,055,300 0 Microbiology, Immunology, and Molecular Genetics 3,055,300 0 Molecular and Edular Biochemistry 4,221,100 79,200	College of Medicine (cont.) Funds Funds Funds Bowling Green Campus \$850,100 \$0 \$50 Cardiovascular Research Center 1,804,600 0 459,000 Center for Drug and Alcohol Research 491,900 0 66,100 Center for Health Services Research 61,300 0 3,823,200 Continuing Education 483,800 857,900 650,000 Department of Toxicology and Cancer Biology 3,774,800 12,600 1,544,700 Diagnostic Radiology 21,608,800 0 15,449,000 Emergency Medicine 11,246,500 0 10,200 Family Practice - Rural Clinics 3,606,900 0 62,100 Graduate Medical Education 0 0 0 Integrated Business Unit (IBU) Accounting 542,700 0 0 Internal Medicine 75,284,400 0 2,966,100 Library (Dean's Office) 0 0 600,000 Library (Dean's Office) 0 0 600,000 Microbiology, Immunology	College (Unit Funds Funds Funds Total College of Medicine (cont.) 8850,100 \$0 \$850,100 Bowling Green Campus \$850,100 \$0 \$50,000 Cardiovascular Research Center 1,804,600 \$0 \$58,000 Center for Drug and Alcohol Research 491,900 \$0 \$66,000 \$58,000 Center for Health Services Research 61,300 \$857,900 \$66,000 1,991,700 Continuing Education 483,800 \$857,900 \$60,000 1,991,700 Department of Toxicology and Cancer Biology 3,74,800 12,600 1,544,700 5332,100 Diagnostic Radiology 21,608,800 0 15,447,00 5332,100 Emergency Medicine 11,246,500 0 10,200 11,256,700 Family Practice 7,268,100 0 572,200 7,840,300 Family Practice - Rural Clinics 3,606,900 0 62,100 3,669,000 Graduate Medical Education 52,200 0 0 52,250,000 Integrated Bus

UNIT BUDGET SUMMARY

2019-20

Total Revised		General	Auxiliary	Restricted		%
Expense Budget	College/Unit	Funds	Funds	Funds	Total	Change
	College of Medicine (cont.)					
\$18,056,300	Orthopedic Surgery	\$18,744,100	\$0	\$184,800	\$18,928,900	4.83%
8,749,400	Pathology and Laboratory Medicine	9,433,400	0	1,900	9,435,300	7.84%
37,603,200	Pediatrics	35,223,300	0	6,097,000	41,320,300	9.89%
3,467,500	Physical Medicine and Rehabilitation	3,027,200	0	238,300	3,265,500	-5.83%
3,666,400	Physiology	3,405,600	0	466,200	3,871,800	5.60%
6,695,900	Psychiatry	6,072,800	0	591,100	6,663,900	-0.48%
4,280,100	Radiation Medicine	4,433,400	0	202,300	4,635,700	8.31%
775,200	Research on Environmental Disease	328,900	0	60,000	388,900	-49.83%
2,993,300	Spinal Cord	1,762,100	15,000	1,528,200	3,305,300	10.42%
0	Stroke Center	0	3,800	116,400	120,200	100.00%
6,882,200	Student Financial Aid	1,000,000	0	3,492,800	4,492,800	-34.72%
46,030,800	Surgery and Divisions	42,371,000	0	3,132,700	45,503,700	-1.15%
161,800	UK Health Plans	139,500	0	0	139,500	-13.78%
\$510,143,400	Total	\$495,081,200	\$1,454,100	\$41,942,000	\$538,477,300	5.55%
\$1,408,000	Area Health Education Center Program	\$705,000	\$0	\$8,000	\$713,000	-49.36%
	Out of a Course Bounding Education and Bulliot Course					
#47 000 000	Center for Cancer Prevention, Education, and Patient Care	Φ7 700 000	04.700	#0.000.400	#47 000 000	4.400/
\$17,830,800	Operations	\$7,709,800	\$4,700	\$9,368,400	\$17,082,900	-4.19%
6,800	Student Financial Aid	0	0	0	0	
\$17,837,600	Total	\$7,709,800	\$4,700	\$9,368,400	\$17,082,900	-4.23%
\$3,317,400	Center for Excellence in Rural Health	\$3,365,600	\$0	\$138,900	\$3,504,500	5.64%
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UNIT BUDGET SUMMARY

2019-20

Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Sanders-Brown Center on Aging					
\$4,345,400	Operations	\$2,054,200	\$0	\$3,087,400	\$5,141,600	18.32%
0	Student Financial Aid	0	0	1,400	1,400	100.00%
\$4,345,400	Total	\$2,054,200	\$0	\$3,088,800	\$5,143,000	18.36%
	College of Nursing					
\$3,087,900	Administration	\$2,696,600	\$0	\$174,200	\$2,870,800	-7.03%
177,000	Continuing Education	160,000	0	0	160,000	-9.60%
12,216,800	Instruction	10,107,300	0	203,800	10,311,100	-15.60%
189,000	Student Financial Aid	0	0	209,800	209,800	11.01%
\$15,670,700	Total	\$12,963,900	\$0	\$587,800	\$13,551,700	-13.52%
	College of Pharmacy					
\$4,336,000	Administration	\$2,372,900	\$0	\$681,600	\$3,054,500	-29.55%
1,029,400	Patient Care Education Support	806,500	0	0	806,500	-21.65%
7,238,100	Pharmaceutical Science	5,883,100	5,000	677,700	6,565,800	-9.29%
6,483,700	Pharmacy Practice and Science	5,866,200	0	392,200	6,258,400	-3.47%
1,276,000	Student Affairs	1,505,000	0	85,400	1,590,400	24.64%
1,710,300	Student Financial Aid	600,000	0	1,050,200	1,650,200	-3.51%
\$22,073,500	Total	\$17,033,700	\$5,000	\$2,887,100	\$19,925,800	-9.73%
	College of Public Health					
\$3,498,100	Administration	\$2,399,700	\$0	\$194,800	\$2,594,500	-25.83%
733,000	Biostatistics	961,100	0	2,300	963,400	31.43%
950,900	Epidemiology	1,331,400	0	0	1,331,400	40.01%

UNIT BUDGET SUMMARY

2019-20

Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	College of Public Health (cont.)					
\$615,700	Gerontology	\$0	\$0	\$28,600	\$28,600	-95.35%
1,077,600	Health, Behavior and Society	1,096,200	0	89,700	1,185,900	10.05%
1,925,600	Health Services Management	2,015,200	0	502,100	2,517,300	30.73%
499,300	Preventive Medicine and Clinics	7,300	0	74,600	81,900	-83.60%
857,300	Student and Academic Life	826,100	0	0	826,100	-3.64%
163,800	Student Financial Aid	0	0	178,100	178,100	8.73%
\$10,321,300	Total	\$8,637,000	\$0	\$1,070,200	\$9,707,200	-5.95%
	College of Social Work					
\$4,532,800	Administration and Instruction	\$4,438,200	\$0	\$393,400	\$4,831,600	6.59%
207,300	Continuing Education	206,300	0	0	206,300	-0.48%
54,200	Student Financial Aid	0	0	31,300	31,300	-42.25%
\$4,794,300	Total	\$4,644,500	\$0	\$424,700	\$5,069,200	5.73%
	Gatton College of Business and Economics					
\$13,077,400	Administration	\$5,838,300	\$0	\$6,245,600	\$12,083,900	-7.60%
281,400	Center for Business and Economic Research	247,500	0	0	247,500	-12.05%
307,900	Center for Poverty Research	299,000	0	7,700	306,700	-0.39%
370,900	Development	307,300	0	0	307,300	-17.15%
3,697,600	Economics	3,285,800	0	31,700	3,317,500	-10.28%
467,200	Executive MBA Center	202,000	0	0	202,000	-56.76%
3,760,700	Finance and Quantitative Methods	2,936,600	0	510,100	3,446,700	-8.35%
1,092,200	Graduate Center	1,000,400	0	0	1,000,400	-8.41%
323,200	International Business and Management Center	341,000	0	51,800	392,800	21.53%

UNIT BUDGET SUMMARY

2019-20

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Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Gatton College of Business and Economics (cont.)					
\$3,548,000	Management	\$3,292,900	\$0	\$143,200	\$3,436,100	-3.15%
3,463,200	Marketing and Supply Chain	3,430,100	0	0	3,430,100	-0.96%
1,113,000	MBA Center	883,300	0	0	883,300	-20.64%
4,228,300	School of Accountancy	4,268,100	0	150,800	4,418,900	4.51%
970,000	Student Financial Aid	78,500	0	909,600	988,100	1.87%
1,795,400	Undergraduate Center	1,975,800	0	0	1,975,800	10.05%
\$38,496,400	Total	\$28,386,600	\$0	\$8,050,500	\$36,437,100	-5.35%
	J. David Rosenberg College of Law					
\$7,328,400	Administration	\$1,963,500	\$0	\$4,702,000	\$6,665,500	-9.05%
483,000	Continuing Legal Education	459,900	0	0	459,900	-4.78%
6,076,600	Law Instruction	5,635,400	0	6,000	5,641,400	-7.16%
1,751,400	Library - Law	1,705,700	0	20,200	1,725,900	-1.46%
4,100	Mineral Law Center	4,000	0	100	4,100	0.00%
573,000	Student Financial Aid	0	0	901,400	901,400	57.31%
\$16,216,500	Total	\$9,768,500	\$0	\$5,629,700	\$15,398,200	-5.05%
	Lewis Honors College					
\$3,429,500	Administration and Instruction	\$2,128,100	\$0	\$1,354,100	\$3,482,200	1.54%
209,700	Student Financial Aid	0	0	162,400	162,400	-22.56%
\$3,639,200	Total	\$2,128,100	\$0	\$1,516,500	\$3,644,600	0.15%

UNIT BUDGET SUMMARY

2019-20

Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Libraries					
\$75,300	Administration	\$0	\$0	\$59,200	\$59,200	-21.38%
5,200	Collections and Operations - Library	0	0	37,100	37,100	613.46%
25,493,900	Medical Center Library	18,332,000	0	3,826,800	22,158,800	-13.08%
56,200	Student Financial Aid	0	0	55,000	55,000	-2.14%
\$25,630,600	Total	\$18,332,000	\$0	\$3,978,100	\$22,310,100	-12.96%
	Multidisciplinary Graduate Programs					
\$1,196,300	Center on Public Administration	\$1,014,500	\$0	\$0	\$1,014,500	-15.20%
240,000	Center on Public Policy	240,000	0	0	240,000	0.00%
3,216,200	General Academic Support	2,795,500	0	300	2,795,800	-13.07%
2,392,800	Graduate School	2,106,700	0	46,200	2,152,900	-10.03%
1,401,200	James W. Martin School of Public Policy and Administration	1,282,500	0	104,300	1,386,800	-1.03%
1,085,600	Patterson School of Diplomacy and International Commerce	773,500	0	324,100	1,097,600	1.11%
205,200	Student Financial Aid - Graduate Centers	0	0	214,500	214,500	4.53%
3,842,600	Student Financial Aid - Graduate School	2,943,500	0	850,700	3,794,200	-1.26%
\$13,579,900	Total	\$11,156,200	\$0	\$1,540,100	\$12,696,300	-6.51%
	Office of the Provost					
\$1,743,600	Administration	\$1,176,900	\$0	\$168,800	\$1,345,700	-22.82%
165,900	Academic Ombud	161,800	0	0	161,800	-2.47%
967,000	Classroom Facility Improvement	870,300	0	0	870,300	-10.00%
1,750,000	Diversity Fund	2,250,000	0	0	2,250,000	28.57%
1,110,600	Faculty Retention Pool	1,461,900	0	0	1,461,900	31.63%
174,000	Interprofessional Health Education	191,400	0	0	191,400	10.00%

UNIT BUDGET SUMMARY

2019-20

Total Revised		General	Auxiliary	Restricted		%
Expense Budget	College/Unit	Funds	Funds	Funds	Total	Change
	Office of the Provost (cont.)					
\$1,315,000	Program Improvement Reserves	\$2,004,300	\$0	\$0	\$2,004,300	52.42%
0	Provost Area Deferred Budget Reduction	(8,934,800)	0	0	(8,934,800)	-100.00%
1,448,500	Provost Budget Office	1,264,000	0	0	1,264,000	-12.74%
1,800,000	Residuals	1,800,000	0	0	1,800,000	0.00%
593,400	Strategic Planning and Institutional Effectiveness	573,400	0	0	573,400	-3.37%
29,800	Summer School	0	0	0	0	-100.00%
1,505,400	Tuition Sharing Programs	0	0	0	0	-100.00%
\$12,603,200	Total	\$2,819,200	\$0	\$168,800	\$2,988,000	-76.29%
	Academic Affairs ¹					
\$369,100	Administration	\$0	\$0	\$0	\$0	-100.00%
1,031,900	Institutional Research, Advanced Analytics, and Decision Support	0	0	0	0	-100.00%
\$1,401,000	Total	\$0	\$0	\$0	\$0	-100.00%
	Academic and Student Affairs ¹					
\$0	Administration	\$1,412,500	\$2,700	\$58,100	\$1,473,300	100.00%
0	Academic Enrichment	0	0	4,000	4,000	100.00%
0	Campus Recreation and Wellness	4,373,000	0	88,700	4,461,700	100.00%
0	Career and Academic Support	1,111,100	0	40,300	1,151,400	100.00%
0	Chellgren Center	537,400	0	764,700	1,302,100	100.00%
0	Community of Concern	293,100	0	0	293,100	100.00%
0	Counseling and Testing	1,855,600	755,000	33,000	2,643,600	100.00%
0	Dean of Students	297,000	0	15,000	312,000	100.00%
0	Disability Resource Center	993,600	0	18,000	1,011,600	100.00%

UNIT BUDGET SUMMARY

2019-20

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Total Revised		General	Auxiliary	Restricted		%
Expense Budget	College/Unit	Funds	Funds	Funds	Total	Change
	Academic and Student Affairs ¹ (cont.)					
\$0	Financial Wellness	\$0	\$0	\$56,000	\$56,000	100.00%
0	Gaines Center	322,400	0	326,200	648,600	100.00%
0	Health and Wellness	355,500	0	900	356,400	100.00%
0	Institutional Research, Advanced Analytics, and Decision Support	895,400	0	0	895,400	100.00%
0	Residence Life	5,836,400	75,100	10,800	5,922,300	100.00%
0	Student and Academic Support	227,600	0	0	227,600	100.00%
0	Student Conduct	304,900	0	0	304,900	100.00%
0	Student Financial Aid	3,900	0	1,377,200	1,381,100	100.00%
0	Student Organizations and Activities	1,178,800	3,773,600	1,158,000	6,110,400	100.00%
0	Transformative Learning	1,640,500	0	0	1,640,500	100.00%
0	Transition and First-year Programs	1,300,000	0	121,600	1,421,600	100.00%
0	Veteran's Resource Center	153,800	0	242,000	395,800	100.00%
0	Violence Intervention and Prevention Center	417,200	0	4,700	421,900	100.00%
\$0	Total	\$23,509,700	\$4,606,400	\$4,319,200	\$32,435,300	100.00%
	Enrollment Management					
\$1,719,100	Administration	\$1,389,400	\$0	\$0	\$1,389,400	-19.18%
1,545,300	Registrar	1,464,200	0	0	1,464,200	-5.25%
304,500	Scholarship Office	257,800	0	0	257,800	-15.34%
1,738,100	Student Financial Aid - Administration	1,696,300	0	0	1,696,300	-2.40%
3,323,700	Student Financial Aid - Programs	112,000	0	4,945,700	5,057,700	52.17%
5,094,200	Undergraduate Admissions	4,841,500	0	0	4,841,500	-4.96%
\$13,724,900	Total	\$9,761,200	\$0	\$4,945,700	\$14,706,900	7.15%
\$870,900	Faculty Advancement	\$774,900	\$0	\$0	\$774,900	-11.02%

UNIT BUDGET SUMMARY

2019-20

		2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change	
	Student and Academic Life 1						
\$1,624,800	Administration	\$0	\$0	\$0	\$0	-100.00%	
4,000	Academic Enrichment	0	0	0	0	-100.00%	
3,381,800	Campus Recreation and Wellness	0	0	0	0	-100.00%	
1,148,900	Career and Academic Support	0	0	0	0	-100.00%	
1,594,000	Chellgren Center	0	0	0	0	-100.00%	
313,500	Community of Concern	0	0	0	0	-100.00%	
2,173,700	Counseling and Testing	0	0	0	0	-100.00%	
306,200	Dean of Students	0	0	0	0	-100.00%	
524,500	Disability Resource Center	0	0	0	0	-100.00%	
0	Financial Wellness	0	0	0	0	100.00%	
616,400	Gaines Center	0	0	0	0	-100.00%	
369,800	Health and Wellness	0	0	0	0	-100.00%	
6,099,800	Residence Life	0	0	0	0	-100.00%	
501,100	Student and Academic Support	0	0	0	0	-100.00%	
312,700	Student Conduct	0	0	0	0	-100.00%	
1,001,700	Student Financial Aid	0	0	0	0	-100.00%	
5,299,700	Student Organizations and Activities	0	0	0	0	-100.00%	
1,740,000	Transformative Learning	0	0	0	0	-100.00%	
1,370,700	Transition and First-year Programs	0	0	0	0	-100.00%	
158,800	Veteran's Resource Center	0	0	0	0	-100.00%	
441,100	Violence Intervention and Prevention Center	0	0	0	0	-100.00%	
\$28,983,200	Total	\$0	\$0	\$0	\$0	-100.00%	

UNIT BUDGET SUMMARY

2019-20

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Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
Expense Budget	Student Financial Aid - Central	- unus	1 41145	Tundo	10101	Onlange
\$12,855,400	2020 Scholars Program	\$15,170,300	\$0	\$0	\$15,170,300	18.01%
12,610,000	Bluegrass Spirit	12,743,300	0	0	12,743,300	1.06%
6,250,000	College Access Program Grant	0	0	6,500,000	6,500,000	4.00%
1,000,000	College Work Study Program	0	0	1,200,000	1,200,000	20.00%
210,000	Commonwealth Scholarships	0	0	0	0	-100.00%
17,749,900	Diversity Scholarships	18,747,000	0	0	18,747,000	5.62%
9,067,900	Governor's Scholar/Governor's School for the Arts Scholarships	9,713,600	0	0	9,713,600	7.12%
32,334,600	Graduate School Scholarships	31,166,100	0	0	31,166,100	-3.61%
21,000,000	Kentucky Educational Excellence Scholarships	0	0	21,300,000	21,300,000	1.43%
5,790,500	Kentucky Futures	6,336,800	0	0	6,336,800	9.43%
7,177,500	Kentucky Heritage	8,243,900	0	0	8,243,900	14.86%
2,324,500	Kentucky Promise	2,106,000	0	0	2,106,000	-9.40%
2,018,800	Legacy Tuition Scholarships	2,853,300	0	0	2,853,300	41.34%
4,032,400	Other Student Financial Aid	2,219,600	0	598,700	2,818,300	-30.11%
23,800,000	Pell Grants	0	0	24,000,000	24,000,000	0.84%
19,790,100	President/Provost Scholarships	21,952,600	0	9,500	21,962,100	10.98%
1,811,200	Robinson Scholarships	1,845,600	0	0	1,845,600	1.90%
5,802,000	See Blue	5,161,600	0	0	5,161,600	-11.04%
2,850,900	Singletary	2,277,100	0	0	2,277,100	-20.13%
1,100,000	Supplemental Educational Opportunity Grants	0	0	1,100,000	1,100,000	0.00%
75,000	Teach Grant Program	0	0	75,000	75,000	0.00%
229,500	Undergraduate Scholarships - Fund for Excellence	229,500	0	0	229,500	0.00%
10,700,300	University Scholarships	7,770,100	0	104,500	7,874,600	-26.41%
\$200,580,500	Total	\$148,536,400	\$0	\$54,887,700	\$203,424,100	1.42%

UNIT BUDGET SUMMARY

2019-20

2020-21 Original Proposed Expense Budget

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Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Funds	Restricted Funds	Total	% Change
	Teaching, Learning and Academic Innovations					
\$1,192,500	Administration and Center for the Enhancement for Learning and Teaching	\$1,395,600	\$0	\$0	\$1,395,600	17.03%
215,200	Presentation U	243,000	0	0	243,000	12.92%
2,031,100	UK Online	1,588,600	0	0	1,588,600	-21.79%
\$3,438,800	Total	\$3,227,200	\$0	\$0	\$3,227,200	-6.15%
	University of Kentucky International Center					
\$2,288,800	Administration	\$1,971,300	\$0	\$181,800	\$2,153,100	-5.93%
2,500	Confucius Institute	2,000	0	0	2,000	-20.00%
639,300	International Student Services	476,800	0	0	476,800	-25.42%
3,451,200	International Study Abroad and Exchange Programs	1,880,300	0	0	1,880,300	-45.52%
602,400	Student Financial Aid	305,000	0	57,600	362,600	-39.81%
\$6,984,200	Total	\$4,635,400	\$0	\$239,400	\$4,874,800	-30.20%
	University Press					
\$2,045,600	Administration	\$1,996,300	\$0	\$301,000	\$2,297,300	12.30%
0	Student Financial Aid	0	0	100	100	100.00%
\$2,045,600	Total	\$1,996,300	\$0	\$301,100	\$2,297,400	12.31%
\$1,420,580,900	TOTAL PROVOST AREA	\$1,164,601,000	\$11,075,400	\$220,514,100	\$1,396,190,500	-1.72%

Notes

¹ The Academic Affairs unit and the Student and Academic Life unit merged to form the Academic and Student Affairs unit effective July 1, 2020.

UNIT BUDGET SUMMARY

2019-20

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Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
Expense budget		i ulius	i uliu	runus	TOtal	Change
¢4.700.000	Office of Executive Vice President	\$4.00F.000	Φ0	#450 400	#0.440.000	00.000/
\$1,736,900	Administration	\$1,985,800	\$0	\$156,400	\$2,142,200	23.33%
2,068,900	Boone Center ¹	0	0	0	0	-100.00%
173,300	Efficiency Initiative	0	0	0	0	-100.00%
79,700	Student Financial Aid	0	0	70,400	70,400	-11.67%
\$4,058,800	Total	\$1,985,800	\$0	\$226,800	\$2,212,600	-45.49%
	Auxiliary Services					
\$1,703,400	Administration	\$0	\$1,087,100	\$0	\$1,087,100	-36.18%
13,065,100	Dining Operations	0	6,531,500	0	6,531,500	-50.01%
4,393,900	Gatton Student Center Operations	0	3,540,800	3,304,200	6,845,000	55.78%
20,214,400	Housing Operations	0	11,623,300	0	11,623,300	-42.50%
2,200	Student Financial Aid	0	0	2,300	2,300	4.55%
55,700	University Bookstore Operations	0	185,100	0	185,100	232.32%
8,811,600	Debt Service - Gatton Student Center	0	8,810,900	0	8,810,900	-0.01%
4,975,500	Debt Service - Housing	0	4,966,300	0	4,966,300	-0.18%
\$53,221,800	Total	\$0	\$36,745,000	\$3,306,500	\$40,051,500	-24.75%
	Campus Services					
\$346,500	Administration	\$123,200	\$0	\$0	\$123,200	-64.44%
1,012,800	Environmental Health and Safety	987,700	0	0	987,700	-2.48%
346,000	Office of Emergency Management	336,700	0	0	336,700	-2.69%
5,863,000	University Police	5,274,000	300,000	0	5,574,000	-4.93%
\$7,568,300	Total	\$6,721,600	\$300,000	\$0	\$7,021,600	-7.22%

UNIT BUDGET SUMMARY

2019-20

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Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	Coldstream Operations					
\$152,700	Real Estate Services	\$134,900	\$0	\$0	\$134,900	-11.66%
1,572,000	Research Campus	1,584,000	0	0	1,584,000	0.76%
\$1,724,700	Total	\$1,718,900	\$0	\$0	\$1,718,900	-0.34%
	Facilities Management					
\$756,800	Administration	\$118,000	\$0	\$0	\$118,000	-84.41%
350,000	Campus Landscape Initiative	0	0	0	0	-100.00%
355,500	Capital Construction	343,100	20,000	0	363,100	2.14%
37,536,600	Physical Plant	35,525,500	1,088,400	0	36,613,900	-2.46%
457,000	Resource Management	450,000	0	0	450,000	-1.53%
313,300	Shared Services	309,900	10,000	0	319,900	2.11%
35,716,200	Utilities and Energy Management	34,006,100	147,400	0	34,153,500	-4.38%
2,138,000	Debt Service	2,135,100	0	0	2,135,100	-0.14%
\$77,623,400	Total	\$72,887,700	\$1,265,800	\$0	\$74,153,500	-4.47%
	Human Resource Services					
\$3,403,900	Administration	\$4,760,500	\$0	\$2,600	\$4,763,100	39.93%
521,100	Business Systems	503,400	0	0	503,400	-3.40%
949,900	Compensation	907,300	0	0	907,300	-4.48%
471,000	Employee Benefits	453,800	0	0	453,800	-3.65%
464,700	Employee Relations	458,000	0	0	458,000	-1.44%
1,117,600	Employment	1,041,500	5,000	0	1,046,500	-6.36%

UNIT BUDGET SUMMARY

2019-20

Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
ļ	Human Resource Services (cont.)					
\$975,000	Temporary Employment	\$0	\$600,000	\$0	\$600,000	-38.46%
1,452,000	Training and Development	1,271,400	0	0	1,271,400	-12.44%
210,000	Wellness Program	200,000	0	0	200,000	-4.76%
525,900	Worklife Program	476,600	0	0	476,600	-9.37%
\$10,091,100	Total	\$10,072,500	\$605,000	\$2,600	\$10,680,100	5.84%
	Information Technology Services					
\$494,400	Administration	\$267,900	\$0	\$0	\$267,900	-45.81%
745,000	Communications and Network Systems	579,200	0	0	579,200	-22.26%
17,908,900	Enterprise Computing Services ²	16,163,700	288,500	0	16,452,200	-8.13%
7,574,500	Support Services	7,554,300	0	0	7,554,300	-0.27%
\$26,722,800	Total	\$24,565,100	\$288,500	\$0	\$24,853,600	-6.99%
\$907,800	Institutional Equity and Equal Opportunity	\$869,200	\$0	\$0	\$869,200	-4.25%
\$1,911,100	Internal Audit	\$1,679,900	\$0	\$0	\$1,679,900	-12.10%
	Procurement, Risk Management and Administrative Services					
\$1,000	Key Shop Services	\$0	\$1,000	\$0	\$1,000	0.00%
3,262,800	Purchasing	2,607,200	0	0	2,607,200	-20.09%
332,600	Risk Management	315,700	0	0	315,700	-5.08%
120,100	Supply Center	0	68,000	0	68,000	-43.38%
\$3,716,500	Total	\$2,922,900	\$69,000	\$0	\$2,991,900	-19.50%

UNIT BUDGET SUMMARY

2019-20

2020-21 Original Proposed Expense Budget

Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	Transportation Services					
\$15,180,600	Operations	\$0	\$12,058,500	\$0	\$12,058,500	-20.57%
2,244,800	Debt Service	0	2,792,300	0	2,792,300	24.39%
\$17,425,400	Total	\$0	\$14,850,800	\$0	\$14,850,800	-14.77%
\$1,747,000	University Budget Office	\$1,559,800	\$0	\$0	\$1,559,800	-10.72%
	University Financial Services					
\$1,794,500	Administration	\$1,719,800	\$0	\$0	\$1,719,800	-4.16%
1,095,700	Accounting and Financial Reporting	1,064,300	0	0	1,064,300	-2.87%
757,300	Accounts Payable	789,400	0	0	789,400	4.24%
392,700	Endowment Services	213,900	0	0	213,900	-45.53%
821,600	Investment Operations	786,400	0	0	786,400	-4.28%
952,600	Payroll	916,500	0	0	916,500	-3.79%
1,988,500	Research Financial Services	1,786,800	0	0	1,786,800	-10.14%
1,505,700	Student Account Services	1,495,400	0	0	1,495,400	-0.68%
235,300	Travel	116,100	0	0	116,100	-50.66%
293,600	Treasury	218,900	0	0	218,900	-25.44%
\$9,837,500	Total	\$9,107,500	\$0	\$0	\$9,107,500	-7.42%
\$216,556,200	TOTAL FINANCE AND ADMINISTRATION	\$134,090,900	\$54,124,100	\$3,535,900	\$191,750,900	-11.45%

Note

¹ The Hilary Boone Center closed effective June 30, 2020.

² University Relations IT Communications and Marketing unit moved from the Marketing and Brand Strategy division in the President's Area, to the Enterprise Computing Services unit of Information Technology Services in the EVPFA Area effective July 1, 2020.

Research Area

UNIT BUDGET SUMMARY

2019-20

Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	Center for Applied Energy Research				- Total	
\$6,235,600	Operations	\$6,650,500	\$0	\$123,600	\$6,774,100	8.64%
28,000	Student Financial Aid	0	0	41,000	41,000	46.43%
\$6,263,600	Total	\$6,650,500	\$0	\$164,600	\$6,815,100	8.80%
\$3,276,000	Center for Clinical and Translational Science	\$2,638,000	\$1,172,700	\$0	\$3,810,700	16.32%
	Center for Computational Sciences					
\$685,100	Operations	\$600,200	\$0	\$22,900	\$623,100	-9.05%
55,500	Computational Sciences Professorship	55,500	0	0	55,500	0.00%
\$740,600	Total	\$655,700	\$0	\$22,900	\$678,600	-8.37%
\$572,300	Center for Research on Violence Against Women	\$253,000	\$0	\$276,600	\$529,600	-7.46%
	Center of Membrane Sciences					
\$116,900	Operations	\$77,200	\$0	\$28,800	\$106,000	-9.32%
13,400	Student Financial Aid	0	0	10,800	10,800	-19.40%
\$130,300	Total	\$77,200	\$0	\$39,600	\$116,800	-10.36%
\$56,300	Division of Laboratory Animal Resources	\$0	\$455,100	\$0	\$455,100	708.35%
	Human Development Institute					
\$1,666,500	Operations	\$1,851,400	\$12,000	\$227,600	\$2,091,000	25.47%
181,800	Student Financial Aid	0	0	218,800	218,800	20.35%
\$1,848,300	Total	\$1,851,400	\$12,000	\$446,400	\$2,309,800	24.97%

Research Area

UNIT BUDGET SUMMARY

2019-20

			-	-	_	
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
\$4,523,200	Kentucky Geological Survey	\$3,944,700	\$0	\$9,800	\$3,954,500	-12.57%
				·		
\$285,500	Kentucky Water Resources Research Institute	\$261,600	\$0	\$18,500	\$280,100	-1.89%
\$54,500	Outreach Center for Science and Health Career Opportunities	\$49,100	\$0	\$0	\$49,100	-9.91%
	Research Administration and Program Support					
\$995,900	Administration	\$935,400	\$0	\$33,700	\$969,100	-2.69%
175,600	Advanced Science and Technology Commercialization Center (ASTeCC)	145,600	10,900	0	156,500	-10.88%
4,824,300	General Research Support	4,099,000	350,900	0	4,449,900	-7.76%
1,360,800	Office of Technology Commercialization	1,351,600	0	5,000	1,356,600	-0.31%
1,216,000	Research Equipment Maintenance	1,216,000	0	0	1,216,000	0.00%
9,471,100	Sponsored Projects Administration	9,137,300	0	0	9,137,300	-3.52%
310,000	Student Financial Aid	300,000	0	10,000	310,000	0.00%
\$18,353,700	Total	\$17,184,900	\$361,800	\$48,700	\$17,595,400	-4.13%
\$360,300	Survey Research Center	\$0	\$0	\$0	\$0	-100.00%
\$254,300	Tracy Farmer Institute for Sustainability and the Environment	\$9,100	\$0	\$232,600	\$241,700	-4.95%
\$36,718,900	TOTAL RESEARCH AREA	\$33,575,200	\$2,001,600	\$1,259,700	\$36,836,500	0.32%

UK HealthCare Area

UNIT BUDGET SUMMARY

2019-20

2010 20		2020 21 Griginal Proposed Experies Badget				
Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	Hospital Services					
\$662,093,800	Corporate	\$639,207,000	\$0	\$0	\$639,207,000	-3.46%
1,156,336,500	Chandler Hospital	1,100,905,400	0	4,000,000	1,104,905,400	-4.45%
41,131,000	Eastern State Hospital	40,661,000	0	0	40,661,000	-1.14%
126,441,400	Good Samaritan Hospital	122,070,700	0	0	122,070,700	-3.46%
41,956,400	Debt Service	41,942,600	0	0	41,942,600	-0.03%
\$2,027,959,100	Total	\$1,944,786,700	\$0	\$4,000,000	\$1,948,786,700	-3.90%
	University Health Service					
\$11,689,400	Operations	\$0	\$14,668,300	\$0	\$14,668,300	25.48%
1,678,400	Debt Service	0	1,681,800	0	1,681,800	0.20%
\$13,367,800	Total	\$0	\$16,350,100	\$0	\$16,350,100	22.31%
\$2,041,326,900	TOTAL UK HEALTHCARE	\$1,944,786,700	\$16,350,100	\$4,000,000	\$1,965,136,800	-3.73%

University Wide Area

UNIT BUDGET SUMMARY

2019-20

Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
	University Wide					
\$3,540,300	Common Insurance Funds	\$3,880,000	\$0	\$0	\$3,880,000	9.60%
0	Contingency Funds	22,562,200	0	0	22,562,200	100.00%
4,765,000	Debt Service Reserve Pool	3,973,200	0	0	3,973,200	-16.62%
2,476,200	Family Education Program	2,476,200	0	0	2,476,200	0.00%
4,722,300	General Liability/Auto Liability	4,500,000	0	0	4,500,000	-4.71%
8,183,900	General University Reserve	10,407,000	0	0	10,407,000	27.16%
190,000	Institutional Dues and Memberships	190,000	0	0	190,000	0.00%
1,769,600	Miscellaneous Fringe Benefits	1,800,000	0	0	1,800,000	1.72%
136,452,900	Operating and Capital Projects	122,164,400	0	0	122,164,400	-10.47%
1,307,100	Professional Liability Insurance	1,374,000	0	0	1,374,000	5.12%
261,400	University Audit	311,400	0	0	311,400	19.13%
12,776,400	University Expenses	14,715,700	0	0	14,715,700	15.18%
20,043,600	Debt Service	23,236,900	0	0	23,236,900	15.93%
\$196,488,700	TOTAL UNIVERSITY WIDE	\$211,591,000	\$0	\$0	\$211,591,000	7.69%

Affiliated Corporations

UNIT BUDGET SUMMARY

2019-20

Total Revised Expense Budget	College/Unit	General Funds	Auxiliary Fund	Restricted Funds	Total	% Change
\$6,438,900	Central Kentucky Management Services, Inc.	\$6,438,900	\$0	\$0	\$6,438,900	0.00%
\$10,700	UK Gluck Equine Research Foundation, Inc.	\$0	\$0	\$12,000	\$12,000	12.15%
\$150,700	UK Humanities Foundation, Inc.	\$0	\$0	\$153,100	\$153,100	1.59%
\$70,200	UK Mining Engineering Foundation, Inc.	\$0	\$0	\$55,000	\$55,000	-21.65%
\$369,289,500	UK Research Foundation	\$118,799,600	\$0	\$323,273,300	\$442,072,900	19.71%
\$375,960,000	TOTAL AFFILIATED CORPORATIONS	\$125,238,500	\$0	\$323,493,400	\$448,731,900	19.36%

Office of the President

PRESIDENT AREA

MISSION STATEMENT

The Board of Trustees and the President provide executive direction and management of all the university's operations, both academic and fiscal.

UNIT DESCRIPTION AND SERVICES

As Chief Executive Officer of the University, the President is responsible for all official communication with the Board and external agencies and provides leadership on all policy, planning and development functions of the institution.

ORGANIZATION AT A GLANCE

- Eli Capilouto, President
- Personnel
 - Exempt positions reporting to the President: Acting Chief of Staff and Executive Vice President for Finance and Administration; Provost; Executive Vice President for Health Affairs; Director of Athletics; Vice President for Research; Vice President for Institutional Diversity; Vice President for University Relations; Vice President for Philanthropy; General Counsel
 - o 11 full time regular staff

ACCOMPLISHMENTS

Throughout the past decade we have:

- Experienced record retention and graduation rates and diversity while growing overall enrollment, surpassing the 30,000 student threshold for the first time in the institution's history
- Invested \$2.7 billion to rebuild and grow our academic, research, community and health care spaces to improve access and collaborative opportunities across our campus

ACCOMPLISHMENTS (cont.)

- Opened the modern, \$265 million Healthy Kentucky Research Building that is a hub for addressing the state's most complex challenges
- Opened a new "living room" for the campus community in the Gatton Student Center - a place where students, faculty and staff can learn, convene, and create
- Decreased the rate of annual tuition rate increases to the lowest levels in more than three decades
- Increased our investment in financial aid and scholarships to help reduce the likelihood that unmet financial need is a barrier to a UK degree
- Ranked among the top public universities for National Merit, National Achievement and National Hispanic Scholars
- Expanded our research portfolio as reflected in grants and contracts totaling more than \$429.2 million in the last fiscal year
- Earned a historic, \$87 million grant to fight opioid use and death
- Earned national recognition for efforts to be a diverse and welcoming community
- Launched the ambitious \$2.1 billion Kentucky Can comprehensive capital campaign and welcomed new donors and friends of the university who invested more than \$200 million in the last fiscal year
- Finished 14th in the Learfield IMG Directors' Cup, indicating success on and off the field for UK Athletics
- Served as an indispensable economic partner with dozens of collaborators to provide research expertise to private business owners and internship opportunities for UK students
- Made more than 8 million contacts with Kentuckians through Extension Services
- Treated a record number of patients in UK HealthCare and clinics across the Commonwealth
- Ranked the No. 1 Hospital in Kentucky by the U.S. News and World Report for the fifth consecutive year for Albert B. Chandler Hospital

Office of the President

PRESIDENT AREA

GOALS FOR FY 2020-21

Students from across the world come to the University of Kentucky to see what's possible. The COVID-19 pandemic has, in many ways, redefined what that means. And, while we are used to gathering to teach, learn, heal and serve, our community has been forced to separate rather than congregate. While there are still more unknowns than knowns, a college education – in the residential campus environment that we provide – is one of the best vaccinations to ensure a healthier Kentucky and world, a more engaged, humane and just society and one positioned to successfully solve the challenges of the next crisis and those that follow as they inevitably will.

With that in mind, we will continue to use the following guiding principles during the current crisis:

- We will preserve the missions held for more than 150 years: education, research and service
- · We will ensure the health, safety and well-being of our campus community
- We will continue to focus on a return to safe and normal operations as soon as possible
- We will position UK to thrive when we emerge from this crisis
- We will communicate with the campus clearly and transparently

GOALS FOR FY 2020-21 (cont.)

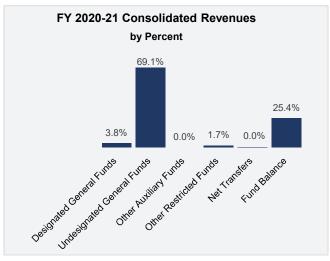
The University of Kentucky, like many colleges and universities, continues to search, implement, assess and revise efficient and effective modes of operation. However, we cannot best serve our Commonwealth by simply becoming more efficient. We must:

- award more degrees and credentials to more students
- search for more discoveries
- pursue more creative arts, and
- cure and sustain more patients

Despite the uncertainty and anxiety that surrounds us, we have a renewed sense of hope—one that's found in the way people on our campus, across disciplines, degrees and experiences ask, "how can I help?"

Office of the President

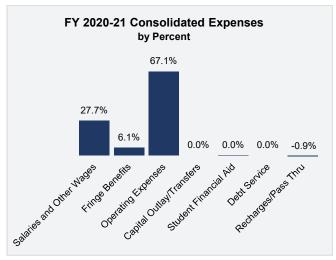
PRESIDENT AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$188,700	\$0	\$0	\$188,700
Undesignated General Funds	3,425,000	0	0	3,425,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	85,000	85,000
Net Transfers	0	0	(100)	(100)
Fund Balance	0	0	1,261,400	1,261,400
Total	\$3,613,700	\$0	\$1,346,300	\$4,960,000

2020-21 Original Proposed Revenue Budget



2019-20	2020-21 Original Proposed Expense Budget						
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$1,633,000	Salaries and Other Wages	\$1,374,000	\$0	\$0	\$1,374,000		
409,500	Fringe Benefits	302,400	0	0	302,400		
2,974,200	Operating Expenses	1,980,400	0	1,346,100	3,326,500		
0	Capital Outlay/Transfers	0	0	0	0		
100	Student Financial Aid	0	0	200	200		
0	Debt Service	0	0	0	0		
(44,400)	Recharges/Pass Thru	(43,100)	0	0	(43,100)		
\$4,972,400	Total	\$3,613,700	\$0	\$1,346,300	\$4,960,000		

Center for Rural Development

PRESIDENT AREA

MISSION STATEMENT

The Center for Rural Development is a nonprofit organization focused on improving quality of life for individuals in the 45-county service region.

UNIT DESCRIPTION AND SERVICES

The Center for Rural Development was established in 1996 in Somerset, Kentucky through the vision of U.S. Congressman Harold "Hal" Rogers. The Center provides leadership to stimulate innovative and sustainable economic development solutions for citizens.

The center's programs and services focus are:

- Public safety
- Arts and culture
- Leadership
- Technology
- Meeting facilities
- Youth development

ORGANIZATION AT A GLANCE

This organization is run by Lonnie Lawson, President and CEO. The University of Kentucky provides the state appropriations for the center; however, the center is managed outside the purview of the university. In addition to the state appropriations, funding to operate the center is generated from external sources.

ACCOMPLISHMENTS

The center achieved the following in FY 2019-20:

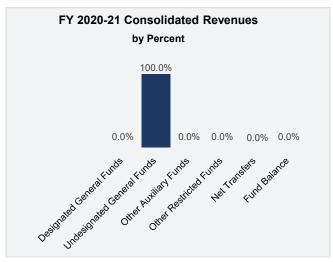
- Completed eastern Kentucky portion of the Kentucky Wired project
- Received Power Grant to provide workforce training to Southern and Eastern Kentucky
- Continued training first responders nationally
- Youth programs graduated 305 students from three programs: Rogers Scholars, Rogers Explorers and Entrepreneurial Leadership Institute

GOALS FOR FY 2020-21

- Continue to target outreach activities in local schools to expose children, students and adults to valuable cultural programming that they might not otherwise encounter
- Manage the Eastern section of the Kentucky Wired Broadband Project
- Provide workforce training primarily focused on workers impacted by the declining coal industry
- Offer technology support for higher education and businesses in Southern and Eastern Kentucky
- Sponsor the Rogers Scholars, Rogers Explorers, and the Entrepreneurial Leadership Institute as well as further develop leadership efforts by expanding youth programs to new areas and opening them up to more students
- Continue to award strategic planning grants to encourage local economic development and tourism, and continue to work with partners to nurture a culture of philanthropy in the region
- Manage the Rural Domestic Preparedness Consortium, a national Homeland Security program for the training of emergency responders
- Develop additional programs aimed at improving the quality of life in Southern and Eastern Kentucky
- Develop a leadership development and civic engagement program in conjunction with the University of Kentucky

Center for Rural Development

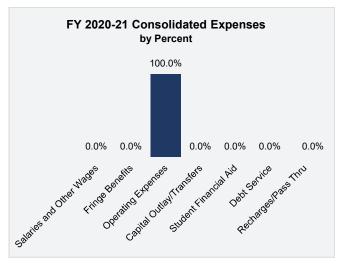
PRESIDENT AREA

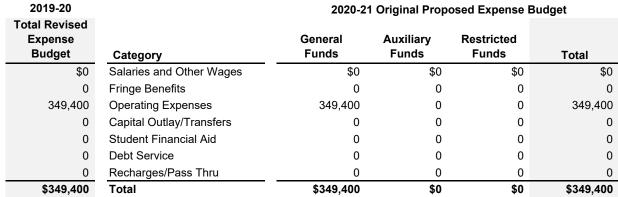




Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	349,400	0	0	349,400
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$349,400	\$0	\$0	\$349,400

2020-21 Original Proposed Revenue Budget





Institutional Diversity

PRESIDENT AREA

MISSION STATEMENT

The mission of the Office for Institutional Diversity (OID) is to embed diversity, equity and inclusion as a transformative force across our campus community, positively impacting belonging and engagement.

UNIT DESCRIPTIION AND SERVICES

The Office for Institutional Diversity serves the entire university community working across academic and non-academic units to implement ideas, collaborate on outreach and recruitment efforts and to enhance student retention and achievement. Through engagement, outreach, fostering diverse campus dialogues, promoting cultural competency and humility, academic support and advocating for inclusive excellence, OID endeavors to create a sustainable climate where all can benefit from the highest quality education, care and work environment. The Office provides consultation and assistance in developing diversity and inclusion strategies and metrics for individual strategic plans and maintains active community involvement around diversity issues.

Services and programs provided to the university community include:

- The Center for Academic Resources and Enrichment Services
- The Martin Luther King Center
- The Center for Graduate and Professional Diversity Initiatives
- Inclusive Health Partnerships
- Office of LGBTQ* Resources
- Student Support Services
- Inclusive Excellence Diversity Education

ORGANIZATION AT A GLANCE

- George Wright, Interim Vice President, Institutional Diversity
- Personnel
 - Exempt positions reporting to the Interim Vice President: Four Directors; Program Advisor; Provost Associate Assistant; Administrative Staff Officer II
 - 26 full and part-time regular staff

ACCOMPLISHMENTS

The Office of Institutional Diversity achieved the following in FY 2019-20:

- Hosted and sponsored a yearlong series of events to commemorate the University's 70 years of integration. The year's signature event included a campus-wide assembly in August for, "A conversation with Trevor Noah", August 2019 – April 2020
- Sponsored Dr. George C. Wright noted African American scholar as visiting professor in history, August 2019 – May 2020
- Hosted the inaugural state conference, Higher EDquity Symposium, on the status of race and ethnicity in higher education, November 2019
- Awarded the INSIGHT into Diversity Higher Education Excellence in Diversity Award (HEED) for the third consecutive year, September 2019

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS 2015-16 2016-17 2017-18 2018-19 2019-20 Governmental \$784 \$792 \$799 \$1,712 \$1,451 Other 0 0 0 0 0 \$784 \$792 \$799 \$1,712 **Total** \$1,451

In Thousands

Institutional Diversity

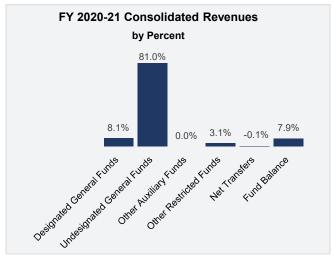
PRESIDENT AREA

GOALS FOR FY 2020-21

- Implement the university's comprehensive Diversity, Equity and Inclusion Implementation Plan
- Collaborate with units within the Provost area to assist with monitoring and improving academic success, retention and graduate rates
- Serve as UK's diversity representative to the Kentucky Council on Postsecondary Education
- In collaboration with Diversity and Inclusion officers, work to support and improve diversity and inclusion efforts throughout our campus community
- Collaborate with the office of the Associate Provost for Faculty Advancement to increase diversity and leadership of women faculty and faculty of color
- Collaborate with the Office of University Relations to develop and nurture campus/community relations and promote OID initiatives
- Collaborate with UK HealthCare to develop and assess diversity employment enterprise goals
- Collaborate with Human Resources and academic units to increase diversity in underutilized administrative and staff employment categories
- Collaborate with UK faith community to improve diversity and inclusivity throughout our campus community

Institutional Diversity

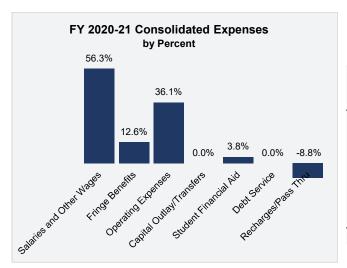
PRESIDENT AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$252,000	\$0	\$0	\$252,000
Undesignated General Funds	2,525,800	0	0	2,525,800
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	95,700	95,700
Net Transfers	0	0	(1,800)	(1,800)
Fund Balance	0	0	245,300	245,300
Total	\$2,777,800	\$0	\$339,200	\$3,117,000

2020-21 Original Proposed Revenue Budget



2019-20	2020-21 Original Proposed Expense Budget						
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$1,739,000	Salaries and Other Wages	\$1,754,900	\$0	\$0	\$1,754,900		
462,900	Fringe Benefits	393,700	0	0	393,700		
1,384,300	Operating Expenses	903,600	0	221,900	1,125,500		
0	Capital Outlay/Transfers	0	0	0	0		
114,300	Student Financial Aid	0	0	117,300	117,300		
0	Debt Service	0	0	0	0		
(283,500)	Recharges/Pass Thru	(274,400)	0	0	(274,400)		
\$3,417,000	Total	\$2,777,800	\$0	\$339,200	\$3,117,000		

Intercollegiate Athletics

PRESIDENT AREA

MISSION STATEMENT

To educate student-athletes through graduation, prepare them for life after their time at UK and compete for championships in all sports within a framework of fiscal integrity, a commitment to diversity in all areas and compliance with university, state, SEC and NCAA rules.

UNIT DESCRIPTION AND SERVICES

The Athletics Department sponsors 22 varsity sports that compete at the Division I level in the National Collegiate Athletic Association (NCAA). The UK Athletics Department is a self-supporting, fully funded athletics department that provides to its student-athletes in each sport the maximum amount of financial aid allowed by NCAA rules. The Wildcats also are a charter member of the highly competitive Southeastern Conference (SEC). Only men's soccer (Conference USA) and UK's lone co-ed sport, rifle, (Great American Rifle Conference) compete outside the SEC.

Services provided to the university community include:

- Oversee 22 varsity teams and 500 student-athletes, as well as cheer and dance teams and funding of the marching band
- Create a unifying force and a shared point of pride for students, faculty, staff, alumni, supporters and donors
- Serve as national exposure for the university to prospective students and donors
- Management of university licensing program
- Provide financial support to the university's academic mission in the form of scholarships and the funding of debt service on the Jacobs Science Center
- Provide more than \$500,000 annually of radio advertisement inventory to the university for academic messaging

ORGANIZATION AT A GLANCE

- Mitch Barnhart, Athletics Director
- Personnel
 - Exempt positions reporting to the Athletics Director: Deputy Director AD; eight Executive Associate Athletic Directors
 - 250 full-time regular staff

ACCOMPLISHMENTS

Athletics achieved the following in FY 2019-20:

- Volleyball, men's basketball and rifle won conference championships
- Football team won bowl championship for second straight season
- Achieved 15th and 16th consecutive semesters with cumulative department GPA above 3.0
- 97 student-athletes graduated
- School record seven teams earned national Academic Progress Rates awards and all teams received passing marks

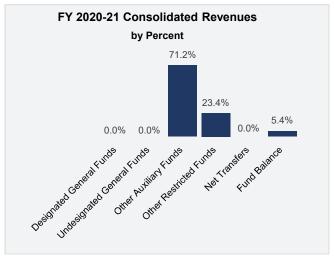
GOALS FOR FY 2020-21

Continue pursuit of goals set forth in Elite 1-3-5:

- Win a championship in every sport by 2022
- Reach 3.0 GPA in every semester
- Finish in top five of national all-sports standings

Intercollegiate Athletics

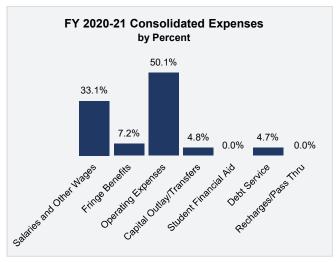
PRESIDENT AREA

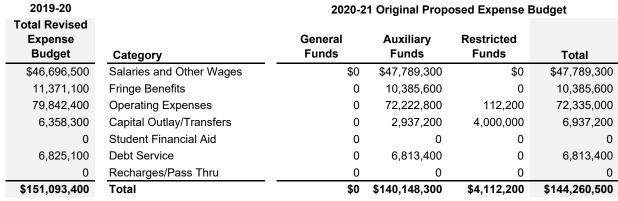




Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	102,729,200	0	102,729,200
Other Restricted Funds	0	0	33,712,200	33,712,200
Net Transfers	0	37,419,100	(37,419,100)	0
Fund Balance	0	0	7,819,100	7,819,100
Total	\$0	\$140,148,300	\$4,112,200	\$144,260,500

2020-21 Original Proposed Revenue Budget





Legal Counsel

PRESIDENT AREA

MISSION STATEMENT

The Legal Counsel's Office provides proactive strategic policy legal advice on issues to administrators, faculty, staff, and student leaders in a timely and proactive manner, minimizing the legal risk and potential liabilities facing the institutions.

UNIT DESCRIPTION AND SERVICES

The General Counsel and professionals under the General Counsel's direction provide legal services including risk and liability evaluation and prevention, representation in all adversarial matters and proceedings, advice on the legal implications of proposed policies and actions, counsel on compliance with state and federal laws and university regulations, drafting or reviewing of university contracts and coordination of the university's real, personal and intellectual property interests. In addition to managing the Office of Legal Counsel, the General Counsel has direct responsibility for issues involving the Board of Trustees, the President, all constitutional issues, all litigation, legislation, the NCAA and SEC, and Open Records.

The legal team is comprised of three distinct groups covering specific areas of the university:

- Finance and Administration Group Finance and Administration Group is
 responsible for all areas under the Executive Vice President for Finance
 and Administration. This includes athletics, (business aspects only) budget,
 complex business transactions, employee benefits, facilities, housing,
 institutional risk management, information technology, internal audit, public
 safety, purchasing, real estate and the treasurer
- Faculty, Students and Research Group Faculty, Student and Research Group is responsible for all areas under the Provost and the Vice President for Research. This includes educational agreements involving students, enrollment management, equal opportunity and institutional equity, extension service, faculty affairs, intellectual property, internal regulations, internationalization, student affairs and research
- Health Affairs Group Health Affairs Group is responsible for all areas under the Executive Vice President for Health Affairs. This includes clinical contracting, clinical operations, health care compliance, health care regulatory and policy analysis

UNIT DESCRIPTION AND SERVICES (cont.)

The legal team provides a wide range of legal services including:

- Risk and liability evaluation and prevention
- Advice on the legal implications of proposed policies and actions
- Counsel on compliance with state and federal laws and administrative regulations
- Drafting or reviewing of university contracts
- Coordination of the university's real, personal and intellectual property interests

ORGANIZATION AT A GLANCE

- William E. Thro, General Counsel
- Personnel
 - Exempt positions reporting to the General Counsel: three Deputy General Counsels; Director of Open Records and Senior Paralegal; Administrative Support; Business Officer
 - 14 full and part-time regular staff

ACCOMPLISHMENTS

The Office of Legal Counsel had several accomplishments and goals achieved in FY 2019-20 by assisting and resolving the legal issues involving the following initiatives:

- Emergency child care system
- Telehealth
- Distribution of \$8.9 million in CARES act funding to students
- Field hospital
- Furlough justifications
- Student testing
- Housing refunds
- Stopping and then restarting research activities
- Successfully ending many contracts due to COVID-19
- Cyber invasion

Legal Counsel

PRESIDENT AREA

ACCOMPLISHMENTS (cont.)

- Development of Electronic Health Records
- · Coordination of our Modeling
- Open Records Act requests doubled
- Prevailing in all employment and Title IX litigation

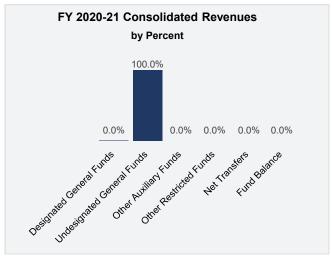
GOALS FOR FY 2020-21

The Office for Legal Counsel is planning to continue to act as attorneys, counselors and problem solvers for the university and its administrators for FY 2020-21:

- To ensure that the university does what is legally required and refrain from doing what is prohibited
- To find a way to accomplish the university's objectives while acting within the policy space between what the law requires and what the law prohibits

Legal Counsel

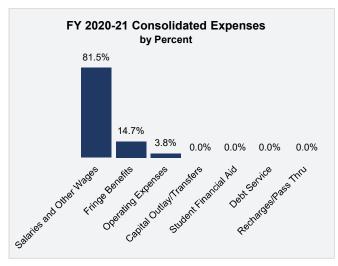
PRESIDENT AREA

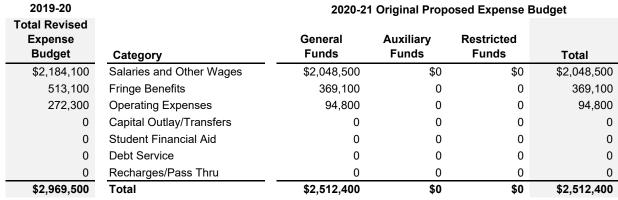




Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$300	\$0	\$0	\$300
Undesignated General Funds	2,512,100	0	0	2,512,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$2,512,400	\$0	\$0	\$2,512,400

2020-21 Original Proposed Revenue Budget





Philanthropy

PRESIDENT AREA

MISSION STATEMENT

The Office of Philanthropy is the fundraising arm of the university. Philanthropy works with faculty, students, programs, colleges, and administration to identify the university's top priorities then connects to the people, corporations and foundations who make their dreams a reality.

UNIT DESCRIPTION AND SERVICES

The UK Philanthropy and Alumni Engagement Office is responsible for all fundraising and alumni relations activities across the university, providing new and increased revenue streams by building and managing the infrastructure for a comprehensive and cohesive culture of philanthropy and engagement among alumni, friends, faculty, staff, students, parents, trustees, corporations, foundations and associations. The office takes a leadership role in the creation of a culture of philanthropy across all of UK, identifying, cultivating, soliciting and stewarding contributions and engagement activities in support of institutional priorities. UK Philanthropy and Alumni Engagement:

- Identifies, cultivates, solicits and manages donors from around the world
- Includes the UK Alumni Association which fosters lifelong relationships between alumni and friends and the University of Kentucky and the University of Kentucky Alumni Association
- Enlists volunteers
- Receives gifts
- Ensures proper recording, donor acknowledgement, and stewardship of gifts to the University
- Enhances engagement with key constituents through stewardship activities

Services provided to the University community include:

 Alumni Engagement - provides benefits, communications, programs, services, records management, and legislative advocacy to support our university and to keep us connected to the University of Kentucky and to each other. Through our programs (Alumni Career Services, Alumni Events, Alumni Marketing and Communications, and Alumni Membership) we promote a spirit of fellowship and loyalty among alumni, provide a

UNIT DESCRIPTION AND SERVICES (cont.)

- continuous flow of information on the progress and needs of the university, and encourage united alumni support for the university's advancement
- Philanthropic Engagement and Giving comprised of annual gifts, foundation gifts, corporate gifts, major gifts, leadership gifts and planned giving, responsible for building philanthropic relationships that engage UK alumni, donors, students, faculty, staff and friends in supporting the University's strategic initiatives. Programs include Annual Giving, Foundation and Corporate Philanthropy, Gift and Estate Planning, Major Gifts and Principal Gifts
- Philanthropy Services and Support provides support to the University's fundraising and engagement activities. Support includes Administrative Services, Campaign and Philanthropy Communications, Comprehensive Campaign Planning and Execution, Donor Recognition Events, Gift/Endowment/Non-Cash Gift Agreement Development, Gift Receiving, Information Services and Data Management, Prospect Research and Management and Stewardship

ORGANIZATION AT A GLANCE

- Mike Richey, Vice President for Philanthropy and Alumni Engagement
- Personnel
 - Exempt positions reporting to the Vice President: Executive
 Director for Philanthropic Engagement; Associate Vice President
 for Philanthropy; Senior Executive Director of Philanthropy
 Administration; Associate Vice President for UK
 Healthcare/College of Medicine Philanthropy; Associate Vice
 President for Campaign/Major Gifts; Director of Principal Gift
 Communications; Associate Vice President for Alumni
 Engagement and Executive Director of the UK Alumni
 Association; and Assistant Vice President for Philanthropy
 - 102 full and part-time regular staff

Philanthropy

PRESIDENT AREA

ACCOMPLISHMENTS

In FY 2019-20, the University of Kentucky exceeded \$124.9 million in gift receipts from more than 34,000 donors almost matching our totals from FY 2018-19 despite the global pandemic and shrinking economy. Gifts, new pledges, and confirmed new expectancies exceeded \$207.2 million, the second highest total in UK history.

Major gifts received in FY 2019-20 include:

- \$20 million gift to name the J. David Rosenberg College of Law
- \$13.5 million gift from the Bill Gatton Foundation to fund the Gatton Student Center expansion
- \$6.35 million gift to name the Dr. Bing Zhang Department of Statistics

Significant accomplishments include:

- UK's first ever giving day, One Day for UK, raised more than \$1 million from 3,300 donors
- Rollout of a new Alumni Association membership model, which provides
 active membership to anyone who gives gifts totaling \$75 anywhere across
 the university, resulting in 46,026 active members compared to 32,239 in
 FY19
- The Alumni Career Services program offered 20 career-related virtual programs including the Unemployment Insurance Webinar, bi-weekly Job Club meetings, networking opportunities and counseling

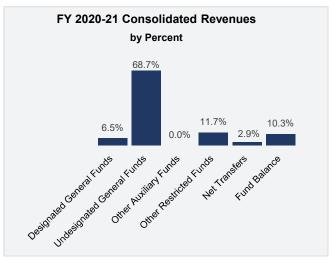
GOALS FOR FY 2020-21

In FY 2020-21, UK Philanthropy and Alumni Engagement will continue its work toward UK's \$2.1 billion campaign goal, which is UK's response to the challenges Kentucky faces. Toward that end, the program will work toward realizing the following objectives:

- Provide 2,100 more LEADS Scholarships to reduce nearly \$60 million in unmet need in Kentucky
- Raise \$150 million for research facilities and programming focused on Kentucky diseases and health concerns such as cancer, drug overdoses, diabetes, cardiac issues and nutrition
- Provide funding for more physicians to eliminate the doctor shortage in the state
- Offer 350 scholarships for student athletes and create new history in Memorial Coliseum, home to sports from women's basketball to volleyball and gymnastics as well as vital academic support services
- Continue the campus facility transformation to graduate more students and conduct more research that fuels Kentucky
- Increase endowment support for faculty who exemplify excellence in the classroom and for research through endowed chairs, professorships and named departments and colleges
- Increase alumni giving participation by 21 percent
- Continue our organization's commitment to diversity and inclusion through outreach, programming and communication
- Continue frequent virtual career engagement and recognizing alumni achievements virtually through programs and communications

Philanthropy

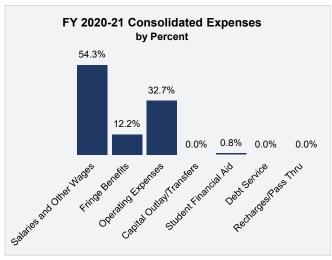
PRESIDENT AREA

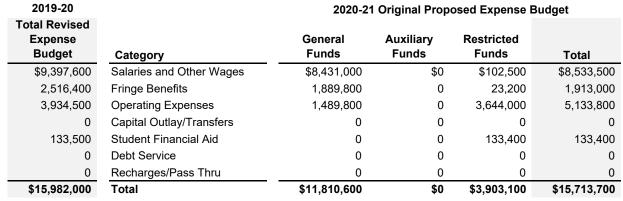




Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,015,300	\$0	\$0	\$1,015,300
Undesignated General Funds	10,795,300	0	0	10,795,300
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	1,836,400	1,836,400
Net Transfers	0	0	449,400	449,400
Fund Balance	0	0	1,617,300	1,617,300
Total	\$11,810,600	\$0	\$3,903,100	\$15,713,700

2020-21 Original Proposed Revenue Budget





University Relations

PRESIDENT AREA

MISSION STATEMENT

University Relations builds partnerships and relationships between the University and the communities it serves, including local, state and federal governments, media and corporations.

UNIT DESCRIPTION AND SERVICES

University Relations includes the Office of Lifelong Learning, Community Engagement, Government Relations, WUKY Public Radio, Public Relations and Strategic Communication, Marketing and Branding, University Events and Business Engagement. The office has the primary responsibility for both internal and external communications and management of issues relating to the university.

ORGANIZATION AT A GLANCE

- Thomas W. Harris, Vice President for University Relations
- Personnel
 - Exempt positions reporting to the Vice President: Assistant Vice President and Chief Communications Officer; Assistant Vice President and Chief Marketing Officer; Assistant Vice President for Community Engagement; Government Relations Director; Federal Relations Director; Radio Station General Manager; Business Engagement Director; Business Engagement Director; Strategic and Operation Consultant; and an Administrative Services Assistant Principle
 - o 87 full-time regular staff

ACCOMPLISHMENTS

University Relations had several accomplishments to highlight in FY 2019-20:

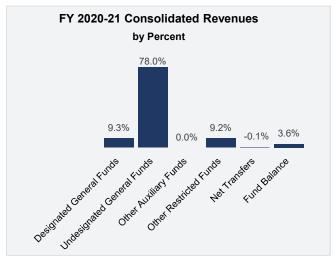
- Increased presence with national news outlets and maintained continuous coverage of significant events impacting the university and surrounding communities, including institutional cyber breach, COVID-19, campus restart plan, protest and Diversity, Equity, Inclusion (DEI) initiative
- Launched Wildly Possible platform, expanded Salesforce to capture new talent, and successfully pivoted the university towards an online learning model
- Increased community outreach to produce special programming on WUKY public radio
- Lobbied and secured federal and state funding for multiple projects on campus
- Revamped the university approach to business collaboration
- Executed more than 35,000 meetings and events and worked with the Emergency Operations Center to provide a safe and enriched program for students returning to campus

GOALS FOR FY 2020-21

- Develop an executive communications plan and marketing visuals around DEI initiative
- Create a communication hub to rapidly create and disseminate content about responses to the restart, health and DEI efforts
- Support enrollment management and student success efforts
- Launch healthy behaviors and institutional marketing campaigns
- Increase membership and enrollment by expanding online course offerings
- Continue to advocate and secure funding for capital projects and research initiatives through the General Assembly, Congress and federal agencies
- Provide in-depth coverage of the election and create a new strategic plan for WUKY public radio
- Continue to collaborate and provide exceptional meeting and events to all clients, integrate Ad Astra and EMS by fall 2020 and increase UK's exposure to regional and national conferences

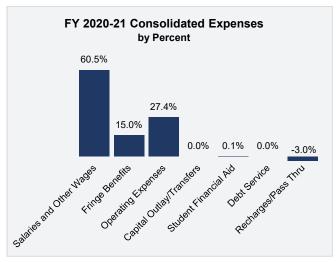
University Relations

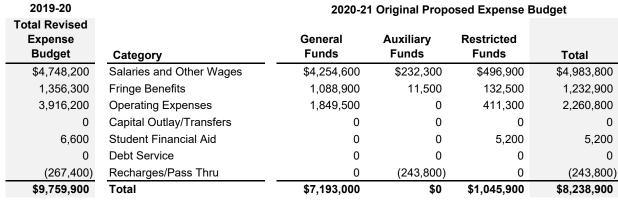
PRESIDENT AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$763,700	\$0	\$0	\$763,700
Undesignated General Funds	6,429,300	0	0	6,429,300
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	761,000	761,000
Net Transfers	0	0	(8,200)	(8,200)
Fund Balance	0	0	293,100	293,100
Total	\$7,193,000	\$0	\$1,045,900	\$8,238,900





College of Agriculture, Food and Environment

PROVOST AREA

MISSION AND SERVICES

The College of Agriculture, Food and Environment (CAFE) represents a mission that has evolved into three distinct and interrelated statewide missions of teaching, research and extension in a federal partnership with the USDA. The College develops innovative solutions for 21st century challenges including: food production, ranging from safety and security to environmental stewardship; medical biotechnology; economic development and community health. Throughout its various units, CAFE has statutory responsibilities for the Commonwealth: state research and extension; livestock research and diagnostics and regulatory functions for certain products.

ORGANIZATION AT A GLANCE

- Nancy Cox, PhD, Dean
- Personnel
 - Exempt positions reporting to the dean: five associate deans; one assistant dean; eight directors; 14 department chairs; one chief of operations
 - 265 full and part-time regular faculty
 - 1,584 full and part-time regular staff
- 14 Academic Departments
 - Undergraduate programs: 21 major degree programs including four large multidisciplinary programs; 11 minor degree programs; two certificate programs
 - Graduate programs: 13 master's degree programs; nine doctoral degree programs and three certificate programs
- Agricultural Experiment Station:
 - o 9,000 acres in a statewide-system of research farms
 - 14,000-acre Robinson Forest

ORGANIZATION AT A GLANCE (cont.)

- Research:
 - o James B. Beam Institute for Kentucky Spirits
 - Kentucky Tobacco Research and Development Center
 - Robinson Center for Appalachian Resource Sustainability
 - Princeton Grain and Forage Research Center
 - Veterinary Diagnostic Laboratory and UK Division of Regulatory Services
- Agricultural Cooperative Extension Service:
 - Statewide educational programs including 4H youth development, family and consumer sciences and community and economic development
- Facilities and Administration:
 - University Motor Pool
 - The Arboretum state botanical garden of Kentucky

ACCOMPLISHMENTS

- In AY 2019-20, first-time freshmen enrollment grew by more than 11 percent, of which nearly one-in-five freshmen is an underrepresented minority
- Awarded more than \$3 million in college scholarships in the four-year period of 2016-2020
- Managed a diverse external funding portfolio second highest of UK colleges in FY 2019-20
- Disclosed 11 new technologies in the FY 2019-20
- Started building new state-of-the art facilities for equine and distilling industries in FY 2019-20

College of Agriculture, Food and Environment

PROVOST AREA

ENROLLMENT AND DEGREES AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	2,492	2,547	2,349	2,341
Undergraduate Degrees Awarded	598	587	579	544*
Graduate Enrollment	383	365	323	334
Graduate Degrees Awarded	113	106	101	115*

Note: Enrollment includes Fall semester only

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS					
	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$32,540	\$47,862	\$28,258	\$40,436	\$39,042
Other	6,713	10,439	9,347	9,630	9,972
Total	\$39,253	\$58,301	\$37,605	\$50,066	\$49,014

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

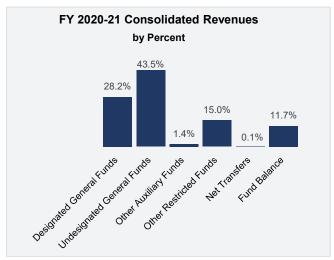
- The Cooperative Extension Service had more than five million contacts with individuals across the state during FY 2019-20
- Trained more than 250,000 volunteers in FY 2019-20
- Enrolled a diverse set of youth (total of 227,298) in 4-H programs in FY 2019-20
- Performed more than 9,000 field inspections and 9,000 regulatory tests during FY 2019-20
- Conducted more than 300,000 tests and 3,000 necropsies of horses and food animals in FY 2019-20

- · Prepare highly motivated and culturally adaptive graduates
- Recruit, develop and retain exceptional faculty and staff who are leaders in expanding knowledge to improve the quality of life and sustainability of the human and physical environment
- Demonstrate CAFE's commitment to diversity and inclusion to attract and retain students, staff and faculty and provide a culturally aware environment for successful engagement in a global society
- Produce innovative solutions through multidisciplinary collaborations
- Build state-of-the-art facilities equipped with cutting-edge technology
- Increase external grant and contracts funding by 20 percent

^{*} Preliminary

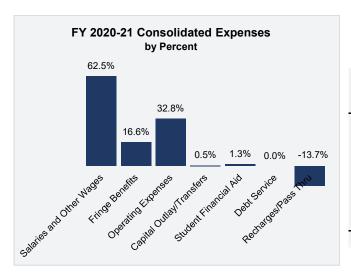
College of Agriculture, Food and Environment

PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$53,246,500	\$0	\$0	\$53,246,500
Undesignated General Funds	81,976,000	0	0	81,976,000
Other Auxiliary Funds	0	2,722,800	0	2,722,800
Other Restricted Funds	0	0	28,270,500	28,270,500
Net Transfers	0	0	223,100	223,100
Fund Balance	391,000	0	21,736,500	22,127,500
Total	\$135,613,500	\$2,722,800	\$50,230,100	\$188,566,400



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$120,503,800	Salaries and Other Wages	\$100,171,000	\$1,644,000	\$16,017,700	\$117,832,700	
37,863,900	Fringe Benefits	30,236,000	365,100	733,100	31,334,200	
57,763,500	Operating Expenses	30,268,600	779,600	30,848,300	61,896,500	
955,600	Capital Outlay/Transfers	59,000	654,800	186,200	900,000	
2,587,900	Student Financial Aid	0	0	2,444,800	2,444,800	
0	Debt Service	0	0	0	0	
(23,918,800)	Recharges/Pass Thru	(25,121,100)	(720,700)	0	(25,841,800)	
\$195,755,900	Total	\$135,613,500	\$2,722,800	\$50,230,100	\$188,566,400	

College of Arts and Sciences

PROVOST AREA

MISSION AND SERVICES

The College of Arts and Sciences (A&S) incorporates the liberal arts disciplines in the humanities, social sciences and the mathematical and natural sciences. The College plays an important role in the university's undergraduate experience through the significant course offerings as part of the university's general education program. Every UK undergraduate has an A&S experience, whether it is a biology lab, a writing class, or a sociology service-learning opportunity. A&S graduate programs prepare students for varied careers in teaching, research, counseling and industry through faculty-mentored research programs and course work. In all endeavors, the college strives to create a culture of inclusivity and belonging.

ORGANIZATION AT A GLANCE

- Mark Kornbluh, PhD, Dean
- Personnel
 - Exempt positions reporting to the dean: six associate deans; three assistant deans; 17 directors; 19 department chairs
 - 453 full-time regular faculty
 - 174 full and part-time regular staff
- 19 Academic Departments
 - Undergraduate programs: 25 undergraduate degree programs; 34 undergraduate minors; six undergraduate certificates
 - Graduate programs: 17 doctoral degree programs; 28 master's degree programs; 12 graduate certificates

ACCOMPLISHMENTS

Continual assessment and revision of undergraduate majors including new
cutting edge inter-disciplinary programs. In AY 2019-20 the Department of
Geography revised the Bachelor of Arts and Bachelor of Science degrees
to create more courses in digital geographies and mapping/GIS as well as
health and environment geographies that would better prepare a new
generation of geography students to connect their coursework to urgent
questions and opportunities in society.

ACCOMPLISHMENTS (Cont.)

The Department of Geography also created a new minor in Urban Studies.

- Recruitment and support of graduate students including research funding and professional development initiatives. The college reallocated resources when possible in AY 2019-20 to increase graduate stipends to meet market demands. Additionally, the college allocates 25 percent of block funding allocations for professional development and research activities
- Initiatives for diversity and inclusion in recruitment and retention and the
 diversity fellows program (started Fall 2018); embedding diversity, equity
 and inclusion (DEI) in annual faculty evaluations (started Fall 2018);
 Faculty Inclusion Fellows Program (Fall 2018-present); online certificate in
 diversity and inclusion (started fall 2019); new BA degree in Africana and
 African-American Studies (started fall 2019); cluster hires in Africana and
 African-American Studies and in Latinx Studies (2019-20 and 2020-21)
- Commitment to internationalization through study abroad (started fall 2019), faculty and student exchange programs including a new Faculty Exchange Program with Universidad San Francisco de Quito in Ecuador (started fall 2019), programming through the Passport to the World Year of Migration (2018-19) and Year of Equity (2019-20) and research partnerships

ENROLLMENT AND DEGREES AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	4,947	5,784	5,884	5,918
Undergraduate Degrees Awarded	1,016	1,145	1,245	1,326*
Graduate Enrollment	972	937	936	915
Graduate Degrees Awarded	204	256	209	278*

Note: Enrollment includes Fall semester only

* Preliminar

College of Arts and Sciences

PROVOST AREA

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS					
	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$14,390	\$15,643	\$12,718	\$15,740	\$12,058
Other	2,662	3,701	3,534	3,333	3,536
Total	\$17,052	\$19,344	\$16,252	\$19,073	\$15,594

In Thousands

- Conducted world-class basic and applied research across the humanities, social sciences and natural and mathematical sciences including international scientific research on regenerative biology, energy materials, biological chemistry, nuclear physics, climate change, alcohol and substance abuse; home to national and international leaders in transnational studies, criminal justice, new mappings, social theory and a wide range of historical, philosophic, literary and cultural studies
- Achieved Top 20 program rankings in Clinical Psychology, English, Geography and Hispanic Studies
- 176 currently active funded projects, 982 research proposals of which nearly 30 percent were awarded
- Faculty received Guggenheim, National Endowment for the Humanities, National Humanities Center, American Council of Learned Sciences, and Fulbright fellowships and have won numerous local, regional and national book awards
- Recorded \$107.4 million in collaborative grant funding in 2019 with faculty participating as research leaders in interdisciplinary centers such as the Center for Applied Energy Research, the Center for Drug and Alcohol Research, and the Center for Health Equity Transformation

ENGAGEMENT AND PUBLIC SERVICE

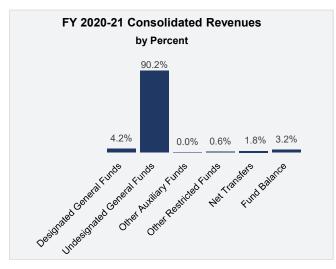
The college offers many services to the citizens of the Commonwealth. Faculty and students are involved in a broad range of projects and services, including:

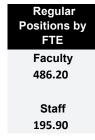
- Service learning, internships and engagement, through such activities as Community Map Shop
- High school student research opportunities in STEM disciplines, such as chemistry, biology and physics
- Intellectual outreach through the newly created Cooperative for the Humanities and the Social Sciences
- Clinical assistance offered through the Jesse G. Harris, Jr. Psychological Services Center

- Continue to strengthen the college's research mission
- Focus effort on student success by offering world-class undergraduate and graduate programs
- Increase undergraduate retention and improve graduation rates
- Recruit and retain outstanding faculty and staff

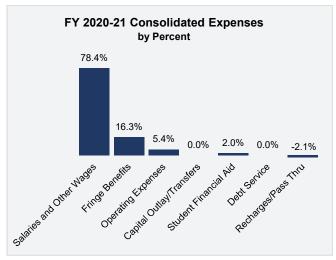
College of Arts and Sciences

PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$3,384,600	\$0	\$0	\$3,384,600
Undesignated General Funds	72,211,200	0	0	72,211,200
Other Auxiliary Funds	0	10,600	0	10,600
Other Restricted Funds	0	0	479,600	479,600
Net Transfers	0	0	1,404,800	1,404,800
Fund Balance	15,800	0	2,516,100	2,531,900
Total	\$75,611,600	\$10,600	\$4,400,500	\$80,022,700



2019-20		2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$62,277,600	Salaries and Other Wages	\$62,487,500	\$73,700	\$197,100	\$62,758,300		
15,297,200	Fringe Benefits	13,030,200	19,100	0	13,049,300		
9,603,200	Operating Expenses	1,673,100	10,600	2,633,700	4,317,400		
0	Capital Outlay/Transfers	0	0	0	0		
1,665,600	Student Financial Aid	0	0	1,569,700	1,569,700		
0	Debt Service	0	0	0	0		
(1,402,500)	Recharges/Pass Thru	(1,579,200)	(92,800)	0	(1,672,000)		
\$87,441,100	Total	\$75,611,600	\$10,600	\$4,400,500	\$80,022,700		

College of Communication and Information

PROVOST AREA

MISSION AND SERVICES

The College of Communication and Information's mission is to improve people's lives through excellence in research, service, education and training by preparing students to be part of local and global conversations. The college and its programs enjoy remarkable leadership at the undergraduate and graduate levels in the fields of communication, journalism, integrated strategic communication, media arts and studies, library and information science and information communication technology.

ORGANIZATION AT A GLANCE

- Jennifer D. Greer, PhD, Dean
- Personnel
 - Exempt positions reporting to the dean: three associate deans; three directors; two department chairs; one chief of staff; one college budget officer; one college staff officer; one student media advisor; one college technology officer
 - 81 full-time regular faculty
 - o 37 full and part-time regular staff
- Two schools (School of Journalism and Media, School of Information Science), two academic departments (Department of Communication, Department of Integrated Strategic Communication) and an interdisciplinary graduate program
 - Undergraduate programs: five major degree programs; four minor degree programs; two certificate programs
 - Graduate programs: three master's programs; one doctoral program; one certificate program
- The Kentucky Kernel and Intercollegiate Debate Team

ACCOMPLISHMENTS

- Two 2019-20 Fulbright Award faculty recipients for teaching and research in Macedonia in the School of Journalism and Integrated Strategic Communication in AY 2019-20
- Won International Logo contest for the annual Association of Education in Journalism and Mass Communication conference August 2020
- 4th ranked Health Librarianship Program per U.S. News & World Report, and only Library Science program in Kentucky accredited by the American Library Association 2017-2020
- Nationally recognized Region 3 Excellence in Advising Advising Administrator Award from the National Academic Advising Association, April 2020
- Top 10 nationally ranked Debate Team for sixth consecutive year 2014-2020
- Launched new Sports Communication Major and Online Completion Degree (Communication) in AY 2019-20
- Kentucky Kernel/KRNL Lifestyle and Fashion Pacemaker 2019 (college Pulitzer Prize) recipient for best newspaper, and at least 117 individual student awards in both state, regional and national competitions including five top twenty finishes in the Hearst competition (Student Media) November 2019

ENROLLMENT AND DEGREES AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	1,545	1,606	1,556	1,604
Undergraduate Degrees Awarded	474	428	486	514*
Graduate Enrollment	287	278	269	344
Graduate Degrees Awarded	94	99	96	100*

Note: Enrollment includes Fall semester only

^{*} Preliminary

College of Communication and Information

PROVOST AREA

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS					
	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$281	\$100	\$409	\$88	\$475
Other	39	70	68	56	43
Total	\$320	\$170	\$477	\$144	\$518

In Thousands

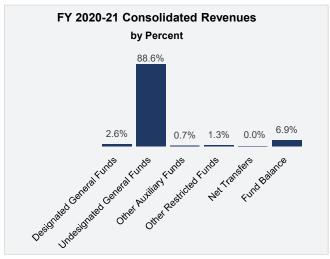
ENGAGEMENT AND PUBLIC SERVICE

- Hosted the 16th biennial Kentucky Conference on Health Communication (live via Zoom) during April 2-4, 2020
- Hosted 48th High School Tournament of Champions 1,100 students from over 280 schools, 37 states and four countries beginning April 17-20, 2020
- Intercollegiate Debate hosted three on campus and virtual events that included more than 1,000 participants representing more than 100 high schools and 40 universities and colleges, as well as two international events in Shanghai and Taipei with more than 400 students in AY 2019-20
- Published the The Rural Blog, a daily digest of events, issues, trends and journalism in rural America, with story ideas and sources in the Institute of Rural Journalism and Community Issues Multiple Entries during 2019-2020
- Partnered with local community radio stations serving primarily African American and Latino listeners to train more than 100 members of the Lexington community to be radio programmers during 2019-2020

- Complete a comprehensive Strategic Plan for 2020-2025
- Establish an engaged, inclusive and diverse academic and professional home for students, faculty and staff
- Emphasize technology systems development to facilitate cutting-edge research and creative work
- Attract, engage and retain curious and diverse learners committed to maintaining the integrity of our professions while advancing the scholarship of our disciplines
- Prepare students to face the future without fear. Instill confidence and develop work-ready skills and an ability to adapt to the evolving media and technology landscapes
- Optimize and co-locate business, technology and academic units

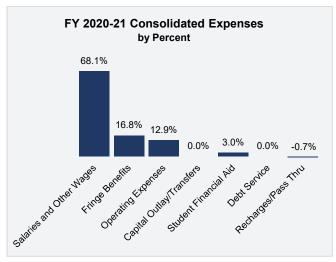
College of Communication and Information

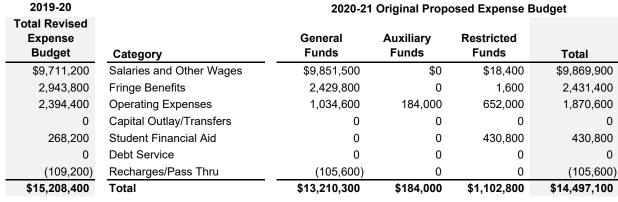
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$370,500	\$0	\$0	\$370,500
Undesignated General Funds	12,839,800	0	0	12,839,800
Other Auxiliary Funds	0	104,000	0	104,000
Other Restricted Funds	0	0	186,700	186,700
Net Transfers	0	0	(700)	(700)
Fund Balance	0	80,000	916,800	996,800
Total	\$13,210,300	\$184,000	\$1,102,800	\$14,497,100





College of Dentistry

PROVOST AREA

MISSION AND SERVICES

The primary mission of the University of Kentucky College of Dentistry (UKCD) is to educate students to become the highest quality dental practitioners for the citizens of the Commonwealth by ensuring each is biologically oriented, technically capable and socially sensitive. The College of Dentistry offers a professional degree program with emphasis in disease prevention and diagnosis, patient care, use of auxiliaries, coordination of treatment with dental specialties and community involvement.

ORGANIZATION AT A GLANCE

- Jeffrey Okeson, DMD, Dean
- Personnel
 - Exempt positions reporting to the dean: four associate deans; two assistant deans; seven program directors; two department chairs, 11 Division Chiefs
 - 74 full and part-time regular faculty
 - 222 full and part-time regular staff
- Two Academic Departments and 12 Divisions
 - Doctor of Medical Dentistry (D.M.D.)
 - Post-Graduate programs: General Practice; Oral and Maxillofacial Surgery, Orofacial Pain; Orthodontics; Pediatric Dentistry; Periodontology

ACCOMPLISHMENTS

- 2017 Recognized and chosen by the American College of Prosthodontics (ACP) to launch an advanced curriculum in digital dentistry. UKCD was one of five select groups of pilot institutions handpicked. One of our faculty was a member the ACP taskforce leading the charge to develop the curriculum
- 2018 Received \$1 million from United Healthcare to establish an oral health cancer screening program in underserved communities of rural eastern Kentucky. This is an ongoing project with residents and faculty from oral surgery participating in the screening process

ACCOMPLISHMENTS (cont.)

- 2020 Incorporated advanced clinical opportunities for dental students to place dental implants totally guided by digital processes and threedimensional printing
- 2020 Opened Endodontic Digital suite and advanced education in endodontics (root canal therapy) with a scholarship program to enhance endodontic techniques for general dentists
- 2020 Initiating a Kentucky Oral Health Network program to improve the oral healthcare of citizens of the Commonwealth and research with interprofessional collaboration with the College of Public Health and Medicine
- 2020 Embracing the President's approach for diversity, equality and inclusion by working with our college faculty, staff and students to participate in activities. We have faculty and staff that are actively involved and seeking opportunities with UNited in True racial Equity (UNITE). Additionally, our faculty are partnering with a retired UK College of Medicine faculty who heads an outreach program to KSU to mentor and recruit African American students interested in becoming medical and dental doctors
- 2020 Chosen as an official beta test site by Straumann, a global industry leader in digital dentistry and dental implantology, to test, evaluate and give improvement suggestions for their newest software and digital dental scanning devices

ENROLLMENT AND DEGREES AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	0	0	0	0
Undergraduate Degrees Awarded	0	0	0	0*
Graduate Enrollment	286	279	275	282
Graduate Degrees Awarded	68	72	63	78*

Note: Enrollment includes Fall semester only

* Preliminary

College of Dentistry

PROVOST AREA

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS					
	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$3,249	\$1,973	\$1,585	\$1,535	\$512
Other	419	275	185	1,376	186
Total	\$3,668	\$2,248	\$1,770	\$2,911	\$698

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

In recognition of its role as part of a land-grant institution, the college views its public service mission in the broadest context. Services to the citizens of the Commonwealth include both on-campus and off-campus activities. Service rotations and other programs are provided in response to the needs of civic agencies, local governments and the dental profession. Continuing education delivers cutting-edge programming to practitioners and helps maintain the quality of dental health care in Kentucky. Some examples of the college's statewide service are dental clinics at the following locations:

- · Veteran's Administration Hospitals
- Area Health Education Centers
- Mission Lexington
- Marshall County Health Department/UK Dentistry West
- Bluegrass Domestic Violence Center
- Fulton County Public Schools
- UK Center for Excellence in Rural Health in Hazard

ENGAGEMENT AND PUBLIC SERVICE (cont.)

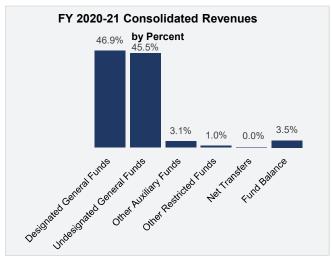
Additional public services include:

- Saturday Morning Clinics for underserved Kentucky children
- "Seal Kentucky," an innovative preventative program targeting Appalachian counties
- West Kentucky Outreach Program
- Partnership with Health First
- Ongoing affiliations with multiple community health centers and public health departments across Kentucky

- Continue educating and mentoring future generations of Kentucky dentists through innovative practices and curriculum
- Continue offering programs to improve the access and care for oral health to the citizens of the Commonwealth
- Create and foster a humanistic and inclusive environment that values diversity of thought, culture and experiences of all members of our community
- Transform dentistry through discovery, education, leadership and entrepreneurship

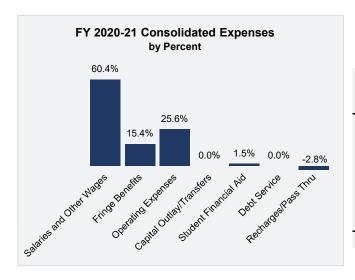
College of Dentistry

PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$16,842,300	\$0	\$0	\$16,842,300
Undesignated General Funds	16,371,400	0	0	16,371,400
Other Auxiliary Funds	0	1,130,000	0	1,130,000
Other Restricted Funds	0	0	342,600	342,600
Net Transfers	0	0	(100)	(100)
Fund Balance	0	0	1,257,300	1,257,300
Total	\$33,213,700	\$1,130,000	\$1,599,800	\$35,943,500



2019-20	2020-21 Original Proposed Expense Budget				
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total
\$24,911,600	Salaries and Other Wages	\$21,659,000	\$0	\$33,100	\$21,692,100
6,337,000	Fringe Benefits	5,513,900	0	10,600	5,524,500
11,340,900	Operating Expenses	6,669,800	1,130,000	1,398,800	9,198,600
0	Capital Outlay/Transfers	0	0	0	0
590,800	Student Financial Aid	375,000	0	157,300	532,300
0	Debt Service	0	0	0	0
(1,178,900)	Recharges/Pass Thru	(1,004,000)	0	0	(1,004,000)
\$42,001,400	Total	\$33,213,700	\$1,130,000	\$1,599,800	\$35,943,500

College of Design

PROVOST AREA

MISSION AND SERVICES

The College of Design (CoD) inspires young talent through studio and classroom instruction, disseminates applied research to the Commonwealth and encourages exemplary service to the university and beyond. In addition to awarding professional degrees in Architecture and Interior Design, the college supports scholarship and study in the fields of Historic Preservation and Urban Design. A new Product Design program, recently approved by the Kentucky Council on Postsecondary Education, holds promise for student expansion for the college and extensive partnerships with industry and other disciplines across campus including immediate cross-listing of courses with the new undergraduate program in Biomedical Engineering.

ORGANIZATION AT A GLANCE

- Mitzi Vernon, Dean
- Personnel
 - Exempt positions reporting to the dean: two associate deans; four directors; one department chair
 - 31 full-time regular faculty
 - 14 full-time regular staff
- Three Academic Divisions
 - Two schools and two academic departments
 - Undergraduate programs: three major degree programs; three certificate programs
 - Graduate programs: four master's programs, including one accredited professional degree

ACCOMPLISHMENTS

- Increased FY 2019- 20 enrollment and record applications in both undergraduate and graduate programs
- Launched new certificates in Historic Preservation and Digital Design Literacy in AY 2019-20
- Enrolled inaugural class of the Master of Urban and Environmental Design in AY 2019-20

ACCOMPLISHMENTS (cont.)

- Produced numerous publications, exhibitions and national trade press invitations for faculty
- Over many years, multiple faculty received awards including a university research professor, UK Great Teacher Award and American Institute of Architects Oberwarth Gold Medal (the highest professional architecture honor in Kentucky)
- College of Design faculty have been involved in multiple invited exhibitions, presentations and publications

ENROLLMENT AND DEGREES AWARDED							
	2016-17	2017-18	2018-19	2019-20			
Undergraduate Enrollment	319	330	298	314			
Undergraduate Degrees Awarded	79	72	78	59*			
Graduate Enrollment	90	80	63	80			
Enrollment Degrees Awarded	40	31	23	14*			

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$0	\$0	\$0	\$42	\$0	
Other	0	18	0	5	35	
Total	\$0	\$18	\$0	\$47	\$35	

In Thousands

College of Design

PROVOST AREA

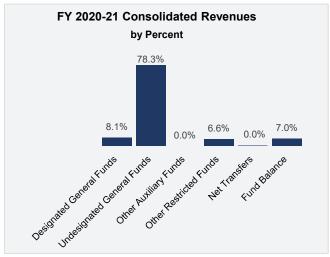
ENGAGEMENT AND PUBLIC SERVICE

- In April 2020, CoD partnered with UK HealthCare to design and fabricate a protective face shield for use by healthcare workers during the COVID-19 outbreak
- During AY 2019-20 the college informed and supported The Somewhere Project, which is designing an education and cultural site on a reclaimed strip mine in Eastern Kentucky
- Continued ongoing engagement with the Portland neighborhood through Studio Louisville
- Established Studio Winchester in 2019, in conjunction with College of Agriculture, Food and Environment, to maintain a multi-year presence in Clark County, resulting in targeted scholarship and design research to inform local civic leadership
- During AY 2019-20, CoD partnered with local organizations for student-led design and fabrication of public furniture in the Winburn neighborhood, a playground at a Lexington school and a park adjacent to Good Samaritan Hospital

- Successfully launch and enroll the inaugural class of the undergraduate Product Design program
- Develop joint Master of Architecture/Master of Historic Preservation, joint Master of Architecture/Master of Urban and Environmental Design and an online Master of Heritage Resources Administration degrees
- Identify additional opportunities for service-scholarship in the Commonwealth
- Successfully complete reaccreditation for Architecture and Interior Design by exceeding requirements

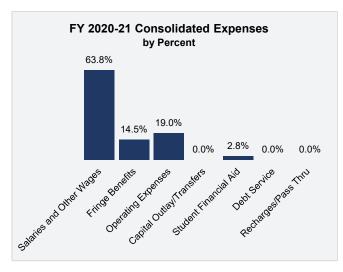
College of Design

PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$518,300	\$0	\$0	\$518,300
Undesignated General Funds	5,029,000	0	0	5,029,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	424,500	424,500
Net Transfers	0	0	(1,400)	(1,400)
Fund Balance	0	0	451,800	451,800
Total	\$5,547,300	\$0	\$874,900	\$6,422,200



2019-20		2020-21 Original Proposed Expense Budget				
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$4,708,100	Salaries and Other Wages	\$3,973,000	\$0	\$124,900	\$4,097,900	
1,141,400	Fringe Benefits	914,400	0	13,900	928,300	
871,600	Operating Expenses	659,900	0	557,400	1,217,300	
0	Capital Outlay/Transfers	0	0	0	0	
185,700	Student Financial Aid	0	0	178,700	178,700	
0	Debt Service	0	0	0	0	
0	Recharges/Pass Thru	0	0	0	0	
\$6,906,800	Total	\$5,547,300	\$0	\$874,900	\$6,422,200	

College of Education

PROVOST AREA

MISSION AND SERVICES

The mission of the College of Education is to expand the knowledge of teaching and learning processes across a broad educational spectrum. The college fosters a culture of reflective practice and inquiry within a diverse community of students, faculty and staff. As part of a land-grant institution, the college prepares professionals for a variety of roles in educational settings and community agencies and provides leadership in the improvement of the education, health and well-being of citizens in the Commonwealth, the United States and the world.

ORGANIZATION AT A GLANCE

- Julian Vasquez Heilig, PhD, Dean
- Personnel
 - Exempt positions reporting to the dean: four associate deans; one assistant dean; seven department chairs
 - 118 full and part-time regular faculty
 - 85 full and part-time regular staff
- Seven academic departments
- Undergraduate programs: 10 teacher certification degree programs including three teacher certification degree programs offered in other colleges; four nonteacher certification degree programs; one certificate program and two minor degree programs
- Graduate programs: 18 master's degree programs (including 27 specializations); four education specialist degree programs; 12 doctoral degree programs (including 27 specializations) and 22 certificate programs

ACCOMPLISHMENTS

- The Education Specialist Program in School Psychology received full national recognition from the National Association of School Psychologists in February 2020 for a seven-year period
- New degree programs including Bachelor's in Interdisciplinary Disability Studies; Master's in Visual Impairment and Orientation and Mobility; and Graduate Certificate in Sport, Fitness and Recreation Management were approved during AY 2019-20
- The UK Next Generation Scholars Program launched in fall 2019 to provide dual credit courses for high school students

ENROLLMENT AND DEGREES AWARDED 2016-17 2017-18 2018-19 2019-20 Undergraduate Enrollment 1,867 1,857 1,664 1,622 Undergraduate Degrees Awarded 443 431 385 418* 803 800 780 749 Graduate/Specialist Enrollment 287 238 251 235* **Graduate Degrees Awarded**

Note: Enrollment includes Fall semester only

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$4,416	\$3,930	\$6,349	\$4,200	\$5,383	
Other	8,097	10,706	1,367	4,145	399	
Total	\$12,513	\$14,636	\$7,716	\$8,345	\$5,782	

In Thousands

College of Education

PROVOST AREA

ENGAGEMENT AND PUBLIC SERVICE

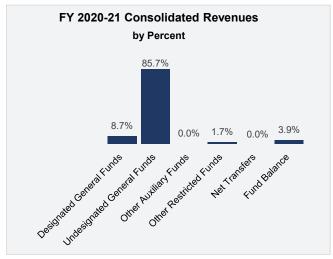
The College of Education provides service to individuals, schools, communities and social and educational agencies across public and private sectors. Two key examples of the college's 70 ongoing engagement and public service initiatives include:

- Student Camps in STEM, Robotics and Chemistry which provide authentic hands-on STEM projects for more than 500 middle and high school students each summer
- Professional development and support for approximately 100 school leaders each year through the statewide Leadership Academy offered by the Center for Next Generation Leadership

- Recommit to intellectual ambition through projects and initiatives focused on grant making and researching cross-disciplinary issues facing society today
- Further develop an international strategy that invests in internal and external relationships
- Foment a culture of inclusion that develops unique and innovative approaches for diversity, equity and inclusion among faculty, staff and students
- Innovate our educational programs to stimulate prestige, growth and revenue
- Integrate activities that foster greater interactions between the college's relationship-building activities, advancement and social media marketing

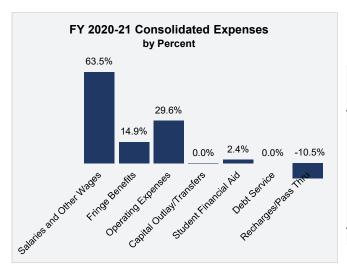
College of Education

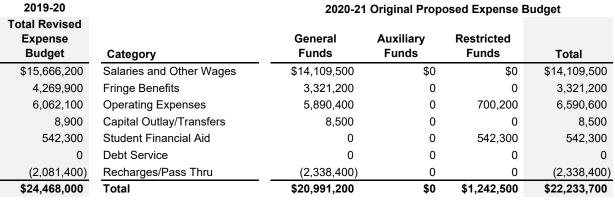
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,928,000	\$0	\$0	\$1,928,000
Undesignated General Funds	19,063,200	0	0	19,063,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	370,900	370,900
Net Transfers	0	0	0	0
Fund Balance	0	0	871,600	871,600
Total	\$20,991,200	\$0	\$1,242,500	\$22,233,700





College of Engineering

PROVOST AREA

MISSION AND SERVICES

The College of Engineering's mission is to create a world that works by generating, transferring, and preserving knowledge across the engineering disciplines, and by preparing professionals ready to sustain societal well-being. Through a highly networked academic ecosystem that prepares professionals for their future, the College of Engineering enables discovery and purpose-driven research and creates clear pathways for innovation, understanding and collective ability to benefit society. Areas of expertise include Biomedical, Biosystems and Agricultural, Chemical and Materials, Civil, Computer Science, Electrical and Computer, Mechanical and Mining Engineering. The Engineering Extended Campus Program in Paducah provides bachelor's degrees in Chemical Engineering and Mechanical Engineering. Research priorities in the College of Engineering are aligned with Kentucky's current and emerging economic strengths.

ORGANIZATION AT A GLANCE

- Rudolph Buchheit, PhD, Dean
- Personnel
 - Exempt positions reporting to the dean: three associate deans;
 one assistant dean; six directors; seven department chairs
 - 165 full-time regular faculty
 - 174 full and part-time regular staff
- Seven academic departments
- 10 centers and institutes
- Undergraduate programs: 10 degree programs with two minor degree options; seven certificate programs
- Graduate programs: 12 master's degree programs; 10 doctoral degree programs; eight certificate programs

ACCOMPLISHMENTS

- Beginning FY20, began four new online graduate certificate programs:
 Structural Engineering, Power Systems, Advanced Materials
 Characterization and Explosives and Blasting
- The fall 2019 freshman cohort of 840 had the highest ACT scores of any freshman class
- In January 2020, Grehan Hall was renovated and added 45,000 square feet
- 20 new tenure-track faculty members added in FY 2019-20

ENROLLMENT AND DEGREES AWARDED							
		2016-17	2017-18	2018-19	2019-20		
Undergra	aduate Enrollment	3,393	3,382	3,398	3,336		
Undergra	aduate Degrees Awarded	631	624	655	605*		
Graduate	e Enrollment	466	468	449	428		
Graduate	Degrees Awarded	104	110	135	1/13*		

Note: Enrollment includes Fall semester only

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^{*} Preliminary

RESEARCH OVERVIEW							
SPONSORED RESEARCH AWARDS							
	2015-16	2016-17	2017-18	2018-19	2019-20		
Governmental	\$15,899	\$15,267	\$20,190	\$21,210	\$20,800		
Other	8,593	5,910	9,251	6,986	6,686		
Total	\$24,492	\$21,177	\$29,441	\$28,196	\$27,486		

In Thousands

College of Engineering

PROVOST AREA

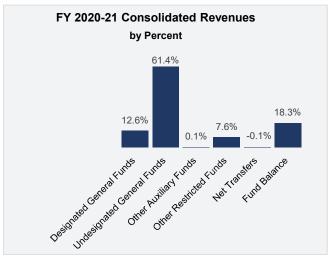
ENGAGEMENT AND PUBLIC SERVICE

- Host several outreach activities to introduce engineering to K-12 students and parents in the community
- Celebrate Engineer's Day every year. Students can meet with every department and participate in department specific activities.
- Faculty members mentor high school students from around central Kentucky in hands-on projects in their research laboratories giving them a valuable introduction to the field
- Faculty regularly collaborate with industry finding innovative solutions to issues and thereby increasingly profitability and preserving jobs
- Offer one fully online graduate degree program and four online graduate certificate programs to assist working professionals with formal continuing education
- Departments seminar series are open to the public and feature renowned experts from around the world on topics encompassing all areas of engineering
- Faculty, staff, graduate and undergraduate students serve as judges at local, regional and state science fairs interacting with future engineers as well as educators
- Various student organizations participate in outreach activities at area schools to introduce students and parents to engineering

- Continue growing and diversifying its research enterprise by focusing on increased collaborations with industry and with other colleges including the UK health colleges
- Launching new degrees in Biomedical Engineering (BME) and Engineering Technology expanding the engineering talent pipeline
- Expanding online educational offerings at both the graduate and undergraduate levels with several new certificate and graduate degree programs
- Offering UK first-year engineering courses in selected high schools around the Commonwealth

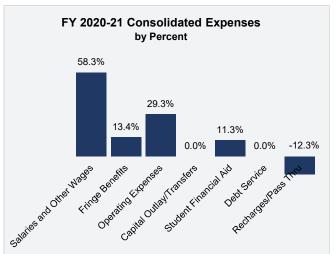
College of Engineering

PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$6,000,900	\$0	\$0	\$6,000,900
Undesignated General Funds	29,345,800	0	0	29,345,800
Other Auxiliary Funds	0	58,100	0	58,100
Other Restricted Funds	0	0	3,650,800	3,650,800
Net Transfers	0	0	(37,000)	(37,000)
Fund Balance	16,000	0	8,752,100	8,768,100
Total	\$35,362,700	\$58,100	\$12,365,900	\$47,786,700



2019-20		2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$29,231,400	Salaries and Other Wages	\$27,602,900	\$193,400	\$54,100	\$27,850,400		
7,788,700	Fringe Benefits	6,336,700	50,500	14,600	6,401,800		
16,565,100	Operating Expenses	7,047,900	58,100	6,895,200	14,001,200		
0	Capital Outlay/Transfers	0	0	0	0		
5,747,700	Student Financial Aid	0	0	5,402,000	5,402,000		
0	Debt Service	0	0	0	0		
(5,639,800)	Recharges/Pass Thru	(5,624,800)	(243,900)	0	(5,868,700)		
\$53,693,100	Total	\$35,362,700	\$58,100	\$12,365,900	\$47,786,700		

College of Fine Arts

PROVOST AREA

MISSION AND SERVICES

The College of Fine Arts (CFA) expresses its commitment to the arts through the dedication to teaching, scholarly research, artistic experimentation, performance and exhibition. In support of the University of Kentucky's flagship mission, the College offers the most comprehensive training and scholarship in the arts in the Commonwealth. During a typical year, CFA produces performance events and exhibits of artwork featuring the work of hundreds of students to audiences of thousands.

ORGANIZATION AT A GLANCE

- Mark W. Shanda, Dean
- Personnel
 - Exempt positions reporting to the dean: one associate dean; two assistant deans; four directors; two department chairs
 - 106 full-time regular faculty
 - 47 full and part-time regular staff
- Four academic units consisting of the Department of Theatre and Dance,
 School of Art and Visual Studies, School of Music and Department of Arts
 Administration
- Two auxiliary units including the Singletary Center for the Arts and the UK Art Museum
- Undergraduate programs: 12 degree programs; 10 minor degree options; three certificate programs
- Graduate programs: 13 master's degree programs; seven doctoral degree programs; four certificate programs

ACCOMPLISHMENTS

- Successful partnership with the College of Agriculture, Food and Environment to establish an Arts Extension Specialist position serving the entire Commonwealth, August 2019
- Successful launch of 3-D printing lab in School of Art and Visual Studies in partnership with the Department of Radiology in the College of Medicine, June 2019
- Kentucky Music Educators Association Administrator of the Year awarded to Dean Shanda. March 2020
- Hosted Governor's School of the Arts in the summer of 2019

ENROLLMENT AND DEGREES AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	656	761	819	878
Undergraduate Degrees Awarded	125	171	149	166*
Graduate Enrollment	256	225	229	223
Graduate Degrees Awarded	64	76	72	70*

Note: Enrollment includes Fall semester only

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$0	\$0	\$0	\$0	\$0	
Other	28	1	0	0	0	
Total	\$28	\$1	\$0	\$0	\$0	

In Thousands

^{*} Preliminary

College of Fine Arts

PROVOST AREA

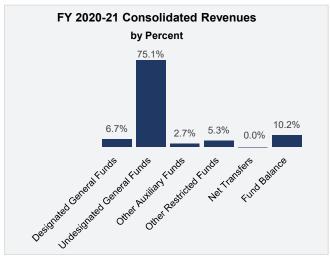
ENGAGEMENT AND PUBLIC SERVICE

- Established partnerships with UK HealthCare for fabrication of masks in response to COVID-19, March 2020
- Co-hosted community arts leadership group to support new creative partnerships with local arts organizations, October 2019
- Expanded model program in Living Learning Program in Holmes Hall to support creative students, August 2019
- Supporting partner with Lexington Philharmonic Orchestra

- Coordinating efforts to streamline arts production costs while still serving the university's mission of benefiting and enriching the lives of the citizens of the Commonwealth
- Successful launch of the online Ph.D. program in Arts Administration, a first in the nation and the first fully online Ph.D. program offered by UK
- Curricular innovation offering greater interdisciplinary opportunities for undergraduate students as well as expanded programs in music business and new media, digital media and dance
- Hosting first Dean's Artist-in-Residence singer, songwriter and multi-media artist, Jay Bolotin

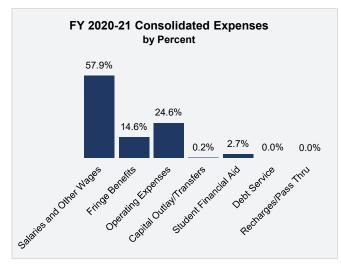
College of Fine Arts

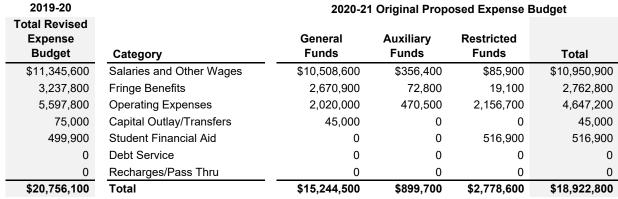
PROVOST AREA





	General	Auxiliary	Restricted	
Category	Funds	Funds	Funds	Total
Designated General Funds	\$1,263,800	\$0	\$0	\$1,263,800
Undesignated General Funds	14,218,400	0	0	14,218,400
Other Auxiliary Funds	0	512,000	0	512,000
Other Restricted Funds	0	0	1,003,300	1,003,300
Net Transfers	(237,700)	237,700	(9,200)	(9,200)
Fund Balance	0	150,000	1,784,500	1,934,500
Total	\$15,244,500	\$899,700	\$2,778,600	\$18,922,800





College of Health Sciences

PROVOST AREA

MISSION AND SERVICES

The College of Health Sciences is dedicated to educating the next generation of health care practitioners who will change lives through education, innovative research, healing and compassionate care. Our mission is to see all people achieve optimal health.

ORGANIZATION AT A GLANCE

- Scott Lephart, PhD, Dean
- Personnel
 - Exempt positions reporting to the dean: three associate deans;
 one assistant dean; five department chairs
 - 65 full-time regular faculty
 - o 75 full and part-time regular staff
- Nine health sciences disciplines; five academic departments
- Undergraduate programs: four degree programs; one minor degree; four certificate programs
- Graduate programs: four master's degree programs; three doctoral degree programs; one certificate program

ACCOMPLISHMENTS

- In FY 2019-20: Realigned the college's organizational structure to enable more efficient delivery of our pre-professional and graduate professional programs to meet increased demand for allied health professionals
- In FY 2019-20: Pioneered a new graduate certificate program in telehealth
 — the first of its kind among health sciences colleges and the only telehealth certificate available in Kentucky
- During AY 2019-20 the college achieved excellent licensing/certification exam pass rates in communication sciences and disorders (100 percent); medical laboratory science (100 percent); physical therapy (99 percent); and physician assistant studies (96 percent)

ACCOMPLISHMENTS (cont.)

- During AY 2019-20 the college maintained high academic student success with record numbers of applications, a competitive admissions rate of 22 percent and retention rate of 88 percent
- In calendar year 2019 the college achieved Top 20 status in National Institutes of Health funding among colleges of allied health
- Three faculty members are working to identify neuroimaging biomarkers of cortical function in patients with mild Traumatic Brain Injury (mTBI)
- Assistant professor is investigating the effects of a novel rhythmic drumming intervention on postural control and brain connectivity in Parkinson's Disease

ENROLLMENT AND DEGREES AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	711	852	902	921
Undergraduate Degrees Awarded	166	171	194	225*
Graduate Enrollment	443	445	441	440
Graduate Degrees Awarded	156	176	168	175*

Note: Enrollment includes Fall semester only

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$6,075	\$1,687	\$7,688	\$3,650	\$5,864	
Other	853	311	843	1,219	1,095	
Total	\$6,928	\$1,998	\$8,531	\$4,869	\$6,959	

In Thousands

^{*} Preliminary

College of Health Sciences

PROVOST AREA

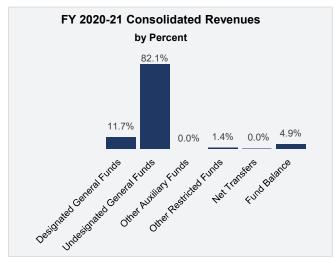
ENGAGEMENT AND PUBLIC SERVICE

- College alumni started free health clinics in Kentucky, opened clinics to care for orphans in Africa, brought adapted tricycles to rural communities and served on the front lines in COVID-19 hotspots
- Students invest in local and national communities through service-learning courses focused on delivering compassionate care and have used creative skills to make PPE for health care workers during the COVID-19 pandemic
- Other examples of public service include:
 - o Samaritan's Touch Clinic
 - Pursuing health equity for African-American women
 - Shoulder to Shoulder Global
 - Kentucky Appalachian Rural Rehabilitation Network

- Increase enrollment and graduation rates based on the demand of our programs
- Increase and diversify our research funding in data informatics and eHealth, telehealth and mobile health
- Increase the efficiency of our course delivery by engaging our tenured faculty in classroom instruction
- Continue to facilitate the development of a culture of belonging through the work of the college's Diversity and Inclusivity Committee

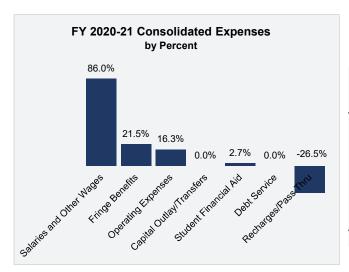
College of Health Sciences

PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,565,700	\$0	\$0	\$1,565,700
Undesignated General Funds	11,011,900	0	0	11,011,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	181,300	181,300
Net Transfers	0	0	(3,200)	(3,200)
Fund Balance	2,000	0	648,200	650,200
Total	\$12,579,600	\$0	\$826,300	\$13,405,900



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$11,898,600	Salaries and Other Wages	\$11,498,800	\$0	\$26,000	\$11,524,800	
3,373,500	Fringe Benefits	2,877,600	0	0	2,877,600	
3,035,000	Operating Expenses	1,702,400	0	481,800	2,184,200	
0	Capital Outlay/Transfers	0	0	0	0	
345,500	Student Financial Aid	50,000	0	318,500	368,500	
0	Debt Service	0	0	0	0	
(2,409,000)	Recharges/Pass Thru	(3,549,200)	0	0	(3,549,200)	
\$16,243,600	Total	\$12,579,600	\$0	\$826,300	\$13,405,900	

College of Medicine

PROVOST AREA

MISSION AND SERVICES

The College of Medicine provides innovative, high-quality education through its nationally recognized curriculum, emphasizing early clinical experiences, continuity as a guiding principle, integration of the basic and clinical sciences and innovative teaching and learning methods such as small-group tutorials, standardized patients, computer-assisted instruction, clinical training models and interactive lectures and laboratory exercises. The College of Medicine promotes a diverse and inclusive environment that provides excellence in education, equitable health care and transformative research to improve the health and wellness of Kentuckians.

ORGANIZATION AT A GLANCE

- Robert S. DiPaola, MD, Dean
- Personnel
 - Exempt positions reporting to the dean: two vice deans; 12 associate deans; 19 assistant deans; 13 directors; 25 department chairs
 - 1,153 full and part-time regular faculty
 - 2,181 full and part-time regular staff
- Four Areas (Administrative, Basic Science, Centers, and Clinical) with 40 departments and a total of 61 divisions
- Four campuses Lexington, Bowling Green, Northern Kentucky and the Rural Physician Leadership Program in Morehead
- 25 Academic Departments
 - Four Medical Degree Programs (one MD and three combined degrees)
 - Five Master's Degree Programs
 - Two PhD Programs

ACCOMPLISHMENTS

- Campus Expansion: The College is dedicated to confronting Kentucky's physician shortage and has embarked on a dramatic expansion – from a class size of 136 in 2017-18 to a class size of 201 in 2019-20
- Research Strategy: Multiple initiatives led to a two-fold increase in National Institutes of Health (NIH) funding in 2017-2019, now totaling more than \$129 million in annual NIH awards and over \$200 million in total external awards
- Faculty: The FY 2019-20 revisions to the college's Rules of the Faculty further established a culture of collaboration, transparency and shared governance while adding clarity to the dean's committees

ENROLLMENT AND DEGREES AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	0	0	0	0
Undergraduate Degrees Awarded	0	0	0	0*
Graduate Enrollment	788	778	839	910
Graduate Degrees Awarded	184	203	198	205*

Note: Enrollment includes Fall semester only

^{*} Preliminary

College of Medicine

PROVOST AREA

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS

	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$98,693	\$99,459	\$117,331	\$171,590	\$174,254
Other	30,521	17,711	21,060	30,660	26,667
Total	\$129,214	\$117,170	\$138,391	\$202,250	\$200,921

In Thousands

- Research funding has increased dramatically during the past four years, including an increase of more than 45 percent in FY 2018-19. FY 2019-20 is on track to match or exceed the prior year funding
- At the end of FY 2019-20, there were more than 826 active awards from 312 principal investigators and 298 sponsors

ENGAGEMENT AND PUBLIC SERVICE

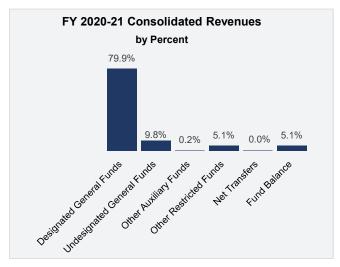
In addition to a broad range of clinical services, College of Medicine faculty, staff and students are actively involved in the community through various programs such as:

- Salvation Army Clinic A free clinic run by UK medical students
- Women in Medicine and Science A program focused on mentoring and career development of women faculty
- MedPRIDE A student organization in the College of Medicine that aims to increase awareness of the needs and concerns of LGBTQ* patients

- Further establish a pipeline of physicians who can combat the state's health issues, particularly in the five major areas of greatest need – cardiovascular disease, obesity/diabetes, neuroscience, substance abuse and cancer
- Expand the workforce of individuals heavily qualified in both medicine and research by fostering the growth of the MD/PhD program and the master's programs
- Continue to build the strong research established in recent years so Kentucky's communities can become healthier

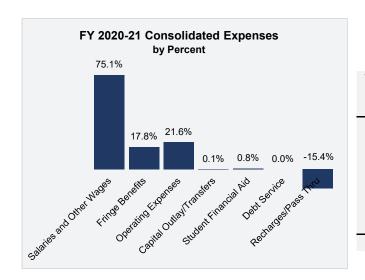
College of Medicine

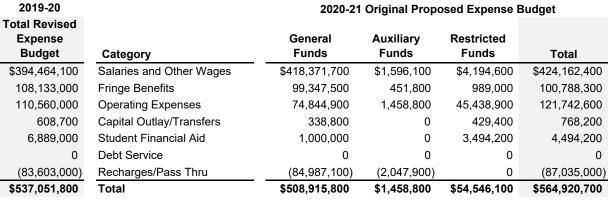
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$451,187,100	\$0	\$0	\$451,187,100
Undesignated General Funds	55,256,600	0	0	55,256,600
Other Auxiliary Funds	0	1,049,400	0	1,049,400
Other Restricted Funds	0	0	28,827,600	28,827,600
Net Transfers	0	0	(194,800)	(194,800)
Fund Balance	2,472,100	409,400	25,913,300	28,794,800
Total	\$508,915,800	\$1,458,800	\$54,546,100	\$564,920,700





College of Nursing

PROVOST AREA

MISSION AND SERVICES

The College of Nursing's mission is to promote the health and well-being of our communities through excellence in nursing education, research, practice and service.

ORGANIZATION AT A GLANCE

- Janie Heath, PhD, Dean
- Personnel
 - Exempt positions reporting to the dean: five associate deans; four assistant deans; two directors
 - 69 full and part-time regular faculty
 - 63 full and part-time regular staff
- Undergraduate program: Bachelor of Science in Nursing
- Graduate programs: Master of Science in Nursing; Doctor of Nursing Practice; Doctorate in Nursing; two graduate certificates

ACCOMPLISHMENTS

- Received national faculty recognition with adding two Fellows of National Academies of Practice, two Fellows in the American Association of Nurse Practitioners, one fellow in the American Academy of Nursing, fall 2019
- Built a research portfolio of \$30.2 million with funded projects during FY 2019-20 of \$8.7 million
- Received numerous faculty awards and appointments in recognition of excellence in research, teaching and service including:
 - Edge Runner" (2nd in history of the college) from the American Academy of Nursing – Fall 2019
 - Journal Hall of Fame (1st in history of the College) as editor of Perspectives in Psychology – fall 2019
 - Kentucky Board of Nursing appointment fall 2019
 - Sigma Theta Tau International Researchers Hall of Fame fall 2019
 - SEC University of Kentucky Professor of the Year summer 2020

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	1,202	1,261	1,318	1,323
Undergraduate Degrees Awarded	221	255	272	298*
Graduate Enrollment	287	304	263	240
Graduate Degrees Awarded	71	64	68	69*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS					
	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$3,022	\$3,708	\$3,295	\$5,765	\$7,486
Other	444	514	786	242	1,297
Total	\$3,466	\$4,222	\$4,081	\$6,007	\$8,783

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

The College of Nursing's partnerships include:

- MED VET Students, Veterans Administration Hospital, Lexington, KY
- BCTC Blue Plus Program for associate degree nursing students seeking BSN education
- RN to BSN Hybrid Program at the University Center of Southern Kentucky
- Post-Certificate Masters/Advanced Practice RN Program with King's Daughter Medical Center, Ashland, KY
- Beyond Birth Clinic: Comprehensive Recovery Center for Women
- UK College of Dentistry and College of Nursing: Wellness and Diagnostic Clinic

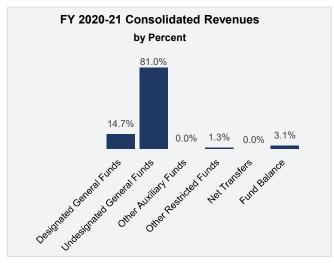
College of Nursing

PROVOST AREA

- Advance student success and work-life engagement
- Increase extramural research funding
- Obtain Commission on Collegiate Nursing Education (CCNE) reaccreditation (self-study December, 2020; site visit March, 2021)
- Become a member of the National League of Nursing Center for Nursing Education Excellence

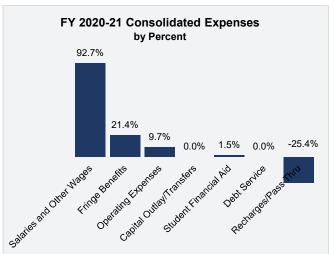
College of Nursing

PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,985,700	\$0	\$0	\$1,985,700
Undesignated General Funds	10,978,200	0	0	10,978,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	171,000	171,000
Net Transfers	0	0	0	0
Fund Balance	0	0	416,800	416,800
Total	\$12,963,900	\$0	\$587,800	\$13,551,700



2019-20	2020-21 Original Proposed Expense Budget				
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total
\$12,919,700	Salaries and Other Wages	\$12,562,900	\$0	\$0	\$12,562,900
3,493,100	Fringe Benefits	2,906,100	0	0	2,906,100
1,632,000	Operating Expenses	939,600	0	378,000	1,317,600
0	Capital Outlay/Transfers	0	0	0	0
189,000	Student Financial Aid	0	0	209,800	209,800
0	Debt Service	0	0	0	0
(2,563,100)	Recharges/Pass Thru	(3,444,700)	0	0	(3,444,700)
\$15,670,700	Total	\$12,963,900	\$0	\$587,800	\$13,551,700

College of Pharmacy

PROVOST AREA

MISSION AND SERVICES

The University of Kentucky's College of Pharmacy, ranked sixth in the nation by U.S. News and World Report, is an international leader in pharmacy education, pharmaceutical science research and clinical programs. Graduates of the Doctor of Pharmacy (PharmD), PhD and post-graduate programs serve as company presidents, elected officials in major national professional associations, industry executives, health-care administrators and academic leaders.

ORGANIZATION AT A GLANCE

- R. Kip Guy, PhD, Dean
- Personnel
 - Exempt positions reporting to the dean: four associate deans; one assistant dean; 10 directors; two department chairs
 - o 62 full-time regular faculty
 - o 140 full and part-time regular staff
- Two Academic Departments
 - o Pharmaceutical Sciences
 - Pharmacy Practice and Science
- Professional program: Doctor of Pharmacy
- Graduate program: Doctorate in Pharmaceutical Sciences; Master of Pharmaceutical Sciences

ACCOMPLISHMENTS

- In May 2020, graduated first class in reimagined Doctor of Pharmacy curriculum, which launched in 2016
- The 2019 class achieved 96 percent pass rate for national licensure examination
- Redesigned and implemented new graduate program curriculum, launched Fall 2019
- Realized highest ever match rate for postgraduate residency training in March 2020
- Completed curricular mapping project on diversity and inclusion in Fall 2019

ENROLLMENT AND DEGREES AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	0	0	0	0
Undergraduate Degrees Awarded	0	0	0	0*
Graduate Enrollment	620	623	616	608
Graduate Degrees Awarded	157	150	159	162*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS					
	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$10,238	\$15,856	\$17,951	\$16,594	\$22,841
Other	1,656	2,043	3,915	4,522	5,819
Total	\$11,894	\$17,899	\$21,866	\$21,116	\$28,660

In Thousands

- One of several colleges responsible for the \$87 million HEALing Communities grant awarded, April 2019. The purpose of this four-year grant is to reduce opioid overdose deaths by 40 percent
- Produced 234 publications in FY 2018-19
- Ranked 3rd among colleges of pharmacy in research funding per principal investigator in 2019

College of Pharmacy

PROVOST AREA

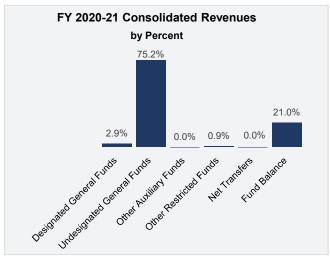
ENGAGEMENT AND PUBLIC SERVICE

- In May 2020, graduated first class that completed the Community Service
 Learning program where student groups match with a community partner to
 form a 3-year longitudinal relationship. Groups, with faculty mentorship,
 perform needs assessments, plan service projects and reflect on their
 experiences
- Partnered with UK HealthCare and Johnson Controls in April 2020 to produce hand sanitizer
- Planned and coordinated a community-based science education series,
 "Everything is Science" (annual program in February)
- Participated in drafting and promoting legislation to decrease predatory medication billing practices by payers in January-February 2020
- Trained pharmacists across the country to expand patient care practices through Board of Pharmacy authorized care protocols from June 2019 through February 2020

- Finalize the 2020-2025 Strategic Plan and the operational plans for the revised graduate curriculum
- Evaluate outcomes from the fully implemented reimagined Doctor of Pharmacy curriculum
- Complete the design of the 5th floor laboratory area in the Lee T. Todd College of Pharmacy Building to expand chemistry space

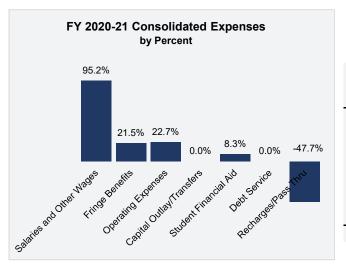
College of Pharmacy

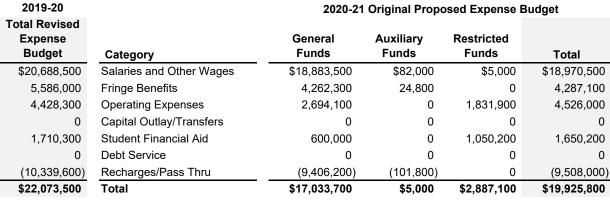
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$573,600	\$0	\$0	\$573,600
Undesignated General Funds	14,984,100	0	0	14,984,100
Other Auxiliary Funds	0	5,000	0	5,000
Other Restricted Funds	0	0	175,700	175,700
Net Transfers	0	0	(1,500)	(1,500)
Fund Balance	1,476,000	0	2,712,900	4,188,900
Total	\$17,033,700	\$5,000	\$2,887,100	\$19,925,800





College of Public Health

PROVOST AREA

MISSION AND SERVICES

With a vision to be the catalyst of positive change for population health, the College of Public Health is driven to develop health champions, conduct multidisciplinary and applied research and collaborate with partners to improve health in Kentucky and beyond. The college is creating measurable improvements in the burden of health problems, providing service and expertise to partnering agencies solving complex health problems, and creating strategic alliances for ethical and reciprocal community and academic engagements and collaborations.

ORGANIZATION AT A GLANCE

- Donna K. Arnett, PhD, MSPH, Dean
- Personnel
 - Exempt positions reporting to the dean: one associate dean; two directors; four department chairs
 - 59 full and part-time regular faculty
 - 115 full and part-time regular staff
- Five academic departments and one multidisciplinary graduate center
- Undergraduate program: Bachelor of Public Health
- Graduate programs: Master of Public Health, Master of Health
 Administration, PhD in Epidemiology/Biostatistics, PhD in Gerontology and
 graduate certificates in Improving Healthcare Value, Biostatistics,
 Gerontology and Global Health

ACCOMPLISHMENTS

- Fully accredited in 2019 by the Council on Education for Public Health (CEPH) through 2025
- Fully accredited in 2019 by the Commission on Accreditation of Healthcare Management Education (CAHME) through 2025

ENROLLMENT	AND DEGREES	AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	239	268	241	256
Undergraduate Degrees Awarded	59	105	90	74*
Graduate Enrollment	202	209	177	170
Graduate Degrees Awarded	78	69	83	59*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS					
	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$9,456	\$23,014	\$16,103	\$16,873	\$19,966
Other	2,751	2,147	2,226	3,212	5,438
Total	\$12,207	25,161	\$18,329	\$20,085	\$25,404

In Thousands

- Four of the 14 faculty leading the HEALing Communities initiative to reduce opioid overdose deaths are from the College of Public Health
- In FY 2019-20, received a grant of \$7 million per year for three years for Kentucky Overdose Data to Action (OD2A) from the Center for Disease Control and Prevention

ENGAGEMENT AND PUBLIC SERVICE

- The Kentucky Injury Prevention Research Center (KIPRC) is a unique partnership between the college and the Kentucky Department of Public Health. KIPRC developed and manages FindHelpNowKY.org and the Kentucky All-Schedule Prescription Drug Registry (KASPER)
- Implemented an on-campus HPV vaccination drive in partnership with the UK College of Pharmacy and University Health Services, in spring 2019

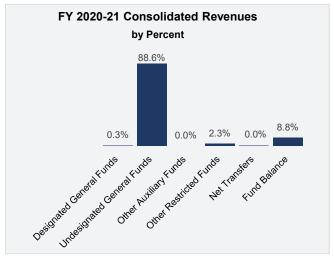
College of Public Health

PROVOST AREA

- Enrich programs deploy an online Master in Public Health, grow the Bachelor of Public Health and begin a PhD program in Health Services Research
- Expand the research mission the college generates the most extramural research dollars per faculty member among all UK colleges
- Design and initiate the renovation of Scovell Hall, recently designated as the future home of the college

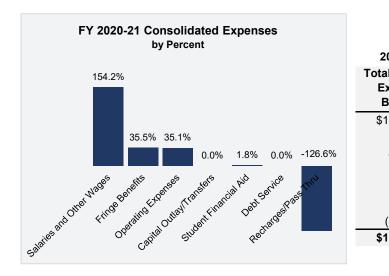
College of Public Health

PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$26,500	\$0	\$0	\$26,500
Undesignated General Funds	8,604,700	0	0	8,604,700
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	219,500	219,500
Net Transfers	0	0	(1,200)	(1,200)
Fund Balance	5,800	0	851,900	857,700
Total	\$8,637,000	\$0	\$1,070,200	\$9,707,200



2019-20	2020-21 Original Proposed Expense Budget						
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$11,411,500	Salaries and Other Wages	\$14,972,100	\$0	\$0	\$14,972,100		
3,195,100	Fringe Benefits	3,442,000	0	0	3,442,000		
4,213,800	Operating Expenses	2,513,100	0	892,100	3,405,200		
0	Capital Outlay/Transfers	0	0	0	0		
163,800	Student Financial Aid	0	0	178,100	178,100		
0	Debt Service	0	0	0	0		
(8,662,900)	Recharges/Pass Thru	(12,290,200)	0	0	(12,290,200)		
\$10,321,300	Total	\$8,637,000	\$0	\$1,070,200	\$9,707,200		

College of Social Work

PROVOST AREA

MISSION AND SERVICES

The College of Social Work's mission is to improve the human condition through rigorous research, excellence in instruction and steadfast service.

ORGANIZATION AT A GLANCE

- Justin "Jay" Miller, PhD, Dean
- Personnel
 - Exempt positions reporting to the dean: two associate deans;
 three directors; 17 faculty; three professional staff
 - 23 full-time regular faculty
 - o 66 full and part-time regular staff
- Four academic departments and six research and program centers and labs
- Satellite campus at the Army Medical Department Center at Fort Sam in Houston, Texas
- Undergraduate programs: Bachelor of Social Work and two certificate programs
- Graduate programs: Master of Social Work, Doctorate of Social Work, PhD in Social Work and six certificate programs

ACCOMPLISHMENTS

- Launched new fully online Master of Social Work program (fall 2019) and the new fully online Doctorate of Social Work program (June 2020) – the first in Kentucky
- Increased extramural research funding 124.3 percent from AY 2018-19 to AY 2019-20
- Increased the number of degrees awarded by 18.9 percent from AY 2018-19 to AY 2019-20
- Ranked 1st in Kentucky for social work licensing pass rates at undergraduate and graduate levels during AY 2019-20

ENROLLMENT AND DEGREES AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	220	232	251	263
Undergraduate Degrees Awarded	64	63	83	59*
Graduate Enrollment	244	226	229	342
Graduate Degrees Awarded	99	96	113	126*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS					
	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$823	\$1,577	\$1,122	\$1,408	\$5,564
Other	2,186	2,090	1,968	2,614	3,476
Total	\$3,009	\$3,667	\$3,090	\$4,022	\$9,040

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

The college is involved in a host of research and outreach and engagement activities at local, state, regional, national and international levels including:

- Placed students for practica/internships in over 300 social service agencies across the Commonwealth through the Field Education Office in AY 2019-20
- Served individuals in all counties in Kentucky via the college's Training Resource Center annually for over 20 years
- Trained more than 50,000 individuals via the college's Office of Professional Development and Continuing Education during FY 2019-20
- Launched the Suicide Prevention and Exposure Lab in March 2019
- Entered into formal international research, education and training partnerships (July 2019) with practitioners at the University of Presov (Slovakia) and the University of Bucharest, among others

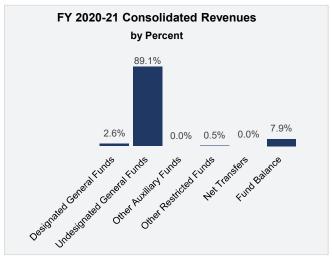
College of Social Work

PROVOST AREA

- Provide exceptional support to faculty, staff and students seeking to engage in research activity
- Build infrastructure congruent with teaching, service and research excellence
- Establish the college as a national/global leader in instruction (including training) and research related to the social sciences, in general, and social work, in particular

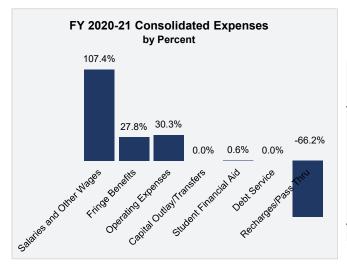
College of Social Work

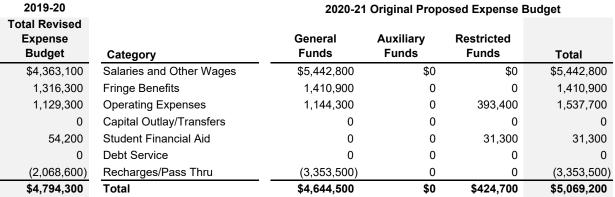
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$130,000	\$0	\$0	\$130,000
Undesignated General Funds	4,514,500	0	0	4,514,500
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	23,900	23,900
Net Transfers	0	0	0	0
Fund Balance	0	0	400,800	400,800
Total	\$4,644,500	\$0	\$424,700	\$5,069,200





Gatton College of Business and Economics

PROVOST AREA

MISSION AND SERVICES

The Gatton College of Business and Economics prepares graduates with the skills and knowledge they need to compete globally with the utmost integrity and professionalism. Through teaching, research and outreach, the Gatton College not only supports economic growth, but it has a direct, tangible influence on the lives of Kentucky's citizens and people around the world.

ORGANIZATION AT A GLANCE

- Simon Sheather, PhD, Dean
- Personnel
 - Exempt positions reporting to the dean: five associate deans; five directors; chief financial officer; five department chairs
 - 102 full-time regular faculty
 - o 70 full and part-time regular staff
- Five academic departments and six research centers
- Undergraduate programs: six bachelor's degrees; four minor options; two certificates; three digital badges
- Graduate programs: three Master of Business Administration (MBA) programs; five dual degree MBA programs; three specialized masters programs; two PhD programs; four certificate programs

ACCOMPLISHMENTS

- Successfully launched three online programs, FY 2019-20
- Gatton senior chosen for first UK Presidential Fellows Program, FY 2019-20
- Ranked as a "Top 100 US MBA Programs" by Poets&Quants, FY 2019-20
- Achieved a 95 percent pass rate on CPA exam for the Master of Science in Accounting program, FY 2019-20

ENROLLMENT AND DEGREES AWARDED								
	2016-17	2017-18	2018-19	2019-20				
Undergraduate Enrollment	3,263	3,540	3,455	3,455				
Undergraduate Degrees Awarde	d 766	904	889	912*				
Graduate Enrollment	269	334	354	355				
Graduate Degrees Awarded	180	228	246	244*				

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW						
	SPONSOR	ED RESEAR	RCH AWARD	s		
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$937	\$428	\$169	\$1,751	\$2,383	
Other	399	519	615	231	327	
Total	\$1 336	\$947	\$784	\$1 982	\$2 710	

In Thousands

- The Center for Business and Economic Research conducts research studies for federal, state and local government agencies, not-for-profit organizations and private industry
- The LINKS Center for Social Network Analysis promotes a social network perspective in the study and management of organizations through research, training, lectures and conferences
- The Kentucky Research Data Center is a collaboration between the University of Kentucky and the U.S. Census Bureau established by a grant from the National Science Foundation in 2016

Gatton College of Business and Economics

PROVOST AREA

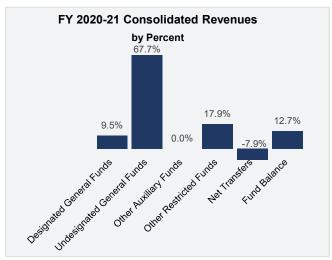
ENGAGEMENT AND PUBLIC SERVICE

- The Don and Cathy Jacobs Executive Education Center works with organizations to design and develop professional executive education programs that address specific operational, performance and strategic needs
- The Von Allmen Center for Entrepreneurship supports UK's goal of strengthening Kentucky's economy through fostering entrepreneurship and commercialization of university research

- Create an engaged, inclusive and diverse academic and professional home for students, staff and faculty
- Improve the learning and career outcomes of our students through more rigorous and relevant academic programs and meaningful enrichment activities
- Attract and support excellent scholars who produce rigorous, influential research at the forefront of business and economics
- Increase external engagement and promote economic growth in Kentucky

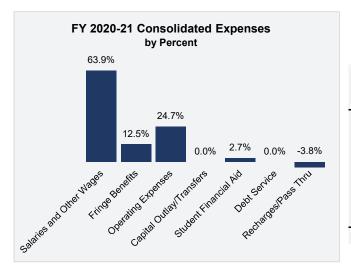
Gatton College of Business and Economics

PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$3,472,600	\$0	\$0	\$3,472,600
Undesignated General Funds	24,680,000	0	0	24,680,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	6,522,100	6,522,100
Net Transfers	0	0	(2,880,500)	(2,880,500)
Fund Balance	234,000	0	4,408,900	4,642,900
Total	\$28,386,600	\$0	\$8,050,500	\$36,437,100



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$24,124,800	Salaries and Other Wages	\$22,034,300	\$0	\$1,238,900	\$23,273,200	
5,784,300	Fringe Benefits	4,381,500	0	157,700	4,539,200	
9,093,100	Operating Expenses	3,266,100	0	5,744,300	9,010,400	
0	Capital Outlay/Transfers	0	0	0	0	
970,000	Student Financial Aid	78,500	0	909,600	988,100	
0	Debt Service	0	0	0	0	
(1,475,800)	Recharges/Pass Thru	(1,373,800)	0	0	(1,373,800)	
\$38,496,400	Total	\$28,386,600	\$0	\$8,050,500	\$36,437,100	

J. David Rosenberg College of Law

PROVOST AREA

MISSION AND SERVICES

The J. David Rosenberg College of Law strives to be an outstanding public law school by preparing students to be lawyers and leaders to serve the country and the Commonwealth, producing widely recognized legal scholarship and contributing to the advancement of justice. The J. David Rosenberg College of Law engages in rigorous academic instruction by nationally renowned faculty and commits to the success of its students while furthering its mission of enhancing the public's understanding of legal issues and engaging in law reform.

ORGANIZATION AT A GLANCE

- Mary J. Davis, JD, Interim Dean
- Personnel
 - Exempt positions reporting to the dean: two associate deans; one senior assistant dean; two assistant deans; 10 directors
 - o 30 full-time regular faculty
 - 33 full and part-time regular staff
- Graduate programs: Juris Doctor degree and five dual degree programs which are offered in partnership with UK colleges (JD/MBA, JD/MPA, JD/MA, JD/MPH, and JD/MHA)
- 16 clinics and externships
- Two student-run law journals
- Numerous nationally competitive trial and appellate advocacy programs

ACCOMPLISHMENTS

- Ranked the Top 5 Best Value Law School by National Jurist Magazine in 2019 and at a tie for the 35th best public law school in US News & World Report in 2021
- Ranked 3rd in the nation in 2018 for employment among all law schools (when excluding school-funded positions)
- Moved into a state-of-the-art building in fall 2019 following a two-year, \$56 million renovation and expansion, designed to support enhanced teaching and learning for 21st century high-quality legal education

ENROLLMENT AND DEGREES AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	0	0	0	0
Undergraduate Degrees Awarded	0	0	0	0*
Graduate Enrollment	396	386	429	347
Graduate Degrees Awarded	107	102	162	108*

Note: Enrollment includes Fall semester only

* Preliminary

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$0	\$0	\$0	\$0	\$0	
Other	0	0	0	0	100	
Total	\$0	\$0	\$0	\$0	\$100	

In Thousands

- Faculty members produce nationally recognized scholarship placed in traditional law journals and a variety of publications including books, magazines, newspapers, blogs and newsletters
- Faculty members produced more than 75 faculty research publications in FY 2018-19
- Faculty members conduct advocacy and policy-making research

J. David Rosenberg College of Law

PROVOST AREA

ENGAGEMENT AND PUBLIC SERVICE

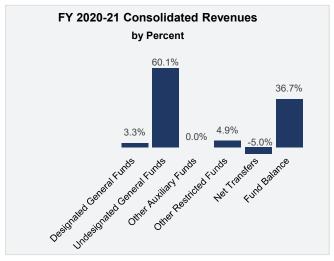
The College participates in programs such as:

- Volunteer Income Tax Assistance a clinic that provides free tax return preparation for income qualifying individuals
- Street Law Program a program offered at two local high schools focused on areas of law such as landlord/tenant, employment, child custody/visitation and criminal (juvenile) law
- Eastern Kentucky Spring Break a program where students provide probono legal services for Appalachian citizens
- Election Law Society Watch Night Event where students blog on election issues across the nation and field questions from the general public and media
- Racial Justice, Reforms and Equity law faculty, administrators, students
 and alumni are actively engaged in current initiatives addressing systemic
 racism, including initiatives with the Lexington-Fayette Urban County
 Government, Fayette County Bar Association, Kentucky Bar Association
 and the current administration in Frankfort

- Continue deployment of the J. David Rosenberg Endowment for faculty and student support and enrichment programming
- Create non-JD programming opportunities such as certificates in legal studies for graduate and undergraduate students or post-JD enhancement certificates
- Actively engage in legal and policy reform discussions related to racial
 justice and equity, and enhance racial diversity efforts and inclusion for
 students, faculty and staff within the J. David Rosenberg College of Law
 and across campus
- Host national conferences sponsored by faculty in Internet Governance law and Criminal law and sponsor national exhibit honoring the passage of the XIXth Amendment to the US Constitution to engage the law school, the university and the broader public
- Continue philanthropy efforts to support student scholarships

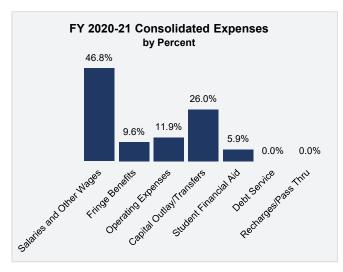
J. David Rosenberg College of Law

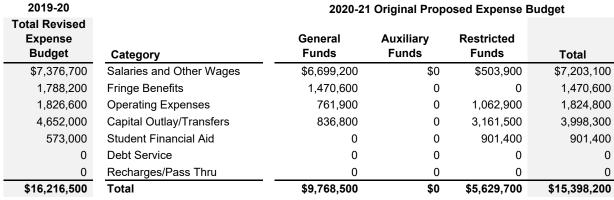
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$507,500	\$0	\$0	\$507,500
Undesignated General Funds	9,256,100	0	0	9,256,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	754,900	754,900
Net Transfers	0	0	(775,700)	(775,700)
Fund Balance	4,900	0	5,650,500	5,655,400
Total	\$9,768,500	\$0	\$5,629,700	\$15,398,200





Lewis Honors College

PROVOST AREA

MISSION AND SERVICES

The mission of the Lewis Honors College is to better the Commonwealth of Kentucky and the world by helping students to explore their purpose, to develop intellectually and to lead with integrity. The vision is to provide a world-class honors experience that is known for the success of its students, the quality of its faculty and curriculum, the respect of its peers and the economic and social progress of our communities. Through its special curriculum and related academic activities, the college provides a challenging course of instruction for outstanding, highly motivated students.

ORGANIZATION AT A GLANCE

- Christian M. M. Brady, DPhil (Oxon.), Dean
- Personnel
 - Exempt positions reporting to the dean: one associate dean; one assistant dean; four directors; one senior philanthropy officer; one business officer, one college staff officer
 - 11 full-time regular faculty
 - 18 full-time regular staff
- Lecturers who are dedicated to teaching the required Honors 101 foundation course and other Honors courses in a broad range of disciplines
- A dedicated academic advising team
- A Center for Personal Development that provides individualized counseling services for honors students to cultivate self-awareness, wellbeing and career readiness

ACCOMPLISHMENTS

- Honors' students currently comprise approximately 10 percent of UK's undergraduate population with incoming students holding an average ACT score between 31 and 32 and unweighted GPA of 3.9
- Awarded 443 degrees to 322 graduates in the spring 2019 graduating class
- The spring 2019 graduating class included:
 - A Godolphin Flying Start Scholarship recipient
 - Three Fulbright grant recipients
 - o A Goldwater Scholarship winner
 - A Reef Environmental Education Foundation (REEF) winner
 - Dr. Jamie L. King Marine Conservation Internship recipient
 - An Astronaut Scholarship recipient
 - A member of the National Championship winning UK Debate Team
 - A newly-crowned Miss Kentucky

ENGAGEMENT AND PUBLIC SERVICE

- Honors students are required to complete six credit hours of experiential learning, which includes undergraduate research, education abroad, work or field experience and service learning
- Special living and learning programming to enhance the intellectual and social environment to support student success is provided monthly and includes programs like Donuts with the Dean, Open Mic nights and podcasts with Honors faculty
- Students attend the speaker series which hosts speakers and events covering topics from self-awareness, personal values and character development to the American values of individual liberty, free-enterprise and civic responsibility
- Lewis Honors College Peer Mentors serve as volunteers at Campus Kitchens, the Lexington Hope Center and various other agencies as part of the Day of Service Initiative led by the UK Center for Community Outreach

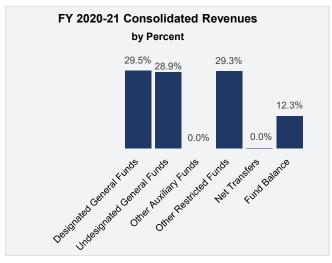
Lewis Honors College

PROVOST AREA

- Deliver a world-class honors experience that amplifies the success of our students and graduates
- Empower students to explore career paths from a holistic perspective based on their personality, strengths and skills
- Create a robust internship program and provide rich leadership development programs
- Support service-learning projects in partnership with nonprofits in the community, out-of-state or abroad
- Support strong faculty whose challenging, innovative and engaging teaching is the cornerstone of the Lewis Honors College student experience
- Open doors of opportunities that benefit the university, the Commonwealth and the world

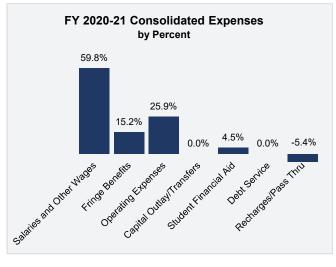
Lewis Honors College

PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,075,000	\$0	\$0	\$1,075,000
Undesignated General Funds	1,053,100	0	0	1,053,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	1,068,500	1,068,500
Net Transfers	0	0	(500)	(500)
Fund Balance	0	0	448,500	448,500
Total	\$2,128,100	\$0	\$1,516,500	\$3,644,600



2019-20		2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$2,184,000	Salaries and Other Wages	\$1,417,000	\$0	\$763,100	\$2,180,100		
632,500	Fringe Benefits	334,300	0	218,000	552,300		
869,300	Operating Expenses	572,700	0	373,000	945,700		
0	Capital Outlay/Transfers	0	0	0	0		
209,700	Student Financial Aid	0	0	162,400	162,400		
0	Debt Service	0	0	0	0		
(256,300)	Recharges/Pass Thru	(195,900)	0	0	(195,900)		
\$3,639,200	Total	\$2,128,100	\$0	\$1,516,500	\$3,644,600		

Libraries

PROVOST AREA

MISSION AND SERVICES

The premier research library in the Commonwealth, UK Libraries provides everexpanding access to quality information resources, teaching and learning programs and services and excellent learning spaces. UK Libraries plays an essential role in the University's goal to elevate the quality of life and enhance the intellectual and economic capital within Kentucky.

ORGANIZATION AT A GLANCE

- Doug Way, Dean of Libraries
- Personnel
 - Exempt positions reporting to the dean: one senior associate dean; three associate deans; three directors; one assessment coordinator
 - 48 full-time regular faculty
 - o 86 full-time regular staff
 - 150 student assistants working across four divisions
- The library system maintains a humanities, social sciences and life sciences collection in William T. Young Library as well as subject libraries in several colleges and departments around campus, each library holding materials relating to the discipline it serves

ACCOMPLISHMENTS

 Supported student learning and faculty research in FY 2019-20 by providing access to over 530 bibliographic databases, 205,000 full-text electronic journals, over 1.7 million electronic books, more than five million print volumes, 50,000 cubic feet of archival materials, two million photographs and 14,000 oral history interviews. The collections continued to see significant use, with nearly 48,000 items borrowed and over 2,386,000 full-text articles downloaded

ACCOMPLISHMENTS (cont.)

- Provided collaborative and individual study spaces for 800,000 in-person visitors, facilitated remote access to library resources for 1.5 million online visitors, answered nearly 15,500 reference questions, and taught close to 800 class sessions annually reaching almost 19,000 students in FY 2019-20
- Supported student affordability efforts through the Alternative Textbook Grant Program. This program has saved students nearly \$940,000 over four years (2016-2019), by facilitating the replacement of traditional textbooks with freely available textbooks and library resources
- The UK Libraries Learning Lab internship, which engages undergraduates in experiential learning and research, had eight students in FY 2019-20 accepted to participate in the 2020 National Conference on Undergraduate Research

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$0	\$0	\$199	\$0	\$0	
Other	0	204	0	161	0	
Total	\$0	\$204	\$199	\$161	\$0	

In Thousands

- Digitized books and maps to support national and international research projects, including the Sounding Spirit Digital Library (FY 2019-20) and Digital Library of the Caribbean (FY 2019-20)
- Content from ExploreUK is being harvested to support the Umbra: Search African American History project (2015-present)

Libraries

PROVOST AREA

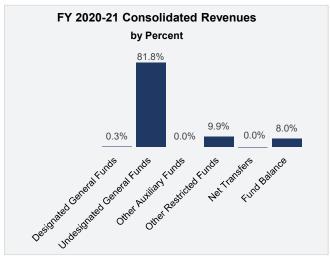
ENGAGEMENT AND PUBLIC SERVICE

- UKnowledge, which was launched in 2010, makes 36,700 UK research outputs and papers available to researchers from around the world. In 2019, 1.3 million articles were downloaded
- ExploreUK makes more than 700,000 UK Libraries rare books and firsthand accounts digitally available for research, annually reaching users in over 160 countries
- Sponsored twelve lectures and workshops in FY 2019-20 that engaged faculty, students and citizens of the Commonwealth
- Presented the 2019 Earle C. Clements Innovation in Education Award to three Kentucky public school teachers in partnership with the national Archives
- Awarded the 2020 Medallion for Intellectual Achievement to Professor Bob Lawson

- Develop a new strategic plan for the UK Libraries
- Develop and implement an action plan to improve the work climate in the UK Libraries
- Develop and implement strategies to increase diversity in UK Libraries and continue to build upon existing efforts to promote a culture and climate of equity and inclusion that celebrates diversity
- Review the UK Libraries organizational structure to leverage existing talent and resources and maximize operating efficiency and effectiveness

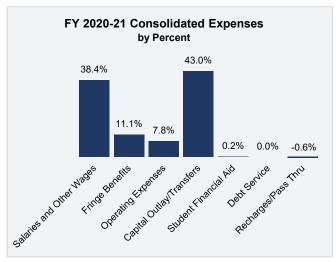
Libraries

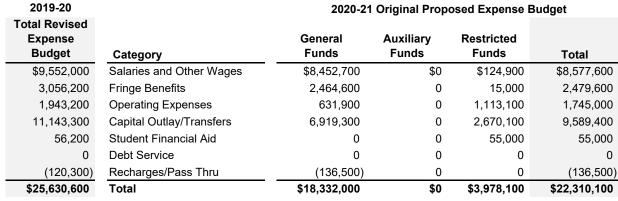
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$60,800	\$0	\$0	\$60,800
Undesignated General Funds	18,250,200	0	0	18,250,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	2,206,800	2,206,800
Net Transfers	0	0	(2,300)	(2,300)
Fund Balance	21,000	0	1,773,600	1,794,600
Total	\$18,332,000	\$0	\$3,978,100	\$22,310,100





Multidisciplinary Graduate Programs

PROVOST AREA

MISSION AND SERVICES

The Multidisciplinary Graduate Programs, including the Graduate School, actively collaborate with the colleges to proactively bring national models of graduate education to the campus conversation including structure and function and new programs that align with market trends. The Graduate School works to provide complete and accurate data and analysis, project trends and needs that influence conversations including benchmark comparisons to local and national data and develop funding strategies to scale and manage tuition, scholarships, assistantships, fellowships, student support and professional development for graduate students. The Graduate School strives to develop and lead a strong recruitment structure focused on quality, diversity and market analysis.

ORGANIZATION AT A GLANCE

- Brian Jackson, Ph.D., Interim Dean
- Personnel
 - Exempt positions reporting to the interim dean: one associate dean; two assistant deans; three directors
 - 13 full-time regular faculty
 - 30 full and part-time regular staff
- Four Areas (The Graduate School; Martin School of Public Policy and Administration; Center for Excellence-Public Administration; Patterson School of Diplomacy and International Commerce)
- Four Master's Degree Programs
- Five Dual Degree Programs
- One Ph.D. Program

ACCOMPLISHMENTS

Graduate School

- Serves approximately 5,000 students in 78 doctoral programs, 105 masters programs, four specialist programs and 64 graduate certificates
- Assesses national best practices and quality enhancement of graduate education across the UK campus and advocates as appropriate for the

ACCOMPLISHMENTS (cont.)

Graduate School (cont.)

- support of UK's master's and doctoral programs by enhancing their visibility locally, nationally and globally
- Assists in recruitment, professional development and career preparation and assessment of graduate students
- Coordinates the admissions process, maintains student records, certifies degrees and administers University fellowships and graduate tuition scholarships
- Offers a certificate in college teaching, which is part of the goal of preparing future faculty for the Commonwealth and beyond

The Martin School of Public Policy and Administration

- Ranked 25th nationally among public affairs programs and ranked third in the specialty of public budgeting and financial management by U.S. News and World Report for the AY 2019-20
- Demonstrated high success in placing Ph.D. students into strong research institutions. Beginning in AY 2020-21, Ph.D. students were placed at Harvard University, the University of Georgia and Beijing Normal University
- Strengthened research profile with nine ongoing grants with a current roster of six faculty members in AY 2019-20
- Hired five new faculty members for AY 2020-21 including an endowed chair expanding the faculty's ability to increase teaching, research and service
- Offering our first classes in the new undergraduate major in public policy starting in the fall of 2020

The Patterson School of Diplomacy and International Commerce

- Added a specialization in international science policy with a China area focus for AY 2019-20
- Received a significant gift from an alumnus of the school for AY 2019-20

Multidisciplinary Graduate Programs

PROVOST AREA

ENROLLMENT AND DEGREES AWARDED

	2016-17	2017-18	2018-19	2019-20
Undergraduate Enrollment	0	0	0	1
Undergraduate Degrees Awarded	0	0	0	0*
Graduate Enrollment	368	639	374	399
Graduate Degrees Awarded	67	67	65	58*

Note: Enrollment includes Fall semester only

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$1,656	\$1,195	\$1,179	\$716	\$1,305	
Other	0	662	586	305	151	
Total	\$1,656	\$1,857	\$1,765	\$1,021	\$1,456	

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- Leads UK's conversation, across the campus and the Commonwealth, regarding the prominent and essential role of graduate education in the context of local, national and global trends and of the university's research agenda and Strategic Plan
- Leads colleges in the strengthening of graduate programs that are competitive, sustainable and high-value

GOALS FOR FY 2020-21

Graduate School

- Continue block funding to colleges to maximize opportunities for graduate students in support of the teaching, research and service missions of the university
- Enhance professional development programming for graduate students across the campus, including development of soft skills and transferable skills for a broader job market, in line with national best practices in this area
- Implement strong and effective practices in diversity recruitment in partnership with the colleges and other campus offices
- Refine Curriculog (in partnership with the University Senate),
 UK's new curriculum management system, for more efficient management of graduate course/program changes
- Identify a state-of-the-art application module that will optimally interface with the University's Constituent Relationship Management, in partnership with UK's Information Technology Services and Undergraduate Enrollment Management
- Develop a rational and fiscally responsible model to support teaching assistants in conjunction with the Provost Budget Office and Human Resources

The Martin School of Public Policy and Administration

- Leverage a strong national reputation in the launch of a new undergraduate major, increasing overall enrollment in the school
- Develop a new collaborative online master's degree with the Department of Historic Preservation
- Continue providing important, policy relevant research through peer reviewed scholarship

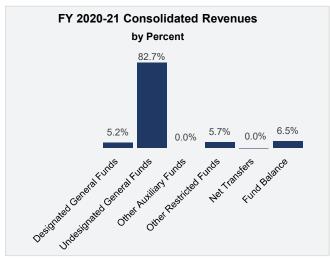
The Patterson School of Diplomacy and International Commerce

• Expand incoming class size by 10 percent

^{*} Preliminary

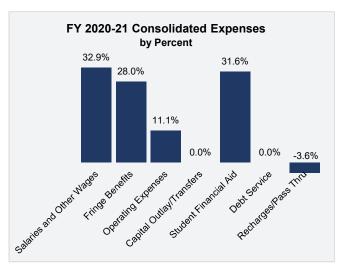
Multidisciplinary Graduate Programs

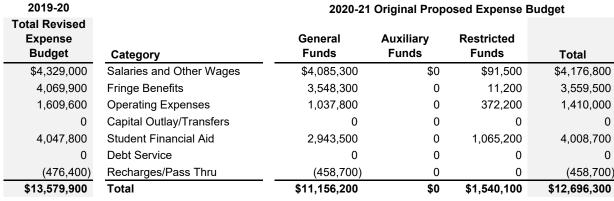
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$660,300	\$0	\$0	\$660,300
Undesignated General Funds	10,495,900	0	0	10,495,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	718,300	718,300
Net Transfers	0	0	(1,900)	(1,900)
Fund Balance	0	0	823,700	823,700
Total	\$11,156,200	\$0	\$1,540,100	\$12,696,300





Office of the Provost

PROVOST AREA

MISSION AND SERVICES

The Office of the Provost supports and enhances UK's academic excellence to impact the Commonwealth and the world. Through collaboration, connection and financial stewardship, the Office of the Provost seeks to cultivate strong and long-lasting partnerships with the campus community that foster a culture of continuous improvement, trust, collaboration, diversity and inclusion. The Provost serves as the chief academic officer of the university, overseeing and leading the academic programs of the institution to achieve the highest possible quality. With his direct reports, the Provost is tasked with ensuring the university champions core values such as freedom of expression; decency and civility; diversity of intellectual viewpoints and backgrounds and a spirit of inclusiveness that should enliven a community while strengthening its stability. The core purpose of the Office of the Provost is to support the faculty and staff who enable the success of our students.

ORGANIZATION AT A GLANCE

- David W. Blackwell, PhD, Provost
- Personnel
 - Exempt positions reporting to the provost: vice provost; six associate provosts; 19 deans
 - o 21 full-time regular staff
- The Office of the Provost includes academic administration; offices of the Academic Ombud; Provost Budget; and Strategic Planning and Effectiveness; and several budget pools for the Provost area

ACCOMPLISHMENTS

- Record first-year student enrollment of 5,396 students for fall 2019 semester
- Record first-year to second-year retention rate of 85 percent for fall 2018 cohort
- New fully-online academic programs launched during fall 2019 (25 programs), spring 2020 (one program), and summer 2020 (five programs) semesters

ACCOMPLISHMENTS (cont.)

- Smart Campus Initiative, including distribution of iPads and creation of UK:
 Go app
- Enhanced focus on basic needs, mental health and wellness
- Intentional diversity hiring efforts
- Successful mid-spring 2020 semester transition of campus instruction and student services into remote format

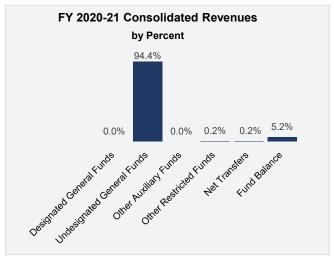
ENGAGEMENT AND PUBLIC SERVICE

- Next Generation Scholars dual credit pilot program for high school students launched in fall 2019
- Partnership with University Center of Southern Kentucky launched in fall 2019 semester
- College of Medicine-Northern Kentucky Campus welcomed inaugural class in August 2019
- Hosted Fulbright Visiting Scholar Enrichment Seminar in December 2019
- Contributions to community COVID-19 response from Provost Area units (including Cooperative Extension, The James B. Beam Institute for Kentucky Spirits and the University Press of Kentucky) in spring 2020

- Development of 2020-2025 Strategic Plan
- Contribute to the "reinvented normal" by providing an outstanding educational experience involving hybrid educational delivery, social distancing and re-envisioned campus life
- Support all constituencies during a time of fiscal challenge and new operational expectations
- Enhance graduate education
- Continue expansion of online academic courses and programs

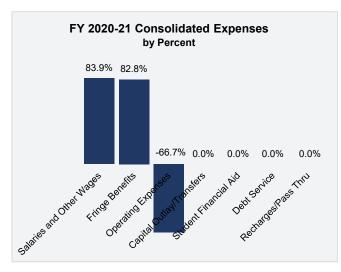
Office of the Provost

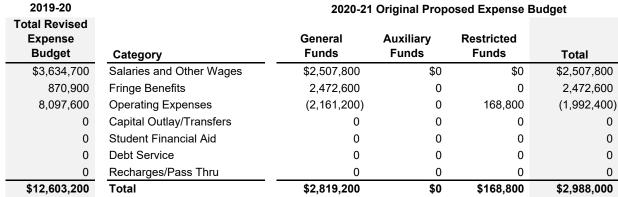
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	2,819,200	0	0	2,819,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	6,200	6,200
Net Transfers	0	0	6,300	6,300
Fund Balance	0	0	156,300	156,300
Total	\$2,819,200	\$0	\$168,800	\$2,988,000





Academic and Student Affairs

PROVOST AREA

MISSION AND SERVICES

The Office of Academic and Student Affairs (ASA) comprises three divisions: Student and Academic Life (SAL); Institutional Research, Analytics, and Decision Support (IRAADS) and the Smart Campus Initiative. Student success is the collective objective of ASA, with the goal to prepare each UK student to lead a life of meaning and purpose. By joining academic excellence and student success through an intentionally developed divisional framework, ASA's vision is to lead the nation in offering an unparalleled co-curricular and extra-curricular educational experience.

ORGANIZATION AT A GLANCE

- J. Kirsten Turner, PhD, Associate Provost
- Personnel
 - Exempt positions reporting to the associate provost: three assistant provosts; one dean of students; one senior faculty fellow; two institutional staff officers; three directors and one special projects manager
 - More than 1,000 student workers
- 197 full and part-time regular staff
- Three administrative divisions with more than 25 departments

ACCOMPLISHMENTS

- Spearheaded campus-wide efforts to achieve retention and progression goals. In fall 2019, ASA facilitated the university's highest first fall to second fall retention ever (85 percent), which builds on three consecutive years of "all-time" high retention rates
- During FY 2019-20, increased staffing levels in crucial student service areas, including the Disability Resource Center, the Counseling Center, Academic Coaching and the Community of Concern
- During the 2019-20 academic year, registered more than 1,000 new students and served 2,837 students in the Disability Resource Center

ACCOMPLISHMENTS (cont.)

- The Counseling Center held 15,222 appointments with 3,592 individual students and provided 370 outreach programs that reached 15,159 people during the 2019-20 academic year
- Transformative Learning held 1,564 academic coaching sessions with 907 individual students, proctored over 3,200 placement tests, and tutored over 3,000 students in nearly 18,500 sessions during the 2019-20 academic year
- During the 2019-20 academic year, the Community of Concern created case files for 1,225 individual students (a 23 percent increase from the previous year) and addressed 1,515 incidents, (a 38 percent increase)
- Offered 131 sections of UK101 and 14 sections of UK201 during the AY 2019-20
- During AY 2019-20, there were 1,050 contacts with first-generation students to provide advising and support
- In fall 2019, 3,400 students participated in K-Week orientation event

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS 2018-19 2019-20 2015-16 2016-17 2017-18 \$250 Governmental \$215 \$102 \$0 \$180 5 0 Other 0 0 0 \$255 \$215 \$102 \$0 **Total** \$180

In Thousands

Academic and Student Affairs

PROVOST AREA

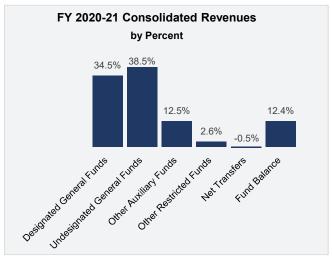
ENGAGEMENT AND PUBLIC SERVICE

- SAL serves as central point of contact for connecting our campus to our community through the UK Center for Service-Learning and Civic Engagement and the student-led Center for Community Outreach (CCO) within the Office of Student Organizations and Activities (SOA)
- The Center for Service-Learning and Civic Engagement supports the University's more than 200 service-learning and community-based learning courses
- SAL coordinates FUSION, UK's largest day of community service
- SAL advises the Big Blue Pantry, a student food pantry on UK's campus
- The division organizes the annual MLK Day of Service
- SAL sponsors Circle of Love, an annual clothing and toy drive for elementary-aged students and their siblings in Fayette county

- Create a holistic well-being experience for students and staff
- Close the achievement gap for first-generation students
- Develop an integrated first-year experience for all UK undergraduate students
- Implement an integrated coaching model across all student services
- Build out a unified research agenda that marries the academic and student affairs perspectives

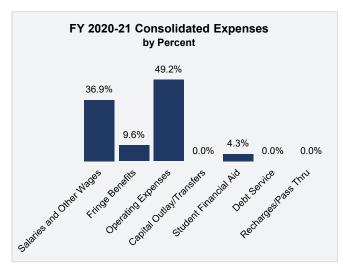
Academic and Student Affairs

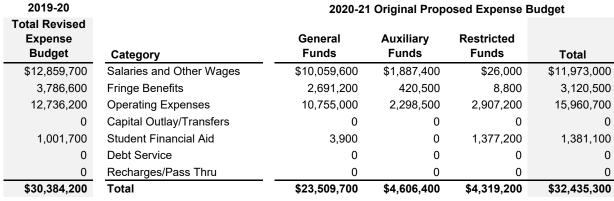
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$11,180,200	\$0	\$0	\$11,180,200
Undesignated General Funds	12,499,500	0	0	12,499,500
Other Auxiliary Funds	0	4,065,200	0	4,065,200
Other Restricted Funds	0	0	839,900	839,900
Net Transfers	(170,000)	0	0	(170,000)
Fund Balance	0	541,200	3,479,300	4,020,500
Total	\$23,509,700	\$4,606,400	\$4,319,200	\$32,435,300





Enrollment Management

PROVOST AREA

MISSION AND SERVICES

The Division of Enrollment Management (EM) holds a critical role in the University of Kentucky's strategic mission. Enrollment Management provides the framework for UK's students in navigating the degree completion process, through recruitment, admissions, student financial aid and scholarships, course planning, registration, classroom resource management and degree conferral. As the requirements and focus on student success advances, so does Enrollment Management and its mission to support both prospective and current students in this process through providing excellent customer service in student-centered support systems and engaging in constant evaluation, identification and resolution of potential barriers to student success.

ORGANIZATION AT A GLANCE

- Christine Harper, Associate Provost
- Personnel
 - Exempt positions reporting to the associate provost: one assistant provost; three directors
 - o 106 full-time regular staff
- Four administrative units
 - Enrollment Management Administration
 - Office of Student Financial Aid and Scholarships
 - Undergraduate Admissions
 - Office of the Registrar

ACCOMPLISHMENTS

For the AY 2019-20, the Division of Enrollment Management:

- Recruited the largest freshmen class in UK history
- Produced new assets, in line with our rebranding efforts, including a new travel piece and redesigned view book by working collaboratively with Public Relations (PR) and Marketing
- Developed and sent timely communications during the recruitment and admission cycle with the help from the EM PR/Marketing department

ACCOMPLISHMENTS (cont.)

- Launched summer open houses
- Evaluated recruitment territories for maximum return on investment and established two new out-of-state regional recruiters in key markets
- Supported a Multicultural Diversity Day in partnership with Office for Institutional Diversity
- Introduced an online major change process to enhance service to students
- In collaboration with Student Academic Life, developed the inaugural Executive Director of First Year Experience and Early College Outreach

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS					
	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$0	\$0	\$0	\$0	\$25
Other	0	0	0	0	0
Total	\$0	\$0	\$0	\$0	\$25

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- Four distinct, but cohesive, student service-oriented departments constantly work in collaboration with each other and with academic colleges, departments and student support areas
- Continue efforts to achieve the shared objective of making the University of Kentucky the university of choice for aspiring undergraduate students within the Commonwealth and beyond
- Continue efforts to attract students who are seeking a transformational education that promotes self-discovery, experiential learning and life-long achievement

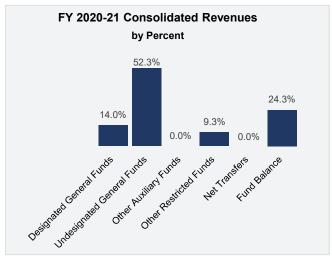
Enrollment Management

PROVOST AREA

- Attract, enroll and retain academically prepared students
- Promote diversity and inclusion through recruiting, enrolling and graduating a diverse and qualified pool of students
- Establish a robust and seamless communication and engagement plan that spans the student lifecycle
- Align institutional scholarship and financial aid awards to minimize students' unmet financial need and improve financial stability

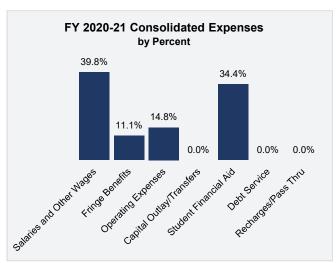
Enrollment Management

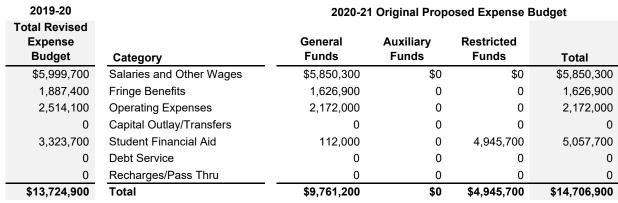
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$2,061,100	\$0	\$0	\$2,061,100
Undesignated General Funds	7,694,200	0	0	7,694,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	1,371,200	1,371,200
Net Transfers	0	0	0	0
Fund Balance	5,900	0	3,574,500	3,580,400
Total	\$9,761,200	\$0	\$4,945,700	\$14,706,900





Faculty Advancement

PROVOST AREA

MISSION AND SERVICES

The Office for Faculty Advancement (OFA) promotes academic and administrative excellence by working collaboratively with members of the University community and external stakeholders through professional development and compliance activities. OFA's efforts are to build a world-class institution in teaching, research and service through activities and processes that develop a sustained culture of collaborative, innovative and effective faculty, administration and programs. OFA is actively involved in maintaining and upholding regulations and policies that are consistent with the functioning of faculty, staff and administrators. OFA offers support and professional development to faculty through new faculty orientations and onboarding, workshops, training and leadership development opportunities.

ORGANIZATION AT A GLANCE

- G.T. Lineberry, PhD, Associate Provost for Faculty Advancement
- Personnel
 - Exempt positions reporting to the associate provost: two assistant provosts; two directors of faculty records
 - o 4 full-time regular staff

ACCOMPLISHMENTS

- Implemented innovative professional development opportunities to better
 prepare faculty for administrative positions in higher education, including
 the SEC Academic Leadership Development Program, the Academic
 Leadership Academy of the Bluegrass Higher Education Consortium and
 the University of Kentucky "Chairs Academy" throughout FY 2019-20
- Held the Women's Executive Leadership Development (WELD) Program in partnership with the Office for Institutional Diversity and Human Resources, March – December 2019
- Initiated a comprehensive Deans' Onboarding Program for new deans and interim deans, September 2019 – March 2020
- Obtained membership in the National Center for Faculty Development and Diversity

ACCOMPLISHMENTS (cont.)

- Offered faculty development workshops throughout FY 2019-20, in partnership with Human Resources, for faculty that supervise staff
- Substantially improved the university's terminal reappointment process through close cooperation with the 19 colleges
- Provided consultation services throughout FY 2019-20 to 104 departments
 and schools on such issues as appointments, reappointments, nonrenewals, hiring processes, promotion/tenure processes, dual career
 partner services, faculty appeals and grievances, faculty workload and
 overload, consequential review, annual performance review and progress
 review processes, administrative position creation, faculty effort planning
 and faculty awards and award nominations

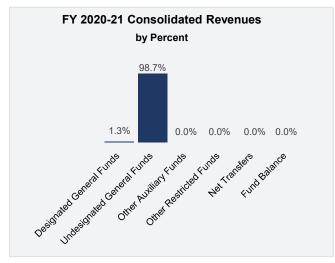
ENGAGEMENT AND PUBLIC SERVICE

- During FY 2019-20, participated in "Fireside Chats" with six faculty affinity groups, in partnership with the Office of Institutional Diversity
- Hosted or co-hosted two social events for members of faculty affinity groups, in partnership with the Office of Institutional Diversity and Alumni Affairs, February and September 2019

- Re-envision our various leadership development programs in the aftermath of the COVID-19 disruption
- Re-invent New Faculty Orientation and the Annual University Faculty Awards Program in light of the ongoing disruption
- Continue the Academic Leadership Development Program and Chairs' Academies I and II
- Continue refining the "Faculty Hiring Guidelines, Best Practices and Toolkit," with cooperation from the Office of Institutional Diversity and Human Resources

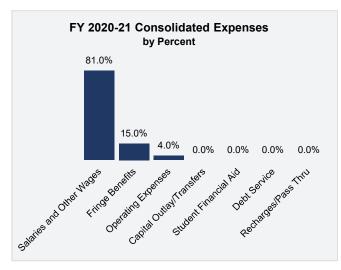
Faculty Advancement

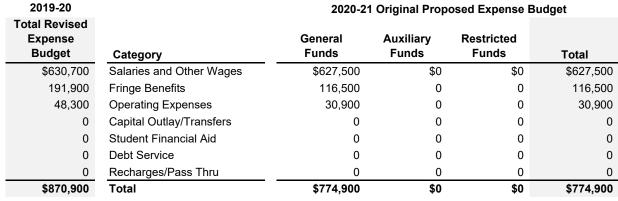
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$10,000	\$0	\$0	\$10,000
Undesignated General Funds	764,900	0	0	764,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$774,900	\$0	\$0	\$774,900





Student Financial Aid - Central

PROVOST AREA

MISSION AND SERVICES

The mission of the University of Kentucky Office of Student Financial Aid and Scholarships is to ensure fair and equitable distribution of financial aid resources to provide access and to encourage the enrollment and retention of a well-prepared, high-achieving and diverse student body. The Student Financial Aid – Central unit contains the institutional, federal, state and private funds dedicated for undergraduate and graduate student financial assistance.

ORGANIZATION AT A GLANCE

The funds budgeted in Student Financial Aid – Central are managed by the Office of Student Financial Aid and Scholarships, which is part of Enrollment Management

ACCOMPLISHMENTS

For the AY 2019-20, the Office of Student Financial Aid and Scholarships:

- Processed approximately 42,000 Free Applications for Federal Student Aid (FAFSA) for prospective and enrolled students
 - o 22,897 undergraduate students
 - o 2,237 graduate students
 - 1,660 professional school students
- Awarded approximately:
 - o \$266 million in federal student aid to 17,722 students
 - \$33 million in state student aid to 12,273 students
 - \$219 million in institutional student aid to 20,441 students
 - \$8 million in private student aid to 5,032 students
- Leveraged institutional scholarship funds to recruit students from Kentucky and beyond to create a class of students that is well-prepared academically and diverse in terms of social economic status, race and talent. These scholarship programs include but are not limited to:
 - Otis A. Singletary Scholarship
 - Patterson Scholarship for National Merit Hispanic Finalists
 - Presidential Scholarship
 - Bluegrass Spirt Scholarship

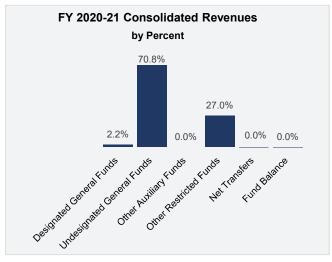
ACCOMPLISHMENTS (cont.)

- Provost Scholarship
- Kentucky Futures Scholarship
- Administered the UK Transfer Scholarship program, providing academic scholarships to students transferring to the University of Kentucky from an accredited institution
- Worked collaboratively with Student Academic and Life (SAL) to award the UK LEADS Scholarships (Leveraging Economic Affordability for Developing Success) to select students who demonstrate financial need and whose barrier to academic success appears to be financial

- Ensure administrative capability by providing training and professional development to all staff
- Enhance scholarship awarding policies that will effectively leverage limited institutional scholarships to recruit a desired freshmen class
- Work collaboratively to more effectively and efficiently award LEADS Scholarships

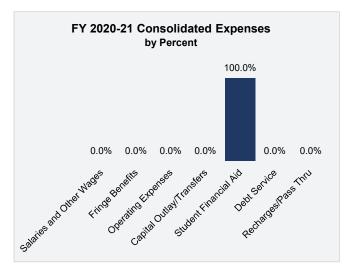
Student Financial Aid - Central

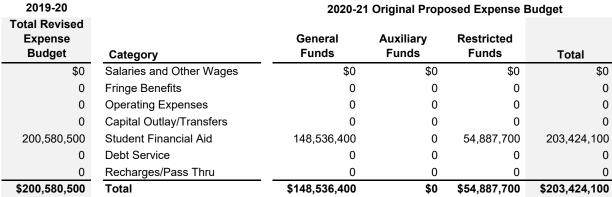
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$4,421,400	\$0	\$0	\$4,421,400
Undesignated General Funds	144,115,000	0	0	144,115,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	54,886,000	54,886,000
Net Transfers	0	0	(15,800)	(15,800)
Fund Balance	0	0	17,500	17,500
Total	\$148,536,400	\$0	\$54,887,700	\$203,424,100





Teaching, Learning and Academic Innovations

PROVOST AREA

MISSION AND SERVICES

In the spirit of UK's land-grant mission, Teaching, Learning and Academic Innovation (TLAI) seeks to enhance all teaching and learning environments and to expand the reach and offerings for UK's online education to new and continuing student populations. TLAI's goal is to lead the university in shaping world class teaching and learning that is innovative, inclusive and responsive to emergent needs in the workforce by providing resources and services for all instructors from faculty to graduate teaching assistants in the colleges and professional schools. Through the Presentation U peer tutoring center, TLAI offers academic support for assignments and learning activities to all students on campus and online.

ORGANIZATION AT A GLANCE

- Kathi Kern, PhD, Associate Provost for Teaching, Learning and Academic Innovation (TLAI)
- Personnel
 - Exempt positions reporting to the associate provost: one senior director, one project manager, two associate directors, one director of diversity and inclusion
 - 25 full-time regular staff
- Center for the Enhancement of Learning and Teaching
- UK Online
- Distance Learning
- Presentation U

ACCOMPLISHMENTS

- (July 1, 2019 June 30, 2020) Expanded UK's online presence to a total of 78 degree or certificate programs, including the launch of 38 new degrees and programs, and a second call for UK Online program proposals
- (July 1, 2019 June 30, 2020) Enabled teaching excellence and innovation
 with instructional training/advising, student feedback sessions, workshops
 and other events, grant support, international faculty development projects
 and advocacy and support for accessibility

ACCOMPLISHMENTS (cont.)

- (March 1, 2020-June 20, 2020) Launched remote instructional support with the "Teach Anywhere website" (17,000 page views), a "Week of Teaching Virtual Symposium" (279 participants), virtual office hours (200+ visits), virtual consultations (1,000+), resource creation (211) and a summer course design and delivery support process
- (May 1, 2020-August 30, 2020) Stimulated expanded 2020 summer enrollment by initiating a pilot digital badge program tied to summer class offerings
- (July 2019 May 2020) Collaborated in building the Smart Campus Initiative with the launch of the "Teaching Innovation Institute" (20 faculty, 12 colleges); workshops on teaching with iPads (180 instructors); an iPad early adopter cohort (15 faculty teaching 459 students); distribution of iPads to 139 additional instructors; instructional resource production; assistance in curating and hosting the iPad faculty speaker series; peer support for learning with iPads, a student iPad ambassadors program; facilitating a CFP for programs in esports and game studies and assistance with esports event hosting and broadcasts
- (July 1, 2019 June 30, 2020) Supported students' in-person and online learning environments through: UK Online admissions and Presentation U peer tutoring (1,145 sessions); student consultations; recruitment outreach, a virtual open house; online orientation support; assignment-based tutoring; an online synchronous tutoring pilot (37 sessions); student iPad ambassadors and online learner peer mentors
- (July 1, 2019 June 30, 2020) Provided infrastructural support with regulatory compliance for out-of-state activities; program onboarding; distance learning classroom scheduling; a UK Online web portal; marketing support for programs; instructional technology support (e.g., Canvas, Design Tools, Zoom, Yuja, Respondus, Ally); Teacher Course Evaluation administration and an intellectual property policy for instructional materials and courses

Teaching, Learning and Academic Innovations

PROVOST AREA

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS 2015-16 2016-17 2017-18 2018-19 2019-20 \$0 \$0 \$0 \$0 Governmental 2 Other 0 0 0 0 \$0 \$2 \$0 **Total** \$0 \$0

In Thousands

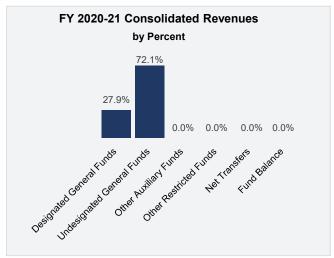
ENGAGEMENT AND PUBLIC SERVICE

- (August 1, 2019-June 30, 2020) Provided collaborative leadership in support of the university's diversity goals by expanding faculty development with the "Inclusion and Equity Series," the "Beyond Inclusion Series," and numerous curated workshops and consultations for individual colleges (i.e. Fine Arts, Communication and Information, CAFE). Provided support for faculty of color and partnered with the Council on Postsecondary Education and the Kentucky Administrative Office of the Courts for community programs
- (July 1, 2019 June 30, 2020) Contributed to the University's mission of providing accessible learning opportunities to the community and the wider Commonwealth by supporting the expansion and enhancement of online programs
- (July 1, 2019 June 30, 2020) Provided leadership to support collaboration between online program directors, identify online infrastructure needs and develop strategies for addressing online support
- (July 1, 2019 June 30, 2020) Engaged in pedagogical, distance learning, and compliance leadership, e.g., KY Distance Learning Group, KY Convergence Conference, WCET-SAN Advisory Council, Universal Design for Learning workshops for institutions in KY and across the country. Hosted and trained faculty from China University of Mining and Technology, Qingdao University of Technology, Beijing Institute of Technology-Zhuhai and University of Touba

- Enhance UK's culture of teaching and learning through faculty-centered, inclusive and collaborative services
- Expand online program offerings, retain currently enrolled online students and increase enrollment in online programs
- Contribute to student success through services, resources and collaboration with university units
- Expand our reach, recognition and impact among the UK community
- Advance UK's commitment to inclusion, diversity, accessibility and equity in higher education
- Engage in reflective practice, assess the impact of our work and make informed decisions that enhance the value of our services
- Enable UK's teaching community to continue to meet the emerging challenges of the COVID-19 era

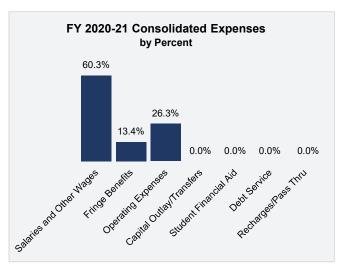
Teaching, Learning and Academic Innovations

PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$900,000	\$0	\$0	\$900,000
Undesignated General Funds	2,327,200	0	0	2,327,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$3,227,200	\$0	\$0	\$3,227,200



2019-20		2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$1,674,300	Salaries and Other Wages	\$1,946,300	\$0	\$0	\$1,946,300		
473,700	Fringe Benefits	432,900	0	0	432,900		
1,290,800	Operating Expenses	848,000	0	0	848,000		
0	Capital Outlay/Transfers	0	0	0	0		
0	Student Financial Aid	0	0	0	0		
0	Debt Service	0	0	0	0		
0	Recharges/Pass Thru	0	0	0	0		
\$3,438,800	Total	\$3,227,200	\$0	\$0	\$3,227,200		

University of Kentucky International Center

PROVOST AREA

MISSION AND SERVICES

The University of Kentucky International Center (UKIC) leads internationalization efforts at the University. UKIC champions global education at the University and within the Commonwealth and supports global learning, research and exchange. UKIC supports diversity and inclusion by fostering opportunities for students, staff, faculty and citizens to develop intercultural competencies that are fundamental to full participation in a global society.

ORGANIZATION AT A GLANCE

- Sue Roberts, PhD, Associate Provost for Internationalization
- Personnel
 - Exempt positions reporting to the associate provost: one assistant provost; seven directors; one manager
 - o 37 full-time regular staff
- Eight Units:
 - Education Abroad and Exchanges
 - International Student and Scholar Services
 - International Partnerships and Research
 - Global Health Initiatives
 - Confucius Institute
 - Office of China Initiatives
 - International Health, Safety and Security
 - International Student Recruitment

ACCOMPLISHMENTS

- Effectively collaborated with UK's Emergency Operations Center in first phase of UK's response to COVID-19, using UKIC data and risk management/crisis response protocols starting January 2020
- Served 1,545 International Students and 500 international visiting scholars in FY 2019-20
 - o 802 Graduate and Professional students
 - 495 Undergraduate students
 - o 248 Nondegree students

ACCOMPLISHMENTS (cont.)

- 500 International Visiting Scholars
- 1,149 students participated in Education Abroad (EA) in FY 2019-20
 - Every college represented, except Dentistry and Law
 - 11.5 percent of EA participants were Pell Grant recipients
 - o 13.5 percent of EA participants were first generation
 - 6.6 percent of EA participants were African American
 - Executed crisis response for EA students during COVID-19
- UK named Top Fulbright Producer in February 2020
 - Fulbright Enrichment Seminars (Combating Addiction) hosted at UK in December 2019
- 45 active bilateral international exchange agreements continued through FY 2019-20
 - 13 key strategic international partner universities
- Confucius Institute collaborations with 23 Kentucky K-12 schools to teach Chinese Language continued through FY 2019-20
 - o 16 UK faculty taught in China, summer 2019
- Co-led International Village Living Learning Program (with College of Arts and Sciences) continued through FY 2019-20
- Launched Global Engagement Academy in spring 2020 as recurring program
- Launched Ambassadors for Inclusive Excellence (with Office of Institutional Diversity) during FY 2019-20
- Launched Global Impact Awards in March 2020
- Catalyzed campus-wide discussions of Global Operations issues continued through FY 2019-20

University of Kentucky International Center

PROVOST AREA

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS 2015-16 2016-17 2017-18 2018-19 2019-20 Governmental \$0 \$0 \$0 \$0 \$0 Other 2,304 555 647 722 729 **Total** \$2,304 \$555 \$647 \$722 \$729

In Thousands

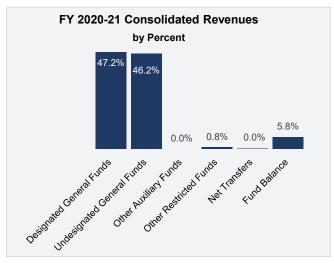
ENGAGEMENT AND PUBLIC SERVICE

- Shoulder to Shoulder Global's clinic study site in Santo Domingo, Ecuador continued through FY 2019-20
- Translated Governor's and Mayor's messages regarding COVID-19 for local community starting January 2020
- Sourced and donated Personal Protective Equipment for Lexington city government and UK HealthCare starting January 2020

- Build capacity to effectively manage and support Global Operations for UK
- Develop and assess the international recruitment strategy in light of COVID-19; continue to partner with the Center for English as a Second Language to start "Pathway Program"
- Increase participation in education aboard by underrepresented minorities
- Partner with the Office of the Vice President for Research on Strategic Plan for increasing and supporting international research
- Work with the Provost and colleges on Strategic Plan for Global Health Initiatives
- Promote UK as a center for faculty development and training for partner universities
- Work with the Office of Philanthropy and Alumni Association to strengthen international engagement and to identify and rectify problems in handling donations for internationalization-related initiatives
- Build out the Global Engagement Academy, a professional development program for UK faculty and staff launched January 2020

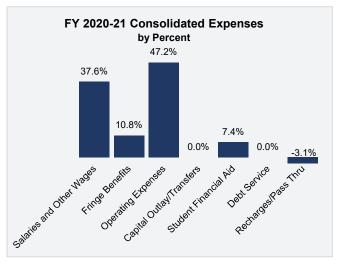
University of Kentucky International Center

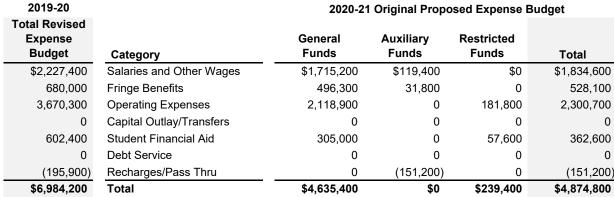
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$2,301,000	\$0	\$0	\$2,301,000
Undesignated General Funds	2,253,100	0	0	2,253,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	40,300	40,300
Net Transfers	0	0	(1,100)	(1,100)
Fund Balance	81,300	0	200,200	281,500
Total	\$4,635,400	\$0	\$239,400	\$4,874,800





University Press

PROVOST AREA

MISSION AND SERVICES

The University Press of Kentucky (UPK) has a dual mission—the publication of academic books of high scholarly merit in a variety of fields and the publication of significant books about the history and culture of Kentucky, the Ohio Valley region, the Upper South and Appalachia. University Press is the statewide nonprofit scholarly publisher for the Commonwealth of Kentucky, serving all Kentucky state-sponsored institutions of higher learning as well as five private colleges and Kentucky's two major historical societies.

ORGANIZATION AT A GLANCE

- Ashley Runyon, Executive Director
- Personnel
 - Exempt positions reporting to the executive director: three directors; two acquisitions editors; one manager
 - 14 full-time regular staff
- UPK publishes approximately 55 books a year
 - Half of UPK's publications are focused on its scholarly mission and highly focused academic works
 - The other half are focused toward a general interest audience and geared toward larger sales and bookstore events
- While UPK is renowned for its publications on Kentucky and Appalachia, it is also highly regarded in Film studies, Military History, African American Studies, Environmental Studies and Civil Rights

ACCOMPLISHMENTS

- Edward M. Almond and the U.S. Army by Michael E. Lynch won the 2020
 Army Historical Foundation Writing Award
- Hitchcock and the Censors by John M. Billheimer won the 2020 Edgar Allen Poe Award for Best Critical//Biography and finalist for the 2020 Macavity Award for Best Mystery Nonfiction/Critical
- The Redshirt by Corey Sobel is on the Long List for 2020 First Novel Prize

ACCOMPLISHMENTS (cont.)

- John Hervey Wheeler, Black Banking, and the Economic Struggle for Civil Rights by Brandon K. Winford won the 2020 Lillian Smith Book Award for Civil Rights
- Amreekiya: A Novel by Lena Mahmoud won the 2019 Arab American Book Award for Fiction
- Mend: Poems by Kwoya Fagin Maples was a finalist for the 2019 Hurston/Wright Legacy Award for Poetry
- Lincoln, Seward, and US Foreign Relations in the Civil War Era by Joseph
 A. Fry won the 2020 Civil War Roundtable of New York Barondess/Lincoln
 Award
- Taking Shergar: Thoroughbred Racing's Most Famous Cold Case by Milton Toby won the 2019 EQUUS Film Festival Winnie Award for Racehorse Non-Fiction
- Lessons in Leadership: My Life in the US Army from World War II to Vietnam by General John R. Deane Jr., edited by Jack C. Mason and Thunder in the Argonne: A New History of America's Greatest Battles by Douglas V. Mastriano were named finalists for the 2019 Army Historical Foundation Distinguished Writing Award
- Boy on the Bridge: The Story of John Shalikashvili's American Success by Andrew Marble was named finalist in the biography category of the 2019 Best Book Awards sponsored by American Book Fest
- Elkhorn: Evolution of a Kentucky Landscape by Richard Taylor and Boonesborough Unearthed: Frontier Archaeology at a Revolutionary Fort by Nancy O'Malley won 2019 Kentucky Historical Society Publication Awards

University Press

PROVOST AREA

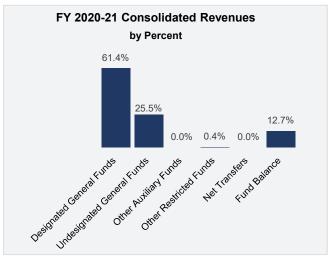
ENGAGEMENT AND PUBLIC SERVICE

- The only scholarly publisher in the state, UPK publishes and keeps in print hundreds of titles that are critical to the history and culture of the state and Appalachia
- 1,100 titles are available open access
- UPK is well-regarded for their editorial intern program; this program has led many students to publishing careers both at University Presses and at commercial houses

- Increase number of titles entering editorial and production to 60 books a year
- Increase sales of books through bookstore engagement, rights and licensing deals and electronic distribution
- Increase number of open access titles and increase open access to all consortium partners in the state
- Increase number of electronic publications available to increase accessibility
- Enhance and create back-end metadata for backlist projects to increase visibility and access for consumers

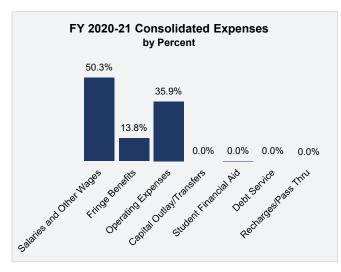
University Press

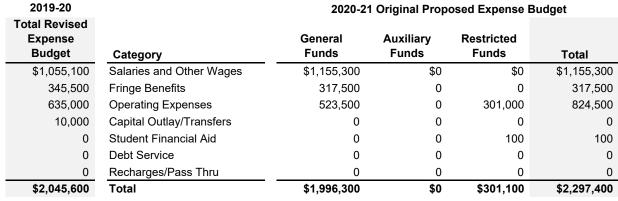
PROVOST AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,410,000	\$0	\$0	\$1,410,000
Undesignated General Funds	586,300	0	0	586,300
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	8,700	8,700
Net Transfers	0	0	0	0
Fund Balance	0	0	292,400	292,400
Total	\$1,996,300	\$0	\$301,100	\$2,297,400





Office of the Executive Vice President

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

To provide executive management, coordination and support to the University administration.

UNIT DESCRIPTION AND SERVICES

Under the direction of the Executive Vice President for Finance and Administration, the office manages the operations of central administration, directs and provides support for the compliance with university and external fiscal requirements. The office oversees the following operations:

- Information technology services
- Campus safety
- Human resource management
- Equal opportunities in academic programs and employment
- University financial and resource planning
- Risk management
- Budgeting and policy analysis
- Facilities management
- Auxiliary and operational services
- UK Coldstream Research Campus
- Transportation services

ORGANIZATION AT A GLANCE

- Eric N. Monday, Executive Vice President for Finance and Administration (EVPFA)
- Personnel
 - Exempt positions reporting to the EVPFA: five vice presidents; two
 executive directors; one assistant vice president; treasurer; chief
 information officer; chief audit executive; chief investment officer;
 chief diversity officer; office operations manager
 - 6 full-time regular staff

ACCOMPLISHMENTS

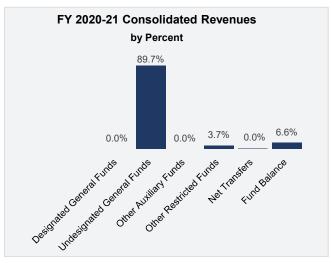
The following were achieved in FY 2019-20:

- Continued modernization of campus buildings
- Management of cornerstone P3 project
- Management of investment portfolio for university
- Activation and management of Emergency Operation Center related to campus threats
- Participation in development of the university Strategic Plan
- Navigation of budget challenges due to the COVID-19 disruption

- Reorganize service units to be more efficient in operations
- Effectively manage the university's investment portfolio to achieve continued growth
- Participate in the implementation of the university's Strategic Plan
- Participate in the implementation of the university's Diversity, Equity and Inclusion (DEI) plan

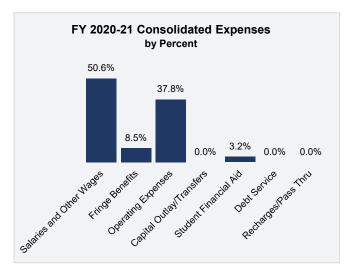
Office of Executive Vice President

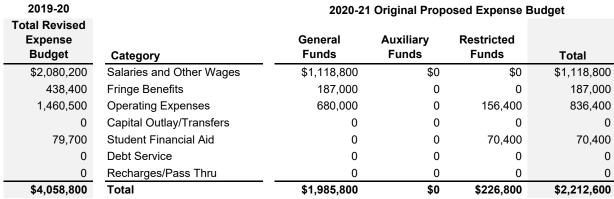
EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	1,985,800	0	0	1,985,800
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	81,900	81,900
Net Transfers	0	0	(1,100)	(1,100)
Fund Balance	0	0	146,000	146,000
Total	\$1,985,800	\$0	\$226,800	\$2,212,600





Auxiliary Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

To provide a variety of services to students, faculty and staff at the University of Kentucky that support a living and learning environment fostering personal, professional and academic growth.

UNIT DESCRIPTION AND SERVICES

Auxiliary Services comprise of the following major operations: dining, housing, student center and the university bookstore. This unit also partners with external businesses including Aramark; Barnes & Noble; Greystar and Ricoh. Auxiliary Services is committed to supporting the university as it plays a critical leadership role for the Commonwealth by contributing to the economic development and quality of life. Financially, Auxiliary Services relies on self-generated revenues from services provided to students, faculty and staff, space utilization, lease of space and student fees.

Services to the university community include:

- Providing venues for events, and services to unite students, faculty, staff and external entities in a dynamic community where all are welcome, valued and embraced
- Managing contracts and business partner relationships
- Providing and managing student housing for undergraduates, single graduates and families
- Processing and delivering mail to all university departments and students
- Providing 24/7, 365-day call center for customer support related to housing maintenance and custodial issues in undergraduate, graduate/family, Greek and specialty housing
- Providing KRONOS support for Auxiliary Services, physical plant, transportation and communications
- Managing the Plus Account for students, faculty and staff
- Designing and executing the University wide move-in event for undergraduate students living in UK Housing

UNIT DESCRIPTION AND SERVICES (cont.)

- Planning and implementing the College Business Management Institute annual conference
- Providing a work environment of training and development for future professionals by hiring a strong student workforce

ORGANIZATION AT A GLANCE

- Jim Wims, Interim Assistant Vice President for Auxiliary Services
- Personnel
 - Exempt positions reporting to the Interim Assistant Vice President: Interim Executive Director for Gatton Student Center and Dining Partnership Executive Director; Executive Director for Auxiliary Services; Executive Financial Director for Auxiliary Services
 - 114 full and part-time regular staff

ACCOMPLISHMENTS

Auxiliary Services achieved the following in FY 2019-20:

- Coordinated and implemented essential repairs and renovations to several Greek, undergraduate and graduate/family housing facilities
- Successfully moved residents off-campus by March 27, 2020, as a result of the impact of COVID-19
- Established and implemented quarantine and isolation housing protocols for COVID-19-positive residents
- Coordinated logistics for fall 2020 Move-In, in conjunction with business partners
- Coordinated housing arrangements for UK HealthCare staff who were COVID-negative and needed a place to reside away from their homes
- Oversaw all Plus, Flex, Meals, Student Activities, IDs and Athletic Training Table activity

Auxiliary Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

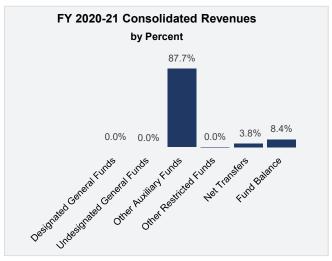
ACCOMPLISHMENTS (cont.)

- Successfully moved the UK Post Office from Angliana Avenue to Vaughn Warehouse
- Held a successful 67th annual College Business Management Institute with 631 participants from 25 states representing 209 institutions
- Operated 35 residential, retail and concessions units across campus
- Partnered with multiple minority and immigrant owned local food providers
- Began construction to expand residential dining at Gatton Student Center

- Continue to review staffing models to provide for greater efficiencies across all auxiliary units
- Identify additional income opportunities that support auxiliary operations
- Provide meaningful student employment opportunities to develop individuals for future careers grounded in principles of work ethic, professional skill set development and advancement opportunities
- Enhance the student experience and retention efforts by providing safe, clean, welcoming facilities and services that support active learning, student engagement, diversity, academic success and community
- Identify opportunities and methods to engage students, faculty and staff in all auxiliary events, services and facilities
- Continue to enhance partnerships through collaborations with academic departments, student organizations and communities responding to the changing needs of students, other constituents and evolving institutional priorities
- Continue to address the needs of a diverse population by providing a place where student organizations can engage in activities that promote intercultural exchanges and a nurturing environment where commonalities and differences are recognized and celebrated
- Maintain high occupancy in undergraduate and graduate/family housing
- Organize and implement move-in for an exceptional experience to welcome students and their families
- Develop a long-term partnership with UK Information Technology that leverages technology and enhances the instructional enterprise within all auxiliary facilities

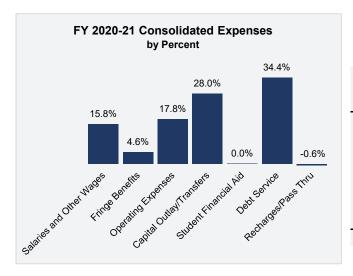
Auxiliary Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	35,133,700	0	35,133,700
Other Restricted Funds	0	0	100	100
Net Transfers	0	1,541,300	0	1,541,300
Fund Balance	0	70,000	3,306,400	3,376,400
Total	\$0	\$36,745,000	\$3,306,500	\$40,051,500



2019-20		2020-21 Original Proposed Expense Budget				
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$7,220,200	Salaries and Other Wages	\$0	\$6,331,600	\$0	\$6,331,600	
2,205,000	Fringe Benefits	0	1,846,000	0	1,846,000	
8,974,200	Operating Expenses	0	7,122,700	4,200	7,126,900	
21,289,600	Capital Outlay/Transfers	0	7,917,800	3,300,000	11,217,800	
2,200	Student Financial Aid	0	0	2,300	2,300	
13,787,100	Debt Service	0	13,777,200	0	13,777,200	
(256,500)	Recharges/Pass Thru	0	(250,300)	0	(250,300)	
\$53,221,800	Total	\$0	\$36,745,000	\$3,306,500	\$40,051,500	

Campus Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

Campus Services is dedicated to providing a diverse infrastructure of services and facilities that promote a safe, secure and accessible campus for all members of the University community, patients and guests.

UNIT DESCRIPTION AND SERVICES

The major operations included in the Campus Services unit include: The UK Police Department (UKPD), Crisis Management and Preparedness and Environmental Health and Safety. The Police Department provides law enforcement, security and 9-1-1 services. Crisis Management and Preparedness is responsible for coordinating and facilitating effective campus disaster preparedness, mitigation, response and recovery activities to minimize the impacts of emergencies on the campus. Environmental Health and Safety include the services of the University Fire Marshal's Office, Occupational Health and Safety, Radiation Safety, Environmental Management and Biological Safety.

ORGANIZATION AT A GLANCE

- Anthany Beatty, Assistant Vice President for Public Safety
- Personnel
 - Exempt positions reporting to the Assistant Vice President:
 Environmental Health Safety Director; Chief of Police
 - o 213 full-time regular staff

ACCOMPLISHMENTS

Campus Services achieved the following in FY 2019-20:

- Completed Verbal De-Escalation training for all police officers
- Initiated the UKPD Special Victims Unit
- Conducted Community Response to Active Aggressor training
- Completed the 2019 UK Annual Crime Report
- Assisted in the development and implementation of the University's COVID-19 response plan

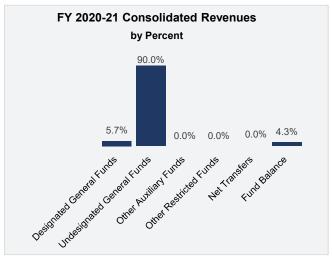
ACCOMPLISHMENTS (cont.)

- 7th Annual Laboratory Safety Fair was planned and held with over 525 in attendance
- Trained over 20,000 students in fire/life safety
- Completed the third-year requirements of the University's Stormwater
 Quality Management Plan pursuant to the MS4 Permit
- Completed comprehensive emergency eyewash/shower upgrades to animal research and lab facilities

- Seek its 6th accreditation for the UKPD through the Kentucky Association of Chiefs of Police
- Refine and improve recruitment and retention strategies to attract and retain more diverse police officers
- Enhance programming to better provide police services with community and student groups
- Continue to expand the UK Central Security System
- Continue the initiative with UK Information Technology Services to develop UK mobile credential
- Continue to enhance the university's comprehensive Automatic Defibrillator program
- Implement a pilot program to determine efficacy of diverting controlled substances from drain disposal
- Continue the implementation of the university's Refrigerant Management
 Plan to ensure compliance pursuant to restrictions on the emissions of ozone depleting substances associated with Clean Air Act
- Continue with risk management mitigation actions to address identified Enterprise Risk Management initiative
- Complete the third-year requirements of the university Stormwater Quality Management Plan

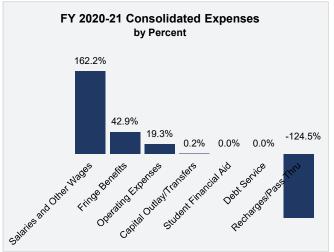
Campus Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$403,000	\$0	\$0	\$403,000
Undesignated General Funds	6,318,600	0	0	6,318,600
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	300,000	0	300,000
Total	\$6,721,600	\$300,000	\$0	\$7,021,600



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$11,307,000	Salaries and Other Wages	\$4,459,700	\$6,930,000	\$0	\$11,389,700	
3,774,000	Fringe Benefits	1,153,400	1,858,300	0	3,011,700	
1,065,300	Operating Expenses	1,108,500	245,000	0	1,353,500	
16,100	Capital Outlay/Transfers	0	11,200	0	11,200	
0	Student Financial Aid	0	0	0	0	
0	Debt Service	0	0	0	0	
(8,594,100)	Recharges/Pass Thru	0	(8,744,500)	0	(8,744,500)	
\$7,568,300	Total	\$6,721,600	\$300,000	\$0	\$7,021,600	

Coldstream Operations

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

Coldstream Research Campus (CRC) is committed to creating the region's most dynamic research and development environment, for establishing economic opportunities for UK graduates, creation of products and jobs that improve the lives of Kentuckians and people around the world.

UNIT DESCRIPTION AND SERVICES

CRC is a premier business location in the heart of the world-famous Kentucky Bluegrass Region. Once a prominent Kentucky horse farm and home to the first Kentucky Derby winner, Aristides, Coldstream's 735-acre campus has transitioned into a hub of innovation and creativity. Today, Coldstream is home to more than 50 organizations with more than 2,200 employees working in biotechnology, pharmaceuticals, equine health and a variety of other industry sectors. CRC is focused on:

- Developing new technologies
- Generating licensing revenue
- Creating companies and products
- Expanding existing businesses
- Growing well-paying jobs

Real Estate Services (RES) assists all university departments and colleges with matters related to buying, leasing and selling of real property. RES facilitates the transaction process to ensure compliance with state statutes and maintains appropriate records. RES also coordinates discussion of acquisition prospects with university officials to assess the various properties to determine if they fit into the long-term strategy of the university.

ORGANIZATION AT A GLANCE

- George Ward, Executive Director
- Personnel
 - Exempt positions reporting to the Executive Director: Facilities
 Operations Director; Accountant Principal; Real Properties
 Manager; Administrative Support Associate II
 - Five full-time regular staff

ACCOMPLISHMENTS

CRC achieved the following in FY 2019-20:

- Established the UK Economic Development Collaborative group consisting of decision makers across campus including administrative and academic units
- Finalized negotiations with Cityscape to build a 250-unit multi-family residential development
- Worked with Lexington-Fayette Urban County Government (LFUCG) to sell three acres of land for the future A&W Restaurants headquarters building
- Selected a preferred developer from a large field of RFP respondents to build a 40,000 square foot high-tech incubator building
- Was awarded a \$500,000 grant through a completive process to be used for laboratory space fit up in the new high-tech building
- Sold the Crisp building in Paducah
- Renegotiated the lease at 845 Angliana Avenue to allow for modifications to the space used for the HEAL grant
- Finalized several Greek Park ground and premises leases

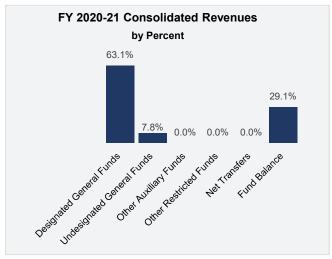
Coldstream Operations

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

- Advance the "Bold Ideas" of the UK Economic Development Collaborative group
- Begin the certification process for the Innovation and Economic Prosperity University Program with the Association of Public and Land-Grant Universities
- Finalize a program with InStride to match employers with tuition benefits to UK academic programs
- Begin construction on a multi-family and a high-tech building
- Continue working with LFUCG on selling their 50-acres on Coldstream
- Identify property near the main campus with the following priorities: UK
 HealthCare master plan, Parking, Housing, UK Innovation District,
 Limestone/Euclid Corridor Study Area, Greek Park, Low Cost Faculty
 Housing, Business Case, Future Use
- Purchase the 845 Angliana property to conduct Research activities
- Support the real estate acquisition team to develop real estate strategies including reduction of leased space due to efficiencies gained by working at home
- Work with UK HealthCare to convert clinic space leases from physician based to provider based
- Collaborate with personnel across campus on developing an accessible electronic and physical repository for all real estate records including, leases, deeds, surveys, etc

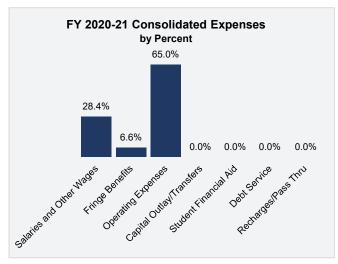
Coldstream Operations

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,084,000	\$0	\$0	\$1,084,000
Undesignated General Funds	134,900	0	0	134,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	500,000	0	0	500,000
Total	\$1,718,900	\$0	\$0	\$1,718,900



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$478,400	Salaries and Other Wages	\$488,400	\$0	\$0	\$488,400	
134,700	Fringe Benefits	113,100	0	0	113,100	
1,111,600	Operating Expenses	1,117,400	0	0	1,117,400	
0	Capital Outlay/Transfers	0	0	0	0	
0	Student Financial Aid	0	0	0	0	
0	Debt Service	0	0	0	0	
0	Recharges/Pass Thru	0	0	0	0	
\$1,724,700	Total	\$1,718,900	\$0	\$0	\$1,718,900	

Facilities Management

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

To provide an exquisite physical environment in which staff, faculty, students and visitors can achieve excellence in teaching, learning, research and public service.

UNIT DESCRIPTION AND SERVICES

Facilities Management is a service organization composed of units that plan, construct, manage, operate and maintain the physical assets (buildings, grounds and utility systems) for a facility inventory of 18 million gross square feet on a campus of 813 acres. The main operational service units within Facilities Management are:

- Facilities Maintenance-Campus
- Facilities Maintenance-Medical Center
- Utilities and Energy Management Services
- Capital Project Management Department
- Sustainability

ORGANIZATION AT A GLANCE

- Mary Vosevich, Vice President for Facilities Management and Chief Facilities Officer
- Personnel
 - Exempt positions reporting to the Vice President: Facilities
 Management Personnel Manager; Administrative Staff Office II;
 Assistant Vice President Capital Planning/Design/Construction;
 Facilities Work Management Administrator; Administrative Staff
 Officer IV; Facilities Management Medical Center Director;
 Facilities Management Campus Director; Sustainability
 Administrator; Planning, Design and Construction Manager;
 Facilities Services Director Associate; Utilities and Energy
 Management Executive Director
 - o 725 full and part-time regular staff

ACCOMPLISHMENTS

Facilities Management had several accomplishments and goals achieved in FY 2019-20:

- Established the Building Coordinators Program
- \$10 million in Capital Renewal projects (<\$1 million) completed or in progress
- Completed \$10.8 million renovations to the Good Samaritan Hospital over a period of five years
- Completed five-year, \$1.1 million restoration and repair program of Memorial Hall
- Deployed 6,130 iPads to incoming freshman and their supporting faculty and staff working with the Smart Campus initiative
- Provided essential services to keep UK campus safe in the face of the COVID-19 pandemic while preparing campus for the fall semester
- Reorganization of maintenance to improve efficiency, staff utilization and communication with campus occupants
- Renovated the Grehan building to modernize the interior structure for compliance and high efficiency utilities

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$0	\$88	\$65	\$0	\$24	
Other	0	0	0	0	0	
Total	\$0	\$88	\$65	\$0	\$24	

In Thousands

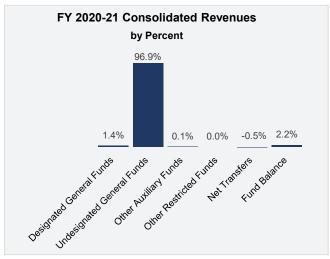
Facilities Management

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

- Support the Smart Campus Initiative, particularly in campus facilities
- Continue implementation of \$350 million of the 20-year utility master plan
- Continue to further enhance data management and its use in decision making
- Proceed with a new integrated work management system
- Continue the campus modernization initiative
- Implement the new Sightlines initiative
- Implement portfolio management tool
- Restructure internal Facilities Management financial processes

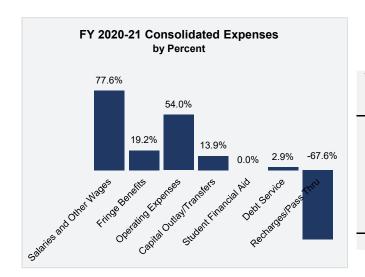
Facilities Management

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,050,400	\$0	\$0	\$1,050,400
Undesignated General Funds	71,837,300	0	0	71,837,300
Other Auxiliary Funds	0	50,000	0	50,000
Other Restricted Funds	0	0	0	0
Net Transfers	0	(387,500)	0	(387,500)
Fund Balance	0	1,603,300	0	1,603,300
Total	\$72,887,700	\$1,265,800	\$0	\$74,153,500



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$62,071,400	Salaries and Other Wages	\$18,922,600	\$38,622,600	\$0	\$57,545,200	
17,241,100	Fringe Benefits	2,824,600	11,409,500	0	14,234,100	
38,581,800	Operating Expenses	39,064,000	958,600	0	40,022,600	
12,035,800	Capital Outlay/Transfers	10,004,300	307,300	0	10,311,600	
0	Student Financial Aid	0	0	0	0	
2,138,000	Debt Service	2,135,100	0	0	2,135,100	
(54,444,700)	Recharges/Pass Thru	(62,900)	(50,032,200)	0	(50,095,100)	
\$77,623,400	Total	\$72,887,700	\$1,265,800	\$0	\$74,153,500	

Human Resource Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

To promote equitable policies and practices and provide guidance on Human Resources (HR) decisions in support of the university's mission.

UNIT DESCRIPTION AND SERVICES

The Vice President for Human Resources manages all university employee-related functions and services, including oversight and compliance of HR policies and procedures, employment (including the Student and Temporary Employee Placement Service), employee relations, compensation programs, employee records, employee training and development, benefits, employee engagement, work-life, elder care, unemployment and health and wellness programs.

ORGANIZATION AT A GLANCE

- Kimberly P. Wilson, Vice President and Chief Human Resources Officer
- Personnel
 - Exempt positions reporting to the Vice President: Executive
 Director; Director for Compensation; Director for Employment; HR
 Communications Officer; Director for Work Life and Employee
 Engagement; Manager for Health and Wellness; Business Partner
 Senior; Director for Provost Area Business Partners; Director for
 UK HealthCare Business Partners and Enterprise Learning;
 Director for Training and Development; Chief Benefits Officer
 - o 153 full and part-time regular staff

ACCOMPLISHMENTS

Human Resource Services had several accomplishments and goals achieved in FY 2019-20:

- Continued marketing of UK's employment brand, leveraging our recent national recognition as an employer of choice
- Educated and supported university managers in their efforts to increase employee engagement

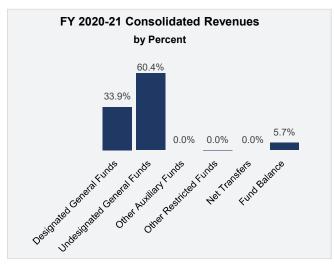
ACCOMPLISHMENTS (cont.)

- Established dedicated HR support team for the HEALing Communities team
- Implemented changes to the Fair Labor Standards Act and \$12.50/hr minimum starting rate for regular employees
- Implemented Public Student Loan Forgiveness coordination tool-SAVI
- Coordinated hiring efforts for staffing UKHC Electronic Health Record project

- Build and market UK's employment brand, leveraging our recent national recognition as an employer of choice
- Implement tactics to improve diversity recruitment and support of dualcareer partners
- Educate and support university managers and employees as they work towards a reinvented normal
- Continue to increase awareness of, and engagement in, well-being support services for faculty and staff

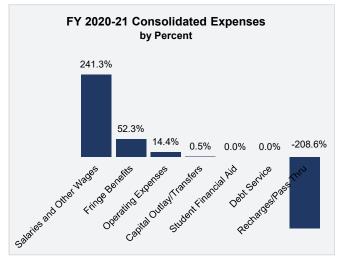
Human Resource Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$3,616,500	\$0	\$0	\$3,616,500
Undesignated General Funds	6,456,000	0	0	6,456,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	300	300
Net Transfers	0	0	0	0
Fund Balance	0	605,000	2,300	607,300
Total	\$10,072,500	\$605,000	\$2,600	\$10,680,100



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$29,794,100	Salaries and Other Wages	\$9,854,100	\$15,919,300	\$0	\$25,773,400	
7,031,500	Fringe Benefits	2,553,400	3,033,100	0	5,586,500	
983,900	Operating Expenses	1,529,300	5,000	2,600	1,536,900	
58,000	Capital Outlay/Transfers	58,000	0	0	58,000	
0	Student Financial Aid	0	0	0	0	
0	Debt Service	0	0	0	0	
(27,776,400)	Recharges/Pass Thru	(3,922,300)	(18,352,400)	0	(22,274,700)	
\$10,091,100	Total	\$10,072,500	\$605,000	\$2,600	\$10,680,100	

Information Technology Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

Information Technology Services (ITS) is committed to providing technology resources utilized by UK students, faculty, staff, visitors, the university community and citizens of the Commonwealth.

UNIT DESCRIPTION AND SERVICES

ITS creates and maintains vital systems such as cloud and system operations; provide enterprise-wide network, wireless, and telephone connectivity; house computational resources used by numerous researchers; staff and maintain student computing spaces; provide direct IT customer support; shepherd cybersecurity initiatives; manage vendor relations and finances; provide product development and integration services; analyze data and manage constituency relationship management (CRM) with Salesforce.

ITS is committed to providing opportunities for youth in central Kentucky through its K-12 Partnership Program. Frederick Douglass High School (FDHS) Academy of Technology students were able to gain interview experience and learn more about careers in IT while applying for ITS internships. FDHS faculty toured ITS facilities and learned more about the various service areas in the department. ITS serves on the FDHS Academy of Technology Advisory Committee, providing resources and ideas to school administration and instructors.

Additionally, ITS met with Bryan Station and Tates Creek High Schools about opportunities for students and staff in their respective academies. ITS hosted students from STEAM Academy for a full semester, gaining real-world experience through project assignments, job shadowing, and career-focused training. ITS had representatives at various community events including Lafayette High School College and Career Fair, Academies of Fayette County Career Expo, Academy of Technology Showcase at Frederick Douglass High School.

UNIT DESCRIPTION AND SERVICES (cont.)

In a collaboration with UK Human Resources, ITS participated as hosts in the Summer Youth Program. All students were given a tour of ITS facilities and one student worked for ITS during the summer. Once enrolled at UK, this student has continued as a student employee in ITS building a resume for a future career in IT.

Additionally, ITS conducted fundraising for the United Way, raising more than \$3,000 for communities in need.

ORGANIZATION AT A GLANCE

- Brian Nichols, Chief Information Officer
- Personnel
 - Exempt positions reporting to the Chief Information Officer:
 Executive Director, Institutional Research, Analytics and Decision
 Support; Executive Director, Enterprise Systems; Director,
 Strategic Engagement and Communications; Director, Enterprise
 CRM and Salesforces; Executive Director, Customer Support and
 Student IT Enablement; Director, Research Computing
 Infrastructure; Executive Director, Networking and Infrastructure;
 Associate CIO; Executive Director, Enterprise Applications;
 Executive Director, Administration, Finance and Human
 Resources
 - 221 full-time regular staff

Information Technology Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

ACCOMPLISHMENTS

Information Technology Services had several accomplishments and goals achieved in FY 2019-20:

- Continued enhancements on software and service offerings, physical infrastructure including phone and internet, Wi-Fi, mobile applications (e.g., myUK and UK:Go) and research computing cyberinfrastructure
- Instituted cybersecurity upgrades and threat monitoring for university systems
- Provided support for the university's response to COVID-19 through participation in the Emergency Operations Center (EOC) and a variety of workstreams for Campus Re-Start plan and START efforts
- Employed tactical procurement measures and distribution of necessary technology for a quick transition to remote learning, teaching and work, as well as development of contact tracing technology through Salesforce provided support for COVID-19 efforts
- Developed and implemented necessary changes within myUK for support of COVID-19 related leave options
- Expanded the VirtualDen virtual desktop and application service to support remote instruction and productivity, enabling applications to be securely run on any platform from any location with internet access
- Established the Nutter Field House hospital wireless and wired infrastructure and decommissioned by ITS alongside enhancements of Chandler Hospital for patient overflow preparations
- Enhanced centrally scheduled classrooms and new installations of livestreaming and recording capabilities
- Distributed approximately 7,300 iPads, keyboards and pencils to aid in student success and consistent access
- Hosted the League of Legends 1V1 eSports Tournament and provided technical support for the event
- Entered into a partnership with Verizon, which allowed for increased coverage and capacity inside Kroger Field and toward the Joe Craft Football Training Center

RESEARCH OVERVIEW

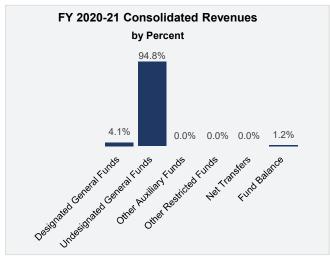
SPONSORED RESEARCH AWARDS					
	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$487	\$0	\$0	\$0	\$786
Other	40	0	0	0	0
Total	\$527	\$0	\$0	\$0	\$786

In Thousands

- Lead initiatives to create sustained pockets of innovation, deliver high levels of customer service and create opportunities for cross-campus collaboration
- Maintain and evolve offerings for the university community through a
 variety of ways, including a highly digital experience for undergraduates
 through the Smart Campus initiative. Strengthening tools aimed at student
 success, employee training, identity management and existing systems
 integrations
- Make improvements that increase productivity, timeliness and data accuracy for faculty and staff and cyberinfrastructure for research capabilities
- Continue to deliver hardened cybersecurity to further mitigate risks in addition to enhancements and replacements of existing hardware and network infrastructure
- Maximize communication through a variety of methods
- Maintain agility in product and service offerings while continuing to provide and enhance customer service opportunities in response to COVID-19 and the changing higher education environment
- Develop strategies for recruiting and retaining skilled personnel, including enhanced processes, personnel development and available departmental engagement opportunities to further support diversity, equity and inclusion efforts

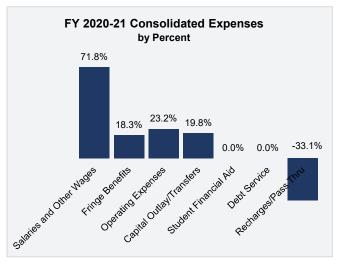
Information Technology Services

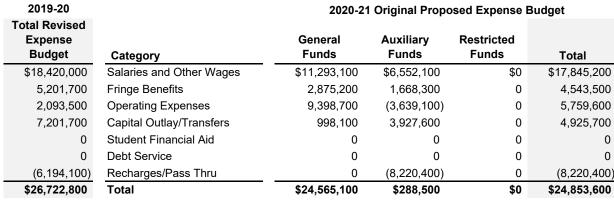
EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,016,100	\$0	\$0	\$1,016,100
Undesignated General Funds	23,549,000	0	0	23,549,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	288,500	0	288,500
Total	\$24,565,100	\$288,500	\$0	\$24,853,600





Institutional Equity and Equal Opportunity

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

To promote an environment free of discrimination and inequity in accordance with university, federal and state equal opportunity statutes and regulations.

UNIT DESCRIPTION AND SERVICES

The Institutional Equity and Equal Opportunity office is responsible for upholding the university's commitment to equal opportunity for all members of the university community in academic programs, research, service and employment. The office works collaboratively with internal and external units to foster a diverse, inclusive, equitable and fundamentally fair institution.

The unit provides the following services to the university community:

- Handle internal and external complaints of discrimination, harassment and sexual misconduct
- Coordinate compliance obligations under Title IX
- Coordinate compliance with Americans with Disabilities Act
- Train the university on equal opportunity and affirmative action policies and procedures
- Develop and disseminate the annual University Affirmative Action Plan
- Recommend and monitor attainment of faculty and staff employment goals

ORGANIZATION AT A GLANCE

- Terry Allen, Associate Vice President of Institutional Equity and Equal Opportunity
- Personnel
 - Exempt positions reporting to the Associate Vice President:
 Executive Director and Title IX Coordinator; Technical Compliance
 Officer and ADA Coordinator; four equal opportunity Investigators;
 Administrative Associate
 - 8 full-time regular staff

ACCOMPLISHMENTS

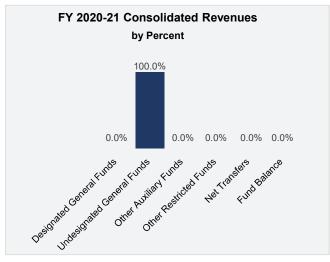
Institutional Equity and Equal Opportunity had several accomplishments and goals achieved in FY 2019-20:

- Adapted case investigations and trainings to a changing institutional environment
- Administered record number of ADA accommodation requests
- Revised complaint intake and records management procedures
- Worked in conjunction with campus units to revise the Title IX Administrative Regulation 6:2
- Supported management of UK HealthCare Diversity and Inclusion Enterprise goal

- Complete revision and implementation of Administrative Regulations 6:1 and 6:2
- Perform accurate and timely investigation of discrimination, harassment, and sexual misconduct internal and external complaints. Recommend appropriate and equitable remedial actions
- Serve as the university resource for development and implementation of reasonable accommodations due to disability, particularly during the current pandemic environment
- Revise employment goals and job groups in conjunction with new university Strategic Plan and Affirmative Action Plan regulatory requirements
- Improve the provision of information through training, the web and related channels

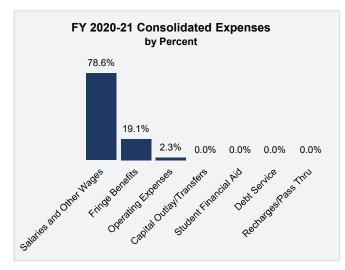
Institutional Equity and Equal Opportunity

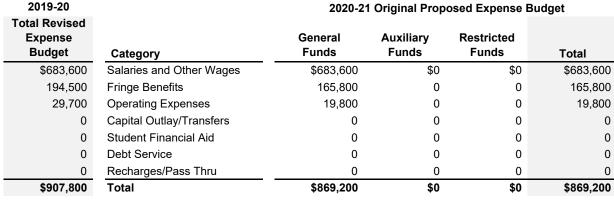
EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	869,200	0	0	869,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$869,200	\$0	\$0	\$869,200





Internal Audit

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

To support UK in its pursuit of excellence by providing expert analyses and advice to champion the achievement of management objectives.

UNIT DESCRIPTION AND SERVICES

University of Kentucky Internal Audit (UKIA) is an independent and objective assurance and consulting function that assists units of the University of Kentucky in the effective performance of their operational and fiduciary responsibilities with respect to proper internal controls. UKIA aids in the achievement of management's objectives by reviewing areas of potential vulnerability and furnishing unit management and executive leadership with expert analyses, information and recommendations concerning the activities examined. UKIA conducts comprehensive reviews, inquiries/investigations, information technology reviews, data analytics, repetitive auditing programs on areas of high risk and follow-up reviews of each. Additionally, UKIA offers consulting services, assessments and training for UK departments help to ensure that programs both new and old operate efficiently and effectively.

ORGANIZATION AT A GLANCE

- Joseph Reed, Chief Audit Executive
- Personnel
 - Exempt positions reporting to the Chief Audit Executive: Audit Director; Information Technology, Inquiries and Investigations Audit Manager; Business Audit Manager; External Liaison
 - 18 full and part-time regular staff

ACCOMPLISHMENTS

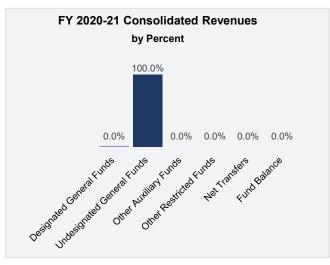
UKIA achieved the following in FY 2019-20:

- Expanded the investigative capabilities by leveraging the investigation experience of a second business auditor and the IT expertise of a new fulltime manager. This team, together with a more streamlined, autonomous process will increase throughput and reduce risk across the university
- Established an eight-person data analytics team with expertise in developing requirements documents, scripting, validating and communications to provide continuous auditing through comprehensive data testing and analysis
- Student Internship Program UKIA engaged one team of three Finance and Accounting students in fall 2019 to assist with UKIA's Audit Universe. Eight additional teams comprised of two to three students each were engaged simultaneously in spring 2020 to work collaboratively with UKIA liaisons and university partners (HR, UFS, UKHC and others) on the Finance and Administration Training Transformation Project to develop workflows for critical processes and provide a risk assessment and recommendations

- Expand the data analytics program through partnerships with university process owners to assist with project development and validation
- Develop new online training tools that are designed to assist with fraud detection and prevention and risk mitigation in today's remote-working environment

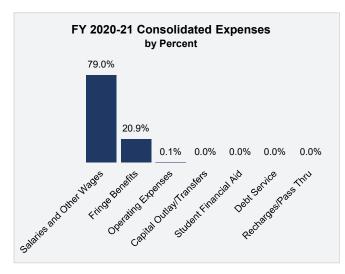
Internal Audit

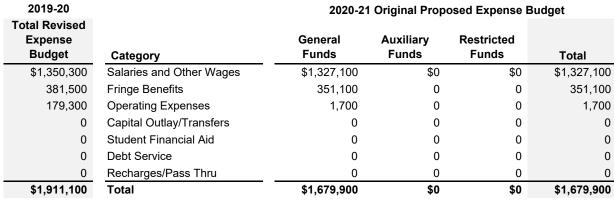
EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA



Regular Positions by FTE
Faculty
0.00
Staff 22.79

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$600	\$0	\$0	\$600
Undesignated General Funds	1,679,300	0	0	1,679,300
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$1,679,900	\$0	\$0	\$1,679,900





Procurement, Risk Management and Administrative Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

Procurement, Risk Management and Administrative Services provides essential risk reduction, access control, cost control and logistical services to the university community.

UNIT DESCRIPTION AND SERVICES

The Procurement, Risk Management and Administrative Services office encompasses Purchasing, Risk Management, Key shop and the Supply Center functions. Purchasing provides the service and support to purchase quality goods and services at the best value to the university community. Risk Management oversees the university's collection of insurance policies and works with a variety of units on risk reduction efforts. The university's Key Shop manages access control to university-owned property and the Supply Center is a service hub assisting customers with ordering materials, sourcing special orders, receiving and delivering materials across campus.

ORGANIZATION AT A GLANCE

- James Frazier, Executive Director for Risk Management and Administrative Services
- Personnel
 - Exempt positions reporting to the Executive Director: Chief Procurement Officer; Director for Risk Management; Supply Center Manager; Key Shop Manager
 - 55 full and part-time regular staff

ACCOMPLISHMENTS

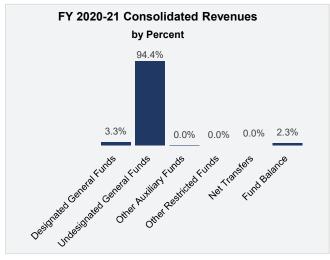
The following was achieved in FY 2019-20:

- Increased revenue streams primarily through increased rebates while also working with vendors to reduce acquisition costs. These efforts contributed to the revenue needed to fund the Our Path Forward initiative. Lower costs were achieved in collaboration with university departments
- The risk unit worked with our insurers to secure policy renewals below the expected market rates and manage the access control needs of our students, faculty and staff

- Continue to ensure the purchasing supply chain remains strong between the university and our suppliers at an advantageous price
- Increase focus on supply diversity with community partners to be a top priority
- Promote increased business opportunities for diverse suppliers and provide cost savings and process efficiencies for all university departments,
 Catalog and Commerce Automation eProcurement software technology will be installed
- Continue to promote methodologies in Risk Management to internally manage risk elements or transfer these elements to other entities through contractual language or insurance

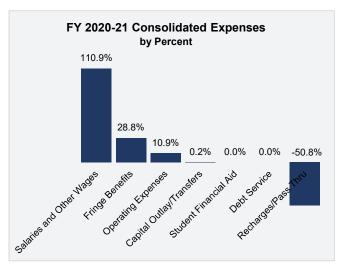
Procurement, Risk Management and Administrative Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$100,000	\$0	\$0	\$100,000
Undesignated General Funds	2,822,900	0	0	2,822,900
Other Auxiliary Funds	0	1,000	0	1,000
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	68,000	0	68,000
Total	\$2,922,900	\$69,000	\$0	\$2,991,900



2019-20		2020-21 Original Proposed Expense Budget				
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$3,484,700	Salaries and Other Wages	\$2,137,500	\$1,181,500	\$0	\$3,319,000	
1,074,400	Fringe Benefits	522,400	338,400	0	860,800	
787,100	Operating Expenses	263,000	61,800	0	324,800	
7,200	Capital Outlay/Transfers	0	7,200	0	7,200	
0	Student Financial Aid	0	0	0	0	
0	Debt Service	0	0	0	0	
(1,636,900)	Recharges/Pass Thru	0	(1,519,900)	0	(1,519,900)	
\$3,716,500	Total	\$2,922,900	\$69,000	\$0	\$2,991,900	

Transportation Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

Transportation Services provides diverse commuting alternatives and intra-campus mobility for University of Kentucky employees, students and guests.

UNIT DESCRIPTION AND SERVICES

Transportation Services is responsible for all parking, transit and mobility services and programs for the university and supports the broader mission of the University by providing access to, from and around campus. Services provided to the university community include:

- Parking for visitors, employees and students
- Campus transit and paratransit services
- Late-night on-demand bus and KY Wildcab services
- Free city-wide transit for employees and students thru Lextran
- Student Airport and Break Shuttles
- Bus charters for campus sponsored events
- Plan, develop and implement parking infrastructure projects
- Maintain and enhance campus parking infrastructure
- Bicycle rentals and repairs
- Bicycle infrastructure and programs
- Pedestrian infrastructure and programs
- E-scooters
- Motorist assistance
- Alternative transportation incentives
- Personal mobility programs
- Commute planning

ORGANIZATION AT A GLANCE

- Melody Flowers, Executive Director for Strategic Analysis and Policy
- Personnel
 - Exempt positions reporting to the Executive Director: Parking and Transportation Services Director
 - 77 full-time regular staff

ACCOMPLISHMENTS

Transportation Services achieved the following in FY 2019-20:

- Improved access and security at the Good Samaritan Hospital parking garage
- Completed work toward expanding the South Limestone Garage (PS#5) (ongoing project)
- Improved signage on campus and UK HealthCare garage
- Completed enhanced raised mid-block crosswalk on Woodland Avenue,
 Hilltop Avenue and Columbia Terrace
- Completed expansion to the College Way East lot
- Opened the College Way West lot
- Worked with UKHC to develop parking plan for Waller Health Care Annex
- Transitioned library visitor lot to a central pay lot
- Launched new website with focus on improving the mobile experience
- Partnered with Big Blue Pantry to offer 4th annual Donations for citations program
- Expanded the Yellow Route to include Saturday service

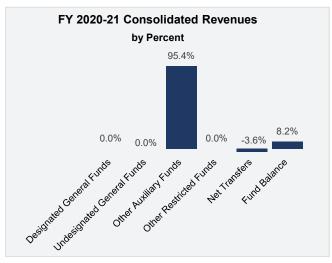
Transportation Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

- Complete a comprehensive five-year campus bicycle master plan
- Complete the Library Drive Extension Project
- Open the Cornerstone Parking Garage (PS#5 expansion) in fall 2020
- Launch E-Scooter preferred campus partner in fall 2020
- Implement real-time mobile license plate recognition (LPR) to improve enforcement efficiency
- Complete Kentucky Clinic Garage exit crosswalk improvement project at the intersection on Huguelet Drive
- Implement pay by cell technology in fall 2020 using tech partner ParkMobile
- Continue to evaluate opportunities to adjust campus permit program to provide options to increase parking predictability, convenience and flexibility
- Continued focus on shifting employee and student behaviors away from single occupancy vehicles

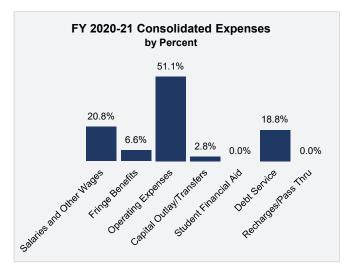
Transportation Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	14,168,000	0	14,168,000
Other Restricted Funds	0	0	0	0
Net Transfers	0	(529,600)	0	(529,600)
Fund Balance	0	1,212,400	0	1,212,400
Total	\$0	\$14,850,800	\$0	\$14,850,800



2019-20	2020-21 Original Proposed Expense Budget				
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total
\$3,253,100	Salaries and Other Wages	\$0	\$3,084,300	\$0	\$3,084,300
1,086,400	Fringe Benefits	0	976,800	0	976,800
6,476,800	Operating Expenses	0	7,587,400	0	7,587,400
4,364,300	Capital Outlay/Transfers	0	410,000	0	410,000
0	Student Financial Aid	0	0	0	0
2,244,800	Debt Service	0	2,792,300	0	2,792,300
0	Recharges/Pass Thru	0	0	0	0
\$17,425,400	Total	\$0	\$14,850,800	\$0	\$14,850,800

University Budget Office

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

To provide quality customer service in resource planning, budgeting, analysis and reporting to stakeholders to help senior leaders make informed decisions. The University Budget Office is committed to the production of timely, relevant, accurate and comprehensive information and options.

UNIT DESCRIPTION AND SERVICES

- The University Budget Office serves the university community by providing the following services: Institution-wide financial and resource analysis and planning
- · Develop, implement and monitor the annual operating and capital budgets
- Develop the biennial operating and capital budget requests as part of the state biennial budget process
- Coordinate, develop and submit the university's six-year capital plan as part of the state's capital planning process
- Analyze data and research issues related to higher education, as requested

The vice president serves as the university's chief budget officer to the Council on Postsecondary Education. The chief budget officer advises council staff regarding finance policy, including performance funding, funding distributions, accountability reporting, tuition policy, budget recommendations and issues related to operating and capital activities.

ORGANIZATION AT A GLANCE

- Angela Martin, CPA, Vice President for Financial Planning and Chief Budget Officer
- Personnel
 - Exempt positions reporting to the Vice President: Deputy Chief Budget Officer; Senior Director of Financial Strategy and Decision Support; Director of Planning
 - o 10 full-time regular staff

ACCOMPLISHMENTS

In FY 2019-20, the University Budget Office:

- Successfully coordinated the development of the FY 2020-21 Operating and Capital Budget, primarily by working remotely, as the pandemic spread throughout the Commonwealth and the country
- Coordinated the development and submission of the 2020-26 Capital Plan to the Commonwealth of Kentucky
- Coordinated the submission of the 2020-22 Operating and Capital Biennial Budget Requests to the Commonwealth of Kentucky
- Completed the implementation of the upgraded Axiom Enrollment and Tuition projection model
- Developed two of nine classes for review for the Budget-Finance Section of the Finance and Administration Training Transformation project
- Developed the Human Resources track outline for the Finance and Administration Training Transformation project
- Implemented a new pricing structure for undergraduate online courses
- Launched a Net Tuition Revenue Share Model with 16 academic colleges to incentivize enrollment growth and the share of financial risk and reward
- Continued implementation of Our Path Forward a collaborative effort to meet Strategic Plan priorities while responding to anticipated financial constraints and realities

- Conduct an annual service assessment study for major self-supporting and auxiliary units
- Upgrade the existing budget module to be used in the development of the university's annual operating budget for FY 2021-22
- Implement a new budget module to be used in the development of the university's annual operating budget starting with the FY 2022-23 budget
- Coordinate internal budget, planning and reporting processes to support the external strategic agenda regarding postsecondary education in Kentucky

University Budget Office

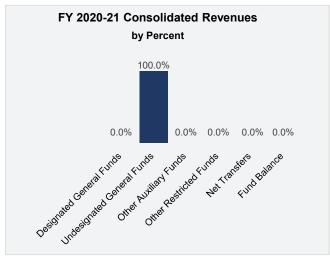
EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

GOALS FOR FY 2020-21 (cont.)

- Continue to refine the enrollment and tuition projection model
- Partner with University Financial Services and UK HealthCare on continued development of a consolidated long-range financial planning model
- Foster increased collaboration among units and seek best practices to improve efficiencies
- Partner with several university units to enhance training and collaboration through implementation of the Finance and Administration Training Transformation
- Begin development of the university's 2022-28 Capital Plan for submission to the Commonwealth of Kentucky in April 2021
- Work closely with leaders throughout the university to further develop Our Path Forward by implementing strategies to achieve strategic financial goals
- Monitor continued impact of the COVID-19 public health pandemic on public higher education institutions across the country, including impact on state appropriations and enrollment, to inform financial strategy to enhance long-term financial strength

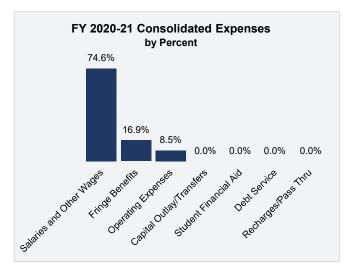
University Budget Office

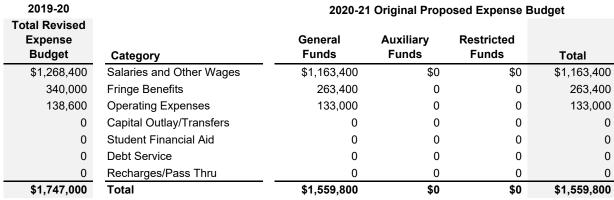
EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	1,559,800	0	0	1,559,800
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$1,559,800	\$0	\$0	\$1,559,800





University Financial Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA

MISSION STATEMENT

University Financial Services in partnership with the university community ensures effective stewardship of resources in support of the university's mission through value-added guidance and service.

UNIT DESCRIPTION AND SERVICES

University Financial Services has institution-wide responsibilities for the treasury, investments, banking services, payroll, accounts payable, property records, travel management and long-term debt functions and for accounting and preparation of internal and external financial reports including the general purpose financial statements and the coordination and oversight of the external audits.

ORGANIZATION AT A GLANCE

- Penny Cox, Treasurer
- Personnel
 - Exempt positions reporting to the Treasurer: Acting Controller;
 Assistant Treasurer/Policy and Training Director; Director of Treasury Services; Debt and Liquidity Director
 - o 96 full and part-time regular staff

ACCOMPLISHMENTS

University Financial Services accomplished the following in FY 2019-20:

- Completed two successful bond issues to finance construction of the Cornerstone and to fund various modernization projects
- Completed a debt capacity study and review of treasury operations
- Streamlined cash management procedures and identified an opportunity to invest \$2-6 million daily
- Accelerated the implementation of the paperless online journal voucher for units to use due to remote work requirements

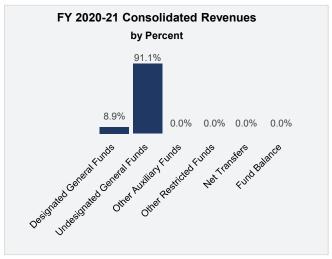
ACCOMPLISHMENTS (cont.)

- Completed 2019 TIAA and NACUBO Endowment Fund survey, NACUBO Student Financial Services survey comparisons and the 2019 SACUBO benchmark survey
- Completed leadership transition for treasurer and controller

- Lead COVID-19 accounting, reimbursement and reporting efforts
- Implement the new tuition and fee structure within SAP
- Partner with the University Budget office to implement AXIOM budget, forecasting and reporting solution, the Long-Range Planning model and Grants Planning model
- Implement the Treasury Management System to streamline cash and debt management
- Participate in Our Path Forward initiatives including the Procure-to-Pay project and related Concur travel and expense program enterprise roll-out, continued rollout of the institutional loan program for Project Graduate and other revenue enhancement/cost savings initiatives
- Implement Finance and Administration Training Transformation (FATT) for university business officers and departments for process and procedure improvements
- Implement enhanced lockbox for UK HealthCare EPIC implementation
- Rollout the Loadable Card program

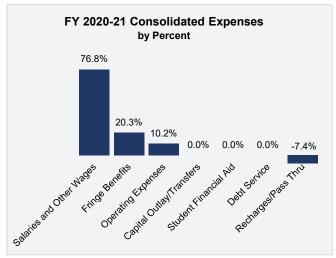
University Financial Services

EXECUTIVE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$807,400	\$0	\$0	\$807,400
Undesignated General Funds	8,300,100	0	0	8,300,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$9,107,500	\$0	\$0	\$9,107,500



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$7,739,800	Salaries and Other Wages	\$6,998,200	\$0	\$0	\$6,998,200	
2,184,400	Fringe Benefits	1,851,600	0	0	1,851,600	
592,700	Operating Expenses	929,000	0	0	929,000	
0	Capital Outlay/Transfers	0	0	0	0	
0	Student Financial Aid	0	0	0	0	
0	Debt Service	0	0	0	0	
(679,400)	Recharges/Pass Thru	(671,300)	0	0	(671,300)	
\$9,837,500	Total	\$9,107,500	\$0	\$0	\$9,107,500	

Center for Applied Energy Research

RESEARCH AREA

MISSION STATEMENT

The University of Kentucky Center for Applied Energy Research (CAER) is committed in excelling as a research and development center with an international reputation, focusing on the optimal use of Kentucky's and the nation's energy resources for the benefit of its people.

UNIT DESCRIPTION AND SERVICES

CAER investigates energy technologies to improve the environment. Researchers contribute to technically-sound policies related to fossil and renewable energy. The Center has the following research programs – Power Generation, Biofuels and Environmental Catalysis, Materials Technologies, Clean Fuels and Chemicals, Solar, the Kentucky Research Consortium for Energy and the Environment and the Kentucky NSF EPSCoR program. The Center also has an administrative unit that manages the maintenance, operations, information technology, safety, analytical services, public relations, marketing, event management, financial and human resources functions for the center.

ORGANIZATION AT A GLANCE

- Rodney Andrews, Director
- Personnel
 - Exempt employees report to the director: one executive assistant, two research engineer associate, one research engineer senior, one research scientist senior, three research program managers, one CAER senior director assistant, three CAER director assistants, two CAER director associates, and two professors
 - Four full-time faculty
 - 71 full and part-time staff

ENGAGEMENT AND PUBLIC SERVICE

- CAER partners with local and county government agencies to implement energy performance contracts and energy conservation measures at public facilities across the Commonwealth. CAER has worked with more than 70 local governments during the past several years, saving millions for local communities
- The Center's Kentucky Research Consortium for Energy and the Environment continues to monitor and work with community leaders in Paducah, Kentucky, at the Paducah Gaseous Diffusion Plant

ACCOMPLISHMENTS

- CAER hosted Carbon 2019, the world conference on carbon, in July 2019.
 This prestigious global conference chose Lexington to host its meeting,
 thanks to the leadership of CAER's Rodney Andrews and Matt
 Weisenberger More than 400 attendees from 31 countries around the
 world attended
- Kunlei Liu, Associate Director for research at UK CAER, was named a Fellow of the National Academy of Inventors
- The Center received a number of major research grants in 2019-20, including:
 - CAER received a U.S. Department of Energy grant to transform coal tar pitch into high-value carbon fiber for use in aircraft, automobiles, sporting goods and other high-performance materials. The \$1.8 million project includes DOE funding and industry and university cost-share
 - CAER received a two-year, \$1.3 million grant to develop extremely durable belite-based cement — an alternative to ordinary Portland cement — that is low-energy consuming and low-carbon dioxide releasing

Center for Applied Energy Research

RESEARCH AREA

ACCOMPLISHMENTS (cont.)

The Kentucky National Science Foundation's (NSF) EPSCoR, or Established Program to Stimulate Competitive Research, has awarded the University of Kentucky, the University of Louisville and six other institutions across the state a five-year, \$24 million grant to support the fundamental science needed to advance next generation manufacturing technologies, flexible electronics and robotics. The grant will also support the development of a greater STEM-literate workforce. EPSCoR is administered at CAER

RESEARCH OVERVIEW

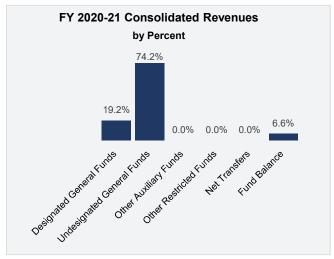
SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$16,611	\$3,784	\$11,896	\$10,877	\$16,718	
Other	2,189	2,862	3,214	1,682	1,519	
Total	\$18,800	\$6,646	\$15,110	\$12,559	\$18,237	

In Thousands

- Pursue intellectual property development and transfer of technologies to industry
- Publish in peer reviewed journals
- Host the first-ever virtual International Conference on Low Carbon Cement and Concrete
- Partner with the American Carbon Society to host the Carbon Materials and COVID Workshop, which will be held virtually
- Successfully host World of Coal Ash 2021 in Northern Kentucky
- Host the first-ever virtual Careers in Science and Engineering Symposium (CaSES)
- Secure funding for carbon fiber, mineral processing and carbon capture facilities
- Strengthen CAER's role in UK graduate education by increasing the number of graduate students conducting research and advised by CAER faculty associates
- Develop new approaches to lower the costs of microalgae-based carbon dioxide capture and utilization
- Develop partnerships to commercialize CO₂ capture and water treatment technologies
- Develop and demonstrate stable processes resulting in high performance carbon fiber from coal

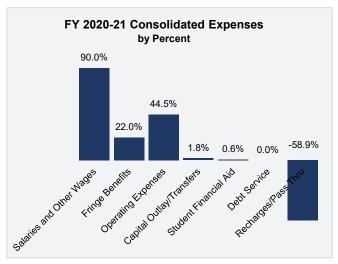
Center for Applied Energy Research

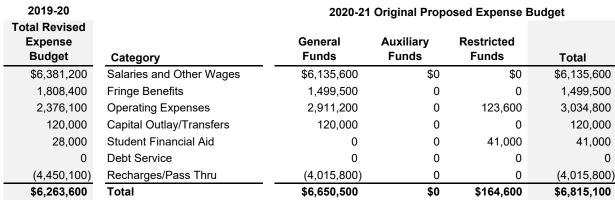
RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,310,000	\$0	\$0	\$1,310,000
Undesignated General Funds	5,056,000	0	0	5,056,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	284,500	0	164,600	449,100
Total	\$6,650,500	\$0	\$164,600	\$6,815,100





Center for Clinical and Translational Science

RESEARCH AREA

MISSION STATEMENT

The University of Kentucky Center for Clinical and Translational Science (CCTS) unites clinicians, researchers and communities to accelerate the translation of basic science discoveries to tangible improvements in health. With support of a Clinical and Translational Science Award from the National Institutes of Health, the CCTS fosters innovative team science across multiple campuses and states.

UNIT DESCRIPTION AND SERVICES

The center provides infrastructure, funding, and research support services to advance discoveries, and trains the upcoming generation of clinical and translational researchers. The CCTS focuses on addressing chronic health disparities in rural and underserved populations throughout the Commonwealth and the Central Appalachian region. We work closely with institutional and community partners to collaboratively identify local challenges and opportunities to improve wellbeing. As the founding member of the Appalachian Translational Research Network (ATRN), the center also leads a regional research platform that leverages the expertise, resources and experiences of multiple academic and medical centers.

ORGANIZATION AT A GLANCE

- Philip Kern, Director
- Personnel
 - Exempt positions reporting to the director: one executive director; one biomedical data scientist director associate; one biomedical intelligence reporting officer; one CCTS clinical operations director; one communications director; one regulatory program director; one research development director; one research protocol manager/clinical, and one administrative staff officer III
 - 42 full and part-time regular staff

ACCOMPLISHMENTS

In FY 2019-20, the Center for Clinical and Translational Science achieved the following:

- COVID-19 Pilot Program for Research: New pilot funding program for multidisciplinary COVID-19 research launched. The program is a collaboration of the UK CURE Alliance and the CCTS, who together moved the funding mechanism from concept to first award in 20 days
- COVID-19 Biobank established in two weeks; to date the center has shipped 164 specimens to advance COVID-19 research

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	-\$78	\$9,505	\$5,310	\$4,816	\$2,264	
Other	0	0	210	287	102	
Total	-\$78	\$9,505	\$5,520	\$5,103	\$2,366	

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

The UK CCTS collaborates with 60 CTSA institutions, academic medical centers, regional hospitals and community partnership across the country and throughout Appalachia. The center is a founding member of the ATRN and partner with 18 academic medical centers in the ATRN, hospital systems, the UK Markey Cancer Research Network and numerous community organizations to address health disparities and promote wellbeing. The UK CCTS is committed to addressing the health disparities of Central Appalachia and affecting equitable, inclusive improvements in health.

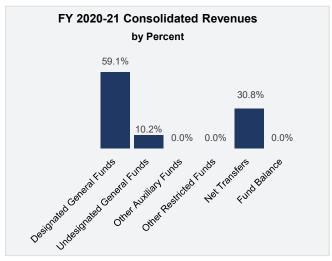
Center for Clinical and Translational Science

RESEARCH AREA

- Champion innovation and team science across the spectrum of clinical and translational research
- Educate and develop the translational workforce of the future
- Engage and collaborate with our communities in translational research to address health disparities
- Advance translational science as an effective partner in the national research network
- Initiate all programs proposed under the 2020 CTSA proposal to facilitate clinical and translational research, including:
 - Expand community engagement through the Community Leadership Institute of Kentucky and the Community Champions Cabinet
 - Enhance recruitment capabilities through biomedical informatics tools and focused recruitment specialists
 - Continue to explore Kentucky's unique mining environments as a potential breeding ground of the next generation of antibiotics
 - Continue to pursue ongoing pilot awards program that supports the best innovative science at UK and at partner institutions
- Seek new pathways to confront chronic health issues in rural Appalachia through community engaged research and engagement with regional and national research networks (Appalachian Translational Research Network, Western States Consortium) focused on underserved rural populations

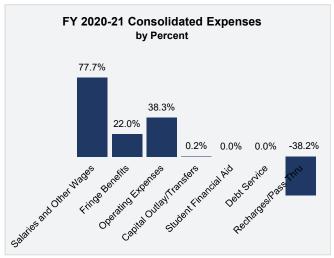
Center for Clinical and Translational Science

RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$2,251,100	\$0	\$0	\$2,251,100
Undesignated General Funds	386,900	0	0	386,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	1,172,700	0	1,172,700
Fund Balance	0	0	0	0
Total	\$2,638,000	\$1,172,700	\$0	\$3,810,700



2019-20		2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$2,608,700	Salaries and Other Wages	\$1,820,000	\$1,139,500	\$0	\$2,959,500		
824,100	Fringe Benefits	478,000	361,800	0	839,800		
1,078,700	Operating Expenses	1,358,100	101,000	0	1,459,100		
8,700	Capital Outlay/Transfers	0	8,700	0	8,700		
0	Student Financial Aid	0	0	0	0		
0	Debt Service	0	0	0	0		
(1,244,200)	Recharges/Pass Thru	(1,018,100)	(438,300)	0	(1,456,400)		
\$3,276,000	Total	\$2,638,000	\$1,172,700	\$0	\$3,810,700		

Center for Computational Sciences

RESEARCH AREA

MISSION STATEMENT

The Center for Computational Sciences (CCS) provides the mechanism to enable and enhance the success of University of Kentucky researchers, collaborators and supporters whose work will benefit from research computing solutions.

UNIT DESCRIPTION AND SERVICES

CCS provides the following support for the research mission:

- service assistance to researchers using the on-campus research computing infrastructure, including high performance computing (HPC) infrastructure
- training faculty and students on research computing infrastructure and software usage
- participation and support of relevant funded research projects involving research computing.

Goals include increasing publications and research funding linked to research computing at the University of Kentucky, increasing access to specialized computational resources (assets, relationships and people) and growing the computational user base through outreach and education.

ORGANIZATION AT A GLANCE

- Jim Griffioen, Director
- Personnel
 - Exempt employees reporting to the director: one administrative services manager; one scientist III; one information technology manager III; one computational research engineer; one computational specialist
 - o Eight full and part-time regular staff

ACCOMPLISHMENTS

- Expanded staffing and computational resources to meet the needs of the growing user community
- Grew capabilities by more than 10 times from roughly 150 teraflops of compute and one petabyte of data storage in 2017, to more than 1.5 petaflops of compute and over 10 petabytes of data storage today
- Increased monthly job throughput by more than 800 percent despite also supporting jobs that are as much as two times larger than past years
- Expanded support and services for a growing user community, transitioning
 from a community consisting mainly of computational physicists, chemists
 and engineers to a community spanning nine colleges and 53 departments
 with growing computational interest from areas such as business,
 agriculture, linguistics, education, bioinformatics and the health sciences
- Added support and services for emerging areas of data science, machine learning, deep learning, data mining, data analytics and big data management, storage and processing

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$50	\$500	\$0	\$0	\$16	
Other	0	0	0	0	4	
Total	\$50	\$500	\$0	\$0	\$20	

In Thousands

Center for Computational Sciences

RESEARCH AREA

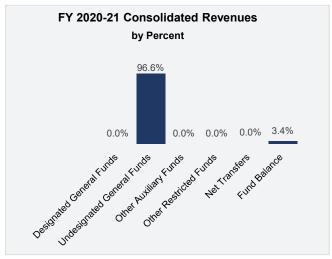
ENGAGEMENT AND PUBLIC SERVICE

- Leads the NSF Kentucky Cyberteam program which promotes and supports research computing throughout the Commonwealth including support for the state universities (UK, UofL, WKU, EKU, NKU, KSU, Murray State, and Morehead State)
- Hosts the Annual Commonwealth Computational Summit and Industry Day
- Provides monthly technical briefings, demonstrations and workshops on new technologies and topics of interest to the broader research computing community of faculty, staff and students

- Continue to offer and expand advanced education, training and outreach opportunities by facilitating courses that include computational sciences and by hosting seminars, training and workshops
- Help users understand how to navigate the various cloud offerings that can be integrated into their solutions, including creating seamless private/public cloud support services
- Continue efforts to involve underrepresented groups such as women, minorities and the economically disadvantaged in research computing projects
- Continue to grow the (condo) resources available to researchers, particularly resources needed to support big data and data science as well as research involving machine learning, deep learning, artificial intelligence and natural language processing
- Work with ITS (and others) to develop plans for a new campus data center to house the expanding resources needed by researchers
- Further develop the staff expertise needed to meet the expanding demand for next-generation data processing capabilities driven by data-producing devices, scanners, sequencers and IoT systems, providing support services to big data users (including informatics and machine learning researchers)

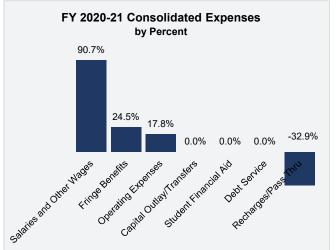
Center for Computational Sciences

RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	655,700	0	0	655,700
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	22,900	22,900
Total	\$655,700	\$0	\$22,900	\$678,600



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$560,000	Salaries and Other Wages	\$615,500	\$0	\$0	\$615,500	
175,500	Fringe Benefits	166,100	0	0	166,100	
91,100	Operating Expenses	97,600	0	22,900	120,500	
0	Capital Outlay/Transfers	0	0	0	0	
0	Student Financial Aid	0	0	0	0	
0	Debt Service	0	0	0	0	
(86,000)	Recharges/Pass Thru	(223,500)	0	0	(223,500)	
\$740,600	Total	\$655,700	\$0	\$22,900	\$678,600	

Center for Research on Violence Against Women

RESEARCH AREA

MISSION STATEMENT

The Center for Research on Violence Against Women is committed to advancing research into the clinical, legal, cultural and other complexities presented by intimate partner violence, rape, stalking and other related crimes against women.

UNIT DESCRIPTION AND SERVICES

The Center for Research on Violence Against Women (CRVAW) is dedicated to the welfare and safety of women impacted by violence. CRVAW conducts and disseminates research to improve the quality of life of those affected by forms of violence that disproportionately involve women with the ultimate goal of preventing such violence. The center also prepares students to address violence against women as academicians and scholars and as providers in the health, social welfare and criminal justice systems.

The program director conducts research resulting in practical applications utilized nationally, informing the development of interventions that can be tested for their efficacy in preventing violence against women. Through generating and disseminating research knowledge, the center will also accomplish its goal of training the next generation of researchers in the field of violence against women.

ORGANIZATION AT A GLANCE

- Diane Follingstad, PhD, Director and Endowed Chair
- Personnel
 - Exempt positions reporting to the Director: four endowed faculty;
 one research coordinator; one statistician
 - o Three full-time regular staff

ACCOMPLISHMENTS

In FY 2019-20, the following accomplishments were achieved:

- CRVAW faculty were principal investigators on nearly thirty grants
- CRVAW faculty authored more than thirty-five scholarly publications
- CRVAW faculty conducted more than thirty scholarly presentations
- The Center submitted an approximate 300-page five-year self-study

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS

	2015-16	2016-17	2017-18	2018-19	2019-20
Governmental	\$0	\$450	\$0	\$0	\$0
Other	0	0	0	0	0
Total	\$0	\$450	\$0	\$0	\$0

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- April 2019 Dr. Bush was named as a co-investigator on the HEALing Communities study
- April 2019 Colloquium was held with Dr. Heather McCauley from Michigan State University as a guest speaker on "Sexual Violence Among Sexual Minority Women: Understanding Risk, Vulnerability and Prevention
- October 2019 Dr. Carlson was selected by the Robert Wood Johnson Foundation to join a team of UK clinicians to address children's health challenges in Appalachia. The group is focusing on addressing the problem by designing and evaluating a health education curriculum for elementary school children in Casey County, Kentucky
- February 2020 The Center hosted Dr. Danielle Davidov from West Virginia University to present a presentation on, "Improving the HealthCare System Response to Intimate Partner Violence: Lessons Learned from Survivor and Stakeholder Engagement"

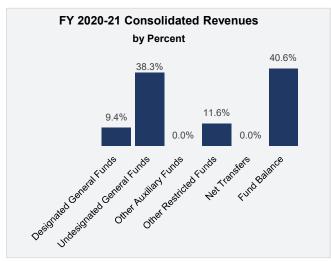
Center for Research on Violence Against Women

RESEARCH AREA

- Pending Board of Trustees Approval Spring 2021, CRVAW will create Cralle-Day Endowed Professorship, a new position funded by that endowment, and appoint Camille Burnett, Ph.D. (College of Nursing) as the first professor to hold this position
- Establish transition to a new director in the future
- Develop nationally-known post-doctoral fellowship program
- Develop the structure of the fellowship program, e.g., establish two
 positions that are staggered and consist of two-three year appointments
- Develop assistant director role as permanent infrastructure
- Utilize this position for Ph.D. trained in violence against women research who has a significant role in grant-writing and monitoring research projects
- Increase training of GRAs in grant-writing, technology and statistical programs
- Mentor GRAs submitting smaller grant applications, especially for internal funding
- Promote continued and expanded inclusion of other UK faculty in work products
- Biannual National Conference. Establish the center's reputation as the institution that hosts this specialized conference regarding campus sexual misconduct, campus climate assessment, interpersonal violence and related violence against women topics every other year
- Develop a newsletter to include research results
- Utilize the post-doctoral positions to cement UK's reputation as the location for this type of training
- Increase mentoring of advanced graduate students and post-doctoral fellows
- Continue inclusion of GRAs/post-docs on specific work products to promote presentations and publications by them

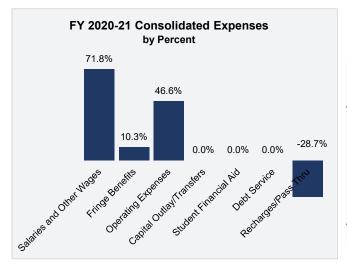
Center for Research on Violence Against Women

RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$50,000	\$0	\$0	\$50,000
Undesignated General Funds	203,000	0	0	203,000
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	61,600	61,600
Net Transfers	0	0	0	0
Fund Balance	0	0	215,000	215,000
Total	\$253,000	\$0	\$276,600	\$529,600



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$366,600	Salaries and Other Wages	\$196,300	\$0	\$183,900	\$380,200	
58,200	Fringe Benefits	54,600	0	0	54,600	
304,100	Operating Expenses	154,300	0	92,700	247,000	
0	Capital Outlay/Transfers	0	0	0	0	
0	Student Financial Aid	0	0	0	0	
0	Debt Service	0	0	0	0	
(156,600)	Recharges/Pass Thru	(152,200)	0	0	(152,200)	
\$572,300	Total	\$253,000	\$0	\$276,600	\$529,600	

Center of Membrane Sciences

RESEARCH AREA

MISSION STATEMENT

The Center of Membrane Sciences fosters multidisciplinary research on biological and synthetic membranes and their interface.

UNIT DESCRIPTION AND SERVICES

The Center of Membrane Sciences (CMS) provides scientific and technological leadership and facilities to develop basic research in a new generation of membranes and to promote partnerships fundamental to knowledge and technology transfer. The center brings together university faculty and students from a wide variety of academic specialties in collaborative, multidisciplinary research and graduate and undergraduate education efforts. Representatives from the pharmaceutical, medical, biological, physical sciences, agriculture and engineering disciplines are currently researching biomimetic/bioinspired and polymeric/graphene membranes and their interface.

The center provides administrative and core membrane laboratory support to facilitate interaction and cross-fertilization of ideas and expertise among faculty, research associates, graduate students and postdoctoral scholars. The center also supports technology transfer through occasional national and international conferences sponsored by the center and books and journal articles published by center faculty associates and students. Periodic CMS Graduate Student Fellowships and partial travel supports are funded by the center for selected graduate students of center faculty associates.

ORGANIZATION AT A GLANCE

- Dibakar Bhattacharyya, Director
- Personnel
 - Exempt employees reporting to the Director: one associate director

ACCOMPLISHMENTS

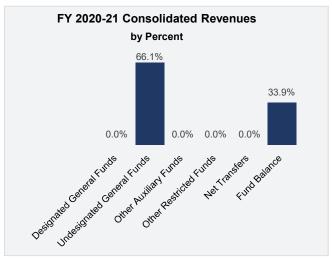
In FY 2019-20, the following accomplishments were achieved:

- Continued to foster multidisciplinary research on synthetic/bioinspired/responsive membranes and advanced materials
- Enhanced collaborative and cross-cutting research funding and education in various frontiers of membranes and materials
- Allowed further training of students/faculty, and enhanced research proposal funding through needed data acquisition
- Produced six PhD productions directly from the work at the center's lab
- Developed collaboration with NTU at Singapore through MOU with Singapore Membrane Consortium and the START program

- Enhance the development in membranes covering liquid-based applications, coronavirus deactivation and nanotechnology integration which will provide significant benefit to undergraduate and graduate education training
- Provide financial support of shared post doc/grad students to further enhance collaborative research activities and use of center lab facilities
- Continue collaborative research work with industries and involve students from diverse groups
- Add two faculty associates to the center
- Provide membrane lab experience in enhancing STEM activities
- Enhance visibility of UK membrane science/engineering activities to the Commonwealth of Kentucky through North American Membrane Society, external membrane centers, and other professional organizations

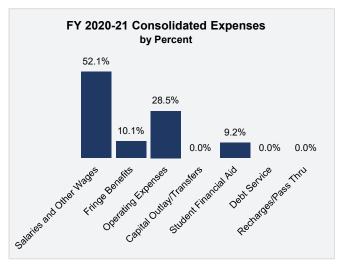
Center of Membrane Sciences

RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	77,200	0	0	77,200
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	39,600	39,600
Total	\$77,200	\$0	\$39,600	\$116,800



2019-20		2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$65,400	Salaries and Other Wages	\$60,900	\$0	\$0	\$60,900		
16,400	Fringe Benefits	11,800	0	0	11,800		
35,100	Operating Expenses	4,500	0	28,800	33,300		
0	Capital Outlay/Transfers	0	0	0	0		
13,400	Student Financial Aid	0	0	10,800	10,800		
0	Debt Service	0	0	0	0		
0	Recharges/Pass Thru	0	0	0	0		
\$130,300	Total	\$77,200	\$0	\$39,600	\$116,800		

Division of Laboratory Animal Resources

RESEARCH AREA

MISSION STATEMENT

The Division of Laboratory Animal Resources (DLAR) strives to provide the highest quality of veterinary services and humane care to animals for research activities.

UNIT DESCRIPTION AND SERVICE

DLAR is the centralized core facility responsible for housing biomedical research animals at UK; ensuring animal health and well-being and maintaining accountability for animal purchases, quality control, animal disease status and required annual reporting. DLAR is fully accredited by the Association for the Assessment and Accreditation of Laboratory Animal Care (AAALAC) and operates under a statement of assurance of compliance with the *PHS Policy on the Humane Care and Use of Laboratory Animals* on file with the Office of Laboratory Animal Welfare (A3336-01).

ORGANIZATION AT A GLANCE

- Bernard Doerning, Animal Care Services Officer
- Personnel
 - Exempt positions reporting to the Services Officer: one lab animal veterinarian director associate and one facility operations manager
 - o 51 full-time regular staff

ACCOMPLISHMENTS

- USDA conducted an unannounced routine inspection and identified full compliance with no issues
- Achieved "continued full accreditation" by AAALAC International after a three-day site visit.
- DLAR objectives and goals were aligned with the 2015-2020 Strategic Plan and remain on target
 - Advance Our Research Agenda (aligned with 2015-2020 Strategic Plan #4)

ACCOMPLISHMENTS (cont.)

- Build DLAR Capabilities Focused on Quality (aligned with 2015-2020 Strategic Plan #2)
- <u>Create a High-Performance Organization</u> (aligned with 2015-2020 Strategic Plan #3)
- Optimize Operations: Productivity, Efficiencies, Competitiveness (aligned with 2015-2020 Strategic Plan #1)

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS 2015-16 2016-17 2017-18 2018-19 2019-20 Governmental \$0 \$0 \$0 \$0 \$0 Other 13 0 0 0 0 Total \$13 \$0 \$0 \$0

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

DLAR supports research at the University of Kentucky by providing the highest quality veterinary services and humane care and treatment to all research animals. The lab strives to assist in the continued advancement of scientific knowledge for the benefit of humans and animals and abide by the ethical principles of humane animal care and good science in accordance with all regulatory agencies. DLAB serve as a resource for knowledge and technical expertise and provide an atmosphere of mutual respect and cooperation with our researchers.

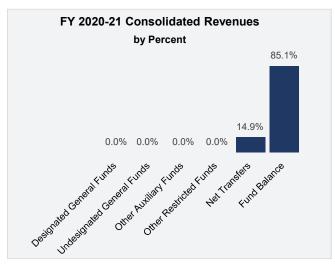
Division of Laboratory Animal Resources

RESEARCH AREA

- Improve advertisement of DLAR's available services
- Develop an ordering process so that principal investigators can request caging and it will be ready
- Schedule and post cage changing activities
- Improve staff training
- Establish an online procedure room scheduling system
- Improve service repair time of equipment
- Develop more efficient processes and procedures for staff
- Improve customer service
- Facilitate collaborative academic pursuits for the veterinarians and veterinarian technicians

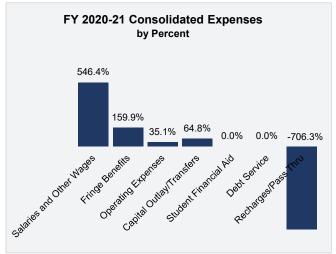
Division of Laboratory Animal Resources

RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	68,000	0	68,000
Fund Balance	0	387,100	0	387,100
Total	\$0	\$455,100	\$0	\$455,100



2019-20		2020-21 Original Proposed Expense Budget				
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$2,300,500	Salaries and Other Wages	\$0	\$2,486,800	\$0	\$2,486,800	
738,800	Fringe Benefits	0	727,700	0	727,700	
(306,800)	Operating Expenses	0	159,900	0	159,900	
363,100	Capital Outlay/Transfers	0	295,100	0	295,100	
0	Student Financial Aid	0	0	0	0	
0	Debt Service	0	0	0	0	
(3,039,300)	Recharges/Pass Thru	0	(3,214,400)	0	(3,214,400)	
\$56,300	Total	\$0	\$455,100	\$0	\$455,100	

Human Development Institute

RESEARCH AREA

MISSION STATEMENT

To promote the inclusion, independence and contributions of people with disabilities and their families throughout their lifespan through education, research and evaluation, information sharing, leadership and advocacy across Kentucky and the nation.

UNIT DESCRIPTION AND SERVICES

An integral element of this work is to make places and resources useable by a diverse world through thoughtful partnerships that are driven by voices of people with life experience in disability. The research portfolio at the Human Development Institute (HDI) recognizes that complex questions require interdisciplinary perspective and multiple methods in scientific inquiry. A strong training arm of HDI shares information through a variety of mechanisms, aligned with principles of universal design and adult learning. This ensures that information is accessible to all, regardless of education, language or disability.

ORGANIZATION AT A GLANCE

- Kathy Sheppard-Jones, Director
- Personnel
 - Exempt positions reporting to the Director: two community education directors; one disability program director; seven disability program administrator associates; one disability program administrator I; six disability program administrator II; one disability program administrator III; one disability program specialist II; one evaluation director; one grant program coordinator senior; one IS technical support specialist IV; one program manager senior
 - 198 full and part-time regular staff

ACCOMPLISHMENTS

HDI achieved the following in FY 2019-20:

- Received 50 sponsored project awards totaling \$18,411,716 in extramural funds
- Trained students, researchers, practitioners, community members and policy makers using face to face, online and hybrid mechanisms
- Hosted 135 online modules with over 40,000 learners accessing courses at hdilearning.org
- Partnered with significant national Centers that emphasize person-driven needs assessment
- Hosted universally designed online modules for mental health practitioners, people with disabilities and their families at the Mental Health and Developmental Disabilities National Training Center

RESEARCH OVERVIEW

	2015-16	2016-17	RCH AWARE 2017-18	2018-19	2019-20
Governmental	\$25,051	\$20,654	\$19,081	\$22,830	\$16,928
Other	1,047	1,262	1,149	868	1,484
Total	\$26,098	\$21,916	\$20,230	\$23,698	\$18,412

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

HDI focused on the following community engagement and service leadership activities in all priority areas for FY 2019-20:

- Partnered with the state Division of Child Care as part of Kentucky's response to COVID-19
- ECE 020: Requirements for Reopening Child Care in Kentucky is offered at no cost to providers through HDI's Online Learning Center

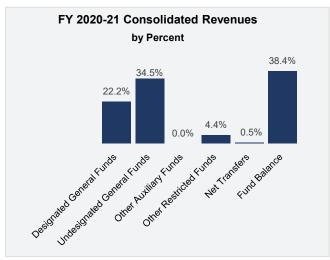
Human Development Institute

RESEARCH AREA

- Provide state and national leadership in return to work/stay at work strategies to keep workers from exiting the labor force
- Develop an agenda around universal design across domains as a mechanism to improve outcomes in the COVID-19 environment
- Provide leadership and support to inclusive higher education for students with disabilities as a mandated project of the University of Kentucky and in concert with other IHE partners and funding opportunities
- Conduct research and evaluate key areas of emphasis for people with disabilities that improve practice and outcomes. Priority areas for HDI include:
 - 1) early childhood and education, 2) leadership and self-advocacy, 3) employment, 4) health, 5) universal design and assistive technology, and; 6) research and evaluation across the priority areas and inclusive of other emerging areas of need, including COVID-19
- Provide interdisciplinary pre-service training and continuing education programs to promote the independence, productivity and inclusion of people with disabilities and their families
- Maintain support to students via HDI Research Assistantships, the HDI Graduate Certificate in Developmental Disabilities and Undergraduate Certificate in Universal Design
- Market and expand the HDI Undergraduate Certificate; and provide opportunities for HDI research assistants and Certificate students in the areas of: a) research with HDI staff and faculty, including co-authorship and co-presentations; b) grant writing opportunities; and c) leadership and service opportunities, especially with families, individuals and local community agencies when possible
- Provide training and technical assistance to national, state and local agencies, providers and advocacy groups. In FY 2020-21, we will increase training availability through our learning management system
- Disseminate HDI products through a variety of methods, including electronic and alternate formats, to assure that multiple audiences have timely access to information to improve services and outcomes

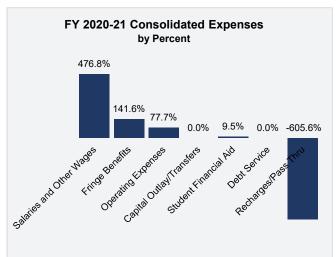
Human Development Institute

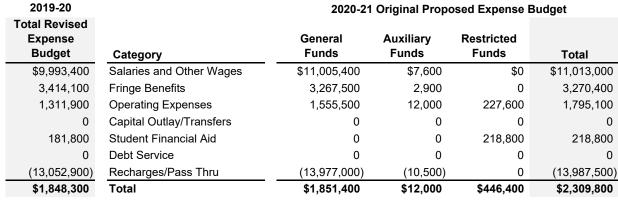
RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$511,800	\$0	\$0	\$511,800
Undesignated General Funds	795,900	0	0	795,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	102,400	102,400
Net Transfers	0	12,000	0	12,000
Fund Balance	543,700	0	344,000	887,700
Total	\$1,851,400	\$12,000	\$446,400	\$2,309,800





Kentucky Geological Survey

RESEARCH AREA

MISSION STATEMENT

The Kentucky Geological Survey conducts research and provides unbiased information about geologic resources, environmental issues, and natural hazards affecting Kentucky.

UNIT DESCRIPTION AND SERVICES

The Kentucky Geological Survey (KGS) is a research center within the University of Kentucky that traces its roots back to the first state-funded geological reconnaissance of the commonwealth in 1838-39. The state legislature established it as a permanent non-teaching unit of the University of Kentucky in 1948, with a mandate to "make a continuing geological study of the state and perform such other functions as are directed toward the development of the mineral resources of the state." (KRS 151.030) KGS operates three facilities, two in Lexington, Kentucky and one in Henderson, Kentucky with more than 50 employees.

KGS serves as the legislatively designated repository for water, oil and natural gas well information within the state by maintaining a large publicly accessible sample storage archive—the Digital Earth Analysis Lab, or DEAL located in Lexington and in Henderson. KGS conducts applied research in support of sustainable development and economic growth within Kentucky. Research funding sources are from the U.S. Geological Survey, U.S. Department of Energy, U.S. Department of Agriculture, National Academy of Sciences, National Science Foundation, National Institute of Environmental Health Sciences, FEMA, Institute for Museum and Library Services and other state and local sources.

ORGANIZATION AT A GLANCE

- William Haneberg, State Geologist and Director
- Governor-appointed advisory board with 12 members
- Personnel
 - Exempt positions reporting to the Director: Five technical positions and one administrative business officer
 - One full-time regular faculty
 - o 44 full and part-time regular staff

ACCOMPLISHMENTS

KGS achieved the following in FY 2019-20:

- Reorganized the KGS Digital Earth Analysis Library
- Awarded a \$7.4 million Department of Energy project to investigate the unconventional oil and gas potential of the Cambrian Conasauga Group in eastern Kentucky
- Collaborated with the UK College of Nursing BREATHE program on a successful \$2.6 million NIEH research-to-action proposal to continue radon education programs using an innovative citizen science program
- Awarded one of only two National Academies of Science, Engineering and Medicine communications partnership grants (in collaboration with UK Department of Writing, Rhetoric and Digital Studies faculty)
- Continued expansion of analytical capabilities through shared-cost acquisition of a portable x-ray fluorescence instrument to support environmental geochemistry research and outreach (with UK College of Public Health)

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS						
	2015-16	2016-17	2017-18	2018-19	2019-20	
Governmental	\$249	\$298	\$369	\$864	\$1,870	
Other	211	121	0	3	199	
Total	\$460	\$419	\$369	\$867	\$2,069	

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

KGS website (kgs.uky.edu), offers educational resources for teachers and
parents, interactive map services accessible to anyone with a web browser
and internet connection (including mobile devices), PDF versions of maps
and reports supported by a website search engine and direct access to
numerous databases for advanced users who have specialized software

Kentucky Geological Survey

RESEARCH AREA

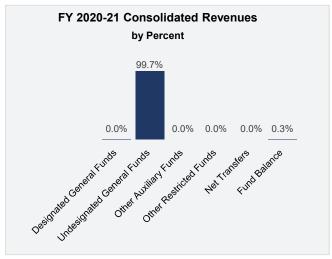
ENGAGEMENT AND PUBLIC SERVICE (cont.)

- Held the Annual Stakeholder Seminar each May the largest single gathering of professional geoscientists in the commonwealth
- Offered October public open house during Earth Science Week
- Hosted the Digital Earth Analysis Library events, such as sample description workshops for professional geologists and engineers
- Participates in the annual Governor's Conference on Energy and the Environment, the Kentucky Academy of Science annual meeting, the Kentucky Water Resources Research Institute annual conference and events sponsored by groups ranging from the Kentucky Oil and Gas Association to Watershed Watch of Kentucky
- KGS scientists also serve on the Kentucky Geographic Information Advisory Council, Kentucky Board of Registration for Professional Geologists, and Kentucky Water Well Driller Certification Board and the National Geospatial Advisory Committee

- Gradual resumption of on-campus research, fieldwork and public service activities in accordance with UK COVID-19 guidelines
- Continued development of transdisciplinary collaborations such as geohealth, renewable energy resources and geologic hazard assessment leading to sustained or increased research funding
- Improved efficiency of research and service workflows, including increased emphasis on remote stakeholder engagement and information services at all levels

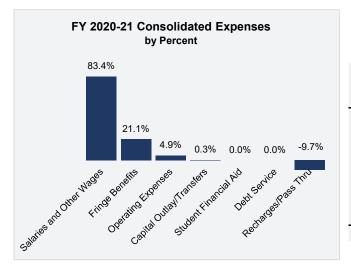
Kentucky Geological Survey

RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$1,200	\$0	\$0	\$1,200
Undesignated General Funds	3,940,900	0	0	3,940,900
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	2,600	0	9,800	12,400
Total	\$3,944,700	\$0	\$9,800	\$3,954,500



2019-20		2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$3,597,600	Salaries and Other Wages	\$3,298,500	\$0	\$0	\$3,298,500		
1,019,900	Fringe Benefits	834,200	0	0	834,200		
235,400	Operating Expenses	183,800	0	9,800	193,600		
10,000	Capital Outlay/Transfers	10,000	0	0	10,000		
0	Student Financial Aid	0	0	0	0		
0	Debt Service	0	0	0	0		
(339,700)	Recharges/Pass Thru	(381,800)	0	0	(381,800)		
\$4,523,200	Total	\$3,944,700	\$0	\$9,800	\$3,954,500		

Kentucky Water Resources Institute

RESEARCH AREA

MISSION STATEMENT

The Kentucky Water Resources Research Institute's (KWRRI) mission is developing and communicating water-related strategies and tools for Kentucky.

UNIT DESCRIPTION AND SERVICES

KWRRI is one of 54 federally authorized water resource institutes or centers throughout the United States and its territories. It operates under the authority of the Water Resources Research Act of 1964 through the State Water Resources Research Act Program administered by the U.S. Geological Survey.

The Institute maintains four major program areas: research coordination, research translation, education and training, and engagement and outreach.

ORGANIZATION AT A GLANCE

- Lindell Ormsbee, Director
- Personnel
 - Exempt employees reporting to the Director: Water Resources
 Director Associate and Program Coordinator II
 - Four full-time staff

ACCOMPLISHMENTS

KWRRI achieved the following in FY 2019-20:

- Received a rating of "Outstanding" by the U.S. Geological Survey one of 12 awarded – the highest level of distinction
- Received \$808,535 in external grant funding
- Developed the Kentucky Watershed Academy training for watershed coordinators statewide for the Kentucky Division of Water
- Worked with Headwaters, Inc., and the Kentucky Division of Water to develop a watershed plan for three tributaries of the Kentucky River in Letcher County, Kentucky
- Administered the USGS 104(b) research grant program to fund seven research projects totaling \$92,335

ACCOMPLISHMENTS (cont.)

- Coordinated and administered \$15,000 in funding from the Kentucky River Authority to four projects to improve water quality
- Conducted five water and wastewater utility training workshops for Appalachian utilities, training 83 individuals
- Developed the Kentucky 4-H Stream Team program in conjunction with Watershed Watch in Kentucky, UK Cooperative Extension and Kentucky Division of Water

RESEARCH OVERVIEW

SPONSORED RESEARCH AWARDS 2015-16 2016-17 2017-18 2018-19 2019-20 Governmental \$224 \$242 \$486 \$372 \$324 Other 153 150 150 \$259 \$337 \$639 \$522 \$474 Total

In Thousands

ENGAGEMENT AND PUBLIC SERVICE

- Revised the wastewater training manual and operator certification program for the KY Division of Compliance Assistance
- Provided technical assistance and data communication to 282 Kentucky River Watershed Watch citizen volunteers
- Hosted the Kentucky River Basin Summit at the Natural Bridge State Park bringing 47 citizens together for Strategic Planning for watershed capacity building in the Kentucky River Basin
- Development of hydraulic model and technical support to the challenged Martin County Water System
- Provided technical assistance to various local and state water agencies and boards including Kentucky Division of Water's Capacity Development Advisory Committee, Martin County Water Task Force, Kentucky Infrastructure Authority Advisory Board, Lexington-Fayette Urban County Government Stormwater Stakeholder Advisory Committee, Kentucky River

Kentucky Water Resource Institute

RESEARCH AREA

ENGAGEMENT AND PUBLIC SERVICE (cont.)

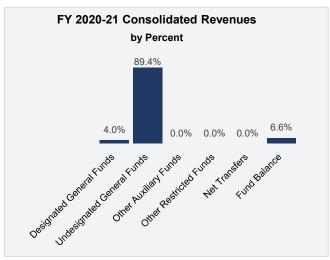
Watershed Watch, Watershed Watch in Kentucky, Kentucky Interagency Advisory Committee on Groundwater, Kentucky River Basin Team, Kentucky Water Loss Committee, KY/TN AWWA Committee on Water Quality, KY/TN WEA Committee on Stormwater and Watershed Management

- Provided administrative support for the Kentucky Superfund Research Program and the Tracy Farmer Institute for Sustainability and the Environment
- Participated in multiple interdisciplinary cooperative outreach events including the UK Water Week, Design Week, Earth Science Week

- Continue to expand our established water research and outreach programs
- Continue to secure external funding in support of our research activities
- Renew our partnership with Beam Suntory and other distilleries in support of their water sustainability initiative
- Expand the capacity and utility of citizen science water quality data collection
- Assist water and wastewater utilities through improvement of certification programs and personnel training programs
- Develop an online platform for delivery of our ongoing training programs
- Foster greater stakeholder collaboration through our annual scientific water symposium

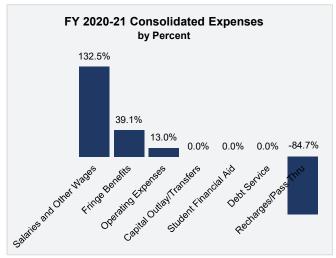
Kentucky Water Resources Research Institute

RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$11,300	\$0	\$0	\$11,300
Undesignated General Funds	250,300	0	0	250,300
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	18,500	18,500
Total	\$261,600	\$0	\$18,500	\$280,100



2019-20	2020-21 Original Proposed Expense Budget				
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total
\$371,200	Salaries and Other Wages	\$371,200	\$0	\$0	\$371,200
127,900	Fringe Benefits	109,600	0	0	109,600
28,600	Operating Expenses	18,000	0	18,500	36,500
0	Capital Outlay/Transfers	0	0	0	0
0	Student Financial Aid	0	0	0	0
0	Debt Service	0	0	0	0
(242,200)	Recharges/Pass Thru	(237,200)	0	0	(237,200)
\$285,500	Total	\$261,600	\$0	\$18,500	\$280,100

Outreach Center for Science and Health Career Opportunities

RESEARCH AREA

MISSION STATEMENT

The Outreach Center for Science and Health Career Opportunities is committed to coordinating numerous educational programs aimed at high school and undergraduate students designed to stimulate interest in the sciences and to facilitate the progress of young people toward health careers.

UNIT DESCRIPTION AND SERVICES

On July 1, 1993, the University of Kentucky Chandler Medical Center launched the Outreach Center for Science and Health Career Opportunities. Several of the programs target minority and rural students, while others assist educators by providing resources and workshops. Programs at the center facilitate science and health education to varying age groups; collectively, they provide a pathway that allows students to utilize resources and programs. Students interested in health careers are offered a wide range of options including:

- Encourage and stimulate interest among students in the study of science, mathematics, and technology and make them aware of the opportunities and career possibilities inherent in these areas
- Introduce teachers, students, and parents to the relevance of research with respect to the socioeconomic implications embodied in scientific endeavors
- Coordinate all University of Kentucky educational outreach and career development programs, existing or proposed, in order to increase their visibility and accessibility
- Establish communication links between those "doing science" within the university departments and members of the community at large
- Strengthen the commitment of UK in participating and enhancing the learning experience of Kentucky's children
- Provide a base for the development of cooperative initiatives with the Kentucky Education Reform Act, Rural Health Initiative, Area Health Education Centers, and other entities whose purposes include educational improvement, career development and access to opportunities for all Kentucky citizens
- Instill confidence with potential funding agencies to improve science education and show the administrative expertise to conduct new ventures

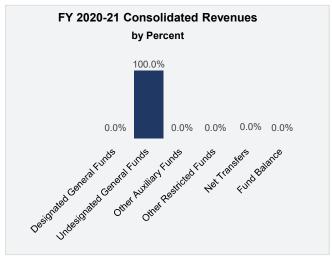
ORGANIZATION AT A GLANCE

Donald Frazier, PhD, Director

- Will continue to serve more than 4,000 students in our onsite and offsite presentations. These interactions promote healthy lifestyles and motivate students towards the sciences.
- Receive funding for our NIH-funded Internet Grant-Writing program (year 15-18)
- Interface with campus units in their guest for extramural funding
- Be a resource for other university units in their outreach efforts
- Continue to administer State funded Professional Educational Professional Program
- Continue our relationship with the AHEC program
- Initiate a program through the Outreach Center (UK MedPrep) to assist students preparing to take the MCAT at selected institutions via electronic KAPLAN testing service
- Continue to coordinate science fairs by Dr. Edward DeMoll as well as participate in activities such as:
 - Write letters of reference for college scholarships
 - Mentor students with their research projects
 - Mentor teachers
 - Start science fairs in non-Lexington schools
 - Intel fair co-chair of Judge BioChem category
 - Serve as co-chair of Computational Biology
 - Mentor new chairs of divisions

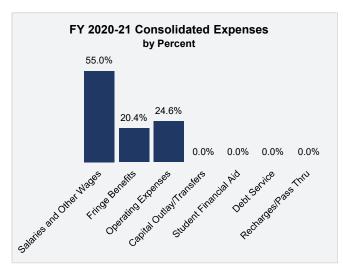
Outreach Center for Science and Health Career Opportunities

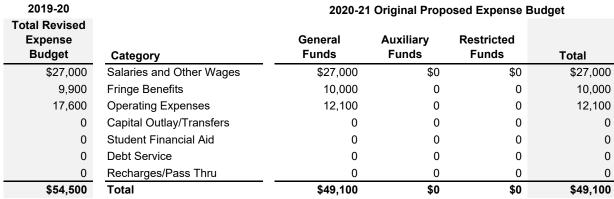
RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	49,100	0	0	49,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$49,100	\$0	\$0	\$49,100





Research Administration and Program Support

RESEARCH AREA

MISSION STATEMENT

The Office of the Vice President for Research (OVPR) continues the University of Kentucky commitment of the past 150 years to pursue interdisciplinary research and creative efforts that address challenges and disparities faced by our citizens and enrich their lives.

UNIT DESCRIPTION AND SERVICES

To facilitate research, the OVPR provides programs and services to support UK faculty, staff and students in grant development and submission, compliance and regulatory affairs, development of intellectual property and in highlighting their research achievements. This includes oversight and guidance of seven Research Administration departments, 12 multidisciplinary research centers and seven service core facilities. The OVPR supports the leadership, structure and resource base for seven research priority areas (Cancer, Diabetes and Obesity, Cardiovascular, Substance Abuse Disorder, Neuroscience, Energy and UNITE) that serve the research needs in areas of strength across campus and focus on the needs of the Commonwealth. Support is provided for three research Alliances (health, materials/methods, social sciences) focused on the COVID-19 pandemic. These alliances are working on research related to treatment, prevention, protective equipment and social behavioral outcomes of the pandemic. This office continually supports the needs for complex grant mechanisms across campus, including center and training grants. Education is provided across campus to researchers that support their innovation, ideas and research. This includes the addition of new tools and specialized Lunch and Learn series and other targeted educational opportunities.

ORGANIZATION AT A GLANCE

- Lisa Cassis. Vice President for Research
- Personnel
 - Exempt employees reporting to the Vice President: One senior associate vice president for research; seven associate vice presidents for research; three assistant vice presidents for research; one executive assistant; seven directors of research administration departments; 12 directors of multidisciplinary research centers; seven directors of research service core facilities; one part-time regular faculty
 - 173 full and part-time regular staff

ACCOMPLISHMENTS

- Increased awarded sponsored grant and contracts by 25 percent between FY 2018 and FY 2019 to \$417.1 million. Increased sponsored grant and contracts 2.9 percent from FY 2019 and FY 2020 to \$429.2 million
- Managed the submission and support of over 1,670 active extramurally funded projects between July 1, 2019 and June 30, 2020
- Produced more than 4,118 scholarly publications across campus in 2019
- Contributed to the economic impact of more than \$725 million across Kentucky with more than 4,400 jobs created throughout the Commonwealth in the research and scientific sector (based on FY 2018 expenditures)
- Successfully managed the FY 2019-20 budget for the Vice President for Research area; successfully implemented a new billing system for the Research Core Facilities; and chaired the Request for Proposal committee that selected Specialty Underwriters as the new vendor for the VPR Research Equipment Managed Maintenance Program saving the program more than \$300,000
- Provided proposal development services to approximately 400 distinct researchers in the Proposal Development Office

Research Administration and Program Support

RESEARCH AREA

ACCOMPLISHMENTS (cont.)

- The Human Research Protection Program (HRPP) was re-accredited (2020) by the Association for Accreditation for Human Research Protection Programs (AAHRPP) after a successful site visit with no actionable items found and recognition of an excellent program and accolades for the Office of Research Integrity (ORI) education and quality assurance/improvement programs. UK has maintained accreditation since 2007
- Research Information Services (RIS) provided information technology training and support to more than 170 research administration employees and successfully managed the transition from on campus work to remote work for most of those employees at the onset of the COVID-19 pandemic
- The Office of the Attending Veterinarian (OAV) coordinated review and approval of 208 new IACUC protocols; 360 annual reviews and 880 protocol amendments. OAV managed a total of 584 protocols for 273 investigators
- The Office of Technology Commercialization (OTC) activated the highest level ever of university's commercialization activity in each of the last three years; was awarded a \$3.5M three-year NIGMS IDeA Hub grant to lead the Southeast IDeA region Hub for accelerating biomedical technology transfer; and was awarded a \$4 million four-year NIH REACH grant

RESEARCH OVERVIEW

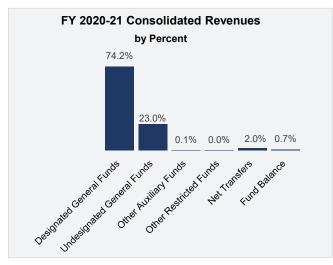
SPONSORED RESEARCH AWARDS					
2015-16 2016-17 2017-18 2018-19					2019-20
Governmental	\$0	\$813	\$0	\$17	\$770
Other	14	17	35	1,638	520
Total	\$14	\$830	\$35	\$1,655	\$1,290

In Thousands

- Support areas of strength and growth across campus
- Increase resources and provide structure for research related to social and racial justice, health equities across campus
- Develop an ambitious Strategic Plan that focuses on the needs of Kentucky to grow our research enterprise

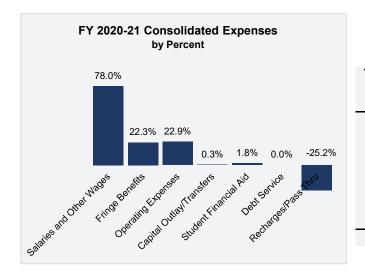
Research Administration and Program Support

RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$13,058,500	\$0	\$0	\$13,058,500
Undesignated General Funds	4,045,900	0	0	4,045,900
Other Auxiliary Funds	0	8,800	0	8,800
Other Restricted Funds	0	0	1,000	1,000
Net Transfers	0	353,000	0	353,000
Fund Balance	80,500	0	47,700	128,200
Total	\$17,184,900	\$361,800	\$48,700	\$17,595,400



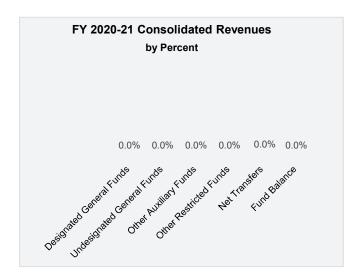
2019-20		2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$11,537,800	Salaries and Other Wages	\$13,098,200	\$595,700	\$27,200	\$13,721,100		
3,544,000	Fringe Benefits	3,759,600	158,100	0	3,917,700		
4,387,000	Operating Expenses	3,806,200	216,500	11,500	4,034,200		
48,300	Capital Outlay/Transfers	0	47,600	0	47,600		
310,000	Student Financial Aid	300,000	0	10,000	310,000		
0	Debt Service	0	0	0	0		
(1,473,400)	Recharges/Pass Thru	(3,779,100)	(656,100)	0	(4,435,200)		
\$18,353,700	Total	\$17,184,900	\$361,800	\$48,700	\$17,595,400		

Survey Research Center RESEARCH AREA

Survey Research Center was dissolved effective June 30, 2020 and funding was moved to Research Administration and Program Support

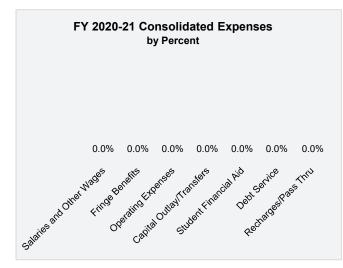
Survey Research Center

RESEARCH AREA



Regular Positions by FTE Faculty 0.00
Staff 0.00

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$0	\$0	\$0	\$0



2019-20	2020-21 Original Proposed Expense Budget				
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total
\$272,800	Salaries and Other Wages	\$0	\$0	\$0	\$0
78,100	Fringe Benefits	0	0	0	0
289,300	Operating Expenses	0	0	0	0
0	Capital Outlay/Transfers	0	0	0	0
0	Student Financial Aid	0	0	0	0
0	Debt Service	0	0	0	0
(279,900)	Recharges/Pass Thru	0	0	0	0
\$360,300	Total	\$0	\$0	\$0	\$0

Tracy Farmer Institute for Sustainability and the Environment

RESEARCH AREA

MISSION STATEMENT

The Tracy Farmer Institute for Sustainability and the Environment (TFISE) helps address environmental challenges in Kentucky by promoting world-class research to address issues of regional and international relevance

UNIT DESCRIPTION AND SERVICES

The Tracy Farmer Institute for Sustainability and the Environment (TFISE) was originally created in 2000 under the name Tracy Farmer Center for the Environment (TFCE). In 2009, the name was changed to the Tracy Farmer Institute for Sustainability and the Environment (TFISE) to reflect an awareness that solutions to environmental problems must encompass the concept of sustainability if they are to be truly effective. The current institute seeks to advance the 2019 United Nations Sustainable Development goals through several different programs and partnerships. These include:

- Administrative oversight:
 - TFISE endowment
 - University wide sustainability working groups and events
 - University of Kentucky Sustainability Challenge Grants
 - UK-TFISE sustainability intern program
 - Ongoing partnership with the UK Office of Sustainability

ORGANIZATION AT A GLANCE

- Lindell Ormsbee, Executive Director
- Personnel
 - Exempt positions reporting to the Executive Director: One parttime assistant director

ACCOMPLISHMENTS

TFISE achieved the following in FY 2019-20:

- Increased the presence of sustainability in education by sponsoring internships, engaging in curriculum development of degree programs and certificates and funding graduate and undergraduate awards for excellence in sustainability studies
- TFISE, along with the UK Sustainability Office, administered the annual UK Sustainability Challenge Grant Program which distributed \$200,000 in support of student and faculty led sustainability projects
- Provided administrative oversight of TFISE endowment
- Events: Water Week (November 2019), Tree Week (October 2019) and Design Week (September 2019)
- Maintained TFISE website and Twitter account
- Served on the University Planning Committee for new Environmental Center
- Completion of Self-Study and Strategic Plan for the TFISE endowment
- Developed a sustainability plan for the sustainability working groups

ENGAGEMENT AND PUBLIC SERVICE

The TFISE engages directly with the public and other stakeholders through the sustainability working groups and engagement activities. These annual events include:

- Water Week
- Tree Week
- Design Week
- Annual Sustainability Showcase and Forum

Tracy Farmer Institute for Sustainability and the Environment

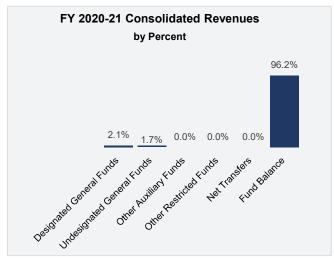
RESEARCH AREA

GOALS FOR FY 2020-21

- Continue to manage the TFISE endowment
- Implement sustainability plan for the TFISE working groups
- Work with the OVPR to recruit new leadership for the TFISE
- Work with the UK Planning Committee to help launch the new Environmental Center

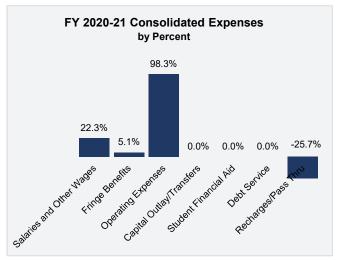
Tracy Farmer Institute for Sustainability and the Environment

RESEARCH AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$5,000	\$0	\$0	\$5,000
Undesignated General Funds	4,100	0	0	4,100
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	232,600	232,600
Total	\$9,100	\$0	\$232,600	\$241,700



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$54,300	Salaries and Other Wages	\$53,800	\$0	\$0	\$53,800	
18,000	Fringe Benefits	12,400	0	0	12,400	
249,800	Operating Expenses	5,000	0	232,600	237,600	
0	Capital Outlay/Transfers	0	0	0	0	
0	Student Financial Aid	0	0	0	0	
0	Debt Service	0	0	0	0	
(67,800)	Recharges/Pass Thru	(62,100)	0	0	(62,100)	
\$254,300	Total	\$9,100	\$0	\$232,600	\$241,700	

Hospital Services

UK HEALTHCARE AREA

MISSION STATEMENT

UK HealthCare is committed to forging a High-Reliability Organization, using the five key values of LIVING DIReCT --Diversity; Innovation; Respect; Compassion; Teamwork -- to continue our mission of serving the people of Kentucky.

UNIT DESCRIPTION AND SERVICES

UK HealthCare conducts research, provides instruction, and administers clinical care to help the people of Kentucky. This structure provides a framework for improvement which supports the UK HealthCare's enterprise goals. These goals, or performance pillars, are identified as Exceptional Clinical Care; Safe, Effective Care; Extraordinary Care Experience; Efficient- Affordable Care and Healthy Financial Performance.

UK HealthCare is the hospitals and clinics of the University of Kentucky. But it is so much more. It is physicians, nurses, pharmacists and other healthcare professionals - all dedicated to providing the most advanced, most effective care available, not just in Kentucky but anywhere. It is physicians and other medical professionals trained in the most sophisticated, most up-to-the-minute medical techniques so that no Kentuckian, no matter how sick they are or how rare their illness, needs to go far from home for the treatment they need. It is a Level 1 trauma center, ready every minute of every day to treat even the most serious injuries when they come through the door. And a Level IV Neonatal Intensive Care Unit, caring for the tiniest and sickest newborns – and giving them a chance not just to live, but to live normal, productive, happy lives. It is nurses providing care for every patient, every time that's so good it has received Magnet status, the highest recognition available in the nursing field. It is educators in our six health professions colleges providing the gateway to the health professions by teaching the next generations of doctors, nurses and other healthcare professionals, spreading the highest standards of care like ripples to the future. It is researchers working to discover treatments and cures not yet even imagined. And it is a network of partnerships and outreach locations throughout the state, so that world-class care is always close to home. UK HealthCare is the power of advanced medicine.

UNIT DESCRIPTION AND SERVICES (cont.)

Key Operating Statistics						
	2017	2018	2019	2020	2021 Budget	
Inpatient Discharges	38,706	40,909	41,589	38,282	42,803	
Inpatient Days	263,538	275,463	282,367	268,708	301,522	
Outpatient Visits – All	1,602,378	1,689,365	2,144,375	2,170,017	2,312,439	
wRVUs	3,155,441	3,477,770	3,714,683	3,673,326	4,105,115	

^{*}wRVUs are the relative level of time, skill, training, and intensity needed to provide a given service

ORGANIZATION AT A GLANCE

- Mark F. Newman, MD Executive Vice President for Health Affairs (EVPHA)
- Personnel
 - Exempt positions reporting to the EVPHA: Senior Vice President and Chief Financial Officer; four Vice Presidents; Associate Vice President; Chief Physician Executive and Chief Clinical Officer; Chief Information Officer; Chief Compliance Officer; Executive Administrative Assistant
 - o 7,277 full and part-time regular staff

ACCOMPLISHMENTS

- Continued focus on improving access to specialty care for the citizens of central Kentucky. In 2019 two major relationships were enhanced and forged that excelled implementation of this initiative:
 - A new collaboration was developed with a community-focused provider, Lexington Clinic. This new partnership expands and enhances outpatient cancer care under the name of UK Markey

Hospital Services

UK HEALTHCARE AREA

ACCOMPLISHMENTS (cont.)

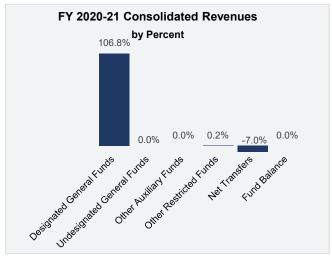
- Cancer Center at Lexington Clinic providing medical oncology and infusion services in Lexington and Richmond, Kentucky
- Continued growth and expansion of the Lexington Surgery Center with a new facility on Harrodsburg Road, allowing enhanced access to UK HealthCare outpatient surgery
- Launched the start of a five-year strategic plan in 2019 that will continue the emphasis on access to our care across the Commonwealth

GOALS FOR FY 2020-21

- Go-live for the Epic electronic health record system in the last quarter of FY 2020-21
- With the new electronic health record, UK physicians will move to the second phase of Advancing BEST Care initiative to improve protocols and care delivery, its purpose is to improve the delivery of care with an emphasis on quality, safety and efficiency
- Finalize and implement the five-year Strategic Plan

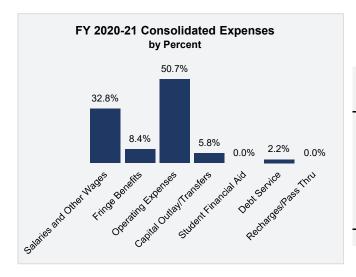
Hospital Services

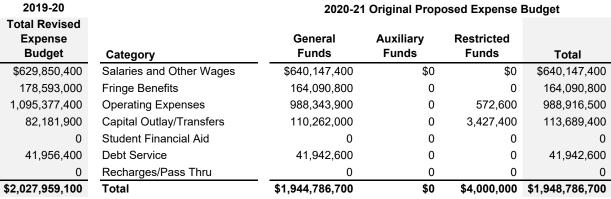
UK HEALTHCARE AREA



Regular Positions by FTE
Faculty
0.00
Staff
8,672.57

Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$2,081,083,900	\$0	\$0	\$2,081,083,900
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	4,000,000	4,000,000
Net Transfers	(136,297,200)	0	0	(136,297,200)
Fund Balance	0	0	0	0
Total	\$1,944,786,700	\$0	\$4,000,000	\$1,948,786,700





University Health Services

UK HEALTHCARE AREA

MISSION STATEMENT

To provide compassionate, professional and excellent preventative and primary health care and education services to students and employees of the University of Kentucky.

UNIT DESCRIPTION AND SERVICES

University Health Service comprises of Student Health, Employee Health and UK Health Plans Urgent Care. It provides primary care, gynecology/genitourinary care, allergy injections, vaccinations, compliance review, well patient, travel and employment physicals, transgender health, behavioral health and wellness services to students and members of the university community.

ORGANIZATION AT A GLANCE

- Ann Hays, MD Medical Director
- Anne Welch, MPA Administrative Director
- Jane Lawson, RN Nursing Director
- Leslie Ehrmantraut Employee Health Practice Manager
- Personnel
 - Exempt positions reporting to the Directors: 10 Doctors of Medicine (MD) (three psychiatrists); nine Advanced Practice Registered Nurses (APRN) (two psychiatric APRNs); one dietician; three health educators; 11 Registered Nurses (RN); 10 medical assistants
 - o 67 full and part-time staff

ACCOMPLISHMENTS

The following were achieved during FY 2019-20

- Provided health care to 65,397 patients
- Maintained the health fee rate at \$160 per semester
- Launched telehealth care in each clinic during the COVID-19 pandemic

ACCOMPLISHMENTS (cont.)

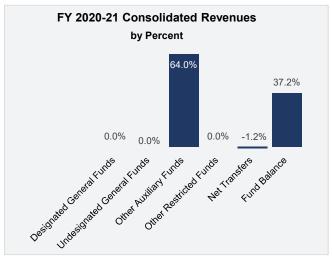
- Provided flu vaccines to 12,593 UKHC employees and 3,334 UK students
- Fitted 5,147 employees with COVID-19 masks to ensure proper fit
- Provided accommodations to perform COVID-19 testing for all employees
- Provided COVID-19 antibody tests to 445 high risk employees
- Expanded health and wellness coaching services
- Launched American College Health Association/National College Health Assessment (ACHA/NCHA) healthy behavior survey with a 12 percent response rate

GOALS FOR FY 2020-21

- Implement EPIC a new Electronic Medical Records system
- Convert all of University Health Service to a provider-based clinic
- Maintain the health fee rate at \$160
- Enhance our telehealth program for all patients
- Increase access in our Behavioral Health clinic
- Build and operationalize a COVID-19 clinic site for the entire UK student body
- Implement depression screening and follow up plan for students
- Increase patient satisfaction score above 94 percent
- Increase capacity for new hires in onboarding for the university

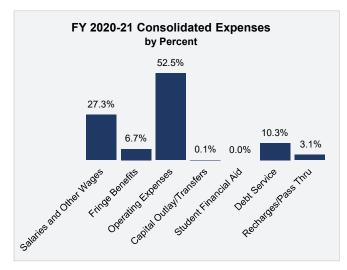
University Health Service

UK HEALTHCARE AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	10,464,600	0	10,464,600
Other Restricted Funds	0	0	0	0
Net Transfers	0	(194,400)	0	(194,400)
Fund Balance	0	6,079,900	0	6,079,900
Total	\$0	\$16,350,100	\$0	\$16,350,100



2019-20	2020-21 Original Proposed Expense Budget						
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total		
\$3,770,500	Salaries and Other Wages	\$0	\$4,465,000	\$0	\$4,465,000		
1,071,200	Fringe Benefits	0	1,093,500	0	1,093,500		
6,750,700	Operating Expenses	0	8,578,900	0	8,578,900		
20,000	Capital Outlay/Transfers	0	20,000	0	20,000		
0	Student Financial Aid	0	0	0	0		
1,678,400	Debt Service	0	1,681,800	0	1,681,800		
77,000	Recharges/Pass Thru	0	510,900	0	510,900		
\$13,367,800	Total	\$0	\$16,350,100	\$0	\$16,350,100		

University Wide

UNIVERSITY WIDE AREA

MISSION STATEMENT

The University Wide area contains funding for a range of unique programs that benefit the entire university community.

UNIT DESCRIPTION AND SERVICES

University Wide holds funds designated to support the university's infrastructure, provide certain employee benefits and invest in special initiatives. These programs generally benefit all colleges and units within the university. Programs regularly funded include:

- Debt Service and Debt Service Pool: Funds dedicated for the payment of principal and interest on bonds and capital leases
- Family Education Program: Educational benefits provided to spouses, partners and dependents of university faculty and staff who are enrolled in undergraduate classes
- General, Auto and Professional Liability Insurance: Insurance programs
 that provide for the protection of university assets and employees
 including general liability exposures; professional, cyber and legal liability
 exposures and an auto liability program that covers all university-owned
 and university-leased vehicles. These programs are managed by the
 Risk Management Office
- Common Insurance Funds: Insurance premiums that provide universitywide coverage of assets
- Operating and Capital Projects: Fund balances generally dedicated for encumbrances and nonrecurring strategic projects including capital modernization and renovations and technology investments
- University Audit: Funds allocated for the payment of the examination of the university's financial statements by external auditors
- University Expenses: Funds designated for other expenses including non-salary dependent benefits, ERP system and incidental and unforeseen expenses

UNIT DESCRIPTION AND SERVICES (cont.)

University Wide's funds also are used to support programs and activities involving public service that benefits the university community. For example, in FY 2019-20 the following programs were funded:

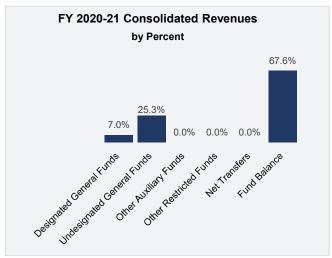
- Junior Achievement
- Martin Luther King celebration
- International exchange programs in France and Germany
- Campus attitudes towards safety (CATS) survey, a survey that addresses students' well-being and safety

ACCOMPLISHMENTS

Funds held in University Wide are generally transferred to other units for management of activities. As a result, the accomplishments are reflected in the units in control of the expenditure of the funds.

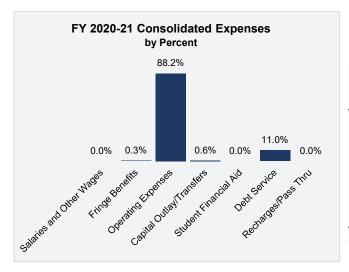
University Wide

UNIVERSITY WIDE AREA





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$14,886,000	\$0	\$0	\$14,886,000
Undesignated General Funds	53,566,800	0	0	53,566,800
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	143,138,200	0	0	143,138,200
Total	\$211,591,000	\$0	\$0	\$211,591,000



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$0	Salaries and Other Wages	\$0	\$0	\$0	\$0	
39,200	Fringe Benefits	539,200	0	0	539,200	
175,205,900	Operating Expenses	186,614,900	0	0	186,614,900	
1,200,000	Capital Outlay/Transfers	1,200,000	0	0	1,200,000	
0	Student Financial Aid	0	0	0	0	
20,043,600	Debt Service	23,236,900	0	0	23,236,900	
0	Recharges/Pass Thru	0	0	0	0	
\$196,488,700	Total	\$211,591,000	\$0	\$0	\$211,591,000	

Central Kentucky Management Services, Inc.

AFFILIATED CORPORATIONS

MISSION AND SERVICES

Central Kentucky Management Services, Inc. (CKMS) is a not-for-profit account receivable service wholly owned by the University of Kentucky that provides accounts receivable recovery function for UK HealthCare. It was originally established under the name of Health Care Collection Service, Inc. on July 1, 1973. In addition, CKMS provides patrol services for Eastern State Hospital and Manchester Eye Care.

ORGANIZATION AT A GLANCE

CKMS organization consists of an operational director from UK HealthCare and Board of Directors appointed by the President of the University of Kentucky. The account receivables supported by CKMS include College of Nursing Student Loan Division, College of Dentistry, Kentucky Medical Services Foundation (KMSF) and UK HealthCare.

ACCOMPLISHMENTS

Collections total \$16.6 million for FY 2019-20 from accounts receivable recovery activities.

ENGAGEMENT AND PUBLIC SERVICE

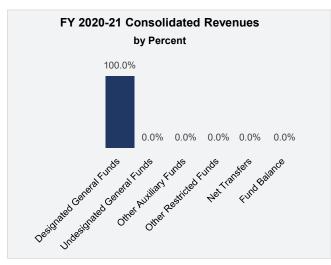
Engaged with the University of Kentucky to assist balancing accounts receivable activities with patient and student relationships.

GOALS FOR FY 2020-21

Continuous improvement of accounts receivable activities and positive customer engagement.

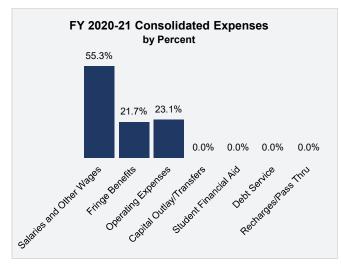
Central Kentucky Management Services, Inc.

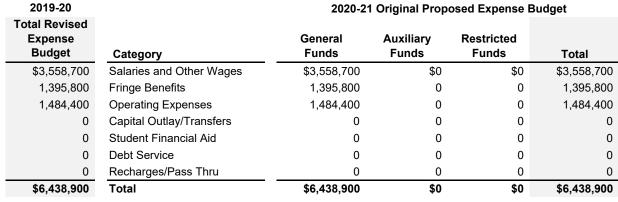
AFFILIATED CORPORATIONS





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$6,438,900	\$0	\$0	\$6,438,900
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	0	0
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$6,438,900	\$0	\$0	\$6,438,900





UK Gluck Equine Research Foundation, Inc.

AFFILIATED CORPORATIONS

MISSION AND SERVICES

Since its creation as a non-profit organization in the early 1980s, the Gluck Equine Research Foundation, Inc. has been instrumental in securing private donations to fund equine research, endow faculty positions, invest in facilities and help identify research issues of particular importance. In 1987, the Maxwell H. Gluck Equine Research Center (GERC) opened its doors with the goal of pursuing research relevant to the equine industry. Over the years, millions of dollars in public and private funds have been invested in such research, resulting in the GERC becoming the preeminent research institution of its kind. The center is the only scientific institute in the United States with nearly all faculty conducting full-time research in equine health and diseases.

The Foundation supports equine research and the GERC. Today, the Gluck Center faculty conduct equine research in seven targeted areas: genetics and genomics, immunology, infectious diseases, musculoskeletal science, parasitology, pharmacology, therapeutics and toxicology and reproductive health. Funding for graduate student support has allowed Gluck Equine Research Center faculty to educate the next generation of scientists.

ORGANIZATION AT A GLANCE

The UK Gluck Equine Research Foundation is managed by:

- Stuart Brown, Chair, Board of Directors, Gluck Equine Research Foundation, Inc.
- The Chair of the Department of Veterinary Science also has the title of Director of the Gluck Equine Research Center
- The Gluck Equine Research Center is part of the Department of Veterinary Science in the College of Agriculture, Food and Environment at the University of Kentucky

The members of the Gluck Equine Research Foundation Board of Directors represent a wide array of the equine industry and meet twice a year.

ACCOMPLISHMENTS

FY 2019-20 resulted in more than \$2.8 million in new philanthropic gifts:

- 88 individual gifts
- \$456,793 in new gift funds
- \$1,367,376 in new pledges
- \$261,139 in pledge payments
- \$979,999 in gifts in kind

In addition, The Gluck Equine Research Foundation awarded two annual research grants totaling \$50,000 to faculty focused on the health and welfare of horses.

ENGAGEMENT AND PUBLIC SERVICE

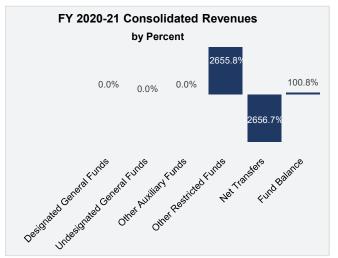
A series of lectures recorded by departmental faculty members and invited guests is available online at the center's website.

GOALS FOR FY 2020-21

Continue to pursue research relevant to the equine industry and promote scientific discovery, education and dissemination of knowledge for the benefit of the health and well-being of horses.

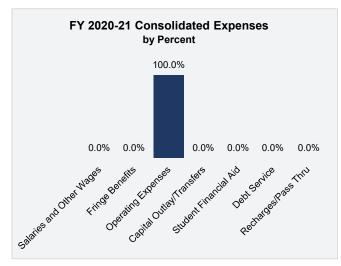
UK Gluck Equine Research Foundation, Inc.

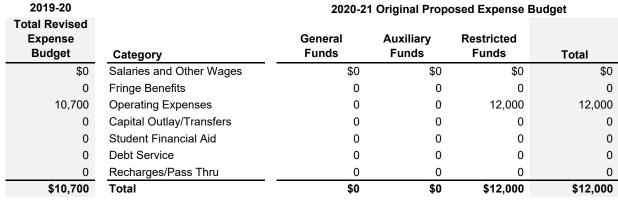
AFFILIATED CORPORATIONS





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	318,700	318,700
Net Transfers	0	0	(318,800)	(318,800)
Fund Balance	0	0	12,100	12,100
Total	\$0	\$0	\$12,000	\$12,000





UK Humanities Foundation, Inc.

AFFILIATED CORPORATIONS

MISSION AND SERVICES

The Humanities Foundation, Inc. was established by a gift to the university from Mr. and Mrs. John R. Gaines. The Foundation supports the Gaines Center for the Humanities and its associated fellows and functions as a laboratory for imaginative and innovative education on the University of Kentucky's campus. The purpose of the University of Kentucky Humanities Foundation, Inc. is to support the humanities programs at the University of Kentucky through engaged scholarship, principally through the efforts of the Gaines Center for the Humanities and its associated fellows.

ORGANIZATION AT A GLANCE

- Steve Grossman, Chair, Board of Directors, Humanities Foundation, Inc.
- Melynda Price, PhD, John R. Gaines Endowed Chair in the Humanities and Director, Gaines Center for the Humanities

ACCOMPLISHMENTS

During FY 2019-20 the UK Humanities Foundation, Inc:

- Collaborated on speakers and symposiums with the Creative Writers Speaker Series, African American and Africana Studies, the Rosenberg College of Law and Space Tango
- Successfully moved to online instruction including facilitating the completion of all senior theses' defenses with their committees
- Launched "Over Yonder: Conversations with Artists and Scholars on Social Distancing"
 - o Current episodes include Crystal Wilkinson and Savannah Sipple
 - Upcoming episodes include Crystal Gregory, Grayson Jenkins, and Nikki Brown
- Developed a YouTube Channel for the Gaines Center as a hub for digital humanities initiatives

ACCOMPLISHMENTS (cont.)

- Launched a COVID-19 community response page on the Gaines website that lists relevant digital humanities programs, along with information about how to participate
- Secured a significant gift to support the NYC Gray Art Experience in 2021 as well as continuing conversation on philanthropic goals in the coming academic year

ENGAGEMENT AND PUBLIC SERVICE

During FY 2019-20 the Humanities Foundation Inc.:

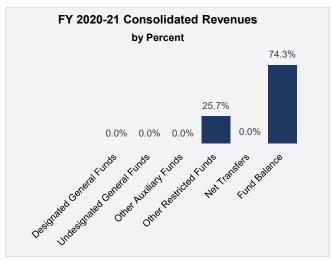
- Hosted Bale Boone Symposium with Orange Prize for Fiction winner Tayari Jones
- Co-sponsored Space and Humanities Seminar organized with local tech company, Space Tango
- Hosted Lafayette Symposium with best-selling Kentucky authors Sena Jeter Naslund and David King
- Led numerous community engagement projects by Gaines Fellows

GOALS FOR FY 2020-21

- Continue to pursue sponsored funding to support digital humanities programming
- Provide a robust fall 2020 experience for current Gaines Fellows while continuing to adhere to university and public health guidelines due to the pandemic
- Expand collaboration with units that align with the mission of the Gaines Center

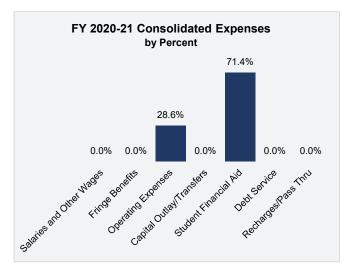
UK Humanities Foundation, Inc.

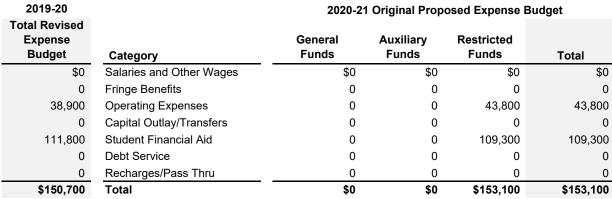
AFFILIATED CORPORATIONS





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	39,400	39,400
Net Transfers	0	0	0	0
Fund Balance	0	0	113,700	113,700
Total	\$0	\$0	\$153,100	\$153,100





UK Mining Engineering Foundation, Inc.

AFFILIATED CORPORATIONS

MISSION AND SERVICES

The University of Kentucky Mining Engineering Foundation, Inc. strives to help make the Department of Mining Engineering in the College of Engineering the finest in the nation by establishing a continuing partnership between the University of Kentucky and the mining industry. The foundation created an endowment fund, managed by the university, to provide investment income in support of the academic, research and administrative programs of the department.

ORGANIZATION AT A GLANCE

- Zach Agioutantis, PhD, Department Chair, Mining Engineering and Executive Director, Mining Engineering Foundation
- Board of Directors: 40 members including 30 members who represent the
 mining and related industries, six ex-officio members who represent the
 university, two members who represent the University of Kentucky Board of
 Trustees, and two members who represent the faculty
- Deborah B. Moses, Chair, Board of Directors, Mining Engineering Foundation, Inc.

ACCOMPLISHMENTS

An endowed fund, created by the Foundation, provides investment income to support:

- \$1,000 for Undergraduate Scholarships
- \$100,000 graduate student tuition waivers
- \$15,000 Mining Engineering Foundation Professorship

ENGAGEMENT AND PUBLIC SERVICE

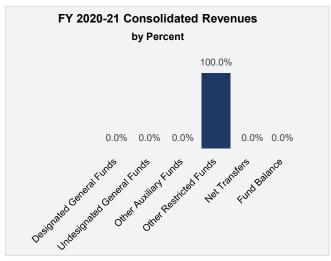
- Supports student field trips to mines and equipment manufacturers
- Serves as the advisory board for the Department of Mining Engineering

GOALS FOR FY 2020-21

- Continue to support the Department of Mining Engineering faculty and students
- Identify new resources to further support the department's mission

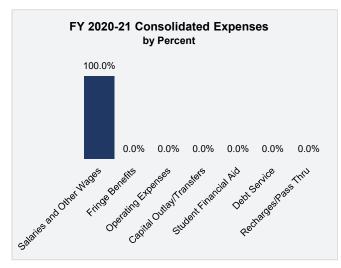
UK Mining Engineering Foundation, Inc.

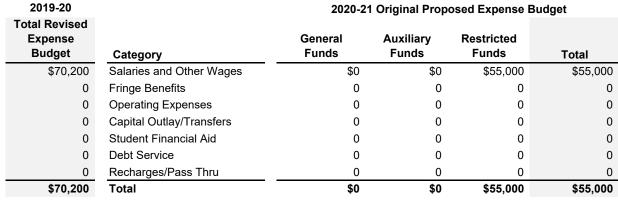
AFFILIATED CORPORATIONS





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$0	\$0	\$0	\$0
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	55,000	55,000
Net Transfers	0	0	0	0
Fund Balance	0	0	0	0
Total	\$0	\$0	\$55,000	\$55,000





UK Research Foundation

AFFILIATED CORPORATIONS

MISSION AND SERVICES

The University of Kentucky Research Foundation (UKRF) is a not-for-profit corporation established in 1945 to receive, invest and expend funds to promote and implement scientific, educational and developmental activities. UKRF serves as the university's agent in the receipt of all external grants and contracts, intellectual property income and other designated income. UKRF also manages special cooperative agreements.

ORGANIZATION AT A GLANCE

The UKRF is governed by a Board of Directors consisting of not fewer than nine nor more than twelve members. The members of the Board of Directors as of May 20, 2020 are listed below and Executive Committee members are identified with an asterisk.

- Eli Capilouto, UK President, ex-officio *
- Lisa Cassis, Executive Director and Vice President for Research, ex-officio *
- Robert Grossman, UK Board of Trustees member
- Michael Christian, UK Board of Trustees member
- Suzanne Smith, UK faculty member
- Bret Smith, UK faculty member *
- Kris Kimel, public member
- Mary Vore Iwamoto, public member
- Eric Monday, Executive Vice President for Finance and Administration, ex-officio*
- Mark F. Newman. Executive Vice President for Health Affairs, ex-officio *
- David W. Blackwell, Provost, ex-officio *

ACCOMPLISHMENTS

- Managed \$429.2 million in grant and contract awards
- Based on FY 2018 research expenditures totaling \$393 million, UK ranks 63rd among 624 public and private universities, and 42nd among 394 public institutions. These rankings are published in the National Science Foundation's (NSF) Higher Education Research and Development (HERD) Survey released in November 2019
- According to the Association of University Technology Managers (AUTM)
 FY 2018 survey, UK ranks 23rd among public universities in the number of
 startups created and 42nd among public universities in licensing income.
 These rankings were released in November 2018

ENGAGEMENT AND PUBLIC SERVICE

In the largest research grant ever received by the University of Kentucky, researchers from UK, in partnership with state leaders, launched a project through the NIH's HEALing (Helping end Addiction Long Term) Communities Study, a four-year \$87 million study aimed at reducing opioid overdose deaths by 40 percent. The researchers from UK span seven colleges:

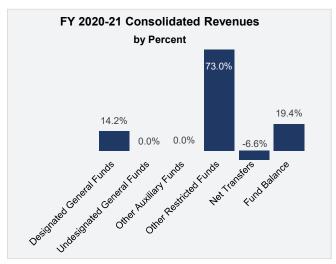
- College of Medicine
- College of Public Health
- College of Nursing
- College of Pharmacy
- College of Communication and Information
- College of Arts and Sciences
- College of Education

GOALS FOR FY 2020-21

- Continue to provide exceptional service to colleges in the form of regulatory oversight and submission of grants and contracts to extramural funding agencies
- Continue to reinvest UKRF income in faculty researchers

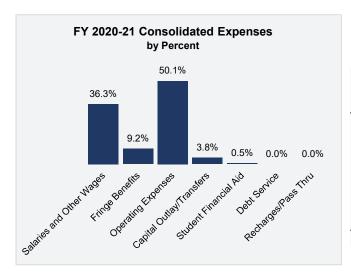
UK Research Foundation

AFFILIATED CORPORATIONS





Category	General Funds	Auxiliary Funds	Restricted Funds	Total
Designated General Funds	\$62,785,000	\$0	\$0	\$62,785,000
Undesignated General Funds	0	0	0	0
Other Auxiliary Funds	0	0	0	0
Other Restricted Funds	0	0	322,814,400	322,814,400
Net Transfers	(29,156,700)	0	0	(29,156,700)
Fund Balance	85,171,300	0	458,900	85,630,200
Total	\$118,799,600	\$0	\$323,273,300	\$442,072,900



2019-20	2020-21 Original Proposed Expense Budget					
Total Revised Expense Budget	Category	General Funds	Auxiliary Funds	Restricted Funds	Total	
\$139,809,400	Salaries and Other Wages	\$63,000	\$0	\$160,294,000	\$160,357,000	
35,594,700	Fringe Benefits	0	0	40,827,400	40,827,400	
177,243,600	Operating Expenses	118,736,600	0	102,930,000	221,666,600	
14,786,700	Capital Outlay/Transfers	0	0	16,918,300	16,918,300	
1,855,100	Student Financial Aid	0	0	2,303,600	2,303,600	
0	Debt Service	0	0	0	0	
0	Recharges/Pass Thru	0	0	0	0	
\$369,289,500	Total	\$118,799,600	\$0	\$323,273,300	\$442,072,900	

UNIVERSITY OF KENTUCKY

2020-21 Tuition and Mandatory Fee Rates ^{1, 2, 3, 4, 5, 6}	Students with On-Campu		Students with I Cour	•
Effective Fall 2020	Per Semes	Per Semester Rates Per Semester		ster Rates
	2019-20	2020-21	2019-20	2020-21
Undergraduate ⁷				
Resident, Full-Time				
Tuition	\$5,505.50	\$5,567.50	\$5,505.50	\$5,567.50
Mandatory Fees	674.50	674.50	128.50	128.50
Total	\$6,180.00	\$6,242.00	\$5,634.00	\$5,696.00
Resident, Part-Time (Per Credit Hour)				
Tuition	\$459.00	\$464.00	\$459.00	\$464.00
Mandatory Fees	42.00	42.00	11.00	11.00
Total	\$501.00	\$506.00	\$470.00	\$475.00
Non-Resident, Full-Time				
Tuition	\$14,665.50	\$14,972.50	\$14,665.50	\$14,972.50
Mandatory Fees	674.50	674.50	128.50	128.50
Total	\$15,340.00	\$15,647.00	\$14,794.00	\$15,101.00
Non-Resident, Part-Time (Per Credit Hour)				
Tuition	\$1,223.00	\$1,248.00	\$1,223.00	\$1,248.00
Mandatory Fees	42.00	42.00	11.00	11.00
Total	\$1,265.00	\$1,290.00	\$1,234.00	\$1,259.00
Undergraduate Online Learning (Per Credit Hour) ²				
Tuition	\$559.00	\$565.00	\$559.00	\$565.00
Mandatory Fees	42.00	42.00	11.00	11.00
Total	\$601.00	\$607.00	\$570.00	\$576.00

UNIVERSITY OF KENTUCKY

2020-21 Tuition and Mandatory Fee Rates ^{1, 2, 3, 4, 5, 6}	Students with at Least One On-Campus Course ³		Students with No On-Campus Courses ³	
Effective Fall 2020	Per Semes	ster Rates	Per Semes	ster Rates
	2019-20	2020-21	2019-20	2020-21
Undergraduate ⁷				
Active Military (Per Credit Hour) ⁸				
Tuition		\$250.00		\$250.00
Mandatory Fees		42.00		11.00
Total		\$292.00		\$261.00
UK Next Generation Dual Credit ⁹				
Tuition	\$58.00	TBD	\$58.00	TBD
Mandatory Fees	0.00	0.00	0.00	0.00
Total	\$58.00	TBD	\$58.00	TBD

UNIVERSITY OF KENTUCKY

2020-21 Tuition and Mandatory Fee Rates ^{1, 2, 3, 4, 5, 6}	Students with at Least One On-Campus Course ³			th No On-Campus ourses³	
Effective Fall 2020	Per Semes	ster Rates	Per Semes	Per Semester Rates	
	2019-20	2020-21	2019-20	2020-21	
Graduate					
Resident, Full-Time					
Tuition	\$6,027.50	\$6,094.50	\$6,027.50	\$6,094.50	
Mandatory Fees	674.50	674.50	128.50	128.50	
Total	\$6,702.00	\$6,769.00	\$6,156.00	\$6,223.00	
Resident, Part-Time (Per Credit Hour)					
Tuition	\$670.00	\$678.00	\$670.00	\$678.00	
Mandatory Fees	56.00_	56.00	15.00	15.00	
Total	\$726.00	\$734.00	\$685.00	\$693.00	
Non-Resident, Full-Time ⁴					
Students Not Enrolled Exclusively in Online Courses					
Tuition	\$15,607.50	\$15,933.50	\$15,607.50	\$15,933.50	
Mandatory Fees	674.50	674.50	128.50	128.50	
Total	\$16,282.00	\$16,608.00	\$15,736.00	\$16,062.00	
Students Enrolled Exclusively in Online Courses					
Tuition			\$6,027.50	\$6,094.50	
Mandatory Fees			128.50	128.50	
Total			\$6,156.00	\$6,223.00	
Non-Resident, Part-Time (Per Credit Hour) ⁴					
Students Not Enrolled Exclusively in Online Courses					
Tuition	\$1,732.00	\$1,771.00	\$1,732.00	\$1,771.00	
Mandatory Fees	56.00	56.00	15.00	15.00	
Total	\$1,788.00	\$1,827.00	\$1,747.00	\$1,786.00	

2020-21 Tuition and Mandatory Fee Rates ^{1, 2, 3, 4, 5, 6}	Students with On-Campu		Students with N	· ·		
Effective Fall 2020	Per Semes	Per Semester Rates		Per Semester Rates Per Semester		ter Rates
	2019-20	2020-21	2019-20	2020-21		
Graduate						
Non-Resident, Part-Time (Per Credit Hour) ⁴						
Students Enrolled Exclusively in Online Courses						
Tuition			\$670.00	\$678.00		
Mandatory Fees			15.00	15.00		
Total			\$685.00	\$693.00		
Master of Science in Finance ¹⁰						
Resident, Per Credit Hour						
Tuition	\$858.00	\$868.00	\$858.00	\$868.00		
Mandatory Fees	56.00_	56.00	15.00	15.00		
Total	\$914.00	\$924.00	\$873.00	\$883.00		
Non-Resident, Per Credit Hour						
Tuition	\$1,213.00	\$1,239.00	\$1,213.00	\$1,239.00		
Mandatory Fees	56.00	56.00	15.00	15.00		
Total	\$1,269.00	\$1,295.00	\$1,228.00	\$1,254.00		
Master of Forensic Toxicology and Analytical Genetics ¹⁰						
Resident and Non-Resident, Per Credit Hour						
Tuition	\$915.00	\$925.00	\$915.00	\$925.00		
Mandatory Fees	56.00	56.00	15.00	15.00		
Total	\$971.00	\$981.00	\$930.00	\$940.00		

2020-21 Tuition and Mandatory Fee Rates ^{1, 2, 3, 4, 5, 6} Effective Fall 2020	Students with at Least One On-Campus Course ³ Per Semester Rates		Students with No On-Campus Courses ³ Per Semester Rates	
Master or Graduate Certificate, Professional ¹¹	2019-20	2020-21	2019-20	2020-21
Resident, Full-Time				
Tuition	\$6,354.50	\$6,424.50	\$6,354.50	\$6,424.50
Mandatory Fees	φ0,334.50 674.50	674.50	128.50	128.50
Total	\$7,029.00	\$7,099.00	\$6,483.00	\$6,553.00
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Resident, Part-Time (Per Credit Hour)				
Tuition	\$706.00	\$714.00	\$706.00	\$714.00
Mandatory Fees	56.00	56.00	15.00	15.00
Total	\$762.00	\$770.00	\$721.00	\$729.00
Non-Resident, Full-Time				
Tuition	\$15,984.50	\$16,318.50	\$15,984.50	\$16,318.50
Mandatory Fees	674.50	674.50	128.50	128.50
Total	\$16,659.00	\$16,993.00	\$16,113.00	\$16,447.00
Non-Resident, Part-Time (Per Credit Hour)				
Tuition	\$1,777.00	\$1,814.00	\$1,777.00	\$1,814.00
Mandatory Fees	56.00	56.00	15.00	15.00
Total	\$1,833.00	\$1,870.00	\$1,792.00	\$1,829.00
Master or Graduate Certificate, Health Professional ¹²				
Resident, Full-Time				
Tuition	\$6,548.50	\$6,620.50	\$6,548.50	\$6,620.50
Mandatory Fees	674.50	674.50	128.50	128.50
Total	\$7,223.00	\$7,295.00	\$6,677.00	\$6,749.00

2020-21 Tuition and Mandatory Fee Rates ^{1, 2, 3, 4, 5, 6}	Students with at Least One On-Campus Course ³		Students with I Cour	rses ³
Effective Fall 2020	Per Semes	ster Rates	Per Semester Rate	
	2019-20	2020-21	2019-20	2020-21
Master or Graduate Certificate, Health Professional ¹²				
Resident, Part-Time (Per Credit Hour)				
Tuition	\$728.00	\$736.00	\$728.00	\$736.00
Mandatory Fees	56.00	56.00	15.00	15.00
Total	\$784.00	\$792.00	\$743.00	\$751.00
Non-Resident, Full-Time				
Tuition	\$16,206.50	\$16,544.50	\$16,206.50	\$16,544.50
Mandatory Fees	674.50	674.50	128.50	128.50
Total	\$16,881.00	\$17,219.00	\$16,335.00	\$16,673.00
Non-Resident, Part-Time (Per Credit Hour)				
Tuition	\$1,797.00	\$1,839.00	\$1,797.00	\$1,839.00
Mandatory Fees	56.00	56.00	15.00	15.00
Total	\$1,853.00	\$1,895.00	\$1,812.00	\$1,854.00
Professional Practice Doctoral ¹³				
Resident, Full-Time				
Tuition	\$8,078.50	\$8,166.50	\$8,078.50	\$8,166.50
Mandatory Fees	674.50	674.50	128.50	128.50
Total	\$8,753.00	\$8,841.00	\$8,207.00	\$8,295.00
Resident, Part-Time (Per Credit Hour)				
Tuition	\$899.00	\$908.00	\$899.00	\$908.00
Mandatory Fees	56.00	56.00	15.00	15.00
Total	\$955.00	\$964.00	\$914.00	\$923.00

2020-21 Tuition and Mandatory Fee Rates ^{1, 2, 3, 4, 5, 6} Effective Fall 2020	Students with at Least One On-Campus Course ³ Per Semester Rates		On-Campus Course ³ Courses ³		ses ³
	2019-20	2020-21	2019-20	2020-21	
Professional Practice Doctoral ¹³					
Non-Resident, Full-Time					
Tuition	\$21,844.50	\$22,295.50	\$21,844.50	\$22,295.50	
Mandatory Fees	674.50	674.50	128.50	128.50	
Total	\$22,519.00	\$22,970.00	\$21,973.00	\$22,424.00	
Non-Resident, Part-Time (Per Credit Hour)					
Tuition	\$2,427.00	\$2,478.00	\$2,427.00	\$2,478.00	
Mandatory Fees	56.00	56.00	15.00	15.00	
Total	\$2,483.00	\$2,534.00	\$2,442.00	\$2,493.00	

UNIVERSITY OF KENTUCKY

Effective Fall 2020	Annual Full-	Annual Full-Time Rates ¹⁴	
	2019-20	2020-21	
Dentistry ¹⁵			
Resident			
Tuition	\$33,704.00	\$34,058.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$35,228.00	\$35,582.00	
Non-Resident			
Tuition	\$73,653.00	\$75,160.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$75,177.00	\$76,684.00	
Reduced Curriculum Load			
Resident			
Tuition	\$16,852.00	\$17,029.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$18,376.00	\$18,553.00	
Non-Resident			
Tuition	\$36,827.00	\$37,580.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$38,351.00	\$39,104.00	
Doctor of Pharmacy ¹⁶			
Resident			
Tuition	\$26,814.00	\$27,098.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$28,338.00	\$28,622.00	

UNIVERSITY OF KENTUCKY

Effective Fall 2020	Annual Full-	Γime Rates ¹⁴
	2019-20	2020-21
Doctor of Pharmacy ¹⁶		
Non-Resident		
Tuition	\$51,107.00	\$52,162.00
Mandatory Fees	1,524.00	1,524.00
Total	\$52,631.00	\$53,686.00
Reduced Curriculum Load		
Resident		
Tuition	\$13,407.00	\$13,549.00
Mandatory Fees	1,524.00	1,524.00
Total	\$14,931.00	\$15,073.00
Non-Resident		
Tuition	\$25,554.00	\$26,081.00
Mandatory Fees	1,524.00	1,524.00
Total	\$27,078.00	\$27,605.00
Doctorate of Physical Therapy ¹⁷		
Resident		
Tuition	\$20,242.00	\$20,460.00
Mandatory Fees	1,524.00	1,524.00
Total	\$21,766.00	\$21,984.00
Non-Resident		
Tuition	\$43,536.00	\$43,536.00
Mandatory Fees	1,524.00	1,524.00
Total	\$45,060.00	\$45,060.00

UNIVERSITY OF KENTUCKY

Effective Fall 2020	Annual Full-	Annual Full-Time Rates ¹⁴	
	2019-20	2020-21	
Doctorate of Physical Therapy ¹⁷			
Reduced Curriculum Load			
Resident			
Tuition	\$8,097.00	\$8,184.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$9,621.00	\$9,708.00	
Non-Resident			
Tuition	\$17,415.00	\$17,415.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$18,939.00	\$18,939.00	
Law ¹⁸			
Resident			
Tuition	\$23,199.00	\$23,445.00	
Mandatory Fees	1,524.00_	1,524.00	
Total	\$24,723.00	\$24,969.00	
Non-Resident			
Tuition	\$48,828.00	\$49,836.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$50,352.00	\$51,360.00	
Reduced Curriculum Load			
Resident			
Tuition	\$11,599.50	\$11,722.50	
Mandatory Fees	1,524.00_	1,524.00	
Total	\$13,123.50	\$13,246.50	

UNIVERSITY OF KENTUCKY

Effective Fall 2020	Annual Full-	Annual Full-Time Rates ¹⁴	
	2019-20	2020-21	
Law ¹⁸			
Reduced Curriculum Load			
Non-Resident Non-Resident			
Tuition	\$24,414.00	\$24,918.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$25,938.00	\$26,442.00	
Medicine ¹⁹			
Entering Class - Fall 2016			
Resident			
Tuition	\$36,192.00	\$36,192.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$37,716.00	\$37,716.00	
Non-Resident			
Tuition	\$64,337.00	\$64,337.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$65,861.00	\$65,861.00	
Entering Class - Fall 2017			
Resident			
Tuition	\$36,948.00	\$36,948.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$38,472.00	\$38,472.00	

UNIVERSITY OF KENTUCKY

Effective Fall 2020	Annual Full-	Annual Full-Time Rates ¹⁴	
	2019-20	2020-21	
Medicine ¹⁹			
Entering Class - Fall 2017			
Non-Resident			
Tuition	\$66,476.00	\$66,476.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$68,000.00	\$68,000.00	
Entering Class - Fall 2018			
Resident			
Tuition	\$37,396.00	\$37,396.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$38,920.00	\$38,920.00	
Non-Resident			
Tuition	\$68,124.00	\$68,124.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$69,648.00	\$69,648.00	
Entering Class - Fall 2019			
Resident			
Tuition	\$38,518.00	\$38,518.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$40,042.00	\$40,042.00	
Non-Resident			
Tuition	\$70,849.00	\$70,849.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$72,373.00	\$72,373.00	

UNIVERSITY OF KENTUCKY

Effective Fall 2020	Annual Full-	Annual Full-Time Rates ¹⁴	
	2019-20	2020-21	
Medicine ¹⁹			
Entering Class - Fall 2020			
Resident			
Tuition		\$38,938.00	
Mandatory Fees		1,524.00	
Total		\$40,462.00	
Non-Resident			
Tuition		\$72,330.00	
Mandatory Fees		1,524.00	
Total		\$73,854.00	
Reduced Curriculum Load			
Resident			
Tuition	\$19,259.00	\$19,469.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$20,783.00	\$20,993.00	
Non-Resident			
Tuition	\$35,425.00	\$36,165.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$36,949.00	\$37,689.00	

UNIVERSITY OF KENTUCKY

Effective Fall 2020	Annual Full-1	Annual Full-Time Rates ¹⁴	
	2019-20	2020-21	
Master of Science in Accounting ²⁰			
One-Year, Full-Time			
Resident			
Tuition	\$21,000.00	\$21,233.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$22,524.00	\$22,757.00	
Non-Resident			
Tuition	\$29,000.00	\$29,606.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$30,524.00	\$31,130.00	
Reduced Curriculum Load			
Resident			
Tuition	\$7,000.00	\$7,078.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$8,524.00	\$8,602.00	
Non-Resident			
Tuition	\$9,667.00	\$9,869.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$11,191.00	\$11,393.00	

UNIVERSITY OF KENTUCKY

Effective Fall 2020	Full Progra	Full Program Rates ¹⁴	
	2019-20	2020-21	
Master in Business Administration ²¹			
One-Year, Full-Time			
Resident			
Tuition	\$33,893.00	\$34,264.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$35,417.00	\$35,788.00	
Non-Resident			
Tuition	\$39,963.00	\$40,798.00	
Mandatory Fees	1,524.00	1,524.00	
Total	\$41,487.00	\$42,322.00	
Professional Evening Two-Years, Full-Time			
Entering Class - Fall 2019			
Resident			
Tuition	\$33,839.00	\$33,839.00	
Mandatory Fees	2,698.00	2,698.00	
Total	\$36,537.00	\$36,537.00	
Non-Resident			
Tuition	\$39,907.00	\$39,907.00	
Mandatory Fees	2,698.00	2,698.00	
Total	\$42,605.00	\$42,605.00	
Entering Class - Fall 2020			
Resident			
Tuition		\$34,215.00	
Mandatory Fees		2,698.00	
Total		\$36,913.00	

UNIVERSITY OF KENTUCKY

Effective Fall 2020	Full Progra	Full Program Rates ¹⁴	
	2019-20	2020-21	
Master in Business Administration ²¹			
Professional Evening Two-Years, Full-Time			
Entering Class - Fall 2020			
Non-Resident			
Tuition		\$40,741.00	
Mandatory Fees		2,698.00	
Total		\$43,439.00	
Professional Evening Three-Years, Part-Time			
Entering Class - Fall 2018			
Resident			
Tuition	\$32,400.00	\$32,400.00	
Mandatory Fees	2,016.00	2,016.00	
Total	\$34,416.00	\$34,416.00	
Non-Resident			
Tuition	\$37,919.00	\$37,919.00	
Mandatory Fees	2,016.00	2,016.00	
Total	\$39,935.00	\$39,935.00	
Entering Class - Fall 2019			
Resident			
Tuition	\$33,873.00	\$33,873.00	
Mandatory Fees	2,016.00	2,016.00	
Total	\$35,889.00	\$35,889.00	

UNIVERSITY OF KENTUCKY

2020-21 Tuition and Mandatory Fee Rates^{1, 2, 3, 4, 5, 6}

Effective Fall 2020		Full Program Rates ¹⁴		
	2019-20	2020-21		
Master in Business Administration ²¹				
Professional Evening Three-Years, Part-Time				
Entering Class - Fall 2019				
Non-Resident Non-Resident				
Tuition	\$39,941.00	\$39,941.00		
Mandatory Fees	2,016.00	2,016.00		
Total	\$41,957.00	\$41,957.00		
Entering Class - Fall 2020				
Resident				
Tuition		\$34,249.00		
Mandatory Fees		2,016.00		
Total		\$36,265.00		
Non-Resident Non-Resident				
Tuition		\$40,776.00		
Mandatory Fees		2,016.00		
Total		\$42,792.00		
UK-UofL Joint Executive Master in Business Administration ²² (17 months)	\$67,500.00	\$67,500.00		

UNIVERSITY OF KENTUCKY

Notes:

- 1 The applicable tuition and mandatory fee rates are determined at the time charges are assessed based on the student's primary academic program, including students concurrently pursuing multiple degrees and/or certificates. Course and program fees are not included in the above rates.
- 2 Unless stated otherwise, the full-time per semester rates are charged to undergraduate students enrolled for 12 or more credit hours and graduate and professional practice doctoral students enrolled for nine or more credit hours. Part-time students are charged on a per credit hour basis. Students considered full-time for financial aid and reporting purposes, but with less than full-time credit hours, (e.g., graduate students in residency status) are assessed on a per-credit hour basis.
 - Undergraduate courses offered fully online (i.e., Internet, web-based delivery mode) are assessed using the Undergraduate Online Learning Tuition Rate. These courses are assessed tuition and mandatory fees per credit hour, separate and in addition to tuition and mandatory fees for any other courses. There is no full-time tuition cap for undergraduate online courses. The Undergraduate Online Learning Tuition Rate is the same for resident and non-resident undergraduate students. In addition to tuition and mandatory fees, a \$10 per credit hour Distance Learning Fee is assessed for all courses offered fully online.
- 3 Students enrolled in courses offered through distance learning such as fully online (i.e., Internet, web-based delivery mode), off-campus, TV courses, and compressed video are assessed a \$10 per credit hour Distance Learning Fee in addition to tuition, mandatory fees, and any other course-specific fees.
- 4 Mandatory fees are assessed based on the student's full-time or part-time status, course delivery mode(s), and whether the student is enrolled in at least one on-campus course. A course is considered on-campus if it requires regular or periodic physical attendance on campus for instruction and/or assessment. The delivery modes for an on-campus course may include, but are not limited to, traditional classroom, hybrid (e.g., traditional classroom and Internet, web-based), compressed video, or satellite courses. Unless stated elsewhere, students are assessed a maximum \$674.50 for mandatory fees per term.

The Annual Full-Time Rates for graduate and professional programs include mandatory fees totaling \$1,524 for the full academic year and provide year-round access to services provided by University Health Service. The Full Program Rates for graduate programs include mandatory fees for all terms covered by the applicable program.

If a student wishes to participate in any activity supported by a mandatory fee that has not been assessed, the student must pay the total mandatory fees for the semester, except as follows. Part-time students and students enrolled in all off-campus courses may pay the Student Health Fee and the Student Wellness Fee to access University Health Sciences. Students enrolled in programs within the colleges of Dentistry, Health Sciences, Medicine, Nursing, Pharmacy, and Public Health are assessed the Student Health and the Student Wellness Mandatory Fees regardless of the location of courses. Students enrolled in programs within the College of Medicine will be assessed all mandatory fees regardless of the location of the courses.

Pursuant to the Memorandum of Agreement with the Kentucky Community and Technical College System, students enrolled at the Bluegrass Community and Technical College (BCTC) may select and pay for specific services from the list of mandatory fees. However, all mandatory fees will be assessed BCTC students that reside in University of Kentucky student housing.

- 5 Unless stated otherwise, graduate and professional program students enrolled exclusively in online courses (i.e., Internet, web-based delivery mode) will be assessed tuition using the applicable resident rate, regardless of residency status.
- 6 The President, or his delegate, may interpret the application of these rates on an individual student basis in extraordinary circumstances. In periods of public health emergencies or other large-scale disruptions, the President, or his delegate may also interpret the application of these rates in accordance with the University's response to such disruptions.
- Tower-division undergraduate students (freshmen and sophomores) enrolled in the UK College of Engineering Extended Campus Program Paducah are assessed tuition and mandatory fees based upon the West Kentucky Community and Technical College's tuition and fee rates. Upper-division undergraduate students (juniors and seniors) enrolled in the UK College of Engineering Extended Campus Program Paducah are assessed the applicable UK rates. Non-resident undergraduate students from select contiguous counties in Illinois (Massac, Alexander, and Pulaski) that are enrolled in this program are eligible for the applicable Kentucky resident rates.

Undergraduate students in the BCTCblue+ Program may enroll in up to 12 credit hours (no more than four courses) during the fall and spring semesters at the current Kentucky Community and Technical College System tuition rate plus associated University of Kentucky mandatory fees and any applicable course fees. For more information visit: https://bluegrass.kctcs.edu/current-students/academic-resources/transfer-information.aspx

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Notes:

- 8 Active U.S. Armed Forces military personnel who qualify for the Armed Forces Tuition Assistance (TA) program through Title X are eligible for the Active Military Tuition Rate. Eligible students are assessed tuition and mandatory fees per credit hour for undergraduate courses. There is no full-time tuition cap for the Active Military Tuition Rate. The Active Military Tuition Rate is the same for resident and non-resident undergraduate students.
- 9 The University of Kentucky is a participating institution in the Kentucky Higher Education Assistance Authority (KHEAA) Dual Credit Scholarship Program. Through this program high school student can enroll in a college course(s) and receive credit from both the high school and the university. Students that attend select network high schools have access to UK Dual Credit courses through the UK Next Generation Scholarship Program. As a participating institution, UK assesses eligible students the established statewide dual credit tuition rate, which is one-third of the KCTCS hourly tuition rate (\$58 per credit hour for the 2019-2020 academic year). In addition, the University does not charge any additional fees to dual credit students such as lab fees, special equipment and admission or application fees.
- 10 Students pursuing the following graduate degrees are assessed tuition and mandatory fees based on the applicable per credit hour rate for all attempted credit hours, regardless of full-time or part-time status:
 - · Master of Science in Finance
 - Master of Forensic Toxicology and Analytical Genetics
- 11 The "Master or Graduate Certificate, Professional" tuition and mandatory fee rates are assessed to students enrolled in the following master and graduate certificate programs:
 - Applied Statistics
 - Digital Mapping
 - · Diplomacy and International Commerce
 - Diversity and Inclusion
 - Liberal Studies
 - Public Financial Management
 - Teaching English as a Second Language
 - Teaching World Languages
- 12 The "Master or Graduate Certificate, Health Professional" tuition and mandatory fee rates are assessed to students enrolled in the following programs:
 - Graduate Certificate in Applied Nutrition and Culinary Medicine
 - · Master of Science in Nursing in Healthcare Systems Leadership
 - · Master of Science in Physician Assistant Studies
 - · Master of Science in Radiological Medical Physics
- 13 The "Professional Practice Doctoral" tuition and mandatory fee rates are assessed to students enrolled in doctoral programs offered by the following colleges:
 - Nursing
 - Public Health (excluding Physical Therapy)
- 14 Unless otherwise publicized, students enrolled in programs with Annual Full-Time Rates or Full Program Rates are assessed tuition and mandatory fees semi-annually for all terms within the same academic year. The Academic Year (AY) 2020-21 rates are effective July 2020.
- 15 Half-time tuition and mandatory fee rates for AY 2020-21 of \$18,553 for resident students and \$39,104 for non-resident students are established for those dental students who have been approved by the Dean of the College of Dentistry to have a reduced curriculum load.
- 16 Half-time tuition and mandatory fee rates for AY 2020-21 of \$15,073 for resident students and \$27,605 for non-resident students are established for those pharmacy students who have been approved by the Dean of the College of Pharmacy to have a reduced curriculum load.

UNIVERSITY OF KENTUCKY

Notes:

- 17 Students pursuing the Doctor of Physical Therapy are assessed tuition in three installments (one-fifth for the summer term and two-fifths for the fall and spring terms). Mandatory fees are assessed in two installments (fall and spring terms). Half-time tuition and mandatory fee rates for AY 2020-21 of \$11,754 for resident students and \$23,292 for non-resident students are established for those students who have been approved by the Dean of the College of Health Sciences to have a reduced curriculum load.
- 18 Part-time enrollment in the J. David Rosenberg College of Law is permitted only with prior approval of the J. David Rosenberg College of Law Associate Dean for Academic Affairs and is granted only for extraordinary circumstances. Half-time tuition and mandatory fee rates for AY 2020-21 of \$13,246.50 for resident students and \$26,442.00 for non-resident students are established for those students who have been approved for part-time enrollment.
- 19 The College of Medicine tuition and mandatory fee rates are "locked-in" for each entering class cohort. The total of the assessed rates does not change while students are enrolled in the program. Reduced curriculum tuition and fee rates for AY 2020-21 of \$20,993 for resident students and \$37,689 for non-resident students are established for those medical students who have been approved by the College of Medicine Student Progress and Promotion Committee to have a reduced curriculum load.
- 20 Students pursuing the Master of Science in Accounting are assessed tuition and mandatory fees in three installments (fall, spring, and summer terms) for the 11-month program. The Becker CPA Review Course is optional and not included in the Full-Time Rates. Reduced tuition and mandatory fee rates for AY 2020-21 of \$8,602.00 for resident students and \$11,393 for non-resident students are established for those students who have been approved by the Dean of the Gatton College of Business and Economics to have a reduced curriculum load.
- 21 The Master of Business Administration tuition and mandatory fee rates are based on the program duration. The rates are assessed in installments throughout the duration of the program. Tuition for the one-year program is assessed in three installments (one-fifth for the summer term and two-fifths for the fall and spring terms). Mandatory fees are assessed in two installments (fall and spring terms). Tuition and mandatory fees for the two-year and three-year programs are assessed each semester based on course load.
- 22 The UK-UofL Joint Executive Master in Business Administration rate is assessed to resident and non-resident students and reflects the total price of the program including tuition, mandatory fees, and program fee. The rate is apportioned to each institution.

Mandatory Student Fees UNIVERSITY OF KENTUCKY

Effective Fall 2020 Per Semester Rates - Full Time	Students wit One On-Camp Undergraduate	ous Course	Students with No On-Campus Courses Undergraduate and Graduate		Description of Fee
	2019-20	2020-21	2019-20	2020-21	
Mandatory Fee					
Campus Modernization - Enhancing the Core	\$6.00	\$6.00	\$0.00	\$0.00	Funds are used to rehabilitate, renovate and modernize existing facilities to support academic and other student success goals
Center for Community Outreach	\$4.00	\$4.00	\$0.00	\$0.00	Funds are used to foster the development of student leaders who make a difference in their communities
Diversity Fee	\$6.00	\$6.00	\$6.00	\$6.00	Funds are used to promote student awareness, content knowledge and understanding of ways individuals and groups interact and learn, including curricular and co-curricular programming that fosters the compelling interest in the educational benefit of diversity and inclusion among UK students
Environmental Stewardship	\$4.00	\$4.00	\$4.00	\$4.00	Funds support UK student exposure to community outreach, training and service opportunities focused on the environment
Gatton Student Center	\$131.25	\$131.25	\$0.00	\$0.00	Funds support the operating costs of the Gatton Student Center
Gatton Student Center Renovation	\$81.00	\$81.00	\$0.00	\$0.00	Funds support the renovation and expansion of the Gatton Student Center
International Study Abroad	\$6.75	\$6.75	\$0.00	\$0.00	Funds are utilized for financial support (including scholarships) to increase affordability of study abroad opportunities for UK students and for infrastructure to support Education Abroad activities
Johnson Center	\$80.00	\$80.00	\$0.00	\$0.00	Funds provide recreation and wellness opportunities to UK students as well as access to the Johnson Wellness and Campus Recreation Center

Mandatory Student Fees UNIVERSITY OF KENTUCKY

Effective Fall 2020 Per Semester Rates - Full Time	Students wit One On-Camp Undergraduate	ous Course	Students with No On-Campus Courses Undergraduate and Graduate		Description of Fee
Mandatory Fee (cont.)	2019-20	2020-21	2019-20	2020-21	
Kentucky Kernel	\$2.00	\$2.00	\$2.00	\$2.00	Funds support the operating costs associated with the campus student newspaper (Kentucky Kernel)
Student Activities Board	\$16.25	\$16.25	\$0.00	\$0.00	Funds support student clubs and organizations and cultural events including plays, musical bands, guest speakers and other similar events
Student Government Association	\$12.00	\$12.00	\$12.00	\$12.00	Funds support the UK Student Government Association, which serves to collectively represent the student voice of the university
Student Health Fee	\$160.00	\$160.00	\$0.00	\$0.00	Funds subsidize a wide variety of health services to students at no additional or low cost. Examples include primary care, behavioral health, nursing services and education and wellness services
Student Involvement	\$27.25	\$27.25	\$0.00	\$0.00	Funds support a variety of opportunities for involvement and leadership to create a vibrant campus life experience for all students. Examples include campus programming, Greek life, leadership development, financial literacy and student clubs
Student Services	\$13.50	\$13.50	\$0.00	\$0.00	Funds support services that benefit students beyond the classroom, such as social and cultural programs related to campus life and campus community, as well as educational and career support opportunities
Student Wellness	\$15.00	\$15.00	\$0.00	\$0.00	Funds support counseling services to support student growth and assist students with mental health, academic and other personal concerns that may interfere with academic performance or a sense of personal well-being

Mandatory Student Fees

UNIVERSITY OF KENTUCKY

Effective Fall 2020 Per Semester Rates - Full Time	Students wit One On-Cam _l Undergraduate	ous Course	Students with No On-Campus Courses Undergraduate and Graduate		Description of Fee
Mandatory Fee (cont.)	2019-20	2020-21	2019-20	2020-21	
Technology	\$99.00	\$99.00	\$99.00	\$99.00	Funds support the technology infrastructure to assist students in achieving academic goals. Examples include classroom technology, technology-aided learning, dedicated IT support, maintenance and software support
Transportation Services	\$5.00	\$5.00	\$0.00	\$0.00	Funds support transportation services that enhance student mobility to, from and around campus, such as campus transit, on demand late night ride service and bike and pedestrian enhancements
WRFL Student Radio	\$5.50	\$5.50	\$5.50	\$5.50	Funds support operating costs of WRFL student radio, an educational radio station and UK student organization
GRAND TOTAL	\$674.50	\$674.50	\$128.50	\$128.50	

Note:

¹⁾ Full-time students with a primary major in Dentistry, Pharmacy, Doctorate of Physical Therapy, Law, Medicine, and Master in Business Administration are assessed an annualized health fee.

²⁾ An "on-campus course" is defined as one that has an instructional and/or assessment component that is required to occur on campus.

Mandatory Student Fees

UNIVERSITY OF KENTUCKY

Students with at Least Students with No Effective Fall 2020 One On-Campus Course **On-Campus Courses** Per Credit Hour - Part Time Undergraduate Graduate Undergraduate Graduate 2019-20 2020-21 2019-20 2020-21 2019-20 2020-21 2019-20 2020-21 **Mandatory Fee** Campus Modernization - Enhancing the Core \$0.50 \$0.50 \$0.70 \$0.70 \$0.00 \$0.00 \$0.00 \$0.00 Center for Community Outreach \$0.35 \$0.00 \$0.00 \$0.35 \$0.45 \$0.45 \$0.00 \$0.00 Diversity Fee \$0.50 \$0.50 \$0.70 \$0.70 \$0.50 \$0.50 \$0.70 \$0.70 Environmental Stewardship \$0.35 \$0.35 \$0.45 \$0.45 \$0.35 \$0.35 \$0.45 \$0.45 Gatton Student Center \$0.00 \$0.00 \$11.35 \$11.35 \$14.95 \$14.95 \$0.00 \$0.00 Gatton Student Center Renovation \$6.80 \$6.80 \$9.00 \$9.00 \$0.00 \$0.00 \$0.00 \$0.00 International Study Abroad \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 Johnson Center \$6.70 \$6.70 \$8.90 \$8.90 \$0.00 \$0.00 \$0.00 \$0.00 \$0.15 Kentucky Kernel \$0.15 \$0.15 \$0.25 \$0.25 \$0.15 \$0.25 \$0.25 Student Activities Board \$1.40 \$1.40 \$1.85 \$1.85 \$0.00 \$0.00 \$0.00 \$0.00 Student Government Association \$1.00 \$1.00 \$1.40 \$1.40 \$1.00 \$1.00 \$1.40 \$1.40 Student Health Fee \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 Student Involvement \$2.30 \$2.30 \$3.05 \$3.05 \$0.00 \$0.00 \$0.00 \$0.00 Student Services \$1.15 \$1.15 \$1.50 \$1.50 \$0.00 \$0.00 \$0.00 \$0.00

Mandatory Student Fees

UNIVERSITY OF KENTUCKY

Effective Fell 0000		Students with at Least				Students with No			
Effective Fall 2020 Per Credit Hour - Part Time	Undergr	One On-Campo Undergraduate		Graduate		On-Campu Undergraduate		Graduate	
	2019-20	2020-21	2019-20	2020-21	2019-20	2020-21	2019-20	2020-21	
Mandatory Fee (cont.)									
Student Wellness	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Technology	\$8.50	\$8.50	\$11.55	\$11.55	\$8.50	\$8.50	\$11.55	\$11.55	
Transportation Services	\$0.45	\$0.45	\$0.60	\$0.60	\$0.00	\$0.00	\$0.00	\$0.00	
WRFL Student Radio	\$0.50	\$0.50	\$0.65	\$0.65	\$0.50	\$0.50	\$0.65	\$0.65	
GRAND TOTAL	\$42.00	\$42.00	\$56.00	\$56.00	\$11.00	\$11.00	\$15.00	\$15.00	

Note:

- 1) Full-time students with a primary major in Dentistry, Pharmacy, Doctorate of Physical Therapy, Law, Medicine, and Master in Business Administration are assessed an annualized health fee.
- 2) An "on-campus course" is defined as one that has an instructional and/or assessment component that is required to occur on campus.
- 3) See description of mandatory fees on pages 62 to 64.

Effective Fall 2020	Per Semester Fall and Spring Rates			
	2019-20	2020-21		
2-Person Suite (UK The University Inn)				
Per Person	\$3,750.00	\$3,863.00		
2-Person Suite (P3 Converted Resident Advisor Units)				
Per Person	\$3,750.00	\$3,863.00		
4-Person Suite (UK Premium Type A Units)				
Per Person	\$3,750.00	\$3,863.00		
4-Person Suite (P3 Type A Units)				
Per Person	\$3,990.00	\$4,110.00		
2-Bedroom Suite (UK Premium and P3 Type B Units)				
Per Person	\$4,548.00	\$4,684.00		
4-Bedroom Suite (P3 Type C Units)				
Per Person	\$4,912.00	\$5,059.00		
2-Bedroom Deluxe Suite (P3 Type D Units)				
Per Person	\$5,011.00	\$5,161.00		
4-Bedroom, 2-Bath Deluxe Apartment (P3 Type E Units - University Flats) ²				
Per Person	\$5,015.00	\$5,165.00		
2-Bedroom, 2-Bath Deluxe Apartment (P3 Type F Units - University Flats) ²				
Per Person	\$5,106.00	\$5,259.00		
UK Greek				
Double	\$3,100.00	\$3,193.00		
Single	\$4,650.00	\$4,790.00		
Additional Break Housing Fees (Blazer, Smith, Wildcat Coal Lodge, and Woodland Glen IV) ³				
Per Semester	\$82.00	\$84.00		
Early Move-in Daily Rate	\$25.00	\$26.00		

UNIVERSITY OF KENTUCKY

Effective Summer 2020

	Summer 2020	Summer 2021
UK Summer School Housing		
12-Week Summer School Session		
2-Bedroom Suite	\$2,163.00	\$2,228.00
1-Bedroom Suite	\$2,627.00	\$2,706.00
Monthly Summer Housing⁴		
2-Bedroom Suite	\$721.00	\$743.00
1-Bedroom Suite	\$876.00	\$902.00
Daily Rate		
2-Bedroom Suite	\$24.00	\$25.00
1-Bedroom Suite	\$29.00	\$30.00

Apartment Housing		
Effective July 1, 2020	Per Mont	th
	2019-20	2020-21
Graduate Housing		
University Flats Graduate (P3)		
Studio	\$986.00	\$1,016.00
1-Bedroom	\$1,101.00	\$1,134.00
Greg Page Stadium View Family Apartments (UK)		
2-Bedroom	\$777.00	\$793.00
Shawneetown (UK)		
Efficiency	\$603.00	\$615.00
1-Bedroom	\$698.00	\$712.00
2-Bedroom	\$777.00	\$793.00
Lexington Theological Seminary (UK)		
625 South Limestone		
Efficiency	\$603.00	\$615.00
1-Bedroom	\$698.00	\$712.00
2-Bedroom	\$822.00	\$822.00
633 Maxwelton Court		
Townhome	\$1,083.00	\$1,083.00
Roselle (Graduate)		
Single Room	\$584.00	\$602.00
Specialty Apartments		
German House (UK)		
Single Room	\$678.00	\$678.00
1-Bedroom Apartment	\$779.00	\$779.00

UNIVERSITY OF KENTUCKY

Apartment Housing		
Effective July 1, 2020	Per Mont	th
	2019-20	2020-21
Specialty Apartments		
Specialty Apartments (UK)		
1-Bedroom (Patterson Hall)	\$743.00	\$758.00
Daily Rate	\$32.00	\$33.00
Studio 1-Bedroom (Patterson Hall)	\$822.00	\$838.00
Daily Rate	\$32.00	\$33.00
2-Bedroom (Roselle and Ingels)	\$1,061.00	\$1,082.00
Daily Rate	\$42.00	\$43.00

Notes:

- 1 University-constructed housing is designated with 'UK'. Housing constructed and managed as part of the public-private partnership is designated with 'P3'.
- 2 University Flats and Boyd Hall are available during all academic recesses of the university to accommodate students who require housing during these periods.
- 3 Additional break housing fees are charged for Blazer, Smith, Wildcat Coal Lodge, and Woodland Glen IV to accommodate students who require housing during all academic recesses of the university.
- 4 Monthly Summer Housing is available during summer break in a designated summer housing building for students enrolled in the preceding spring term or the following fall term, but not enrolled in summer school.

Dining Rates

UNIVERSITY OF KENTUCKY

Effective Fall 2020

2019-20 Per Semester

2020-21 Per Semester

	Avg. Meals Per Week or Semester (Block)	Flex Dollars	Rate	Avg. Meals Per Week or Semester (Block)	Flex Dollars	Rate
Minimum Plan:	10 per week	\$75	\$1,575	10 per week	\$75	\$1,630
Optional Plans:	All Access Blue All Access White*	\$250 \$400	\$2,035 \$2,140	All Access Blue All Access White*	\$250 \$400	\$2,100 \$2,200
	150 RA	\$500	\$1,545	150 RA	\$500	\$1,590

Notes:

Dining will offer four dining plans - one minimum plan and three optional plans, to students living on-campus during FY 2020-21. These dining plans provide from ten meals per week to unlimited servings per week. One block plan of 150 meals per semester is available only for Resident Advisors (RA).

Each dining plan also includes 'Flex Dollars.' Flex dollars can be used to purchase a la carte items at any of the more than 30 dining locations across campus. Flex dollars may be carried over from the fall to spring semester.

^{*}Default Dining Plan

Athletic Event Ticket Prices

UNIVERSITY OF KENTUCKY

	Studer	nt Cost
	2019-20	2020-21
Baseball	Free with ID	Free with ID
Football	\$11.00	\$11.00
Golf	No charge	No charge
Gymnastics	Free with ID	Free with ID
Men's Basketball	\$11.00	\$11.00
Men's Soccer	Free with ID	Free with ID
Men's Tennis	No charge	No charge
Rifle	No charge	No charge
Softball	Free with ID	Free with ID
Swimming and Diving	No charge	No charge
Track and Field Indoor	No charge	No charge
Track and Field Outdoor	Free with ID	Free with ID
Volleyball	Free with ID	Free with ID
Women's Basketball	Free with ID	Free with ID
Women's Soccer	Free with ID	Free with ID
Women's Tennis	No charge	No charge

Notes

Football and Men's Basketball student tickets will cost \$11 each when purchased as single game tickets.

Parking Permit Rates

UNIVERSITY OF KENTUCKY

2019-20 2020-21

	Per	Per	Per		Per	Per	Per	
Permit Type	Month	Semester	Year	Other	Month	Semester	Year	Other
ADA Accessible (student)	\$40.00	\$160.00	\$320.00		\$40.00	\$160.00	\$320.00	
Academic-E	\$40.00	\$160.00	\$320.00		\$40.00	\$160.00	\$320.00	
Commuter-C	\$40.00	\$160.00	\$320.00		\$40.00	\$160.00	\$320.00	
Residential-R	\$60.00	\$240.00	\$480.00		\$60.00	\$240.00	\$480.00	
Periphery-K	\$34.00	\$136.00	\$272.00		\$34.00	\$136.00	\$272.00	
Remote-X	\$20.00	\$80.00	\$160.00		\$20.00	\$80.00	\$160.00	
Off-Peak (Evening)-O	\$20.00	\$80.00	\$160.00		\$20.00	\$80.00	\$160.00	
Motorcycle/Moped-M	\$13.50	\$54.00	\$108.00		\$13.50	\$54.00	\$108.00	
Donovan Scholar-E	\$40.00	\$160.00	\$320.00		\$40.00	\$160.00	\$320.00	
Limited-L	\$7.00	\$28.00	\$56.00		\$7.00	\$28.00	\$56.00	
Summer		(Sum	mer 2020)	\$10.00/week		(Sum	mer 2021)	\$10.00/week
Day Pass				\$4.00/day				\$4.00/day

2020-21 Fines:

Violations of the university's Vehicle, Parking, and Permit Regulations will generally result in a \$25 fine. However, violations involving improper application or use of a permit carry a \$175 fine. Improper application or use of a temporary permit, unauthorized parking in an ADA accessible space, and unauthorized parking in UK HealthCare patient and visitor parking carry a \$100 fine. Parking in a fire lane will result in a \$75 fine. Impoundments result in a \$100 fine for vehicle tows and \$60 for vehicle immobilization. Impoundment storage fees are \$25 per day.

College/Unit	Course / Description	Assessment	2019-20	2020-21
PROVOST	·			
Agriculture				
Agricultural Biotechnology	ABT 120	Per Course	\$50.00	\$50.00
	ABT 495	Per Course	\$200.00	\$200.00
Animal and Food Sciences	ASC 101	Per Course	\$51.50	\$51.50
	ASC 102	Per Course	\$75.00	\$75.00
	ASC 300	Per Course	\$50.00	\$50.00
	ASC 310	Per Course	\$50.00	\$50.00
	ASC 320	Per Course	\$30.00	\$30.00
	ASC 362	Per Course	\$45.00	\$45.00
	ASC 364	Per Course	\$25.00	\$25.00
	ASC 380	Per Course	\$50.00	\$50.00
	ASC 382	Per Course	\$50.00	\$50.00
	ASC 388	Per Course	\$51.50	\$51.50
	ASC 404G	Per Course	\$50.00	\$50.00
	ASC 406	Per Course	\$50.00	\$50.00
	ASC 408G	Per Course	\$50.00	\$50.00
	ASC 410G	Per Course	\$53.00	\$53.00
	ASC 420G	Per Course	\$75.00	\$75.00
	ASC 680	Per Course	\$50.00	\$50.00
	ASC/FSC 630	Per Course	\$50.00	\$50.00
	EQM 105	Per Course	\$100.00	\$100.00
	EQM 399	Per Course	\$50.00	\$50.00
	FSC 304	Per Course	\$50.00	\$50.00
	FSC 306	Per Course	\$53.00	\$53.00
	FSC 430	Per Course	\$50.00	\$50.00
	FSC 434	Per Course	\$50.00	\$50.00
	FSC 530	Per Course	\$50.00	\$50.00
	FSC 535	Per Course	\$51.50	\$51.50
	FSC 536	Per Course	\$53.00	\$53.00
	FSC 538	Per Course	\$75.00	\$75.00
	FSC 638	Per Course	\$51.50	\$51.50
Biosystems and Agricultural Engineering	AEN 252	Per Course	\$52.50	\$52.50
	AEN 341	Per Course	\$100.00	\$100.00
	TSM 252	Per Course	\$52.50	\$52.50

College/Unit	Course / Description	Assessment	2019-20	2020-21
Agriculture (cont.)	·			
Biosystems and Agricultural Engineering (cont.)	TSM 341	Per Course	\$100.00	\$100.00
Dietetics and Human Nutrition	DHN 302	Per Course	\$75.00	\$75.00
	DHN 304	Per Course	\$60.00	\$60.00
	DHN 342	Per Course	\$75.00	\$75.00
	DHN 514	Per Course	\$75.00	\$75.00
	DHN 520	Per Course	\$72.00	\$72.00
	DHN 522	Per Course	\$72.00	\$72.00
	DHN 524	Per Course	\$72.00	\$72.00
	DHN 526	Per Course	\$72.00	\$72.00
	DHN 528	Per Course	\$72.00	\$72.00
	DHN 530	Per Course	\$72.00	\$72.00
Forestry	FOR 200	Per Course	\$25.00	\$25.00
	FOR 219	Per Course	\$50.00	\$50.00
	FOR 221	Per Course	\$25.00	\$25.00
	FOR 250	Per Course	\$25.00	\$25.00
	FOR 255	Per Course	\$10.30	\$10.30
	FOR 286	Per Course	\$200.00	\$200.00
	FOR 310	Per Course	\$80.00	\$80.00
	FOR 340	Per Course	\$50.00	\$50.00
	FOR 350	Per Course	\$50.00	\$50.00
	FOR 356	Per Course	\$368.00	\$368.00
	FOR 357	Per Course	\$268.00	\$268.00
	FOR 358	Per Course	\$888.00	\$888.00
	FOR 359	Per Course	\$626.00	\$626.00
	FOR 365	Per Course	\$488.00	\$488.00
	FOR 370	Per Course	\$50.00	\$50.00
	FOR 435	Per Course	\$50.00	\$50.00
	FOR 480	Per Course	\$50.00	\$50.00
	FOR 510	Per Course	\$50.00	\$50.00
Horticulture	PLS 240	Per Course	\$118.00	\$118.00
	PLS 340	Per Course	\$168.00	\$168.00
	PLS 386	Per Course	\$26.52	\$26.52
	SAG 386	Per Course	n/a	\$26.52
	SAG 490	Per Course	\$106.09	\$106.09

College/Unit	Course / Description	Assessment	2019-20	2020-21
Agriculture (cont.)				
Landscape Architecture	LA 121	Per Course	\$75.00	\$75.00
	LA 222	Per Course	\$75.00	\$75.00
	LA 223	Per Course	\$75.00	\$75.00
	LA 324	Per Course	\$75.00	\$75.00
	LA 373	Per Course	\$75.00	\$75.00
	LA 425	Per Course	\$75.00	\$75.00
	LA 426	Per Course	\$75.00	\$75.00
Natural Resources and Environmental Science	NRE 201	Per Course	\$73.40	\$73.40
	NRE 320	Per Course	\$893.00	\$893.00
	NRE 360	Per Course	\$50.00	\$50.00
	NRE 471	Per Course	\$50.00	\$50.00
	NRE/BIO 420G	Per Course	\$50.00	\$50.00
Plant and Soil Sciences	PLS 104	Per Course	\$10.00	\$10.00
	PLS 366	Per Course	\$75.00	\$75.00
	PLS 389	Per Course	\$100.00	\$100.00
	PLS 404	Per Course	\$20.00	\$20.00
	PLS 514	Per Course	\$25.00	\$25.00
	PLS 567	Per Course	\$50.00	\$50.00
	PLS/NRE 455G	Per Course	\$25.00	\$25.00
	PLS 640	Per Course	n/a	\$100.00
Plant Pathology	PPA 400G	Per Course	\$100.00	\$100.00
	PPA 640	Per Course	\$100.00	\$100.00
Retailing and Tourism Management	HMT 308	Per Course	\$40.00	\$40.00
	HMT 360	Per Course	\$25.00	\$25.00
	HMT 420	Per Course	\$85.00	\$85.00
	MAT 120	Per Course	\$25.00	\$25.00
	MAT 237	Per Course	\$25.00	\$25.00
	MAT 515	Per Course	\$25.00	\$25.00
Arts and Sciences				
Anthropology	ANT 230	Per Course	\$25.00	\$25.00
	ANT 541	Per Course	\$25.00	\$25.00
	ANT 585	Per Course	\$75.00	\$75.00
Biology	BIO 102	Per Course	\$20.00	\$20.00
	BIO 103	Per Course	\$20.00	\$20.00

College/Unit	Course / Description	Assessment	2019-20	2020-21
Arts and Sciences (cont.)	·			
Biology (cont.)	BIO 111	Per Course	\$25.00	\$25.00
	BIO 148	Per Course	\$25.00	\$25.00
	BIO 152	Per Course	\$25.00	\$25.00
	BIO 155	Per Course	\$120.00	\$120.00
	BIO 208	Per Course	\$23.00	\$23.00
	BIO 209	Per Course	\$120.00	\$120.00
	BIO 303	Per Course	\$25.00	\$25.00
	BIO 304	Per Course	\$120.00	\$120.00
	BIO 305	Per Course	\$120.00	\$120.00
	BIO 309	Per Course	\$120.00	\$120.00
	BIO 315	Per Course	\$75.00	\$75.00
	BIO 325	Per Course	\$60.00	\$60.00
	BIO 340	Per Course	\$25.00	\$25.00
	BIO 350	Per Course	\$95.00	\$95.00
	BIO 351	Per Course	\$20.00	\$20.00
	BIO 395	Per Course	\$100.00	\$100.00
	BIO 430G	Per Course	\$60.00	\$60.00
	BIO 452G	Per Course	\$25.00	\$25.00
	BIO 510	Per Course	\$60.00	\$60.00
	BIO 530	Per Course	n/a	\$10.00
	BIO 542	Per Course	\$20.00	\$20.00
	BIO 551	Per Course	\$20.00	\$20.00
	BIO 559	Per Course	\$25.00	\$25.00
	BIO 575	Per Course	\$25.00	\$25.00
	BIO/INF 520	Per Course	\$20.00	\$20.00
Chemistry	CHE 101	Per Course	\$11.67	\$11.67
	CHE 105	Per Course	\$12.00	\$12.00
	CHE 107	Per Course	\$12.00	\$12.00
	CHE 111	Per Course	\$120.00	\$120.00
	CHE 113	Per Course	\$120.00	\$120.00
	CHE 226	Per Course	\$120.00	\$120.00
	CHE 230	Per Course	\$12.00	\$12.00
	CHE 231	Per Course	\$120.00	\$120.00
	CHE 232	Per Course	\$12.00	\$12.00

College/Unit	Course / Description	Assessment	2019-20	2020-21
Arts and Sciences (cont.)	<u> </u>			
Chemistry (cont.)	CHE 233	Per Course	\$120.00	\$120.00
	CHE 395	Per Credit Hour	\$20.00	\$20.00
	CHE 412	Per Course	\$120.00	\$120.00
	CHE 422	Per Course	\$120.00	\$120.00
	CHE 441	Per Course	\$120.00	\$120.00
	CHE 454	Per Course	\$120.00	\$120.00
	CHE 533	Per Course	\$120.00	\$120.00
	CHE 567	Per Course	\$120.00	\$120.00
Earth and Environmental Sciences	EES 110	Per Course	\$22.66	\$22.66
	EES 120	Per Course	\$22.66	\$22.66
	EES 130	Per Course	\$22.66	\$22.66
	EES 150	Per Course	\$22.66	\$22.66
	EES 151	Per Course	\$22.66	\$22.66
	EES 155	Per Course	\$22.66	\$22.66
	EES 160	Per Course	\$82.40	\$82.40
	EES 170	Per Course	\$22.66	\$22.66
	EES 185	Per Course	\$22.66	\$22.66
	EES 220	Per Course	\$82.40	\$82.40
	EES 230	Per Course	\$82.40	\$82.40
	EES 235	Per Course	\$82.40	\$82.40
	EES 295	Per Course	\$22.66	\$22.66
	EES 310	Per Course	\$22.66	\$22.66
	EES 323	Per Course	\$1,500.00	\$1,500.00
	EES 341	Per Course	\$30.00	\$30.00
	EES 350	Per Course	\$30.00	\$30.00
	EES 360	Per Course	\$82.40	\$82.40
	EES 385	Per Course	\$30.00	\$30.00
	EES 395	Per Course	\$20.60	\$20.60
	EES 401G	Per Course	\$82.40	\$82.40
	EES 420G	Per Course	\$82.40	\$82.40
	EES 450G	Per Course	\$82.40	\$82.40
	EES 461	Per Course	\$82.40	\$82.40
	EES 480	Per Course	\$30.00	\$30.00
	EES 490	Per Course	\$30.00	\$30.00

College/Unit	Course / Description	Assessment	2019-20	2020-21
Arts and Sciences (cont.)				
Earth and Environmental Sciences (cont.)	EES 511	Per Course	\$30.00	\$30.00
	EES 530	Per Course	\$30.00	\$30.00
	EES 550	Per Course	\$30.00	\$30.00
	EES 555	Per Course	\$30.00	\$30.00
	EES 560	Per Course	\$30.00	\$30.00
	EES 585	Per Course	\$30.00	\$30.00
	EES 620	Per Course	\$30.00	\$30.00
	EES 624	Per Course	\$30.00	\$30.00
	EES 626	Per Course	\$30.00	\$30.00
	EES 645	Per Course	\$30.00	\$30.00
	EES 652	Per Course	\$30.00	\$30.00
	EES 741	Per Course	\$30.00	\$30.00
English	ENG 425	Per Course	\$38.00	\$38.00
Geography	GEO 109	Per Course	\$12.00	\$12.00
	GEO 222	Per Course	\$11.00	\$11.00
	GEO 309	Per Course	\$40.00	\$40.00
	GEO 310	Per Course	\$40.00	\$40.00
	GEO 331	Per Course	\$10.00	\$10.00
	GEO 351	Per Course	\$40.00	\$40.00
	GEO 406	Per Course	\$40.00	\$40.00
	GEO 409	Per Course	\$40.00	\$40.00
	GEO 419	Per Course	\$10.00	\$10.00
	GEO 451G	Per Course	\$10.00	\$10.00
	GEO 509	Per Course	\$10.00	\$10.00
	GEO 530	Per Course	\$10.00	\$10.00
Mathematics	MA 111	Per Course	\$6.00	\$6.00
	MA 113	Per Course	\$6.00	\$6.00
	MA 123	Per Course	\$6.00	\$6.00
Physics	AST 191	Per Course	\$48.00	\$48.00
	AST 192	Per Course	\$47.00	\$47.00
	AST 310	Per Course	\$20.00	\$20.00
	PHY 160	Per Course	\$116.00	\$116.00
	PHY 210	Per Course	\$97.00	\$97.00
	PHY 211	Per Course	\$125.00	\$125.00

College/Unit	Course / Description	Assessment	2019-20	2020-21
Arts and Sciences (cont.)	·			
Physics (cont.)	PHY 212	Per Course	\$97.00	\$97.00
	PHY 213	Per Course	\$124.00	\$124.00
	PHY 241	Per Course	\$124.00	\$124.00
	PHY 242	Per Course	\$119.00	\$119.00
	PHY 402G	Per Course	\$97.00	\$97.00
	PHY 435	Per Course	\$97.00	\$97.00
	PHY 535	Per Course	\$97.00	\$97.00
Psychology	PSY 450	Per Course	\$26.00	\$26.00
	PSY 456	Per Course	\$61.00	\$61.00
	PSY 552	Per Course	\$31.00	\$31.00
Sociology	SOC 303	Per Course	\$20.00	\$20.00
Statistics	STA 200	Per Course	\$15.00	\$15.00
	STA 210	Per Course	\$15.45	\$15.45
	STA 296	Per Course	\$15.45	\$15.45
	STA 570	Per Course	\$15.00	\$15.00
Writing, Rhetoric, and Digital Studies	WRD 110	Per Course	\$19.57	\$19.57
	WRD 111	Per Course	\$16.48	\$16.48
Communication and Information				
Department of Communication	CI 638	Per Course	n/a	\$20.00
	CI 668	Per Course	n/a	\$25.00
	COM 249	Per Course	\$10.00	\$10.00
	COM 252	Per Course	\$10.00	\$10.00
	COM 281	Per Course	\$8.00	\$8.00
	COM 287	Per Course	\$10.00	\$10.00
	COM 311	Per Course	\$10.00	\$10.00
	COM 312	Per Course	\$9.00	\$9.00
	COM 313	Per Course	\$10.00	\$10.00
	COM 314	Per Course	\$10.00	\$10.00
	COM 315	Per Course	\$10.00	\$10.00
	COM 316	Per Course	\$10.00	\$10.00
	COM 325	Per Course	\$10.00	\$10.00
	COM 326	Per Course	\$12.00	\$12.00
	COM 320	1 01 000100	Ψ.=.00	
	COM 327	Per Course	\$12.00	\$12.00

College/Unit	Course / Description	Assessment	2019-20	2020-21
Communication and Information (cont.)	<u>.</u>			
Department of Communication (cont.)	COM 353	Per Course	\$12.00	\$12.00
	COM 365	Per Course	\$8.00	\$8.00
	COM 426	Per Course	\$12.00	\$12.00
	COM 460	Per Course	\$12.00	\$12.00
	COM 563	Per Course	\$12.00	\$12.00
Instructional Communication	CIS 110	Per Course	\$16.00	\$16.00
	CIS 111	Per Course	\$16.00	\$16.00
	CIS 112	Per Course	\$18.00	\$18.00
	CIS 191	Per Course	\$15.70	\$15.70
	CIS 300	Per Course	\$16.17	\$16.17
	CIS 391	Per Course	\$15.70	\$15.70
	CIS 590	Per Course	\$15.70	\$15.70
Integrated Strategic Communication	ISC 161	Per Credit Hour	\$10.00	\$10.00
	ISC 261	Per Credit Hour	\$10.30	\$10.30
	ISC 319	Per Credit Hour	\$10.00	\$10.81
	ISC 321	Per Credit Hour	\$10.30	\$10.30
	ISC 331	Per Credit Hour	\$10.80	\$10.80
	ISC 341	Per Credit Hour	\$10.00	\$10.00
	ISC 351	Per Credit Hour	\$10.30	\$10.30
	ISC 361	Per Credit Hour	\$10.30	\$10.30
	ISC 371	Per Credit Hour	\$10.80	\$10.80
	ISC 381	Per Credit Hour	\$10.80	\$10.80
	ISC 383	Per Credit Hour	\$10.30	\$10.30
	ISC 399	Per Credit Hour	\$10.80	\$10.80
	ISC 431	Per Credit Hour	\$10.80	\$10.80
	ISC 441	Per Credit Hour	\$10.00	\$10.00
	ISC 451	Per Credit Hour	\$10.80	\$10.80
	ISC 461	Per Credit Hour	\$10.80	\$10.80
	ISC 471	Per Credit Hour	\$10.00	\$10.00
	ISC 489	Per Credit Hour	\$10.00	\$10.00
	ISC 491	Per Credit Hour	\$10.30	\$10.30
	ISC 497	Per Credit Hour	\$10.80	\$10.80
	ISC 541	Per Credit Hour	\$10.00	\$10.00
	ISC 551	Per Credit Hour	\$10.30	\$10.30

College/Unit	Course / Description	Assessment	2019-20	2020-21
Communication and Information (cont.)				
Integrated Strategic Communication (cont.)	ISC 571	Per Credit Hour	\$10.30	\$10.30
	ISC 583	Per Credit Hour	\$10.30	\$10.30
School of Information Science	ICT/IS 200	Per Course	\$5.00	\$5.00
	ICT 301	Per Course	\$25.00	\$25.00
	ICT 399	Per Course	\$15.00	\$15.00
	ICT 696	Per Course	\$15.00	\$15.00
	LIS 636	Per Course	\$20.00	\$20.00
	LIS 638	Per Course	\$20.00	\$20.00
	LIS 668	Per Course	\$25.00	\$25.00
School of Journalism and Media	JAT 395	Per Credit Hour	\$10.81	\$10.81
	JAT 399	Per Credit Hour	\$10.81	\$10.81
	JOU 101	Per Credit Hour	\$10.81	\$10.81
	JOU 204	Per Credit Hour	\$11.55	\$11.55
	JOU 301	Per Credit Hour	\$11.55	\$11.55
	JOU 302	Per Credit Hour	\$11.55	\$11.55
	JOU 303	Per Credit Hour	\$11.55	\$11.55
	JOU 304	Per Credit Hour	\$10.81	\$10.81
	JOU 319	Per Credit Hour	\$10.81	\$10.81
	JOU 330	Per Credit Hour	\$11.55	\$11.55
	JOU 377	Per Credit Hour	\$11.55	\$11.55
	JOU 387	Per Credit Hour	\$11.55	\$11.55
	JOU 403	Per Credit Hour	\$11.55	\$11.55
	JOU 404	Per Credit Hour	\$11.55	\$11.55
	JOU 409	Per Credit Hour	\$11.55	\$11.55
	JOU 410	Per Credit Hour	\$11.55	\$11.55
	JOU 415	Per Credit Hour	\$11.55	\$11.55
	JOU 430	Per Credit Hour	\$10.82	\$10.82
	JOU 455	Per Credit Hour	\$10.81	\$10.81
	JOU 460	Per Credit Hour	\$10.81	\$10.81
	JOU 485	Per Credit Hour	\$11.55	\$11.55
	JOU 487	Per Credit Hour	\$11.55	\$11.55
	JOU 497	Per Credit Hour	\$10.82	\$10.82
	JOU 498	Per Credit Hour	\$11.55	\$11.55
	JOU 499	Per Credit Hour	\$11.55	\$11.55

College/Unit	Course / Description	Assessment	2019-20	2020-21
Communication and Information (cont.)				
School of Journalism and Media (cont.)	JOU 531	Per Credit Hour	\$10.82	\$10.82
	JOU 532	Per Credit Hour	\$10.82	\$10.82
	JOU 535	Per Credit Hour	\$10.82	\$10.82
	JOU 541	Per Credit Hour	\$10.61	\$10.61
	MAS 101	Per Credit Hour	\$10.82	\$10.82
	MAS 201	Per Credit Hour	\$10.82	\$10.82
	MAS 300	Per Credit Hour	\$10.82	\$10.82
	MAS 310	Per Credit Hour	\$10.82	\$10.82
	MAS 312	Per Credit Hour	\$11.55	\$11.55
	MAS 319	Per Credit Hour	\$10.82	\$10.81
	MAS 322	Per Credit Hour	\$11.55	\$11.55
	MAS 355	Per Credit Hour	\$10.82	\$10.82
	MAS 390	Per Credit Hour	\$11.55	\$11.55
	MAS 403	Per Credit Hour	\$11.55	\$11.55
	MAS 404	Per Credit Hour	\$10.82	\$10.82
	MAS 412	Per Credit Hour	\$11.55	\$11.55
	MAS 420	Per Credit Hour	\$10.82	\$10.82
	MAS 422	Per Credit Hour	\$11.55	\$11.55
	MAS 432	Per Credit Hour	\$11.55	\$11.55
	MAS 435	Per Credit Hour	\$10.82	\$10.82
	MAS 453	Per Credit Hour	\$10.82	\$10.82
	MAS 482	Per Credit Hour	\$10.82	\$10.82
	MAS 490	Per Credit Hour	\$10.82	\$10.82
	MAS 505	Per Credit Hour	\$10.82	\$10.82
	MAS 520	Per Credit Hour	\$10.82	\$10.82
	MAS 530	Per Credit Hour	\$10.82	\$10.82
	MAS 535	Per Credit Hour	\$10.82	\$10.82
	MAS 555	Per Credit Hour	\$10.82	\$10.82
	MAS 590	Per Credit Hour	\$10.82	\$10.82
Dentistry				
Dentistry	ANA 534	Per Student	\$38.00	\$38.00
	CDE 824	Per Student	\$60.00	\$60.00
	CDS 815	Per Student	\$38.00	\$38.00
	CDS 821	Per Student	\$38.00	\$38.00

College/Unit	Course / Description	Assessment	2019-20	2020-21
Dentistry (cont.)	·			
Dentistry (cont.)	CDS 825	Per Student	\$38.00	\$38.00
	CDS 831	Per Student	\$38.00	\$38.00
	CDS 833	Per Student	\$60.00	\$60.00
	CDS 835	Per Student	\$38.00	\$38.00
	END 820	Per Student	\$38.00	n/a
	END 822	Per Student	\$38.00	\$38.00
	PDO 831	Per Student	\$38.00	\$38.00
	PER 810	Per Student	\$38.00	\$38.00
	PER 820	Per Student	\$38.00	n/a
	PRO 822	Per Student	\$38.00	\$38.00
	PRO 824	Per Student	\$38.00	\$38.00
	PRO 834	Per Student	\$38.00	\$38.00
	RSD 812	Per Student	\$38.00	\$38.00
	RSD 814	Per Student	\$38.00	\$38.00
	RSD 822	Per Student	\$38.00	\$38.00
	RSD 824	Per Student	\$38.00	\$38.00
	RSD 826	Per Student	\$38.00	\$38.00
	RSD 835	Per Student	\$38.00	\$38.00
	Application fee	Per Student	\$75.00	\$75.00
	Clinic management fee - per student (beginning in second year)	Per Student	\$56.00	n/a
	Instrument kit; first year	Per Student	\$8,149.51	\$8,149.51
	Instrument kit; second year	Per Student	\$5,994.86	\$6,084.98
	Instrument kit; third year	Per Student	\$1,065.79	\$1,366.09
	Instrument kit; fourth year	Per Student	\$227.31	\$227.31
	Post-doctoral application packet	Per Student	\$25.00	\$25.00
	Post-graduation clinic usage fee (each day)	Per Student	\$100.00	n/a
	Replacement fee for lost dental surveyor	Per Student	\$450.00	\$450.00
	Replacement fee for lost pager	Per Student	\$40.00	n/a
	Sterilization fee - per year	Per Student	\$1,521.00	\$1,521.00
	Student CPR fee (certification for 1st year students) - per year	Per Student	n/a	\$53.00
	Student CPR fee (certification for 3rd year students) - per year	Per Student	\$35.00	\$35.00
Design				
Architecture	ARC 151	Per Course	\$280.00	n/a
	ARC 253	Per Course	\$280.00	n/a

College/Unit	Course / Description	Assessment	2019-20	2020-21
Design (cont.)				
Architecture (cont.)	ARC 355	Per Course	\$280.00	n/a
	ARC 658	Per Course	\$365.00	n/a
	ARC 750	Per Course	\$365.00	n/a
Department of Historic Preservation	HP 613	Per Course	\$386.00	n/a
Design	ID 659	Per Course	\$283.25	n/a
	Design program fee assessed to all undergraduate and graduate students pursuing academic programs (including pre-majors) in Architecture, Interior Design and Historic Preservation. This fee is in lieu of a differential tuition to defray the high cost of delivering studio instruction which mandates low student/teacher ratios and to provide a contingency fund to support unit initiatives	Per Semester	\$520.00	\$686.00
School of Interiors	ID 121	Per Course	\$128.75	n/a
	ID 122	Per Course	\$128.75	n/a
	ID 221	Per Course	\$128.75	n/a
	ID 222	Per Course	\$128.75	n/a
	ID 321	Per Course	\$283.25	n/a
	ID 322	Per Course	\$283.25	n/a
	ID 421	Per Course	\$283.25	n/a
	ID 422	Per Course	\$283.25	n/a
	ID 470	Per Course	\$283.25	n/a
	ID 471	Per Course	\$283.25	n/a
Education				
Education	BVI 581	Per Course	n/a	\$20.00
	BVI 583	Per Course	n/a	\$15.00
	EDP 621	Per Course	n/a	\$30.00
	EDP 660	Per Course	\$30.00	\$30.00
	EDP 707	Per Course	\$30.00	\$30.00
	EDP/EPE 557	Per Course	\$30.00	\$30.00
	EDS 581	Per Course	\$20.00	n/a
	EDS 583	Per Course	\$15.00	n/a
	EPE/EDP 558	Per Course	\$30.00	\$30.00
	EPE 621	Per Course	\$30.00	\$30.00
	EPE 660	Per Course	n/a	\$30.00
	KHP 105	Per Course	\$350.00	\$350.00

College/Unit	Course / Description	Assessment	2019-20	2020-21
Education (cont.)	·			
Education (cont.)	KHP 120	Per Course	\$10.30	\$10.30
	KHP 121	Per Course	\$10.30	\$10.30
	KHP 190	Per Course	\$35.00	\$35.00
	KHP 210	Per Course	\$14.00	\$14.00
	KHP 350	Per Student	\$14.00	\$14.00
	KHP 415	Per Course	\$14.00	\$14.00
	KHP 420	Per Course	\$14.00	\$14.00
	KHP 445	Per Course	\$14.00	\$14.00
	KHP 450	Per Course	\$14.00	\$14.00
	KHP 600	Per Course	\$14.00	\$14.00
	KHP 615	Per Course	\$14.00	\$14.00
	KHP 620	Per Course	\$14.00	\$14.00
	RC 620	Per Course	\$14.00	\$14.00
	RC 710	Per Course	\$14.00	\$14.00
	RC 730	Per Course	\$14.00	\$14.00
	SEM 328	Per Course	\$30.00	\$30.00
	SEM 337	Per Course	\$30.00	\$30.00
	SEM 345	Per Course	\$30.00	\$30.00
	SEM 348	Per Course	\$30.00	\$30.00
	SEM 613	Per Course	\$30.00	\$30.00
	SEM 631	Per Course	\$30.00	\$30.00
	SEM 634	Per Course	\$30.00	\$30.00
	SEM 670	Per Course	\$30.00	\$30.00
	SEM 674	Per Course	\$30.00	\$30.00
	SEM 704	Per Course	\$30.00	\$30.00
	SEM 708	Per Course	\$30.00	\$30.00
	Application for Student Teaching	Per Student	\$30.00	\$30.00
	Application for Teaching Certification	Per Student	\$30.00	\$30.00
	Application to Teacher Education Program/MIC Students	Per Student	\$30.00	\$30.00
	Application to Teacher Education Program/Other TEP Students	Per Student	\$30.00	\$30.00
Engineering				
Biomedical Engineering	BME 170	Per Credit Hour	n/a	\$60.45
	BME 201	Per Credit Hour	n/a	\$60.45
	BME 301	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)	·			
Biomedical Engineering (cont.)	BME 302	Per Credit Hour	n/a	\$60.45
	BME 330	Per Credit Hour	n/a	\$60.45
	BME 372	Per Credit Hour	n/a	\$60.45
	BME 395	Per Credit Hour	\$60.45	\$60.45
	BME 405	Per Credit Hour	\$60.45	\$60.45
	BME 420	Per Credit Hour	n/a	\$60.45
	BME 421	Per Credit Hour	n/a	\$60.45
	BME 435	Per Credit Hour	n/a	\$60.45
	BME 451	Per Credit Hour	n/a	\$60.45
	BME 472	Per Credit Hour	\$60.45	\$60.45
	BME 481G	Per Credit Hour	\$60.45	\$60.45
	BME 488G	Per Credit Hour	\$60.45	\$60.45
	BME 501	Per Credit Hour	\$60.45	\$60.45
	BME 515	Per Credit Hour	\$60.45	\$60.45
	BME 530	Per Credit Hour	\$60.45	\$60.45
	BME 540	Per Credit Hour	\$60.45	\$60.45
	BME 541	Per Credit Hour	n/a	\$60.45
	BME 579	Per Credit Hour	\$60.45	\$60.45
	BME 580	Per Credit Hour	\$60.45	\$60.45
	BME 599	Per Credit Hour	\$60.45	\$60.45
	BME 605	Per Credit Hour	\$60.45	\$60.45
	BME 610	Per Credit Hour	\$60.45	\$60.45
	BME 615	Per Credit Hour	\$60.45	\$60.45
	BME 640	Per Credit Hour	\$60.45	\$60.45
	BME 642	Per Credit Hour	\$60.45	\$60.45
	BME 661	Per Credit Hour	\$60.45	\$60.45
	BME 662	Per Credit Hour	\$60.45	\$60.45
	BME 670	Per Credit Hour	\$60.45	\$60.45
	BME 672	Per Credit Hour	\$60.45	\$60.45
	BME 685	Per Credit Hour	\$60.45	\$60.45
	BME 690	Per Credit Hour	\$60.45	\$60.45
	BME 699	Per Credit Hour	\$60.45	\$60.45
	BME 748	Per Credit Hour	\$60.45	\$60.45
	BME 749	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Biomedical Engineering (cont.)	BME 766	Per Credit Hour	\$60.45	\$60.45
	BME 767	Per Credit Hour	\$60.45	\$60.45
	BME 768	Per Credit Hour	\$60.45	\$60.45
	BME 769	Per Credit Hour	\$60.45	\$60.45
	BME 772	Per Credit Hour	\$60.45	\$60.45
	BME 774	Per Credit Hour	\$60.45	\$60.45
	BME 777	Per Credit Hour	\$60.45	\$60.45
	BME 781	Per Credit Hour	\$60.45	\$60.45
	BME 790	Per Credit Hour	\$60.45	\$60.45
	CPE 282	Per Credit Hour	\$60.45	\$60.45
	CPE 287	Per Credit Hour	\$60.45	\$60.45
	CPE 380	Per Credit Hour	\$60.45	\$60.45
	CPE 480	Per Credit Hour	\$60.45	\$60.45
	CPE 490	Per Credit Hour	\$60.45	\$60.45
	CPE 491	Per Credit Hour	\$60.45	\$60.45
	CPE 580	Per Credit Hour	n/a	\$60.45
	CPE 584	Per Credit Hour	\$60.45	\$60.45
	CPE 585	Per Credit Hour	\$60.45	\$60.45
	CPE 586	Per Credit Hour	\$60.45	\$60.45
	CPE 587	Per Credit Hour	\$60.45	\$60.45
	CPE 588	Per Credit Hour	\$60.45	\$60.45
Chemical and Materials Engineering	CME 480	Per Credit Hour	n/a	\$60.45
	CME 523	Per Credit Hour	n/a	\$60.45
	CME 552	Per Credit Hour	n/a	\$60.45
	CME 570	Per Credit Hour	n/a	\$60.45
	CME 573	Per Credit Hour	n/a	\$60.45
	CME 575	Per Credit Hour	n/a	\$60.45
	CME 634	Per Credit Hour	n/a	\$60.45
	MSE 201	Per Credit Hour	\$60.45	\$60.45
	MSE 202	Per Credit Hour	\$60.45	\$60.45
	MSE 212	Per Credit Hour	\$60.45	\$60.45
	MSE 301	Per Credit Hour	\$60.45	\$60.45
	MSE 351	Per Credit Hour	\$60.45	\$60.45
	MSE 395	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Chemical and Materials Engineering (cont.)	MSE 401G	Per Credit Hour	\$60.45	\$60.45
	MSE 402G	Per Credit Hour	\$60.45	\$60.45
	MSE 403G	Per Credit Hour	\$60.45	\$60.45
	MSE 404G	Per Credit Hour	\$60.45	\$60.45
	MSE 407	Per Credit Hour	\$60.45	\$60.45
	MSE 408	Per Credit Hour	\$60.45	\$60.45
	MSE 436	Per Credit Hour	\$60.45	\$60.45
	MSE 470	Per Credit Hour	n/a	\$60.45
	MSE 480	Per Credit Hour	\$60.45	\$60.45
	MSE 506	Per Credit Hour	\$60.45	\$60.45
	MSE 531	Per Credit Hour	\$60.45	\$60.45
	MSE 535	Per Credit Hour	\$60.45	\$60.45
	MSE 538	Per Credit Hour	\$60.45	\$60.45
	MSE 552	Per Credit Hour	n/a	\$60.45
	MSE 554	Per Credit Hour	\$60.45	\$60.45
	MSE 555	Per Credit Hour	\$60.45	\$60.45
	MSE 556	Per Credit Hour	\$60.45	\$60.45
	MSE 561	Per Credit Hour	\$60.45	\$60.45
	MSE 568	Per Credit Hour	n/a	\$60.45
	MSE 569	Per Credit Hour	\$60.45	\$60.45
	MSE 570	Per Credit Hour	\$60.45	\$60.45
	MSE 585	Per Credit Hour	\$60.45	\$60.45
	MSE 599	Per Credit Hour	\$60.45	\$60.45
	MSE 601	Per Credit Hour	\$60.45	\$60.45
	MSE 607	Per Credit Hour	\$60.45	\$60.45
	MSE 620	Per Credit Hour	\$60.45	\$60.45
	MSE 622	Per Credit Hour	\$60.45	\$60.45
	MSE 632	Per Credit Hour	\$60.45	\$60.45
	MSE 635	Per Credit Hour	\$60.45	\$60.45
	MSE 636	Per Credit Hour	\$60.45	\$60.45
	MSE 650	Per Credit Hour	\$60.45	\$60.45
	MSE 661	Per Credit Hour	\$60.45	\$60.45
	MSE 662	Per Credit Hour	\$60.45	\$60.45
	MSE 663	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)	<u>.</u>			
Chemical and Materials Engineering (cont.)	MSE 664	Per Credit Hour	\$60.45	\$60.45
	MSE 699	Per Credit Hour	\$60.45	\$60.45
	MSE 748	Per Credit Hour	\$60.45	\$60.45
	MSE 749	Per Credit Hour	\$60.45	\$60.45
	MSE 767	Per Credit Hour	\$60.45	\$60.45
	MSE 768	Per Credit Hour	\$60.45	\$60.45
	MSE 769	Per Credit Hour	\$60.45	\$60.45
	MSE 771	Per Credit Hour	\$60.45	\$60.45
	MSE 781	Per Credit Hour	\$60.45	\$60.45
	MSE 782	Per Credit Hour	\$60.45	\$60.45
	MSE 790	Per Credit Hour	\$60.45	\$60.45
Chemical Engineering	CME 006	Per Credit Hour	\$60.45	\$60.45
	CME 200	Per Credit Hour	\$60.45	\$60.45
	CME 220	Per Credit Hour	\$60.45	\$60.45
	CME 320	Per Credit Hour	\$60.45	\$60.45
	CME 330	Per Credit Hour	\$60.45	\$60.45
	CME 395	Per Credit Hour	\$60.45	\$60.45
	CME 404G	Per Credit Hour	\$60.45	\$60.45
	CME 415	Per Credit Hour	\$60.45	\$60.45
	CME 420	Per Credit Hour	\$60.45	\$60.45
	CME 425	Per Credit Hour	\$60.45	\$60.45
	CME 432	Per Credit Hour	\$60.45	\$60.45
	CME 433	Per Credit Hour	\$60.45	\$60.45
	CME 455	Per Credit Hour	\$60.45	\$60.45
	CME 456	Per Credit Hour	\$60.45	\$60.45
	CME 462	Per Credit Hour	\$60.45	\$60.45
	CME 470	Per Credit Hour	\$60.45	\$60.45
	CME 471	Per Credit Hour	\$60.45	\$60.45
	CME 505	Per Credit Hour	\$60.45	\$60.45
	CME 515	Per Credit Hour	\$60.45	\$60.45
	CME 542	Per Credit Hour	\$60.45	\$60.45
	CME 550	Per Credit Hour	\$60.45	\$60.45
	CME 554	Per Credit Hour	\$60.45	\$60.45
	CME 556	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Chemical Engineering (cont.)	CME 580	Per Credit Hour	\$60.45	\$60.45
	CME 599	Per Credit Hour	\$60.45	\$60.45
	CME 620	Per Credit Hour	\$60.45	\$60.45
	CME 622	Per Credit Hour	\$60.45	\$60.45
	CME 630	Per Credit Hour	\$60.45	\$60.45
	CME 650	Per Credit Hour	\$60.45	\$60.45
	CME 664	Per Credit Hour	\$60.45	\$60.45
	CME 680	Per Credit Hour	\$60.45	\$60.45
	CME 748	Per Credit Hour	\$60.45	\$60.45
	CME 749	Per Credit Hour	\$60.45	\$60.45
	CME 767	Per Credit Hour	\$60.45	\$60.45
	CME 768	Per Credit Hour	\$60.45	\$60.45
	CME 769	Per Credit Hour	\$60.45	\$60.45
	CME 771	Per Credit Hour	\$60.45	\$60.45
	CME 779	Per Credit Hour	\$60.45	\$60.45
	CME 780	Per Credit Hour	\$60.45	\$60.45
	CME 790	Per Credit Hour	\$60.45	\$60.45
Civil Engineering	CE 106	Per Credit Hour	\$60.45	\$60.45
	CE 195	Per Credit Hour	\$60.45	\$60.45
	CE 211	Per Credit Hour	\$60.45	\$60.45
	CE 221	Per Credit Hour	\$60.45	\$60.45
	CE 303	Per Credit Hour	\$60.45	\$60.45
	CE 321	Per Credit Hour	\$60.45	\$60.45
	CE 329	Per Credit Hour	\$60.45	\$60.45
	CE 331	Per Credit Hour	\$60.45	\$60.45
	CE 341	Per Credit Hour	\$60.45	\$60.45
	CE 351	Per Credit Hour	\$60.45	\$60.45
	CE 381	Per Credit Hour	\$60.45	\$60.45
	CE 382	Per Credit Hour	\$60.45	\$60.45
	CE 395	Per Credit Hour	\$60.45	\$60.45
	CE 399	Per Credit Hour	\$60.45	\$60.45
	CE 401	Per Credit Hour	\$60.45	\$60.45
	CE 403	Per Credit Hour	\$60.45	\$60.45
	CE 429	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)	<u> </u>			
Civil Engineering (cont.)	CE 433	Per Credit Hour	\$60.45	\$60.45
	CE 451	Per Credit Hour	\$60.45	\$60.45
	CE 460	Per Credit Hour	\$60.45	\$60.45
	CE 461G	Per Credit Hour	\$60.45	\$60.45
	CE 471G	Per Credit Hour	\$60.45	\$60.45
	CE 482	Per Credit Hour	\$60.45	\$60.45
	CE 486G	Per Credit Hour	\$60.45	\$60.45
	CE 487G	Per Credit Hour	\$60.45	\$60.45
	CE 498	Per Credit Hour	\$60.45	\$60.45
	CE 499	Per Credit Hour	\$60.45	\$60.45
	CE 503	Per Credit Hour	\$60.45	\$60.45
	CE 505	Per Credit Hour	\$60.45	\$60.45
	CE 507	Per Credit Hour	\$60.45	\$60.45
	CE 508	Per Credit Hour	\$60.45	\$60.45
	CE 509	Per Credit Hour	\$60.45	\$60.45
	CE 517	Per Credit Hour	\$60.45	\$60.45
	CE 518	Per Credit Hour	\$60.45	\$60.45
	CE 521	Per Credit Hour	\$60.45	\$60.45
	CE 525	Per Credit Hour	\$60.45	\$60.45
	CE 531	Per Credit Hour	\$60.45	\$60.45
	CE 533	Per Credit Hour	\$60.45	\$60.45
	CE 534	Per Credit Hour	\$60.45	\$60.45
	CE 539	Per Credit Hour	\$60.45	\$60.45
	CE 541	Per Credit Hour	\$60.45	\$60.45
	CE 542	Per Credit Hour	\$60.45	\$60.45
	CE 546	Per Credit Hour	\$60.45	\$60.45
	CE 547	Per Credit Hour	\$60.45	\$60.45
	CE 549	Per Credit Hour	\$60.45	\$60.45
	CE 551	Per Credit Hour	\$60.45	\$60.45
	CE 553	Per Credit Hour	\$60.45	\$60.45
	CE 555	Per Credit Hour	\$60.45	\$60.45
	CE 556	Per Credit Hour	\$60.45	\$60.45
	CE 557	Per Credit Hour	\$60.45	\$60.45
	CE 568	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)	·			
Civil Engineering (cont.)	CE 579	Per Credit Hour	\$60.45	\$60.45
	CE 581	Per Credit Hour	\$60.45	\$60.45
	CE 582	Per Credit Hour	\$60.45	\$60.45
	CE 584	Per Credit Hour	\$60.45	\$60.45
	CE 585	Per Credit Hour	\$60.45	\$60.45
	CE 586	Per Credit Hour	\$60.45	\$60.45
	CE 589	Per Credit Hour	\$60.45	\$60.45
	CE 595	Per Credit Hour	\$60.45	\$60.45
	CE 599	Per Credit Hour	\$60.45	\$60.45
	CE 601	Per Credit Hour	\$60.45	\$60.45
	CE 602	Per Credit Hour	\$60.45	\$60.45
	CE 605	Per Credit Hour	\$60.45	\$60.45
	CE 608	Per Credit Hour	n/a	\$60.45
	CE 621	Per Credit Hour	\$60.45	\$60.45
	CE 631	Per Credit Hour	\$60.45	\$60.45
	CE 633	Per Credit Hour	\$60.45	\$60.45
	CE 634	Per Credit Hour	\$60.45	\$60.45
	CE 635	Per Credit Hour	\$60.45	\$60.45
	CE 641	Per Credit Hour	\$60.45	\$60.45
	CE 642	Per Credit Hour	\$60.45	\$60.45
	CE 643	Per Credit Hour	\$60.45	\$60.45
	CE 651	Per Credit Hour	\$60.45	\$60.45
	CE 652	Per Credit Hour	\$60.45	\$60.45
	CE 653	Per Credit Hour	\$60.45	\$60.45
	CE 655	Per Credit Hour	\$60.45	\$60.45
	CE 660	Per Credit Hour	\$60.45	\$60.45
	CE 662	Per Credit Hour	\$60.45	\$60.45
	CE 664	Per Credit Hour	\$60.45	\$60.45
	CE 665	Per Credit Hour	\$60.45	\$60.45
	CE 667	Per Credit Hour	\$60.45	\$60.45
	CE 671	Per Credit Hour	\$60.45	\$60.45
	CE 672	Per Credit Hour	\$60.45	\$60.45
	CE 673	Per Credit Hour	n/a	\$60.45
	CE 676	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)	<u> </u>			
Civil Engineering (cont.)	CE 679	Per Credit Hour	\$60.45	\$60.45
	CE 681	Per Credit Hour	\$60.45	\$60.45
	CE 682	Per Credit Hour	\$60.45	\$60.45
	CE 684	Per Credit Hour	\$60.45	\$60.45
	CE 686	Per Credit Hour	\$60.45	\$60.45
	CE 687	Per Credit Hour	\$60.45	\$60.45
	CE 699	Per Credit Hour	\$60.45	\$60.45
	CE 748	Per Credit Hour	\$60.45	\$60.45
	CE 749	Per Credit Hour	\$60.45	\$60.45
	CE 767	Per Credit Hour	\$60.45	\$60.45
	CE 768	Per Credit Hour	\$60.45	\$60.45
	CE 769	Per Credit Hour	\$60.45	\$60.45
	CE 779	Per Credit Hour	\$60.45	\$60.45
	CE 782	Per Credit Hour	\$60.45	\$60.45
	CE 783	Per Credit Hour	\$60.45	\$60.45
	CE 784	Per Credit Hour	\$60.45	\$60.45
	CE 790	Per Credit Hour	\$60.45	\$60.45
	CE 791	Per Credit Hour	\$60.45	\$60.45
Computer Science	CS 101	Per Credit Hour	\$60.45	\$60.45
	CS 115	Per Credit Hour	\$60.45	\$60.45
	CS 215	Per Credit Hour	\$60.45	\$60.45
	CS 216	Per Credit Hour	\$60.45	\$60.45
	CS 221	Per Credit Hour	\$60.45	\$60.45
	CS 270	Per Credit Hour	\$60.45	\$60.45
	CS 275	Per Credit Hour	\$60.45	\$60.45
	CS 315	Per Credit Hour	\$60.45	\$60.45
	CS 316	Per Credit Hour	\$60.45	\$60.45
	CS 321	Per Credit Hour	\$60.45	\$60.45
	CS 335	Per Credit Hour	\$60.45	\$60.45
	CS 340	Per Credit Hour	\$60.45	\$60.45
	CS 371	Per Credit Hour	\$60.45	\$60.45
	CS 375	Per Credit Hour	\$60.45	\$60.45
	CS 378	Per Credit Hour	\$60.45	\$60.45
	CS 380	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Computer Science (cont.)	CS 383	Per Credit Hour	\$60.45	\$60.45
	CS 395	Per Credit Hour	\$60.45	\$60.45
	CS 405G	Per Credit Hour	\$60.45	\$60.45
	CS 415G	Per Credit Hour	\$60.45	\$60.45
	CS 416G	Per Credit Hour	\$60.45	\$60.45
	CS 422	Per Credit Hour	\$60.45	\$60.45
	CS 441G	Per Credit Hour	\$60.45	\$60.45
	CS 450G	Per Credit Hour	\$60.45	\$60.45
	CS 460G	Per Credit Hour	\$60.45	\$60.45
	CS 463G	Per Credit Hour	\$60.45	\$60.45
	CS 470G	Per Credit Hour	\$60.45	\$60.45
	CS 471G	Per Credit Hour	\$60.45	\$60.45
	CS 480G	Per Credit Hour	\$60.45	\$60.45
	CS 485G	Per Credit Hour	\$60.45	\$60.45
	CS 498	Per Credit Hour	\$60.45	\$60.45
	CS 499	Per Credit Hour	\$60.45	\$60.45
	CS 505	Per Credit Hour	\$60.45	\$60.45
	CS 515	Per Credit Hour	\$60.45	\$60.45
	CS 521	Per Credit Hour	\$60.45	\$60.45
	CS 522	Per Credit Hour	\$60.45	\$60.45
	CS 535	Per Credit Hour	\$60.45	\$60.45
	CS 536	Per Credit Hour	\$60.45	\$60.45
	CS 537	Per Credit Hour	\$60.45	\$60.45
	CS 541	Per Credit Hour	\$60.45	\$60.45
	CS 555	Per Credit Hour	\$60.45	\$60.45
	CS 564	Per Credit Hour	n/a	\$60.45
	CS 570	Per Credit Hour	\$60.45	\$60.45
	CS 571	Per Credit Hour	\$60.45	\$60.45
	CS 572	Per Credit Hour	n/a	\$60.45
	CS 575	Per Credit Hour	\$60.45	\$60.45
	CS 585	Per Credit Hour	\$60.45	\$60.45
	CS 587	Per Credit Hour	\$60.45	\$60.45
	CS 610	Per Credit Hour	\$60.45	\$60.45
	CS 611	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Computer Science (cont.)	CS 612	Per Credit Hour	\$60.45	\$60.45
	CS 616	Per Credit Hour	\$60.45	\$60.45
	CS 617	Per Credit Hour	\$60.45	\$60.45
	CS 618	Per Credit Hour	\$60.45	\$60.45
	CS 619	Per Credit Hour	\$60.45	\$60.45
	CS 621	Per Credit Hour	\$60.45	\$60.45
	CS 622	Per Credit Hour	\$60.45	\$60.45
	CS 623	Per Credit Hour	\$60.45	\$60.45
	CS 626	Per Credit Hour	n/a	\$60.45
	CS 628	Per Credit Hour	n/a	\$60.45
	CS 630	Per Credit Hour	\$60.45	\$60.45
	CS 631	Per Credit Hour	\$60.45	\$60.45
	CS 633	Per Credit Hour	\$60.45	\$60.45
	CS 634	Per Credit Hour	\$60.45	\$60.45
	CS 635	Per Credit Hour	\$60.45	\$60.45
	CS 636	Per Credit Hour	\$60.45	\$60.45
	CS 637	Per Credit Hour	\$60.45	\$60.45
	CS 642	Per Credit Hour	\$60.45	\$60.45
	CS 655	Per Credit Hour	\$60.45	\$60.45
	CS 660	Per Credit Hour	\$60.45	\$60.45
	CS 663	Per Credit Hour	\$60.45	\$60.45
	CS 670	Per Credit Hour	\$60.45	\$60.45
	CS 671	Per Credit Hour	\$60.45	\$60.45
	CS 673	Per Credit Hour	\$60.45	\$60.45
	CS 674	Per Credit Hour	\$60.45	\$60.45
	CS 675	Per Credit Hour	\$60.45	\$60.45
	CS 677	Per Credit Hour	\$60.45	\$60.45
	CS 678	Per Credit Hour	\$60.45	\$60.45
	CS 680	Per Credit Hour	\$60.45	\$60.45
	CS 683	Per Credit Hour	\$60.45	\$60.45
	CS 684	Per Credit Hour	\$60.45	\$60.45
	CS 685	Per Credit Hour	\$60.45	\$60.45
	CS 686	Per Credit Hour	\$60.45	\$60.45
	CS 687	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Computer Science (cont.)	CS 689	Per Credit Hour	\$60.45	\$60.45
	CS 690	Per Credit Hour	\$60.45	\$60.45
	CS 748	Per Credit Hour	\$60.45	\$60.45
	CS 749	Per Credit Hour	\$60.45	\$60.45
	CS 767	Per Credit Hour	\$60.45	\$60.45
	CS 768	Per Credit Hour	\$60.45	\$60.45
	CS 769	Per Credit Hour	\$60.45	\$60.45
Electrical and Computer Engineering	EE 211	Per Credit Hour	\$60.45	\$60.45
	EE 221	Per Credit Hour	\$60.45	\$60.45
	EE 222	Per Credit Hour	\$60.45	\$60.45
	EE 223	Per Credit Hour	\$60.45	\$60.45
	EE 280	Per Credit Hour	\$60.45	\$60.45
	EE 281	Per Credit Hour	\$60.45	\$60.45
	EE 282	Per Credit Hour	\$60.45	\$60.45
	EE 287	Per Credit Hour	\$60.45	\$60.45
	EE 305	Per Credit Hour	\$60.45	\$60.45
	EE 360	Per Credit Hour	\$60.45	\$60.45
	EE 380	Per Credit Hour	\$60.45	\$60.45
	EE 383	Per Credit Hour	\$60.45	\$60.45
	EE 395	Per Credit Hour	\$60.45	\$60.45
	EE 402G	Per Credit Hour	\$60.45	\$60.45
	EE 415G	Per Credit Hour	\$60.45	\$60.45
	EE 416G	Per Credit Hour	\$60.45	\$60.45
	EE 421G	Per Credit Hour	\$60.45	\$60.45
	EE 422G	Per Credit Hour	\$60.45	\$60.45
	EE 461G	Per Credit Hour	\$60.45	\$60.45
	EE 462G	Per Credit Hour	\$60.45	\$60.45
	EE 468G	Per Credit Hour	\$60.45	\$60.45
	EE 480	Per Credit Hour	\$60.45	\$60.45
	EE 490	Per Credit Hour	\$60.45	\$60.45
	EE 491	Per Credit Hour	\$60.45	\$60.45
	EE 503	Per Credit Hour	\$60.45	\$60.45
	EE 511	Per Credit Hour	\$60.45	\$60.45
	EE 512	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Electrical and Computer Engineering (cont.)	EE 513	Per Credit Hour	\$60.45	\$60.45
	EE 517	Per Credit Hour	\$60.45	\$60.45
	EE 518	Per Credit Hour	\$60.45	\$60.45
	EE 521	Per Credit Hour	\$60.45	\$60.45
	EE 522	Per Credit Hour	\$60.45	\$60.45
	EE 523	Per Credit Hour	\$60.45	\$60.45
	EE 524	Per Credit Hour	\$60.45	\$60.45
	EE 525	Per Credit Hour	\$60.45	\$60.45
	EE 526	Per Credit Hour	\$60.45	\$60.45
	EE 527	Per Credit Hour	\$60.45	\$60.45
	EE 528	Per Credit Hour	n/a	\$60.45
	EE 531	Per Credit Hour	\$60.45	\$60.45
	EE 532	Per Credit Hour	\$60.45	\$60.45
	EE 533	Per Credit Hour	\$60.45	\$60.45
	EE 535	Per Credit Hour	\$60.45	\$60.45
	EE 536	Per Credit Hour	\$60.45	\$60.45
	EE 537	Per Credit Hour	\$60.45	\$60.45
	EE 538	Per Credit Hour	\$60.45	\$60.45
	EE 539	Per Credit Hour	\$60.45	\$60.45
	EE 543	Per Credit Hour	\$60.45	\$60.45
	EE 546	Per Credit Hour	\$60.45	\$60.45
	EE 555	Per Credit Hour	\$60.45	\$60.45
	EE 560	Per Credit Hour	\$60.45	\$60.45
	EE 561	Per Credit Hour	\$60.45	\$60.45
	EE 562	Per Credit Hour	\$60.45	\$60.45
	EE 564	Per Credit Hour	\$60.45	\$60.45
	EE 566	Per Credit Hour	n/a	\$60.45
	EE 567	Per Credit Hour	\$60.45	\$60.45
	EE 568	Per Credit Hour	\$60.45	\$60.45
	EE 569	Per Credit Hour	\$60.45	\$60.45
	EE 570	Per Credit Hour	\$60.45	\$60.45
	EE 571	Per Credit Hour	\$60.45	\$60.45
	EE 572	Per Credit Hour	\$60.45	\$60.45
	EE 575	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Electrical and Computer Engineering (cont.)	EE 579	Per Credit Hour	\$60.45	\$60.45
	EE 580	Per Credit Hour	n/a	\$60.45
	EE 581	Per Credit Hour	\$60.45	\$60.45
	EE 582	Per Credit Hour	\$60.45	\$60.45
	EE 584	Per Credit Hour	\$60.45	\$60.45
	EE 585	Per Credit Hour	\$60.45	\$60.45
	EE 586	Per Credit Hour	\$60.45	\$60.45
	EE 587	Per Credit Hour	\$60.45	\$60.45
	EE 588	Per Credit Hour	\$60.45	\$60.45
	EE 589	Per Credit Hour	\$60.45	\$60.45
	EE 595	Per Credit Hour	\$60.45	\$60.45
	EE 598	Per Credit Hour	\$60.45	\$60.45
	EE 599	Per Credit Hour	\$60.45	\$60.45
	EE 601	Per Credit Hour	\$60.45	\$60.45
	EE 603	Per Credit Hour	\$60.45	\$60.45
	EE 604	Per Credit Hour	\$60.45	\$60.45
	EE 605	Per Credit Hour	\$60.45	\$60.45
	EE 606	Per Credit Hour	\$60.45	\$60.45
	EE 611	Per Credit Hour	\$60.45	\$60.45
	EE 613	Per Credit Hour	\$60.45	\$60.45
	EE 614	Per Credit Hour	\$60.45	\$60.45
	EE 619	Per Credit Hour	\$60.45	\$60.45
	EE 621	Per Credit Hour	\$60.45	\$60.45
	EE 622	Per Credit Hour	\$60.45	\$60.45
	EE 624	Per Credit Hour	\$60.45	\$60.45
	EE 625	Per Credit Hour	\$60.45	\$60.45
	EE 630	Per Credit Hour	\$60.45	\$60.45
	EE 635	Per Credit Hour	\$60.45	\$60.45
	EE 639	Per Credit Hour	\$60.45	\$60.45
	EE 640	Per Credit Hour	\$60.45	\$60.45
	EE 641	Per Credit Hour	\$60.45	\$60.45
	EE 642	Per Credit Hour	\$60.45	\$60.45
	EE 643	Per Credit Hour	n/a	\$60.45
	EE 645	Per Credit Hour	n/a	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Electrical and Computer Engineering (cont.)	EE 661	Per Credit Hour	\$60.45	\$60.45
	EE 663	Per Credit Hour	\$60.45	\$60.45
	EE 664	Per Credit Hour	\$60.45	\$60.45
	EE 672	Per Credit Hour	n/a	\$60.45
	EE 684	Per Credit Hour	\$60.45	\$60.45
	EE 685	Per Credit Hour	\$60.45	\$60.45
	EE 686	Per Credit Hour	\$60.45	\$60.45
	EE 698	Per Credit Hour	n/a	\$60.45
	EE 699	Per Credit Hour	\$60.45	\$60.45
	EE 748	Per Credit Hour	\$60.45	\$60.45
	EE 749	Per Credit Hour	\$60.45	\$60.45
	EE 767	Per Credit Hour	\$60.45	\$60.45
	EE 768	Per Credit Hour	\$60.45	\$60.45
	EE 769	Per Credit Hour	\$60.45	\$60.45
	EE 780	Per Credit Hour	\$60.45	\$60.45
	EE 783	Per Credit Hour	\$60.45	\$60.45
	EE 784	Per Credit Hour	\$60.45	\$60.45
	EE 790	Per Credit Hour	\$60.45	\$60.45
	EGR 549	Per Credit Hour	\$60.00	\$60.00
	EGR 649 - Graduate fee	Per Credit Hour	\$60.00	\$60.00
Engineering	EE 190	Per Credit Hour	\$60.45	\$60.45
	EE 196	Per Credit Hour	\$60.45	\$60.45
	EE 198	Per Credit Hour	\$60.45	\$60.45
	EE 199	Per Credit Hour	\$60.45	\$60.45
	EGR 101	Per Credit Hour	\$60.45	\$60.45
	EGR 102	Per Credit Hour	\$60.45	\$60.45
	EGR 103	Per Credit Hour	\$60.45	\$60.45
	EGR 110	Per Credit Hour	n/a	\$60.45
	EGR 111	Per Credit Hour	\$60.45	\$60.45
	EGR 112	Per Credit Hour	\$60.45	\$60.45
	EGR 120	Per Credit Hour	\$60.45	\$60.45
	EGR 175	Per Credit Hour	n/a	\$60.45
	EGR 190	Per Credit Hour	n/a	\$60.45
	EGR 201	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)	<u> </u>			
Engineering (cont.)	EGR 215	Per Credit Hour	n/a	\$60.45
	EGR 240	Per Credit Hour	\$60.45	\$60.45
	EGR 250	Per Credit Hour	n/a	\$60.45
	EGR 380	Per Credit Hour	n/a	\$60.45
	EGR 390	Per Credit Hour	\$60.45	\$60.45
	EGR 394	Per Course	\$2,000.00	\$2,000.00
	EGR 401	Per Credit Hour	\$60.45	\$60.45
	EGR 490	Per Credit Hour	n/a	\$60.45
	EGR 492	Per Credit Hour	n/a	\$60.45
	EGR 505	Per Course	\$1,200.00	n/a
	EGR 521	Per Credit Hour	n/a	\$60.45
	EGR 537	Per Credit Hour	\$60.45	\$60.45
	EGR 540	Per Credit Hour	\$60.45	\$60.45
	EGR 542	Per Credit Hour	\$60.45	\$60.45
	EGR 543	Per Credit Hour	n/a	\$60.45
	EGR 546	Per Credit Hour	\$60.45	\$60.45
	EGR 553	Per Credit Hour	\$60.45	\$60.45
	EGR 599	Per Credit Hour	\$60.45	\$60.45
	EGR 601	Per Credit Hour	\$60.45	\$60.45
	EGR 611	Per Credit Hour	\$60.45	\$60.45
	EGR 649 - Undergraduate fee	Per Credit Hour	\$60.45	\$60.45
Engineering - Supply Chain Management	EGR 523	Per Credit Hour	n/a	\$60.45
	SCE 503	Per Credit Hour	n/a	\$60.45
	SCE 604	Per Credit Hour	n/a	\$60.45
	SCE 610	Per Credit Hour	n/a	\$60.45
	SCE 614	Per Credit Hour	n/a	\$60.45
	SCE 631	Per Credit Hour	n/a	\$60.45
	SCE 632	Per Credit Hour	n/a	\$60.45
	SCE 740	Per Credit Hour	n/a	\$60.45
Manufacturing Systems Engineering	MFS 501	Per Credit Hour	\$60.45	\$60.45
	MFS 503	Per Credit Hour	\$60.45	\$60.45
	MFS 505	Per Credit Hour	\$60.45	\$60.45
	MFS 507	Per Credit Hour	\$60.45	\$60.45
	MFS 509	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)	<u>.</u>			
Manufacturing Systems Engineering (cont.)	MFS 511	Per Credit Hour	n/a \$60.45	\$60.45
	MFS 512	Per Credit Hour	\$60.45	\$60.45
	MFS 513	Per Credit Hour	\$60.45	\$60.45
	MFS 515	Per Credit Hour	\$60.45	\$60.45
	MFS 520	Per Credit Hour	n/a	\$60.45
	MFS 523	Per Credit Hour	n/a	\$60.45
	MFS 525	Per Credit Hour	\$60.45	\$60.45
	MFS 526	Per Credit Hour	\$60.45	\$60.45
	MFS 541	Per Credit Hour	n/a	\$60.45
	MFS 554	Per Credit Hour	\$60.45	\$60.45
	MFS 556	Per Credit Hour	\$60.45	\$60.45
	MFS 563	Per Credit Hour	\$60.45	\$60.45
	MFS 599	Per Credit Hour	\$60.45	\$60.45
	MFS 603	Per Credit Hour	\$60.45	\$60.45
	MFS 605	Per Credit Hour	\$60.45	\$60.45
	MFS 606	Per Credit Hour	\$60.45	\$60.45
	MFS 607	Per Credit Hour	\$60.45	\$60.45
	MFS 608	Per Credit Hour	n/a	\$60.45
	MFS 609	Per Credit Hour	\$60.45	\$60.45
	MFS 611	Per Credit Hour	\$60.45	\$60.45
	MFS 612	Per Credit Hour	\$60.45	\$60.45
	MFS 613	Per Credit Hour	\$60.45	\$60.45
	MFS 681	Per Credit Hour	\$60.45	\$60.45
	MFS 699	Per Credit Hour	\$60.45	\$60.45
	MFS 748	Per Credit Hour	\$60.45	\$60.45
	MFS 780	Per Credit Hour	\$60.45	\$60.45
	MFS 784	Per Credit Hour	\$60.45	\$60.45
Mechanical Engineering	EM 221	Per Credit Hour	\$60.45	\$60.45
	EM 302	Per Credit Hour	\$60.45	\$60.45
	EM 313	Per Credit Hour	\$60.45	\$60.45
	ME 151	Per Credit Hour	\$60.45	\$60.45
	ME 205	Per Credit Hour	\$60.45	\$60.45
	ME 220	Per Credit Hour	\$60.45	\$60.45
	ME 251	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Mechanical Engineering (cont.)	ME 310	Per Credit Hour	\$60.45	\$60.45
	ME 311	Per Credit Hour	\$60.45	\$60.45
	ME 321	Per Credit Hour	\$60.45	\$60.45
	ME 325	Per Credit Hour	\$60.45	\$60.45
	ME 330	Per Credit Hour	\$60.45	\$60.45
	ME 340	Per Credit Hour	\$60.45	\$60.45
	ME 344	Per Credit Hour	\$60.45	\$60.45
	ME 358	Per Credit Hour	\$60.45	\$60.45
	ME 380	Per Credit Hour	\$60.45	\$60.45
	ME 395	Per Credit Hour	\$60.45	\$60.45
	ME 407	Per Credit Hour	\$60.45	\$60.45
	ME 408	Per Credit Hour	\$60.45	\$60.45
	ME 411	Per Credit Hour	\$60.45	\$60.45
	ME 412	Per Credit Hour	\$60.45	\$60.45
	ME 416	Per Credit Hour	n/a	\$60.45
	ME 417	Per Credit Hour	n/a	\$60.45
	ME 418	Per Credit Hour	n/a	\$60.45
	ME 440	Per Credit Hour	\$60.45	\$60.45
	ME 480G	Per Credit Hour	\$60.45	\$60.45
	ME 501	Per Credit Hour	\$60.45	\$60.45
	ME 503	Per Credit Hour	\$60.45	\$60.45
	ME 505	Per Credit Hour	\$60.45	\$60.45
	ME 506	Per Credit Hour	\$60.45	\$60.45
	ME 507	Per Credit Hour	\$60.45	\$60.45
	ME 510	Per Credit Hour	\$60.45	\$60.45
	ME 511	Per Credit Hour	n/a	\$60.45
	ME 512	Per Credit Hour	\$60.45	\$60.45
	ME 513	Per Credit Hour	\$60.45	\$60.45
	ME 514	Per Credit Hour	\$60.45	\$60.45
	ME 515	Per Credit Hour	\$60.45	\$60.45
	ME 516	Per Credit Hour	\$60.45	\$60.45
	ME 526	Per Credit Hour	\$60.45	\$60.45
	ME 527	Per Credit Hour	\$60.45	\$60.45
	ME 530	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Mechanical Engineering (cont.)	ME 531	Per Credit Hour	\$60.45	\$60.45
	ME 532	Per Credit Hour	\$60.45	\$60.45
	ME 548	Per Credit Hour	\$60.45	\$60.45
	ME 549	Per Credit Hour	\$60.45	\$60.45
	ME 554	Per Credit Hour	\$60.45	\$60.45
	ME 555	Per Credit Hour	\$60.45	\$60.45
	ME 556	Per Credit Hour	\$60.45	\$60.45
	ME 560	Per Credit Hour	\$60.45	\$60.45
	ME 563	Per Credit Hour	\$60.45	\$60.45
	ME 565	Per Credit Hour	\$60.45	\$60.45
	ME 566	Per Credit Hour	\$60.45	\$60.45
	ME 570	Per Credit Hour	\$60.45	\$60.45
	ME 580	Per Credit Hour	\$60.45	\$60.45
	ME 585	Per Credit Hour	\$60.45	\$60.45
	ME 590	Per Credit Hour	n/a	\$60.45
	ME 599	Per Credit Hour	\$60.45	\$60.45
	ME 601	Per Credit Hour	\$60.45	\$60.45
	ME 602	Per Credit Hour	\$60.45	\$60.45
	ME 603	Per Credit Hour	\$60.45	\$60.45
	ME 605	Per Credit Hour	\$60.45	\$60.45
	ME 606	Per Credit Hour	\$60.45	\$60.45
	ME 607	Per Credit Hour	\$60.45	\$60.45
	ME 608	Per Credit Hour	\$60.45	\$60.45
	ME 610	Per Credit Hour	\$60.45	\$60.45
	ME 611	Per Credit Hour	\$60.45	\$60.45
	ME 613	Per Credit Hour	\$60.45	\$60.45
	ME 620	Per Credit Hour	\$60.45	\$60.45
	ME 626	Per Credit Hour	\$60.45	\$60.45
	ME 627	Per Credit Hour	\$60.45	\$60.45
	ME 628	Per Credit Hour	\$60.45	\$60.45
	ME 631	Per Credit Hour	\$60.45	\$60.45
	ME 634	Per Credit Hour	\$60.45	\$60.45
	ME 640	Per Credit Hour	\$60.45	\$60.45
	ME 641	Per Credit Hour	\$60.45	\$60.45
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College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)	·			
Mechanical Engineering (cont.)	ME 644	Per Credit Hour	\$60.45	\$60.45
	ME 645	Per Credit Hour	\$60.45	\$60.45
	ME 647	Per Credit Hour	\$60.45	\$60.45
	ME 651	Per Credit Hour	\$60.45	\$60.45
	ME 652	Per Credit Hour	\$60.45	\$60.45
	ME 653	Per Credit Hour	\$60.45	\$60.45
	ME 672	Per Credit Hour	\$60.45	\$60.45
	ME 690	Per Credit Hour	\$60.45	\$60.45
	ME 691	Per Credit Hour	\$60.45	\$60.45
	ME 692	Per Credit Hour	\$60.45	\$60.45
	ME 699	Per Credit Hour	\$60.45	\$60.45
	ME 748	Per Credit Hour	\$60.45	\$60.45
	ME 749	Per Credit Hour	\$60.45	\$60.45
	ME 767	Per Credit Hour	\$60.45	\$60.45
	ME 768	Per Credit Hour	\$60.45	\$60.45
	ME 769	Per Credit Hour	\$60.45	\$60.45
	ME 780	Per Credit Hour	\$60.45	\$60.45
	ME 790	Per Credit Hour	\$60.45	\$60.45
	ME 799	Per Credit Hour	\$60.45	\$60.45
Mining Engineering	MNG 191	Per Credit Hour	\$60.45	\$60.45
	MNG 201	Per Credit Hour	\$60.45	\$60.45
	MNG 211	Per Credit Hour	\$60.45	\$60.45
	MNG 264	Per Credit Hour	\$60.45	\$60.45
	MNG 291	Per Credit Hour	\$60.45	\$60.45
	MNG 301	Per Credit Hour	\$60.45	\$60.45
	MNG 302	Per Credit Hour	\$60.45	\$60.45
	MNG 303	Per Credit Hour	\$60.45	\$60.45
	MNG 311	Per Credit Hour	\$60.45	\$60.45
	MNG 322	Per Credit Hour	\$60.45	\$60.45
	MNG 331	Per Credit Hour	\$60.45	\$60.45
	MNG 332	Per Credit Hour	\$60.45	\$60.45
	MNG 335	Per Credit Hour	\$60.45	\$60.45
	MNG 341	Per Credit Hour	\$60.45	\$60.45
	MNG 351	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)	·			
Mining Engineering (cont.)	MNG 371	Per Credit Hour	\$60.45	\$60.45
	MNG 395	Per Credit Hour	\$60.45	\$60.45
	MNG 431	Per Credit Hour	\$60.45	\$60.45
	MNG 435	Per Credit Hour	\$60.45	\$60.45
	MNG 463	Per Credit Hour	\$60.45	\$60.45
	MNG 511	Per Credit Hour	\$60.45	\$60.45
	MNG 520	Per Credit Hour	\$60.45	\$60.45
	MNG 531	Per Credit Hour	\$60.45	\$60.45
	MNG 535	Per Credit Hour	\$60.45	\$60.45
	MNG 541	Per Credit Hour	\$60.45	\$60.45
	MNG 551	Per Credit Hour	\$60.45	\$60.45
	MNG 552	Per Credit Hour	\$60.45	\$60.45
	MNG 555	Per Credit Hour	n/a	\$60.45
	MNG 561	Per Credit Hour	\$60.45	\$60.45
	MNG 563	Per Credit Hour	\$60.45	\$60.45
	MNG 564	Per Credit Hour	\$60.45	\$60.45
	MNG 575	Per Credit Hour	\$60.45	\$60.45
	MNG 580	Per Credit Hour	\$60.45	\$60.45
	MNG 585	Per Credit Hour	n/a	\$60.45
	MNG 591	Per Credit Hour	\$60.45	\$60.45
	MNG 592	Per Credit Hour	\$60.45	\$60.45
	MNG 599	Per Credit Hour	\$60.45	\$60.45
	MNG 611	Per Credit Hour	\$60.45	\$60.45
	MNG 621	Per Credit Hour	\$60.45	\$60.45
	MNG 625	Per Credit Hour	n/a	\$60.45
	MNG 641	Per Credit Hour	\$60.45	\$60.45
	MNG 655	Per Credit Hour	\$60.45	\$60.45
	MNG 690	Per Credit Hour	\$60.45	\$60.45
	MNG 691	Per Credit Hour	\$60.45	\$60.45
	MNG 699	Per Credit Hour	\$60.45	\$60.45
	MNG 748	Per Credit Hour	\$60.45	\$60.45
	MNG 749	Per Credit Hour	\$60.45	\$60.45
	MNG 767	Per Credit Hour	\$60.45	\$60.45
	MNG 768	Per Credit Hour	\$60.45	\$60.45

College/Unit	Course / Description	Assessment	2019-20	2020-21
Engineering (cont.)				
Mining Engineering (cont.)	MNG 769	Per Credit Hour	\$60.45	\$60.45
	MNG 771	Per Credit Hour	\$60.45	\$60.45
	MNG 780	Per Credit Hour	\$60.45	\$60.45
	MNG 790	Per Credit Hour	\$60.45	\$60.45
Enrollment Management				
Registrar	Duplicate diploma	Per Student	\$25.00	\$25.00
	Late registration fee	Per Student	\$40.00	\$40.00
	Transcript fee	Per Student	\$10.00	\$10.00
Undergraduate Admissions	Application - domestic	Per Student	\$50.00	\$50.00
	Application - international	Per Person	\$60.00	\$60.00
	Freshman advisory conference	Per Student	\$125.00	\$125.00
	Guest advisory conference	Per Student	\$30.00	\$30.00
	Transfer/readmission conferences	Per Student	\$25.00	\$25.00
Fine Arts				
Art	A-E 120	Per Course	\$25.00	\$25.00
	A-E 200	Per Course	\$15.00	\$15.00
	A-E 538	Per Course	\$15.00	\$15.00
	A-E 576	Per Course	\$15.45	\$15.45
	A-E 578	Per Course	\$15.45	\$15.45
	A-E 670	Per Course	\$15.00	\$15.00
	A-E 675	Per Course	\$15.00	\$15.00
	A-H 106	Per Course	\$10.00	\$10.00
	A-S 102	Per Course	\$35.00	\$35.00
	A-S 103	Per Course	\$72.10	\$72.10
	A-S 130	Per Course	\$35.00	\$35.00
	A-S 200	Per Course	\$97.85	\$97.85
	A-S 270	Per Course	\$125.00	\$125.00
	A-S 285	Per Course	\$51.50	\$51.50
	A-S 300	Per Course	\$72.10	\$72.10
	A-S 305	Per Course	\$72.10	\$72.10
	A-S 310	Per Course	\$40.00	\$40.00
	A-S 320	Per Course	\$75.00	\$75.00
	A-S 321	Per Course	\$75.00	\$75.00
	A-S 322	Per Course	\$75.00	\$75.00

College/Unit	Course / Description	Assessment	2019-20	2020-21
Fine Arts (cont.)	·			
Art (cont.)	A-S 331	Per Course	\$51.50	\$51.50
	A-S 340	Per Course	\$77.25	\$77.25
	A-S 341	Per Course	\$77.25	\$77.25
	A-S 345	Per Course	\$51.50	\$51.50
	A-S 346	Per Course	\$100.00	\$100.00
	A-S 347	Per Course	\$100.00	\$100.00
	A-S 348	Per Course	\$100.00	\$100.00
	A-S 350	Per Course	\$175.00	\$175.00
	A-S 351	Per Course	\$175.00	\$175.00
	A-S 355	Per Course	\$165.00	\$165.00
	A-S 360	Per Course	\$200.00	\$200.00
	A-S 361	Per Course	\$200.00	\$200.00
	A-S 364	Per Course	\$100.00	\$100.00
	A-S 365	Per Course	\$100.00	\$100.00
	A-S 366	Per Course	\$100.00	\$100.00
	A-S 367	Per Course	\$100.00	\$100.00
	A-S 370	Per Course	\$170.00	\$170.00
	A-S 371	Per Course	\$170.00	\$170.00
	A-S 380	Per Course	\$60.00	\$60.00
	A-S 381	Per Course	\$55.00	\$55.00
	A-S 384	Per Course	\$125.00	\$125.00
	A-S 385	Per Course	\$51.50	\$51.50
	A-S 386	Per Course	\$125.00	\$125.00
	A-S 390	Per Course	\$61.80	\$61.80
	A-S 490	Per Course	\$20.00	\$20.00
	A-S 520	Per Course	\$75.00	\$75.00
	A-S 521	Per Course	\$75.00	\$75.00
	A-S 546	Per Course	\$50.00	\$50.00
	A-S 550	Per Course	\$175.00	\$175.00
	A-S 551	Per Course	\$175.00	\$175.00
	A-S 560	Per Course	\$200.00	\$200.00
	A-S 561	Per Course	\$200.00	\$200.00
	A-S 564	Per Course	\$100.00	\$100.00
	A-S 567	Per Course	\$100.00	\$100.00

College/Unit	Course / Description	Assessment	2019-20	2020-21
Fine Arts (cont.)				
Art (cont.)	A-S 570	Per Course	\$170.00	\$170.00
	A-S 571	Per Course	\$170.00	\$170.00
	A-S 580	Per Course	\$60.00	\$60.00
	A-S 581	Per Course	\$60.00	\$60.00
	A-S 584	Per Course	\$125.00	\$125.00
	A-S 586	Per Course	\$60.00	\$60.00
	A-S 620	Per Course	\$75.00	\$75.00
	A-S 621	Per Course	\$75.00	\$75.00
	A-S 646	Per Course	\$50.00	\$50.00
	A-S 650	Per Course	\$175.00	\$175.00
	A-S 651	Per Course	\$175.00	\$175.00
	A-S 660	Per Course	\$200.00	\$200.00
	A-S 661	Per Course	\$200.00	\$200.00
	A-S 670	Per Course	\$170.00	\$170.00
	A-S 671	Per Course	\$170.00	\$170.00
	A-S 680	Per Course	\$60.00	\$60.00
	A-S 681	Per Course	\$60.00	\$60.00
	A-S 720	Per Course	\$75.00	\$75.00
	A-S 740	Per Course	\$175.00	\$175.00
	A-S 750	Per Course	\$200.00	\$200.00
	A-S 770	Per Course	\$170.00	\$170.00
	A-S 777	Per Course	\$50.00	\$50.00
	A-S 779	Per Course	\$110.00	\$110.00
	A-S 780	Per Course	\$110.00	\$110.00
	DLSR camera replacement fee	Per Student	\$798.25	\$798.25
	Lighting kit replacement fee	Per Student	\$772.50	\$772.50
	Tablet replacement fee	Per Student	\$396.55	\$396.55
	Video mic replacement fee	Per Student	\$128.75	\$128.75
Arts Administration	AAD 150	Per Course	\$72.10	\$72.10
	AAD 250	Per Course	\$20.60	\$20.60
	AAD 260	Per Course	\$20.60	\$20.60
	AAD 520	Per Course	\$25.75	\$25.75
	AAD 600	Per Course	\$77.25	\$77.25
	AAD 610	Per Course	\$41.20	\$41.20

College/Unit	Course / Description	Assessment	2019-20	2020-21
Fine Arts (cont.)	·			
Arts Administration (cont.)	AAD 620	Per Course	\$25.75	\$25.75
	AAD 630	Per Course	\$41.20	\$41.20
	AAD 650	Per Course	\$41.20	\$41.20
Music	MUP 101	Per Course	\$113.04	\$113.04
	MUP 102	Per Course	\$113.04	\$113.04
	MUP 103	Per Course	\$113.04	\$113.04
	MUP 104	Per Course	\$113.04	\$113.04
	MUP 105	Per Course	\$113.04	\$113.04
	MUP 106	Per Course	\$113.04	\$113.04
	MUP 107	Per Course	\$113.04	\$113.04
	MUP 108	Per Course	\$113.04	\$113.04
	MUP 109	Per Course	\$113.04	\$113.04
	MUP 110	Per Course	\$113.04	\$113.04
	MUP 111	Per Course	\$113.04	\$113.04
	MUP 112	Per Course	\$113.04	\$113.04
	MUP 113	Per Course	\$113.04	\$113.04
	MUP 114	Per Course	\$113.04	\$113.04
	MUP 115	Per Course	\$113.04	\$113.04
	MUP 116	Per Course	\$113.04	\$113.04
	MUP 117	Per Course	\$113.04	\$113.04
	MUP 118	Per Course	\$113.04	\$113.04
	MUP 119	Per Course	\$113.04	\$113.04
	MUP 120	Per Course	\$113.04	\$113.04
	MUP 121	Per Course	\$113.04	\$113.04
	MUP 122	Per Course	\$113.04	\$113.04
	MUP 123	Per Course	\$500.00	\$500.00
	MUP 201	Per Course	\$113.04	\$113.04
	MUP 202	Per Course	\$113.04	\$113.04
	MUP 203	Per Course	\$113.04	\$113.04
	MUP 204	Per Course	\$113.04	\$113.04
	MUP 205	Per Course	\$113.04	\$113.04
	MUP 206	Per Course	\$113.04	\$113.04
	MUP 207	Per Course	\$113.04	\$113.04
	MUP 208	Per Course	\$113.04	\$113.04

College/Unit	Course / Description	Assessment	2019-20	2020-21
Fine Arts (cont.)	·			
Music (cont.)	MUP 209	Per Course	\$113.04	\$113.04
	MUP 210	Per Course	\$113.04	\$113.04
	MUP 211	Per Course	\$113.04	\$113.04
	MUP 212	Per Course	\$113.04	\$113.04
	MUP 213	Per Course	\$113.04	\$113.04
	MUP 214	Per Course	\$113.04	\$113.04
	MUP 215	Per Course	\$113.04	\$113.04
	MUP 216	Per Course	\$113.04	\$113.04
	MUP 217	Per Course	\$113.04	\$113.04
	MUP 218	Per Course	\$113.04	\$113.04
	MUP 219	Per Course	\$113.04	\$113.04
	MUP 220	Per Course	\$113.04	\$113.04
	MUP 221	Per Course	\$113.04	\$113.04
	MUP 222	Per Course	\$113.04	\$113.04
	MUP 223	Per Course	\$500.00	\$500.00
	MUP 301	Per Course	\$113.04	\$113.04
	MUP 302	Per Course	\$113.04	\$113.04
	MUP 303	Per Course	\$113.04	\$113.04
	MUP 304	Per Course	\$113.04	\$113.04
	MUP 305	Per Course	\$113.04	\$113.04
	MUP 306	Per Course	\$113.04	\$113.04
	MUP 307	Per Course	\$113.04	\$113.04
	MUP 308	Per Course	\$113.04	\$113.04
	MUP 309	Per Course	\$113.04	\$113.04
	MUP 310	Per Course	\$113.04	\$113.04
	MUP 311	Per Course	\$113.04	\$113.04
	MUP 312	Per Course	\$113.04	\$113.04
	MUP 313	Per Course	\$113.04	\$113.04
	MUP 314	Per Course	\$113.04	\$113.04
	MUP 315	Per Course	\$113.04	\$113.04
	MUP 316	Per Course	\$113.04	\$113.04
	MUP 317	Per Course	\$113.04	\$113.04
	MUP 318	Per Course	\$113.04	\$113.04
	MUP 319	Per Course	\$113.04	\$113.04

College/Unit	Course / Description	Assessment	2019-20	2020-21
Fine Arts (cont.)				
Music (cont.)	MUP 320	Per Course	\$113.04	\$113.04
	MUP 321	Per Course	\$113.04	\$113.04
	MUP 322	Per Course	\$113.04	\$113.04
	MUP 323	Per Course	\$500.00	\$500.00
	MUP 401	Per Course	\$113.04	\$113.04
	MUP 402	Per Course	\$113.04	\$113.04
	MUP 403	Per Course	\$113.04	\$113.04
	MUP 404	Per Course	\$113.04	\$113.04
	MUP 405	Per Course	\$113.04	\$113.04
	MUP 406	Per Course	\$113.04	\$113.04
	MUP 407	Per Course	\$113.04	\$113.04
	MUP 408	Per Course	\$113.04	\$113.04
	MUP 409	Per Course	\$113.04	\$113.04
	MUP 410	Per Course	\$113.04	\$113.04
	MUP 411	Per Course	\$113.04	\$113.04
	MUP 412	Per Course	\$113.04	\$113.04
	MUP 413	Per Course	\$113.04	\$113.04
	MUP 414	Per Course	\$113.04	\$113.04
	MUP 415	Per Course	\$113.04	\$113.04
	MUP 416	Per Course	\$113.04	\$113.04
	MUP 417	Per Course	\$113.04	\$113.04
	MUP 418	Per Course	\$113.04	\$113.04
	MUP 419	Per Course	\$113.04	\$113.04
	MUP 420	Per Course	\$113.04	\$113.04
	MUP 421	Per Course	\$113.04	\$113.04
	MUP 422	Per Course	\$113.04	\$113.04
	MUP 423	Per Course	\$500.00	\$500.00
	MUP 430	Per Course	\$113.04	\$113.04
	MUP 501	Per Course	\$113.04	\$113.04
	MUP 502	Per Course	\$113.04	\$113.04
	MUP 503	Per Course	\$113.04	\$113.04
	MUP 504	Per Course	\$113.04	\$113.04
	MUP 505	Per Course	\$113.04	\$113.04
	MUP 506	Per Course	\$113.04	\$113.04

College/Unit	Course / Description	Assessment	2019-20	2020-21
Fine Arts (cont.)				
Music (cont.)	MUP 507	Per Course	\$113.04	\$113.04
	MUP 508	Per Course	\$113.04	\$113.04
	MUP 509	Per Course	\$113.04	\$113.04
	MUP 510	Per Course	\$113.04	\$113.04
	MUP 511	Per Course	\$113.04	\$113.04
	MUP 512	Per Course	\$113.04	\$113.04
	MUP 513	Per Course	\$113.04	\$113.04
	MUP 514	Per Course	\$113.04	\$113.04
	MUP 515	Per Course	\$113.04	\$113.04
	MUP 516	Per Course	\$113.04	\$113.04
	MUP 517	Per Course	\$113.04	\$113.04
	MUP 518	Per Course	\$113.04	\$113.04
	MUP 519	Per Course	\$113.04	\$113.04
	MUP 520	Per Course	\$113.04	\$113.04
	MUP 521	Per Course	\$113.04	\$113.04
	MUP 522	Per Course	\$113.04	\$113.04
	MUP 523	Per Course	\$500.00	\$500.00
	MUP 530	Per Course	\$113.04	\$113.04
	MUP 558	Per Course	\$113.04	\$113.04
	MUP 601	Per Course	\$113.04	\$113.04
	MUP 602	Per Course	\$113.04	\$113.04
	MUP 603	Per Course	\$113.04	\$113.04
	MUP 604	Per Course	\$113.04	\$113.04
	MUP 605	Per Course	\$113.04	\$113.04
	MUP 606	Per Course	\$113.04	\$113.04
	MUP 607	Per Course	\$113.04	\$113.04
	MUP 608	Per Course	\$113.04	\$113.04
	MUP 609	Per Course	\$113.04	\$113.04
	MUP 610	Per Course	\$113.04	\$113.04
	MUP 611	Per Course	\$113.04	\$113.04
	MUP 612	Per Course	\$113.04	\$113.04
	MUP 613	Per Course	\$113.04	\$113.04
	MUP 614	Per Course	\$113.04	\$113.04
	MUP 615	Per Course	\$113.04	\$113.04

College/Unit	Course / Description	Assessment	2019-20	2020-21
Fine Arts (cont.)	·			
Music (cont.)	MUP 616	Per Course	\$113.04	\$113.04
	MUP 617	Per Course	\$113.04	\$113.04
	MUP 618	Per Course	\$113.04	\$113.04
	MUP 619	Per Course	\$113.04	\$113.04
	MUP 620	Per Course	\$113.04	\$113.04
	MUP 621	Per Course	\$113.04	\$113.04
	MUP 622	Per Course	\$113.04	\$113.04
	MUP 623	Per Course	\$500.00	\$500.00
	MUP 630	Per Course	\$113.04	\$113.04
	MUP 658	Per Course	\$113.04	\$113.04
	MUP 701	Per Course	\$113.04	\$113.04
	MUP 702	Per Course	\$113.04	\$113.04
	MUP 703	Per Course	\$113.04	\$113.04
	MUP 704	Per Course	\$113.04	\$113.04
	MUP 705	Per Course	\$113.04	\$113.04
	MUP 706	Per Course	\$113.04	\$113.04
	MUP 707	Per Course	\$113.04	\$113.04
	MUP 708	Per Course	\$113.04	\$113.04
	MUP 709	Per Course	\$113.04	\$113.04
	MUP 710	Per Course	\$113.04	\$113.04
	MUP 711	Per Course	\$113.04	\$113.04
	MUP 712	Per Course	\$113.04	\$113.04
	MUP 713	Per Course	\$113.04	\$113.04
	MUP 714	Per Course	\$113.04	\$113.04
	MUP 715	Per Course	\$113.04	\$113.04
	MUP 716	Per Course	\$113.04	\$113.04
	MUP 717	Per Course	\$113.04	\$113.04
	MUP 718	Per Course	\$113.04	\$113.04
	MUP 719	Per Course	\$113.04	\$113.04
	MUP 720	Per Course	\$113.04	\$113.04
	MUP 721	Per Course	\$113.04	\$113.04
	MUP 722	Per Course	\$113.04	\$113.04
	MUP 730	Per Course	\$113.04	\$113.04
	MUP 758	Per Course	\$113.04	\$113.04

College/Unit	Course / Description	Assessment	2019-20	2020-21
Fine Arts (cont.)				
Theatre	TA 260	Per Course	\$46.00	\$46.00
	TA 265	Per Course	\$46.00	\$46.00
	TA 267	Per Course	\$42.44	\$42.44
	TA 470	Per Course	\$46.00	\$46.00
	TAD 141	Per Course	\$30.00	\$30.00
	TAD 142	Per Course	\$30.00	\$30.00
	TAD 241	Per Course	\$30.00	\$30.00
	TAD 242	Per Course	\$30.00	\$30.00
Gatton Business and Economics				
Accounting	ACC 201	Per Credit Hour	\$35.41	\$35.41
	ACC 202	Per Credit Hour	\$35.41	\$35.41
	ACC 211	Per Credit Hour	\$35.41	\$35.41
	ACC 221	Per Credit Hour	\$35.41	\$35.41
	ACC 222	Per Credit Hour	\$35.41	\$35.41
	ACC 300	Per Credit Hour	\$35.41	\$35.41
	ACC 301	Per Credit Hour	\$35.41	\$35.41
	ACC 302	Per Credit Hour	\$35.41	\$35.41
	ACC 324	Per Credit Hour	\$35.41	\$35.41
	ACC 356	Per Credit Hour	\$35.41	\$35.41
	ACC 357	Per Credit Hour	\$35.41	\$35.41
	ACC 360	Per Credit Hour	\$35.41	\$35.41
	ACC 395	Per Credit Hour	\$35.41	\$35.41
	ACC 399	Per Credit Hour	\$35.41	\$35.41
	ACC 403	Per Credit Hour	\$35.41	\$35.41
	ACC 407	Per Credit Hour	\$35.41	\$35.41
	ACC 410	Per Credit Hour	\$35.41	\$35.41
	ACC 418	Per Credit Hour	\$35.41	\$35.41
	ACC 457	Per Credit Hour	\$35.41	\$35.41
	ACC 490	Per Credit Hour	\$35.41	\$35.41
	ACC 507	Per Credit Hour	\$35.41	\$35.41
	ACC 508	Per Credit Hour	\$35.41	\$35.41
	ACC 516	Per Credit Hour	\$35.41	\$35.41
	ACC 520	Per Credit Hour	\$35.41	\$35.41
	ACC 555	Per Credit Hour	\$35.41	\$35.41

College/Unit	Course / Description	Assessment	2019-20	2020-21
Gatton Business and Economics (cont.)	·			
Accounting (cont.)	ACC 590	Per Credit Hour	\$35.41	\$35.41
Analytics	AN 250	Per Credit Hour	\$35.41	\$35.41
	AN 300	Per Credit Hour	\$35.41	\$35.41
	AN 303	Per Credit Hour	\$35.41	\$35.41
	AN 306	Per Credit Hour	\$35.41	\$35.41
	AN 320	Per Credit Hour	\$35.41	\$35.41
	AN 322	Per Credit Hour	\$35.41	\$35.41
	AN 324	Per Credit Hour	\$35.41	\$35.41
	AN 390	Per Credit Hour	\$35.41	\$35.41
	AN 395	Per Credit Hour	\$35.41	\$35.41
	AN 403G	Per Credit Hour	\$35.41	\$35.41
	AN 406G	Per Credit Hour	\$35.41	\$35.41
	AN 420G	Per Credit Hour	\$35.41	\$35.41
	AN 440G	Per Credit Hour	\$35.41	\$35.41
	AN 450G	Per Credit Hour	\$35.41	\$35.41
Business and Economics	MBA courses for students in other primary academic programs (e.g.	Per Credit Hour	\$250.00	\$250.00
	pursuing dual degrees)			
Economics	ECO 101	Per Credit Hour	\$35.41	\$35.41
	ECO 201	Per Credit Hour	\$35.41	\$35.41
	ECO 202	Per Credit Hour	\$35.41	\$35.41
	ECO 301	Per Credit Hour	\$35.41	\$35.41
	ECO 311	Per Credit Hour	\$35.41	\$35.41
	ECO 312	Per Credit Hour	\$35.41	\$35.41
	ECO 327	Per Credit Hour	\$35.41	\$35.41
	ECO 365	Per Credit Hour	\$35.41	\$35.41
	ECO 367	Per Credit Hour	\$35.41	\$35.41
	ECO 370	Per Credit Hour	\$35.41	\$35.41
	ECO 379	Per Credit Hour	\$35.41	\$35.41
	ECO 381	Per Credit Hour	\$35.41	\$35.41
	ECO 383	Per Credit Hour	\$35.41	\$35.41
	ECO 385	Per Credit Hour	\$35.41	\$35.41
	ECO 391	Per Credit Hour	\$35.41	\$35.41
	ECO 392	Per Credit Hour	\$35.41	\$35.41
	ECO 393	Per Credit Hour	\$35.41	\$35.41

College/Unit	Course / Description	Assessment	2019-20	2020-21
Gatton Business and Economics (cont.)				
Economics (cont.)	ECO 395	Per Credit Hour	\$35.41	\$35.41
	ECO 395-001	Per Credit Hour	\$35.41	\$35.41
	ECO 395-006	Per Credit Hour	\$35.41	\$35.41
	ECO 401	Per Credit Hour	\$35.41	\$35.41
	ECO 402	Per Credit Hour	\$35.41	\$35.41
	ECO 410	Per Credit Hour	\$35.41	\$35.41
	ECO 411	Per Credit Hour	\$35.41	\$35.41
	ECO 412	Per Credit Hour	\$35.41	\$35.41
	ECO 430G	Per Credit Hour	\$35.41	\$35.41
	ECO 450G	Per Credit Hour	\$35.41	\$35.41
	ECO 461	Per Credit Hour	\$35.41	\$35.41
	ECO 463	Per Credit Hour	\$35.41	\$35.41
	ECO 465G	Per Credit Hour	\$35.41	\$35.41
	ECO 467	Per Credit Hour	\$35.41	\$35.41
	ECO 471	Per Credit Hour	\$35.41	\$35.41
	ECO 472	Per Credit Hour	\$35.41	\$35.41
	ECO 473G	Per Credit Hour	\$35.41	\$35.41
	ECO 477	Per Credit Hour	\$35.41	\$35.41
	ECO 479	Per Credit Hour	\$35.41	\$35.41
	ECO 491G	Per Credit Hour	\$35.41	\$35.41
	ECO 499	Per Credit Hour	\$35.41	\$35.41
	ECO 590	Per Credit Hour	\$35.41	\$35.41
Finance	FIN 250	Per Credit Hour	\$35.41	\$35.41
	FIN 300	Per Credit Hour	\$35.41	\$35.41
	FIN 310	Per Credit Hour	\$35.41	\$35.41
	FIN 350	Per Credit Hour	\$35.41	\$35.41
	FIN 357	Per Credit Hour	\$35.41	\$35.41
	FIN 358	Per Credit Hour	\$35.41	\$35.41
	FIN 359	Per Credit Hour	\$35.41	\$35.41
	FIN 360	Per Credit Hour	\$35.41	\$35.41
	FIN 395	Per Credit Hour	\$35.41	\$35.41
	FIN 405	Per Credit Hour	\$35.41	\$35.41
	FIN 410	Per Credit Hour	\$35.41	\$35.41
	FIN 423	Per Credit Hour	\$35.41	\$35.41

College/Unit	Course / Description	Assessment	2019-20	2020-21
Gatton Business and Economics (cont.)				
Finance (cont.)	FIN 430	Per Credit Hour	\$35.41	\$35.41
	FIN 432	Per Credit Hour	\$35.41	\$35.41
	FIN 435	Per Credit Hour	\$35.41	\$35.41
	FIN 440	Per Credit Hour	\$35.41	\$35.41
	FIN 452	Per Credit Hour	\$35.41	\$35.41
	FIN 464	Per Credit Hour	\$35.41	\$35.41
	FIN 465	Per Credit Hour	\$35.41	\$35.41
	FIN 470	Per Credit Hour	\$35.41	\$35.41
	FIN 475	Per Credit Hour	\$35.41	\$35.41
	FIN 480	Per Credit Hour	\$35.41	\$35.41
	FIN 485	Per Credit Hour	\$35.41	\$35.41
	FIN 490	Per Credit Hour	\$35.41	\$35.41
Management	B&E 102	Per Credit Hour	\$35.41	\$35.41
	B&E 103	Per Credit Hour	\$35.41	\$35.41
	B&E 104	Per Credit Hour	\$35.41	\$35.41
	B&E 105	Per Credit Hour	\$35.41	\$35.41
	B&E 120	Per Credit Hour	\$35.41	\$35.41
	B&E 122	Per Credit Hour	\$35.41	\$35.41
	B&E 150	Per Course	\$35.41	\$35.41
	B&E 201	Per Credit Hour	\$35.41	\$35.41
	B&E 221	Per Credit Hour	\$35.41	\$35.41
	B&E 222	Per Credit Hour	\$35.41	\$35.41
	B&E 223	Per Credit Hour	\$35.41	\$35.41
	B&E 240	Per Credit Hour	\$35.41	\$35.41
	B&E 300	Per Credit Hour	\$35.41	\$35.41
	B&E 327	Per Credit Hour	\$35.41	\$35.41
	B&E 396	Per Credit Hour	\$35.41	\$35.41
	B&E 397	Per Credit Hour	\$35.41	\$35.41
	B&E 400	Per Credit Hour	\$35.41	\$35.41
	MGT 292	Per Credit Hour	\$35.41	\$35.41
	MGT 301	Per Credit Hour	\$35.41	\$35.41
	MGT 309	Per Credit Hour	\$35.41	\$35.41
	MGT 320	Per Credit Hour	\$35.41	\$35.41
	MGT 340	Per Credit Hour	\$35.41	\$35.41

College/Unit	Course / Description	Assessment	2019-20	2020-21
Gatton Business and Economics (cont.)	<u> </u>			
Management (cont.)	MGT 341	Per Credit Hour	\$35.41	\$35.41
	MGT 342	Per Credit Hour	\$35.41	n/a
	MGT 352	Per Credit Hour	\$35.41	\$35.41
	MGT 380	Per Credit Hour	\$35.41	\$35.41
	MGT 390	Per Credit Hour	\$35.41	\$35.41
	MGT 395	Per Credit Hour	\$35.41	\$35.41
	MGT 410	Per Credit Hour	\$35.41	\$35.41
	MGT 430	Per Credit Hour	\$35.41	\$35.41
	MGT 450	Per Credit Hour	\$35.41	\$35.41
	MGT 491	Per Credit Hour	\$35.41	\$35.41
	MGT 492	Per Credit Hour	\$35.41	\$35.41
	MGT 499	Per Credit Hour	\$35.41	\$35.41
Marketing	MKT 300	Per Credit Hour	\$35.41	\$35.41
	MKT 303	Per Credit Hour	\$35.41	\$35.41
	MKT 306	Per Credit Hour	\$35.41	\$35.41
	MKT 309	Per Credit Hour	\$35.41	\$35.41
	MKT 310	Per Credit Hour	\$35.41	\$35.41
	MKT 315	Per Credit Hour	\$35.41	\$35.41
	MKT 320	Per Credit Hour	\$35.41	\$35.41
	MKT 324	Per Credit Hour	\$35.41	\$35.41
	MKT 325	Per Credit Hour	\$35.41	\$35.41
	MKT 330	Per Credit Hour	\$35.41	\$35.41
	MKT 340	Per Credit Hour	\$35.41	\$35.41
	MKT 351	Per Credit Hour	\$35.41	\$35.41
	MKT 355	Per Credit Hour	\$35.41	\$35.41
	MKT 390	Per Credit Hour	\$35.41	\$35.41
	MKT 390-3	Per Credit Hour	\$35.41	\$35.41
	MKT 395	Per Credit Hour	\$35.41	\$35.41
	MKT 403	Per Credit Hour	\$35.41	\$35.41
	MKT 406	Per Credit Hour	n/a	\$35.41
	MKT 410	Per Credit Hour	\$35.41	\$35.41
	MKT 420	Per Credit Hour	\$35.41	\$35.41
	MKT 430	Per Credit Hour	\$35.41	\$35.41
	MKT 435	Per Credit Hour	\$35.41	\$35.41

College/Unit	Course / Description	Assessment	2019-20	2020-21
Gatton Business and Economics (cont.)				
Marketing (cont.)	MKT 440	Per Credit Hour	\$35.41	\$35.41
	MKT 445	Per Credit Hour	\$35.41	\$35.41
	MKT 450	Per Credit Hour	\$35.41	\$35.41
Graduate School				
Graduate School	Base dissertation fee	Per Student	\$74.00	\$74.00
	Domestic application fee	Per Student	\$65.00	\$65.00
	Graduate certificate application fee	Per Student	\$30.00	\$30.00
	International application fee	Per Student	\$75.00	\$75.00
Health Sciences				
Athletic Training	AT 740	Per Course	\$150.00	\$150.00
Clinical Lab Sciences	MLS 465	Per Course	\$200.00	\$200.00
	MLS 467	Per Course	\$200.00	\$200.00
Clinical Leadership Management	Application fee	Per Student	\$25.00	\$25.00
Communication Disorders	CD 654	Per Course	\$35.00	\$35.00
	CD 657	Per Course	\$75.00	\$75.00
	CD 659	Per Course	\$75.00	\$75.00
	Application fee	Per Student	\$60.00	\$60.00
Human Health Sciences	Application fee	Per Student	\$50.00	\$50.00
Medical Laboratory Science	MLS 466	Per Student	\$200.00	\$200.00
	MLS 468	Per Student	\$200.00	\$200.00
	MLS 469	Per Student	\$200.00	\$200.00
	Application fee	Per Student	\$60.00	\$60.00
Physical Therapy	Application fee	Per Student	\$100.00	\$100.00
Physician Assistant Studies	Application fee	Per Student	\$75.00	\$75.00
	Instrument kit, first year	Per Student	\$850.00	\$850.00
	Seat fee - tuition deposit for incoming students	Per Student	n/a	\$500.00
Honors				
Honors	Fall 2017 and subsequent cohorts	Per Semester	\$250.00	\$250.00
	Prior to fall 2017 cohorts	Per Semester	\$75.00	\$75.00
Law				
Law	Application fee	Per Student	\$50.00	\$50.00
Libraries				
Overdue fines	AV materials - per day	Per Student	\$1.00	n/a
	Books - per item per day	Per Student	\$0.25	n/a

College/Unit	Course / Description	Assessment	2019-20	2020-21
Libraries (cont.)				
Overdue fines (cont.)	Group study rooms - per hour	Per Student	\$0.60	n/a
	Laptops - per hour per day	Per Student	\$10.20	\$10.20
	Periodicals - per item per day	Per Student	\$5.00	\$2.00
	Reserves - per hour per day	Per Student	\$0.60	\$0.60
Replacements	Book - default price	Per Student	\$100.00	\$100.00
	Book - non-refundable processing fee	Per Student	\$25.00	n/a
	Door lock mechanism - cost for replacing door lock mechanisms when keys have been lost	Per Student	\$60.00	n/a
	Government publications - per page	Per Student	\$0.10	n/a
	Government publications - non-refundable processing fee	Per Student	\$10.00	n/a
	Locker keys - replacement cost for lost or damaged locker keys fee and any overdue fines	Per Student	\$25.00	n/a
	Periodicals - minimum replacement fee	Per Student	\$125.00	n/a
	Periodicals - non-refundable processing fee	Per Student	\$25.00	n/a
	Room keys - replacement cost for lost or damaged keys	Per Student	\$25.00	n/a
	Various other items (AV materials, etc.)	Per Student	\$10.00	\$10.00
Medicine				
Office of Medical Education	Application fee	Per Student	\$50.00	\$50.00
	Student disability insurance fee - all entering students	Per Student	\$58.00	\$58.00
	Visiting student application fee	Per Student	\$75.00	\$75.00
Rural Health	Application fee	Per Student	\$50.00	\$50.00
	Distance learning-DPT students fall only year 1 and 3	Per Student	\$80.00	\$80.00
	Distance learning-DPT students fall only year 2	Per Student	\$130.00	\$130.00
	Distance learning-DPT students spring only year 1 and 3	Per Student	\$70.00	\$70.00
	Distance learning-DPT students spring only year 2	Per Student	\$120.00	\$120.00
	Distance learning-DPT students summer only year 1	Per Student	\$60.00	\$60.00
	Distance learning-DPT students summer only year 2	Per Student	\$40.00	\$40.00
Nursing				
Nursing	NUR 905	Per Course	\$51.00	\$51.00
	NUR 923	Per Course	\$74.00	\$74.00
	NUR 940	Per Course	\$84.00	\$84.00
	NUR 942	Per Course	\$203.00	\$203.00
	NUR 945	Per Course	\$84.00	\$84.00
	NUR 955	Per Course	\$84.00	\$84.00

College/Unit	Course / Description	Assessment	2019-20	2020-21
Nursing (cont.)	·			
Nursing (cont.)	NUR 960	Per Course	\$84.00	\$84.00
	NUR 961	Per Course	\$251.00	\$251.00
	NUR 962	Per Course	\$251.00	\$251.00
	NUR 965	Per Course	\$84.00	\$84.00
	Application fee for KaraTalent on Interview	Per Student	\$50.00	\$50.00
	C.N.A. program - with CPR training	Per Student	\$650.00	\$650.00
	C.N.A. program - without CPR training	Per Student	\$620.00	\$620.00
	Traditional BSN and 2nd degree BSN students	Per Semester	\$614.00	\$614.00
Pharmacy				
Pharmacy	Application fee	Per Student	\$80.00	\$80.00
Social Work				
Social Work	SW 444	Per Course	\$77.25	\$77.25
	SW 445	Per Course	\$77.25	\$77.25
	SW 640	Per Course	\$77.25	\$77.25
	SW 740	Per Course	\$77.25	\$77.25
	SW 741	Per Course	\$77.25	\$77.25
	SW 742	Per Course	\$77.25	n/a
	SW 743	Per Course	\$77.25	n/a
Student and Academic Life				
Campus Recreation	Golf doubles	Per Student	\$23.00	\$23.00
	Golf singles	Per Student	\$23.00	\$23.00
Counseling Center	ADHD/LD testing assessment fee	Per Student	\$350.00	\$350.00
	Missed appointment fee	Per Student	\$20.00	\$20.00
	Fraternity and sorority life program fee	Per Student	\$12.23	\$12.23
	Panhellenic and interfraternity council fee	Per Student	n/a	\$65.00
	United greek council and national panhellenic council fee	Per Student	n/a	\$30.00
Health and Wellness	Choices substance abuse course	Per Student	\$100.00	\$100.00
Student and Academic Support	K-week and common reading program fee	Per Student	\$46.14	\$46.14
Student Involvement	Alternate service break fee	Per Student	\$650.00	\$650.00
	Dance Blue registration fee	Per Student	\$35.00	\$35.00
	Passport processing	Per Student	\$35.00	\$35.00
	Photo services	Per Student	\$10.00	\$10.00
UK International Center				
International Affairs	Education abroad administrative fee	Per Student	\$100.00	\$100.00

College/Unit	Course / Description	Assessment	2019-20	2020-21
UK International Center (cont.)	·			
International Affairs (cont.)	Education abroad application fee	Per Student	\$50.00	\$50.00
	F1/J1 immigration fee	Per Semester	\$80.00	\$100.00
	International Student Exchange Program (I.S.E.P.) fee	Per Student	\$355.00	\$355.00
	National Student Exchange (NSE) Application Fee	Per Student	\$150.00	\$150.00
	National Student Exchange (NSE) Program Fee	Per Student	\$50.00	\$50.00
	Sponsored student fee	Per Semester	\$150.00	\$150.00
UK Online				
UK Online	Distance Learning - fee per credit hour for any offering through DLP, including online/Internet courses, off-campus courses, TV courses, compressed video, travel courses, etc.	Per Credit Hour	\$10.00	\$10.00
EVPFA				
Auxiliary Services				
Undergraduate Housing	Application fee	Per Student	\$50.00	\$50.00
Graduate/Family Apartments	Application fee	Per Student	\$50.00	\$50.00
Plus Account	Plus Account fee per transaction to deposit funds into an account	Per Student	\$2.00	\$2.00
. , , , , , , , , , , , , , , , , , , ,	Plus Account fee per transaction to make a refund to an account	Per Student	\$5.00	\$5.00
Campus Services			,	•
University Police	New ID	Per Student	\$17.00	\$17.00
·	Replace ID	Per Student	\$17.00	\$17.00
	Lost ID	Per Student	\$30.00	\$30.00
	Lanyard/Holder	Per Student	\$5.00	\$5.00
University Financial Services				
Student Account Services	Credit card convenience fee	Per Transaction	2.25%	2.25%
	Late payment fee (remaining balance)	Per Month	1.50%	1.50%
	Installment payment plan enrollment fee			
	Standard plan (per semester, Fall and Spring)	Per Student	\$50.00	\$50.00
	Extended plan (ranging from one to three years; for internal collections on balances of formerly enrolled students)	Per Student	\$100 - \$300	\$100 - \$300
EVPHA				
University Health Service	Health services provided on a "fee for service" basis	Per Student	\$5-\$730	\$5-\$730
	International student health insurance - fall	Per Student	\$1,003.00	\$1,003.00
	International student health insurance - only for those who enter the institution during the summer term	Per Student	\$658.00	\$658.00
	International student health insurance - spring and summer	Per Student	\$1,638.00	\$1,638.00

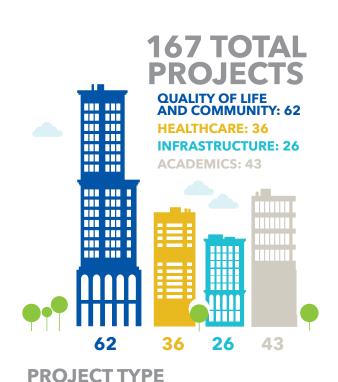
College/Unit	Course / Description	Assessment	2019-20	2020-21
EVPHA (cont.)				
University Health Service (cont.)	Mental health patients who do not keep an appointment and do not	Per Student	\$20.00	\$20.00
	cancel at least 24 hours in advance of scheduled appointment			

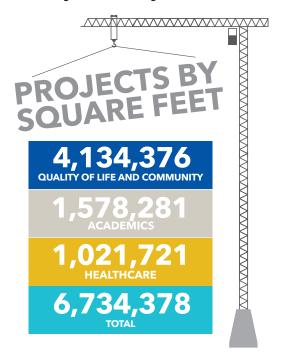
CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

In July 2011, the University of Kentucky initiated a much-needed and timely modernization of its facilities to enhance the student experience and to ensure accessibility. To date, this campus transformation of more than \$2,658,976,247 encompasses 167 projects and 6.7 million square feet.

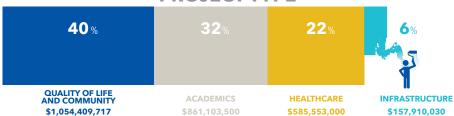
The FY 2020-21 Capital Projects Underway includes those projects in progress as of May 2020, costing at least \$1,000,000. All projects have been authorized by the Kentucky General Assembly. The Board of Trustees will continue to review and approve, prior to initiation, capital projects as defined in Administrative Regulation 8:2.

Capital Transformation \$2,658,976,247 July 2011-May 2020





FUNDING MODEL











GIFTS



CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

QUALITY OF LIFE AND COMMUNITY

Acquire/Renovate Housing Pool — Alpha Gamma Delta

Legislative Authorization Not to Exceed: \$75,000,000 University Funds UK Board of Trustees' Approved Scope: \$4,900,000 University Funds

This project will fully renovate the Alpha Gamma Delta facility. The renovation will include a complete mechanical, electrical and plumbing upgrade; kitchen re-location to the basement level; and an upgrade of restrooms and public spaces. The project will include the addition of insulated perimeter walls in the sleeping rooms; construction along the back of the building to provide several additional beds; and study space on the first floor. An elevator addition will provide accessibility to all levels and the facility will be updated with all new windows. Exterior brickwork will be repaired and a full re-roof is also included in the project. This project was initiated in April 2019 and will be completed as funding becomes available.

Improve Memorial Coliseum (Design Only)

Legislative Authorization Not to Exceed: \$30,000,000 University Funds UK Board of Trustees' Approved Scope: \$4,000,000 Private Funds

This project will initiate the design phase of the improvement and renovation of Memorial Coliseum, which opened in 1950 and serves as a memorial to Kentuckians who died in World War I, World War II, the Korean War and the Vietnam War. The improvement and renovation is likely to include enhanced amenities, a revived tribute to Kentuckians who lost their lives in military service and other systems-related upgrades. The renovation will encompass the entire building — including offices and academic functions — as well as the building envelope and site upgrades. This project was initiated in February 2019 and is expected to be completed by January 2021.



CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

Expand Student Center Dining

Legislative Authorization Not to Exceed: \$25,000,000 University Funds UK Board of Trustees' Approved Scope: \$25,000,000 University Funds

This project will expand the capacity of the primary dining venue, Champions Kitchen, in the Gatton Student Center. This project will add approximately 34,000 square feet, including up to 350 seats and a new serving line at Champions Kitchen for use by June 2021. The project will include the construction of a second and third floor as it is most cost effective to do this concurrently and the additional space will allow the university to expand student support and other services in the future. It is anticipated that one or both additional floors will be shelled space.



ACADEMICS

Facilities Renewal/Modernization Pool

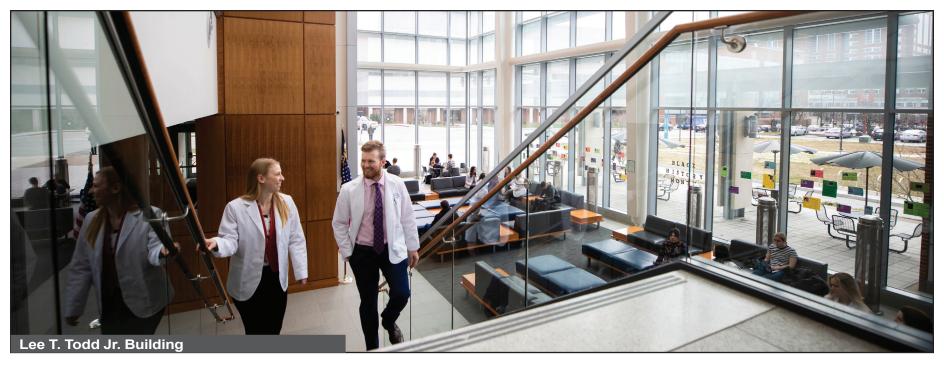
Phase I Legislative Authorization Not to Exceed: \$ 60,000,000 Agency Bonds Phase I UK Board of Trustees' Approved Scope: \$ 60,000,000 Agency Bonds

Phase II Legislative Authorization Not to Exceed: \$250,000,000 (\$125,000,000 Agency Bonds + \$125,000,000 Agency Funds)

Phase II UK Board of Trustees' Approved Scope: \$ 62,000,000 Agency Bonds

This project is a multi-phase effort to renew and modernize buildings that make up the core of central campus. Phase I, initiated in October 2017, will restore and revitalize two prominent buildings within the campus core. The effort encompasses the partial renovation of the Chemistry-Physics Building and the complete renovation of the Enoch Grehan Journalism Building. Phase II, initiated in February 2019, will continue the renovation of the Chemistry-Physics Building; renovate the 18th floor of Patterson Office Tower; and initiate the first phase of renovation of the White Hall Classroom Building. Phase II will also include the design of the renovation of the Reynolds Warehouse #1 to create academic space; schematic design for the renovation of Scovell Hall; a study of the Quad (Bowman, Bradley, Breckinridge and Kinkeade Halls); and necessary enabling infrastructure projects.

CAPITAL PROJECTS UNDERWAY AS OF MAY 2020



Upgrade/Renovate/Expand Research Labs — Lee T. Todd Jr. Building 5th Floor Lab Renovation

Legislative Authorization Not to Exceed: \$50,000,000 UK Board of Trustees' Approved Scope: \$ 1,500,000

This project will renovate laboratory space on the west end of the fifth floor of the Lee T. Todd Jr. Building to include the installation of up to 12 additional fume hoods. This project was initiated in June 2019 and is expected to be completed in November 2020.

Construct Agriculture Research Facility — Poultry Research Facility Relocation

Legislative Authorization Not to Exceed: \$10,000,000 University Funds UK Board of Trustees' Approved Scope: \$6,000,000 University Funds

This project will relocate the current program on Coldstream Farm to the C. Oran Little Research Center in Versailles, Kentucky. At completion, the new facility will double the size of the area dedicated for research. The new poultry facility will be a state-of-the-art research facility consistent with current best practices in the poultry industry. This project was initiated in December 2018 and is expected to be completed in September 2021.

CAPITAL PROJECTS UNDERWAY AS OF MAY 2020



Construct Research Building 2

Legislative Authorization Not to Exceed: \$265,000,000 (\$132,500,000 State Bonds + \$132,500,000 University Funds) UK Board of Trustees' Approved Scope: \$265,000,000 (\$132,500,000 State Bonds + \$132,500,000 University Funds)

The Healthy Kentucky Research Building (HKRB), authorized by the 2016 Session of the Kentucky General Assembly, is the result of a partnership between the Commonwealth of Kentucky and the university. This facility enables multidisciplinary research teams to work together to develop solutions to the complex health disparities that plague the people of the Commonwealth of Kentucky, such as cancer, diabetes, obesity and substance abuse.

The 300,000 square foot facility opened in September 2018. Phase I included the construction of the core and shell of the six-story building, installation of supporting infrastructure in the precinct, the fit-up of the second and third floors, and fit-up of 40 percent of the vivarium space and the lobby with its first-floor café.

The HealthCare Disparities Initiative encompasses Phase II and will fit-up the fourth and fifth floors and add vivarium space on the ground floor of the HKRB. Phase III will fit-up two wet laboratories on the first floor dedicated to cardiovascular research. The two wet laboratories will add twelve research benches, fourteen procedure rooms, four linear equipment rooms, two adjoining fume-hood rooms and office spaces. Upon completion of this Phase III project, the remaining fit up of HKRB will include the sixth-floor research spaces, the conference spaces on the first and second floors and the imaging facilities on the ground floor. The expected completion date of Phase III is March 2021.

CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

HealthCare Disparities Initiative

Legislative Authorization Not to Exceed: \$40,000,000 State Bonds UK Board of Trustees' Approved Scope: \$40,000,000 State Bonds

The 2018 Kentucky General Assembly appropriated \$40,000,000 in state bonds to support the university's efforts to develop solutions to the complex health disparities plaguing the people of the Commonwealth of Kentucky such as cancer, diabetes, obesity and substance abuse. This project will continue the fit-out of HKRB (Phase II) and will include: remaining fit-out of the lower level of the vivarium (except the imaging suite); fit-out the first floor west conference room, the fourth floor wet lab and dry spaces, and the fifth floor wet lab spaces; rough-in of wet labs on the sixth floor for future build out; completion of penthouse air handlers and mechanical, electrical and plumbing; and installation of two passenger elevators and one two-stop elevator from the dock to the food preparation area. This project was initiated in October 2018 and is expected to be completed in July 2020.

Improve Center for Applied Energy Research Facilities — Carbon Fiber Development Facility

Legislative Authorization Not to Exceed: \$20,000,000 University Funds UK Board of Trustees' Approved Scope: \$ 2,500,000 Federal Funds

This project will construct an approximate 5,000 square foot laboratory building to serve as a pilot-scale process development unit for the conversion of coal to high-value carbon products. The new laboratory will be located at the Center for Applied Energy Research (CAER) location adjacent to the Spinline and Pitch Lab buildings. In partnership with the Oak Ridge National Laboratory, CAER will produce high-value carbon fiber from raw coal at the largest scale in the United States. This project was initiated in February 2020 and is expected to be completed in September 2021.



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CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

Improve Center for Applied Energy Research Facilities — Lab Building 1 Chiller Replacement

Legislative Authorization Not to Exceed: \$20,000,000 University Funds UK Board of Trustees' Approved Scope: \$ 1,500,000 University Funds

The current chiller unit in Laboratory #1 at the university's CAER is in excess of 25 years old. This project will replace the original chiller unit and install two 225-ton aircooled chillers that will meet the current building load. Two chillers will also provide flexibility should one chiller go offline as the remaining chiller would still support the building. This project was initiated in February 2020 and is expected to be completed in September 2020.

Improve Center for Applied Energy Research Facilities — Mineral Process Building Expansion

Legislative Authorization Not to Exceed: \$20,000,000 University Funds UK Board of Trustees' Approved Scope: \$ 1,500,000 Federal Funds

The university's CAER is working in partnership with the Department of Defense U.S. Army Corps of Engineers' Engineer Research and Development Center to expand UK's existing Mineral Process Building. This 2,000 square foot expansion is essential for increasing bulk storage of raw materials to develop high performing concrete for military applications. This project was initiated in February 2020 and is expected to be completed in September 2021.



CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

Construct Research Incubator Facility P3

Legislative Authorization Not to Exceed: \$15,000,000 University Funds UK Board of Trustees' Approved Scope: \$15,000,000 University Funds

The university will enter into a Public-Private Partnership to develop a laboratory/high-tech facility on the Coldstream Research Campus (Coldstream) to house early stage hightech companies. This building will be a minimum of 40,000 square feet and will fill a facilities gap between small laboratories leased to private companies in the Advanced Science and Technology and Commercialization Center building on the university's main campus and larger facilities used by established high-tech companies at Coldstream and other locations in the Commonwealth. This project was initiated in February 2020 and is expected to be completed in December 2021.



Expand/Improve Cooper House

Legislative Authorization Not to Exceed: \$4,000,000 University Funds UK Board of Trustees' Approved Scope: \$4,000,000 University Funds

This project will improve and restore the Cooper House for the College of Agriculture, Food and Environment. The improvement will include a reception area to welcome prospective students, faculty, visitors and industry partners; meeting rooms; and space to showcase goods and products. This project was initiated in February 2019 and is expected to be completed by February 2021.

CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

HEALTHCARE

Construct Patient Care Facility

Legislative Authorization Not to Exceed: \$750,000,000 UK Board of Trustees' Approved Scope: \$613,100,000

The initial phase of the Patient Care Facility project was completed within the approved scope and opened to patients and visitors on schedule in May 2011. In February 2012, the second phase of the project including eight operating rooms, one hybrid suite and related PACU/recovery space was completed. The new data center located in the basement of the new facility has been in operation since July 2012. In October 2014, the Clinical Decision Unit opened. It is a 24-bed unit that relieves the patient load, improves quality of care and improves the efficiency of patient flow and throughput in the Emergency Department. This project will continue to fit up shell space within the new facility as funds become available.

Renovate/Upgrade UK HealthCare Facilities

Legislative Authorization Not to Exceed: \$430,000,000 UK Board of Trustees' Approved Scope: \$412,600,000

This Capital Project continues the fit up of the new Patient Care Facility and provides for the systematic replacement and renovation of other patient care and clinical facilities on the A.B. Chandler Medical Campus. This project will continue as funds become available.



Replace UKHC IT Systems I — Single Enterprise Electronic Health Records

Legislative Authorization Not to Exceed: \$280,000,000 University Funds UK Board of Trustees' Approved Scope: \$280,000,000 University Funds

This project will replace the current electronic health records system with a fully integrated patient centric electronic single enterprise platform to modernize UK HealthCare's digital infrastructure. This project was initiated in April 2019 and is expected to be completed in June 2021.

CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

Improve Clinical/Ambulatory Services – Cancer Services

Legislative Authorization Not to Exceed: \$50,000,000 University Funds UK Board of Trustees' Approved Scope: \$16,000,000 University Funds

This project will expand clinical services and relocate support and administrative services within the Markey Cancer Center and the A.B. Chandler Hospital Complex including the following buildings: Roach, Whitney Hendrickson, Davis Mills and Combs as well as other areas of A.B. Chandler Hospital. This project is needed to provide additional outpatient service space and to create a permanent location for Position Emission Tomography scanning services which are currently located in a mobile unit behind Whitney Hendrickson. This project was initiated in June 2018 and is expected to be completed in June 2021.

Improve Good Samaritan Hospital Facilities Pool — Interventional Radiology

Legislative Authorization Not to Exceed: \$25,000,000 University Funds UK Board of Trustees' Approved Scope: \$6,000,000 University Funds

This project will expand the clinical services available at the UK HealthCare Good Samaritan campus by renovating an area in the main facility to create patient preparation/recovery bays and install an Interventional Radiology suite. This project was initiated in February 2019 and will be completed as funds become available.

Improve Good Samaritan Hospital Facilities Pool — Third Floor Renovation

Legislative Authorization Not to Exceed: \$25,000,000 University Funds UK Board of Trustees' Approved Scope: \$2,200,000 University Funds

This project will address patient over-crowding with renovation of space for acute care beds. The project encompasses the renovation of 13,490 square feet of existing space on the third floor of Wing B at UK HealthCare Good Samaritan Hospital. The scope includes the relocation of a Dialysis Suite, upgrades to 30 patient rooms, Wing B finishes, new staff support spaces, a public restroom and a communication closet. The project was initiated in February 2020 will be completed in phases to minimize any negative impact on patient care.

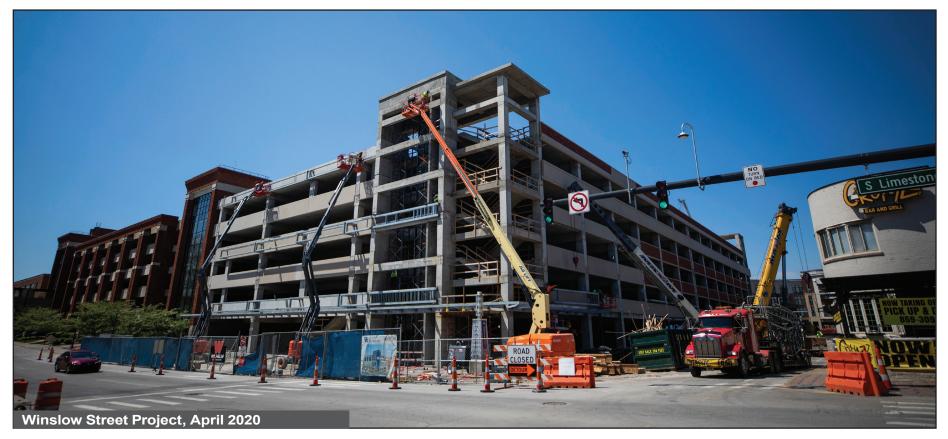
Acquire Telemedicine/Virtual ICU IT

Legislative Authorization Not to Exceed: \$10,000,000 University Funds UK Board of Trustees' Approved Scope: \$8,000,000 University Funds

This project will implement an eICU, a clinical telehealth program to enable safer and more efficient clinical care for UK HealthCare's most critically ill patients. Specifically, eICU technology enables 24/7 patient observation, empowering clinicians to discern small changes in a patient's status, promoting a quicker, more proactive response which saves lives, reduces complications and helps patients recover faster. Implementation of this project will allow improved care for our most critically ill patients and shorter patient length of stay, increased internal capacity and reduced costs. This project was initiated in June 2019 and is expected to be completed in June 2020.

CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

INFRASTRUCTURE



Improve Campus Parking & Transportation Pool — Parking Structure #5 P3

Legislative Authorization Not to Exceed: \$150,000,000 (\$100,000,000 Private Funds + \$50,000,000 University Funds) UK Board of Trustees' Approved Scope: \$45,000,000 University Funds

The university has entered into a Public-Private Partnership to develop a mixed-use parking facility on the Winslow Street Site, which is located on north campus, bordered by Winslow Street, South Limestone Street and South Upper Street. The mixed-use facility will consist of streetfront ground-floor retail, restaurant and/or office space with supported parking above. The new facility will tie into the existing Parking Structure #5 at all levels above street level. This project was initiated in December 2018 and is expected to be completed in August 2020.

CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

Improve Campus Parking & Transportation Pool — 2020 Maintenance

Legislative Authorization Not to Exceed: \$150,000,000 University Funds UK Board of Trustees' Approved Scope: \$ 1,750,000 University Funds

This project will complete the third-year work of the Master Maintenance Plan for the Campus Parking Facilities commissioned in 2018. Work on the various structures will include installation of supporting steel, completion of concrete repairs, installation of surface coatings, completion of masonry repairs, painting as required and other miscellaneous work that will extend the life and serviceability of the various parking structures. This project is expected to be completed in July 2020.

Repair/Upgrade/Expand Central Plant — Cooling Plant #1 Tower Replacement

Legislative Authorization Not to Exceed: \$112,000,000 University Funds UK Board of Trustees' Approved Scope: \$ 15,000,000 University Funds

This project will replace existing cooling towers at Cooling Plant #1. This utility plant is one of five that are integrated in a shared utility distribution system which means that any facility connected to UK's system can be served by any of these plants. This project was initiated in June 2019 and will be completed in phases over four years ensuring that this chilled water plant remains available.

Improve Civil/Site Infrastructure Pool — Library Drive Extension Phase I

Legislative Authorization Not to Exceed: \$50,000,000 University Funds UK Board of Trustees' Approved Scope: \$4,000,000 University Funds

This project will extend Library Drive to intersect with Washington Avenue. The extension is necessary to alleviate traffic on Rose Street from Columbia Avenue to Funkhouser Drive, allowing for safer pedestrian traffic through this area of campus. The project also includes replacing and upgrading chilled water lines under the Library Drive extension, which will provide extra capacity, better balance and flow. This project was initiated in February 2019 and is expected to be completed in September 2020.

Improve Coldstream Research Campus — Public Infrastructure Project

Legislative Authorization Not to Exceed: \$50,000,000 University Funds UK Board of Trustees' Approved Scope: \$ 1,600,000 University Funds

This project will improve the public infrastructure of select building lots at the Coldstream Research Campus to include land preparation, sewers/storm drainage, curbs, sidewalks, promenades and pedways, roads, street lighting, provision of utilities, public spaces and parking. This project was initiated in May 2020 and is expected to be completed in December 2021.

CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

Disaster Recovery and Business Continuity Information Technology

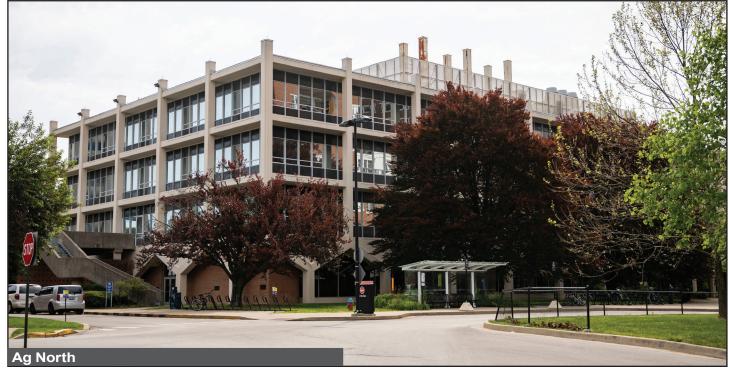
Legislative Authorization Not to Exceed: \$12,000,000 University Funds UK Board of Trustees' Approved Scope: \$12,000,000 University Funds

UK HealthCare will rebuild critical core systems to improve existing business continuity/disaster recovery capabilities and enhance restoration of those systems to normal operations in the event of a catastrophic event. The project will be completed over a five-year period and will provide the capability to recover and rebuild critical core and financial systems at a predetermined alternate location to allow recovery from a catastrophic event when normal business continuity safeguards are no longer effective. The five-year project was initiated in February 2017 with completion expected in December 2021.

Improve Building Mechanical Systems Pool — AG North HVAC

Legislative Authorization Not to Exceed: \$35,000,000 University Funds UK Board of Trustees' Approved Scope: \$8,000,000 University Funds

When built in 1964, Agriculture Science Center North made use of 10 air handling units with constant volume reheat boxes and individual exhaust fans. These units have severely deteriorated and are negatively affecting building air quality and pressurization. This phased project will replace and combine existing equipment that has reached the end of its useful life cycle. This project was initiated in December 2018 and is expected to be completed in January 2021.



CAPITAL PROJECTS UNDERWAY AS OF MAY 2020

Decommission Facilities

Legislative Authorization Not to Exceed: \$25,000,000 University Funds UK Board of Trustees' Approved Scope: \$25,000,000 University Funds

This project will initiate the design and demolition of the vacant Kirwan-Blanding Residential Complex and Commons, formerly undergraduate student housing and dining commons. Kirwan-Blanding Residential Complex and Commons, built in 1967, consists of two 23-story towers, eight lowrise buildings, and a dining commons comprising over 500,000 gross square feet of space on 12.75 acres. Due to the deteriorating condition of these 11 buildings, their Facilities Condition Index is 59.0 percent and they have reached an end of their useful life for housing and dining. During the housing transformation, 6,850 new modern beds in 14 buildings have been added and the current housing stock is sufficient to accommodate existing demand. The university will regain approximately 12.75 acres of land in a desirable central campus location. The project was initiated in December 2017 and is expected to be completed by January 2021.



Improve Mechanical Infrastructure Pool — Central Campus Utilities

Legislative Authorization Not to Exceed: \$26,000,000 University Funds UK Board of Trustees' Approved Scope: \$7,500,000 University Funds

The project will relocate all utilities (chilled water, steam, domestic water, natural gas, electric, and communications) out of the Kirwan-Blanding Residential Complex and Commons. The Kirwan-Blanding Complex has been decommissioned and is slated for demolition. In order to proceed with the demolition, all utilities need to be moved out of the complex to maintain uninterrupted service to buildings in the adjacent area. The project was initiated in December 2018 and is expected to be completed in December 2020.

UNIVERSITY OF KENTUCKY

- ACADEMIC PROGRAM an instructional program leading to an associate, bachelor, master, doctorate, or professional practice degree or resulting in credits that can be applied to one of these degrees.
- ACADEMIC SUPPORT a functional expense category for funds allocated to provide support services for the university's primary mission of instruction, research, and public service. Academic support includes museums and galleries, audiovisual services, academic computing support, ancillary support, academic administration, academic personnel development, and course and curriculum development.
- AFFILIATED CORPORATION a corporate entity over which the university exercises effective control by means of appointments to its board of directors and/or which could not exist or effectively operate in the absence of substantial assistance from the university. UK's Affiliated Corporations include: Central Kentucky Management Services, Inc.; UK Gluck Equine Research Foundation, Inc.; UK Humanities Foundation, Inc.; UK Mining Engineering Foundation, Inc.; and UK Research Foundation.
- AGENCY BONDS debt instruments for which the debt service is paid by the university from agency funds.
- AGENCY FUNDS a definition used by the Commonwealth of Kentucky to designate institutional funds (excludes state appropriations and federal funds).

- APPLICATION FEE the amount of money that an institution charges for processing a student's application for admittance to the institution. This amount is not creditable toward tuition or required fees, nor is it refundable if the student is not admitted to the institution.
- ASSETS physical items (tangible) or rights (intangible) that have value and that are owned by the institution. Assets are useful to the institution because they are a source of future services or because they can be used to secure future benefits.
- AUXILIARY ENTERPRISES Self-supporting (revenues equal or exceed expenses) entities that sell goods or services to students, faculty and staff and charge fees directly related to, though not necessarily equal to, the cost of the goods or services provided. Examples include housing, dining, transportation services, athletics and student health services.
- AUXILIARY FUNDS Self-sustaining funds generated by entities for providing goods or services to university customers.
- BUDGET an estimate of income and expenditure for a set period of time.
- CAPITAL APPROPRIATIONS non-operating revenues appropriated to an institution by a governmental entity with the requirement that the funds be used primarily to acquire, construct or improve capital assets, including buildings, land, equipment and similar capital assets.

- CAPITAL ASSETS tangible or intangible assets that are capitalized under an institution's capitalization policy; some of these assets are subject to depreciation. These assets consist of land and land improvements, buildings, building improvements, machinery, equipment, infrastructure and all other assets that are used in operations and have initial useful lives extending beyond one year.
- CAPITAL GRANTS AND GIFTS revenues, other than capital appropriations, where a funding source external to the institution specifies that the funds be used primarily to acquire, construct or improve capital assets. Includes gifts designated for a capital project.
- CAPITAL OUTLAY The exchange of values involved in acquiring land, buildings, equipment or other permanent properties, or in their construction, development or permanent improvement.
- CAPITAL PROJECT the construction, reconstruction, acquisition, or structural maintenance of buildings or real property with a scope equal to or greater than \$1,000,000.
- CAPITAL TRANSFERS the transfer of funds to the plant fund group for capital projects and renewal and replacement reserves.
- CLINICAL OPERATIONS expenses that are associated with physician-based services.
- COUNTY APPROPRIATIONS funds received from local governments to support cooperative extension services.

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- DEBT SERVICE the payment of interest, principal and required contributions to reserves related to the future retirement of lawfully incurred debt.
- DESIGNATED FUNDS unrestricted general funds designated for a specific purpose by the governing board.
- DISTANCE LEARNING a formal educational process in which the majority of the instruction occurs when students and instructors are not in the same place. Instruction may be synchronous or asynchronous. A distance learning course may use the Internet; one-way and two-way transmissions through open broadcast, closed circuit, cable, microwave, broadband lines, fiber optics, satellite, or wireless communications devices; audio conferencing; or DVD's and CD-ROMs.
- ENDOWMENT INCOME income generated through the investment of the principal, or corpus, of an endowment. An endowment is a gift for which the donor has stipulated that the principal is to be invested for the purpose of producing present and future income, which may be expended or added to the principal.
- FALL COHORT a group of students entering in a fall term established for tracking purposes. This includes all undergraduate students who enter an institution as full-time, first-time degree, or certificate seeking, during the fall term of a given year.
- FEDERAL APPROPRIATIONS funds received from the federal government to support the land grant missions of research and extension.

- FEDERAL GRANTS transfers of money or property from the federal government to the university without a requirement to receive specific results in return. These grants may fund research, or they may be in the form of student financial aid.
- FIRST-TIME STUDENT (UNDERGRADUATE) a student who has no prior postsecondary experience attending any institution for the first time at the undergraduate level. This includes students enrolled in academic or occupational programs. It also includes students enrolled in the fall term who attended college for the first time in the prior summer term, and students who entered with advanced standing (college credits earned before graduation from high school).
- FIXED ASSETS assets that cannot readily be turned into cash without disrupting the operation of the institution. Fixed assets also include intangible assets consisting of certain nonmaterial rights and benefits of an institution, such as patents, copyrights, trademarks and goodwill.
- FRINGE BENEFITS employer provided non-wage compensation to employees such as coverage and contributions for health and life, retirement, social security, disability and workers compensation.
- FUND BALANCES the cumulative remaining balances from the previous fiscal years.
- GENERAL FUNDS unrestricted resources that are available for allocation in support of instruction, instructional support, general administration and physical plant. General Funds include, but are not limited to, tuition and fees revenue, state appropriations and investment income.

- GIFTS, GRANTS AND CONTRACTS funding received as donations, contributions and awards or contractual agreements to perform a service.
- GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) – the independent organization that establishes accounting and financial reporting standards for U.S. state and local governments
- INSTITUTIONAL SUPPORT a functional expense category that includes expenses for the day-to-day operational support of the institution. Includes expenses for general administrative services, central executive-level activities concerned with management and long range planning, legal and fiscal operations, space management, employee personnel and records, logistical services such as purchasing and printing, public relations and development.
- INSTRUCTION a functional expense category that includes expenses of the colleges, schools, departments and other instructional units of the institution. Expenses for departmental research and public service that are not separately budgeted. Includes general academic instruction, occupational and vocational instruction, community education, preparatory and adult basic education and regular, special and extension sessions.
- INVESTMENT INCOME includes interest and dividends from short-term and overnight investments not reported under an endowment or any other non-expendable fund income.

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- LAND-GRANT INSTITUTION a land-grant college or university is an institution that has been designated by its state legislature or Congress to receive the benefits of the Morrill Acts of 1862 and 1890. The original mission of these institutions, as set forth in the first Morrill Act, was to teach agriculture, military tactics and the mechanical arts as well as classical studies so that members of the working classes could obtain a liberal, practical education.
- LIBRARIES a functional expense category that includes expenses for all activities that directly support the collection, cataloging, storage and distribution of published materials in support of an institution's academic programs.

LOCAL GOVERNMENT GRANTS AND CONTRACTS

- funds from local government agencies that are used for training programs and similar activities; funds are received under the terms of a grant or contract.
- MANDATED PROGRAM a program which meets most of the following criteria: not integral to the instructional mission of the institution; relatively unique among other state institutions (e.g., cooperative extension service or agriculture experiment station); could be operated by an agency other than a state college or university; created by external legal mandate, either through statute, resolution, or executive order; and funded primarily with state appropriations.

- MANDATORY STUDENT FEES fees assessed to students regardless of degree level or program.

 Mandatory fees do not include those assessed to a student enrolled in a specific program or course (e.g., music, nursing and engineering) or administrative fees (e.g., late registration).
- MANDATORY TRANSFERS funds transferred to the retirement of indebtedness fund group to pay debt service on outstanding bonds (also see Debt Service).
- NON-GOVERNMENTAL GRANTS AND CONTRACTS

 funds received per contractual agreement from
 non-governmental sources, (e.g., Kentucky Medical
 Services Foundation, Inc.)
- NON-RECURRING FUNDS "one-time" funds. See Fund Balances.
- ON-CAMPUS COURSE a course that requires regular or periodic physical attendance on campus for instruction or assessment. The delivery mode(s) for an on-campus course may include traditional classroom, hybrid (e.g., traditional classroom and Internet, web-based), compressed video, or satellite courses.
- ONLINE COURSE a course that is taught through the Internet, sometimes referred to as a web-based or web-delivered course. Online courses may be based on synchronous or asynchronous instruction and are a form of distance learning.
- OPERATING EXPENSES non-personnel expenditures directly attributable to the operation of the institution, including, but not limited to, supplies, travel, telecommunications, and subscriptions.

- OPERATION AND MAINTENANCE funds allocated for the operation and maintenance of physical plant, including utilities, custodial service, safety and security, building, landscape and grounds maintenance.
- ORIGINAL PROPOSED BUDGET the planned budget for the upcoming fiscal year.
- OTHER FEES fees charged to students for a specific use or purpose, such as course fees, lab fees, program fees, etc.
- PERSONNEL SERVICES includes funds for salaries, wages and benefits.
- PUBLIC SERVICE a functional expense category that includes expenses incurred to provide non-instructional services beneficial to individuals outside the institution.
- RECHARGES/PASS THRUS recharge funding comes from service centers that provide goods and/or services primarily to university departments for a fee based on actual incurred costs. Service center units must operate under Cost Accounting Standard rules and guidelines. Pass thrus are used to allocate costs from one central funding account to another account.
- RECURRING FUNDS funds that generally are received each fiscal year, such as state appropriations and tuition and fees income.

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- RESEARCH a functional expense category that includes expenses for activities specifically organized to produce research outcomes and commissioned by an agency either external to the institution or separately budgeted by an organizational unit within the institution.
- RESTRICTED FUNDS funds provided to an institution which have externally established limitations or stipulations placed on their use such as federal governmental appropriations for Agricultural Experiment Stations and the Agricultural Cooperative Extension Service, federal or state research grants and financial aid, and gifts.
- RETENTION RATE a measure of the rate at which students persist in their educational program at an institution, expressed as a percentage. For four-year institutions, this is the percentage of first-time degree-seeking undergraduates from the previous fall semester who are enrolled in the current fall semester.
- REVISED BUDGET the original budget as amended with recurring changes approved by the Board of Trustees.
- SALARIES AND WAGES amounts paid as compensation to employees faculty, staff, part-time, full-time, regular, and temporary employees, and students. This includes regular or periodic payments to a person for the regular or periodic performance of work or a service and payments to a person for more sporadic performance of work or a service (overtime, extra compensation, summer compensation, bonuses, sick or annual leave, etc.).

- SALES AND SERVICES includes revenues derived from the sale of goods or services which are incidental to the conduct of instruction, research, or public service. This category does not include revenues generated by hospitals operated by the institution. Examples of sales and services include film rentals, scientific and literary publications, testing services, the University Press, teaching clinics and dairy products.
- SCHOLARSHIPS grants-in-aid, trainee stipends, or other monetary awards given to undergraduate students.
- STATE APPROPRIATIONS includes funds received from or made available to an institution through acts of a state legislature. These do not include governmental grants or contracts.
- STATE BONDS debt instruments for which the debt service is paid by the Commonwealth of Kentucky.

STATE GOVERNMENT GRANTS AND CONTRACTS

- funds from state government agencies that are used for training programs, research projects and similar activities; funds are received under the terms of a grant or contract.
- STUDENT SERVICES a functional expense category that includes funds allocated for student services administration, counseling and career guidance, financial aid administration, student admission and student records.
- TRANSFERS the movement of funds within the Current Funds (General, Auxiliary and Restricted) and movement of funds between fund groups (Current, Plant, Endowment, etc.).

- TUITION AND FEES student charges related to instruction. Charges for room, dining and other services rendered by auxiliary enterprises are not included in this category.
- UNDESIGNATED FUNDS general funds generated mainly from state appropriations, tuition and investment income that are used at the discretion of the university administration.



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